

Proposal to Provide
Custodial Services for
Knox County Schools
Bid Number 956





#### **Education Facilities Solutions**

May 18, 2011

Mr. Matt Myers, CPPO, CPPB
Deputy Director of Purchasing
Knox County Government
Knox County Purchasing Division
Suite 100, 1000 North Central Street
Knoxville, Tennessee 37917

## Bid Number 956 - RFP for Custodial Services for Knox County Schools

Dear Mr. Myers:

Sodexo is pleased to submit our proposal to provide custodial services for Knox County Schools. Our proposal represents a commitment from our team to bring an innovative and responsive custodial services program to meet Knox County Schools' present and future custodial needs.

Our proposal incorporates our best practices and innovative approaches into consistent quality performance. Sodexo is committed to providing Knox County Schools service solutions with a strong customer focus, just as we have provided our clients over the past 40 years. We will provide a friendly and positive work environment and professional management expertise while fostering a spirit of service and goodwill as we implement and perform the following initiatives:

- Create an atmosphere of hospitality and service orientation toward our customers, the students, faculty, staff, administration and visitors to the Schools' campuses
- Provide leadership with the experience to focus on daily operations, and an organization focused on improving service
- Provide professional management with professional employee training to ensure that our employees are
  fully prepared to perform their tasks in an efficient and economical manner. Training will be designed
  to meet APPA standards and will be provided by on-site programs, corporate support personnel, online
  courses through Sodexo University and in partnership with our national vendors.





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- Implement the Sodexo Unit Operating System to provide our management team with the framework for implementing and managing the custodial operations. This system provides a balanced approach to deliver daily services.
- Implement the Sodexo Cleaning System (SCS) as an innovative approach to improve customer satisfaction, improve employee morale and increase productivity
- Provide better employee relations, higher productivity and great customer satisfaction
- Create an environment that recognizes the value of diversity and makes a commitment to supporting women and minority growth and development
- Provide a career path so employees are able to attain the highest level of growth opportunities
- Empower employees to implement ideas for improving services and cultivate a culture of employee ownership
- Provide the very best in equipment, supplies and tools to enhance productivity and provide consistency in the delivery of services
- Provide a friendly and approachable line of communication between the Schools' communities and the Sodexo team
- Provide an experienced on-site general manager who will provide effective leadership, assuring the custodial operations are managed in a value-driven and cost-effective manner
- Regularly and strictly assess our performance in order to provide for continuous improvement.
   Establish standards of accountability that will ensure that we always exceed the expectations of the Schools' administrators and staff. This Quality Assurance program will be based on well defined employee expectations and service levels and will provide for additional training when needed and employee recognition when earned.
- Strive not to be just a "custodial contractor," but rather, a true partner and caretaker dedicated to the proposition that our work is an important contribution to the overall success of the faculty, staff and students and providing a clean, safe and healthy learning environment
- Work with Knox County Schools to support your Energy Management program. We will make Sodexo's Energy Management and Sustainability programs available for the System's review.



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We have contacted Mr. Robert Minter, Supplier Diversity Coordinator and reviewed the list of disadvantaged businesses provided by him. Darlene Fuller of our team contacted each company and determined their interest and ability to provide appropriate services. Bart Lane, Vice President of Operations, has interviewed the following companies and has evaluated the ability of each to partner with Sodexo. It is our intention to provide disadvantaged business partners the opportunity to participate in at least 25% of the contract.

## **Tri-State Building Services**

Tracy McGowan, MBE WBE 865-388-7369 Tracy@tsbstn.com Does work in a number of states

## A Corporate Janitorial Contractor

Newlifeps@hotmail.com MBE Luther Houston 865-973-1071 Very excited about the opportunity Does some work for us at Georgia Institute of Technology

### **Coverall of Eastern Tennessee**

Michelle Clark, Owner – WBE Meeting will be with husband, Tom Clark 865-766-9126 cell mclark@coveralletn.com

## Precision Building and Maintenance - MBE, WBE

Dan Hostetler precisionjansan@aol.com 865-740-8963 his cell

### **Knox Blount Maintenance - WBE**

Clinton Ball 865-250-7930 Been in business since 1972, about 100 employees

## **Premier Building Maintenance - MBE**

Tom Poovey tpoovey@premierebuilding.com 865-851-6049
They have done some work with Compass. Asked him to share about the relationship Started in 1996, about \$12M in sales



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As you will see in our proposal, Sodexo has the capabilities and experience gained from serving more than 200 educational entities to assist the administration in attaining the commitments established by the Schools. Our proposal represents our full commitment to provide Knox County Schools with a talented team and corporate support to implement our systems designed to support the System's missions and goals.

Sodexo is proposing one proposal price and one alternate proposal price for consideration. Our proposal price is our most competitive price that embraces Knox County Schools immediate and long-term operational goals. The alternate proposal price includes the staffing recommendations of the proposal price combined with increased wage and benefit rates.

Sodexo is committed to providing programs and services that promote total student well-being. As a Sodexo client, you will have a partner that is committed to becoming an active member in the Knox County School System's Partners in Education program. Sodexo has the necessary expertise to ensure a more balanced and fulfilling life for your students, and will work in partnership with you to help your System achieve overall success.

In closing, we would like to express our appreciation for this opportunity to serve the administration, faculty and students. Should there be any questions, or if clarification is needed on any items, please do not hesitate to contact me. Thank you.

Sincerely,

Bill Hopper, CFE

bill Hoppe

Senior Director of Business Development

BH/sm

## May 2011

# Sodexo

Presented to **Knox** County Schools



Authorized Representative of Sodexo

Senior Vice President, Facilities

**Stephen Dunmore** 

President stephen.dunmore@sodexo.com

**Brad Lozier** 

Senior Vice President, Facilities brad.lozier@sodexo.com

**Bart Lane** 

Vice President of Operations bart.lane@sodexo.com

John Stevens

Vice President of Business Development john.stevens@sodexo.com

**Terry Warner** 

District Manager terry.warner@sodexo.com

**Bill Hopper**Director of Business Development 334-434-3009 bill.hopper@sodexo.com

283 Cranes Roost Boulevard Suite 260 Altamonte Springs, Florida 32701

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# Required Forms

RFP Required Forms included on the following pages are:

- Section VI Vendor Information and Pricing
- Affidavit of Compliance with Drug-Free Workplace Requirement of Tennessee Code Annotated § 50-9-113
- Affidavit of Compliance with Tennessee Criminal History Records Check, Tennessee Code Annotated, Section 49-5-413
- Knox County Purchasing Division, Insurance Checklist, Bid Number 956



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1 – 2 Required Forms Knox County Schools

## SECTION VI VENDOR INFORMATION AND PRICING

6.1	Vendor Name Sodexo Operations, LLC						
6.2	Vendor Address 9801 Washingtonian Boulevard						
	City_GaithersburgStateMarylandZip_20878						
6.3	Telephone Number <u>1-800-763-3946</u> Fax Number <u>1-301-987-4499</u>						
6.4	Vendor Number As Assigned By the Knox County Purchasing Division_70786						
6.5	Contact Person Bill Hopper						
6.6	Authorizing Signature						
6.7	Vendor's Knox County Business License Number N/A (If Applicable) Attach A Copy Of The License.						
6.8	I Acknowledge the Receipt Of: (Please Write "Yes" If You Received One) Yes						
	Addendum 1						
6.9	Will your company accept the Electronic Commerce Card (VISA) as payment? Yes, with added fee.						
	Yes *District will be responsible for processing fee.						
6.10	Note any exceptions to the specifications that you take here. For instance, if you take exception to Section 3.1; then write 3.1 and explain how you differ from the specification. Use additional pages if necessary. Certain exceptions may be deemed non-responsive to the IFB and be just cause for rejection of bid.  Please reference exceptions list following this page.						
6.11	Detail the business model to be deployed in fulfilling the services requested in this solicitation. (use additional sheets if necessary).						
6.12	Number of Employees:More than 380,000						
6.13	Years in this Business: 45+						
6.14	Total Number of Clients: 56 - K-12						
6.15	Total K-12 Square Footage under Contract: 60,583,769  (Vendors must attach a list of current K-12 Educational contracts in place. List District Name, number of square feet under contract, personal contact and phone number.)						
6.16	List of Equipment: (use additional sheets if necessary) Please reference equipment list included.						

## **Exceptions List**

Sodexo Operations, LLC ("Contractor") has reviewed the Request for Proposal for Custodial Services ("RFP") for the Knox County Schools ("District") and is submitting its Proposal conditioned upon the incorporation of the following modifications:

Contractor requests modification of Section 2.11 to reflect the addition of the following language:

"However, in no event shall Contractor be responsible for any claims or actions resulting from the negligence of the District, its employees or agents. Notwithstanding the foregoing, with respect to property damage, for which the parties maintain a system of coverage on their respective property, each party hereto waives its rights, and the rights of its subsidiaries and affiliates, to recover from the other party hereto and its subsidiaries and affiliates for loss or damage to such party's building, equipment, improvements and other property of every kind and description resulting from fire, explosion or other cause normally covered in standard broad form property insurance policies. This clause shall survive termination of the Agreement."

- 2. Contractor requests modification of Section 2.14, page 4, to reflect a mutual limitation of liability.
- Contractor requests deletion of Section 2.21, page 5 and the following substituted therefor to reflect mutual rights of termination and a cure period for cause:

"If either party breaches a material provision hereof ("Cause"), the non-breaching party shall give the other party written notice of such Cause. If the Cause is remedied within ten (10) days in the case of failure to make payment when due or sixty (60) days in the case of any other Cause, the notice shall be null and void. If such Cause is not remedied within the specified period, the party giving notice shall have the right to terminate this Agreement upon expiration of such remedy period. The rights of termination referred to in this Agreement are not intended to be exclusive and are in addition to any other rights available to either party at law or in equity.

After one (1) year, either party may terminate this Agreement at any time upon giving sixty (60) days' prior written notice to the other party.

 Contractor requests clarification of the Performance Bond Requirement, in that the following shall apply to any required performance bond.

"Contractor wishes to negotiate a Performance Bond in an amount not to exceed 25% of the annual contract price to guarantee the services it will be performing when awarded the contract.

Contractor's performance bonds are written on an annually renewable basis. No forfeiture language is allowed for Contractor's bonds. Contractor will use its surety's, final bond form or Contractor will add the following conditional language to Obligee's form, as follows:

"The term of the bond shall be one year, and it may be extended by the Surety by Continuation Certificate. However, neither nonrenewal by the Surety, nor the failure or inability of Contractor to file a replacement bond in the event of nonrenewal, shall itself constitute a loss recoverable under the bond or any renewal or continuation thereof."

## 5. Contractor requests the addition of the following provisions:

Agreement Not To Hire. District shall not, without Contractor's written consent, hire or make any employment agreement with any person who has been a Contractor management employee involved with the Services within the earlier of one (1) year after such employee terminates employment with Contractor or within one (1) year after termination of this Agreement. District agrees that Contractor's management employees have acquired special knowledge, information, skills and contacts as a result of being employed with and trained by Contractor. If District hires or makes any agreement with any such employee within the restricted period, it is agreed by District that Contractor shall suffer damages, and District shall pay Contractor as liquidated damages an amount equal to two times the annual salary of each Contractor management employee hired by District. This sum has been determined to be reasonable by both parties after due consideration of all relevant circumstances. This provision shall survive the termination of this Agreement.

Condition of Premises and Equipment. The Premises and equipment provided by District for use in the Services operation shall be in good condition and maintained by District to ensure compliance with applicable laws concerning building conditions, sanitation, safety and health (including, without limitation, OSHA regulations). District agrees to indemnify Contractor against any liability or assessment, including related interest and penalties, arising from District's breach of the aforementioned obligations, and District shall pay reasonable collection expenses, attorneys' fees and court costs incurred in connection with the enforcement of such indemnity. District further agrees that any modifications or alterations to the workplace or the Premises (whether structural or non-structural) necessary to comply with any statute or governmental regulation or at District's request shall be the responsibility of District and shall be at the District's expense.

District represents and warrants that the Premises does not contain any hazardous levels of asbestos or asbestos containing materials. If District becomes aware or receives notice or other communication concerning the presence of hazardous levels of asbestos or asbestos containing materials in the Premises, District shall deliver to Contractor, within fifteen (15) days of receipt of such notice, a copy of any such notice or communication. In addition, District shall, at its sole cost and expense, promptly take all actions required by any governmental agency or which are reasonably necessary to mitigate any unsafe environmental condition caused by the presence of asbestos or asbestos containing materials.

District hereby indemnifies and agrees to reimburse, defend and hold harmless Contractor against any and all liabilities, losses or claims resulting from the presence of asbestos or asbestos containing materials in the Premises. This obligation shall include, without limitation, the burden and expense of defending all claims, suits and administrative proceedings (even if such claims, suits or administrative proceedings are groundless, false or fraudulent) resulting from the presence of asbestos or asbestos containing materials in the Premises. Such obligation shall not be affected by any investigation by or on behalf of Contractor or by any information which Contractor may have received or obtained with respect to the matter indemnified by District hereunder.

Trade Secrets and Proprietary Information. During the term of the Agreement, Contractor may grant to District a nonexclusive right to access certain proprietary materials of Contractor, survey forms, software (both owned by and licensed to Contractor), and similar items regularly used in Contractor's business operations ("Proprietary Materials"). In addition, District may have access to certain non-public information of Contractor, including, but not limited to, management guidelines and procedures, operating manuals, personnel information, purchasing and distribution practices, pricing and bidding information, financial information, surveys and studies, and similar compilations regularly used in Contractor's business operations ("Trade Secrets"). Trade Secrets shall not include (i) any information which at the time of disclosure or discovery or thereafter is generally available to and known by the public or the relevant industry (other than as a result of a disclosure directly or indirectly by District), or (ii) any information which was available to District on a non-confidential basis from a source other than Contractor, provided that such source was not bound by an agreement prohibiting the transmission of such information, or (iii) any information independently developed or previously known without reference to any information provided by Contractor.

District shall not disseminate any Proprietary Materials or disclose any of Contractor's Trade Secrets, directly or indirectly, during or after the term of the Agreement. District shall not photocopy or otherwise duplicate any such material without the prior written consent of Contractor. All Proprietary Materials and Trade Secrets shall remain the exclusive property of Contractor and shall be returned to Contractor immediately upon termination of the Agreement. Without limiting the foregoing, District specifically agrees that all software associated with the operation of the Services, including without limitation, accounting systems, and other software, are owned by or licensed to Contractor and not District. Furthermore, District's access or use of such software shall not create any right, title interest, or copyright in such software, and District shall not retain such software beyond the termination of the Agreement. Any signage, servicemark or trademark proprietary to Contractor shall remain the exclusive property of Contractor and shall be returned to Contractor immediately upon termination of this Agreement. In the event of any breach of this provision, Contractor shall be entitled to equitable relief, including an injunction or specific performance, in addition to all other remedies otherwise available. This provision shall survive termination of the Agreement.

## **Financial Exceptions List**

- In the event of termination of the contract, Knox County Schools shall reimburse Sodexo for the remaining book value of all Sodexo equipment purchased for Knox County Schools. Book Value being defined as purchase cost to Sodexo minus prior depreciation. Equipment will be depreciated over 3 or 5 years depending upon useful life.
- In the event of termination of the contract prior to the initial 5 year term, Knox County Schools shall reimburse Sodexo for the unamortized portion of Sodexo's Opening Expenses. Opening Expenses will be amortized over 5 years.
- 3) The contract will be adjusted to reflect additional costs incurred by Sodexo (i) in connection with the implementation of legislation or other legal requirements, including, but not limited to, the implementation of the Patient Protection and Affordable Care Act and Health Care and Education Reconciliation Act of 2010, which comprise the health care reform of 2010, or other health care rules and regulations, or any modifications thereto or (ii) increases in benefit costs paid by Sodexo on behalf of covered employees. The adjustment to the Financial Arrangement will be effective from the date the events of (i) and/or (ii) occur."
- 4) District employees who are working in the Services at the Premises shall have the opportunity to transfer to Sodexo's payroll as of the commencement of the Agreement. Such offer shall be at the rate of pay and seniority for such employees in effect as of the commencement of the Contract. District shall be responsible for the payment of all accrued but unused vacation, holiday and sick time as of the date of the transfer of District's employees to Sodexo's payroll. District shall indemnify Sodexo for any liability relating to: (i) payment of earned or accrued benefits; (ii) termination or lay-off resulting from the transition of employees to Sodexo's payroll, including the W.A.R.N. Act; and (iii) employee claims for injury or loss, which injury or loss occurred while such employees were employed by District. In addition, District shall be responsible for any liability relating to claims by employees who were not offered employment by Sodexo.
- 5) Generally, in the surety or bond industry, a 10% (of contract price) performance bond is normal. A school district has approved funds in its budget for facilities programs to pay for contracted services. It is extremely rare that a school district would be out money or funds if a contractor did not continue to provide the services. Typically a school district just wants to have insurance in the event that they need to obtain the services on an emergency basis for a limited time and had to pay a higher contract price than they originally contracted for.

Performance bonds written for construction projects are far different than performance bonds written for facility services. In a construction project, there could be significant additional cost if a project is not fully completed. In the termination of a facilities agreement, a new service provider would be brought in with limited difficulty.

In this economic environment, cost is a determining factor for most school districts. When informed that the cost of providing a performance bond is in the area of \$10 per thousand, most school districts choose to re-examine their insurance needs. It would be our recommendation to all districts that they can reduce this amount significantly by going with a 10% performance bond. We are proposing a 25% (of contract price) in all our bids for Knox County Schools.

Finally, Sodexo has never had a bond called or accessed because we have always been able to work with our clients to resolve issues and problems.

## **Equipment to be Provided**

Equipment Name	Quantity	Unit Price	Total
Labor Management Time Clock	88	\$ 600	\$ 52,800
Laptop Computers	4	\$2,500	\$ 10,000
Financial Computer, Monitor and Printer	1	\$2,500	\$ 2,500
Monitor	4	\$ 125	\$ 500
All in One Printers	4	\$ 275	\$ 1,100
Tennant 3090 Backpack Vacuum (BackPack)	196	\$ 335	\$ 65,580
Kiavacs	52	\$3,500	\$182,000
Tennant F5 20" Heavy Duty Slow Speed Buffer	71	\$ 559	\$ 39,689
Windsor Lightning 1500 rpm High-speed Burnisher 20"	89	\$ 871	\$ 77,552
Windsor Lightning 2500 rpm Battery Burnisher 20"	19	\$3,704	\$ 70,378
Tennant 3520 Wet/Dry Vacuum 15 Gallon	85	\$ 460	\$ 39,099
Tennant Front Mounted Squeegee Kit for 3520 Wet/Dry Vac	85	\$ 209	\$ 17,740
Tennant T3 Walk Behind Scrubber with Fast 20"	35	\$4,152	\$145,325
Tennant T7 Ride-on Scrubber with Fast 32"	20	\$9,606	\$192,124
Total New Equipment to be Provided			\$896,387
Leased Equipment	Quantity		Annual Lease
E250 Cargo Van	1		\$ 5,316.00
Ford Ranger 4 x 2			\$ 6,080.00

6.17	References: References are requested to provide the evaluators with information about the previous work that
	you have done. Therefore it is important that you provide references that are relevant to this contract. As an
	example:

Firm: Acme School District

Address: 1234 Anywhere Street Knoxville, TN 12345 Contact: John Doe

Contact Phone: 865.555.5555 Contact Fax: 865.555.9999

Nature of Contract: Daily custodial services for 75,000 square foot middle school

Dollar Amount: \$2,000/month
Contract Start: May 2011
Contract End: April 2018

Legend for Sodexo Ranks

Rank 1 <\$1.0M Rank 2 \$1.0M - \$2.0M Rank 3 \$2.0M - \$5.0M Rank 4 >\$5.0M

List below three (3) references with whom you have had service agreements of this nature and size within the past three years. Knox County shall not be used as a reference for this solicitation.

## Reference #1

## Reference #2

## Reference #3

Name of Firm: Oklahoma City Public Schools
Address: 900 North Klein, Oklahoma City, Oklahoma 79106

Contact Person: Mr. Sam Bogle, Director of Purchasing

Contact Person telephone and fax numbers: Telephone – 405-587-1041 – Fax – 405-587-0443

Nature of contract: Maintenance, Custodial and Grounds

Square footage: 6,448,653

Dollar amount: \$\frac{Rank - 2}{7/01/09}\$ (over the life of the contract)

Contract start date: 7/01/09 Contract end date: 6/30/10

### Reference #4

Name of Firm: Tulsa Public Schools					
Address: 3027 South New Haven Ave	nue, Tulsa, Oklahoma 74114				
Contact Person: Mr. Jim Spear, Chief C	General Services Officer				
Contact Person telephone and fax numbers: Telephone – 918-746-6313 – Fax – 918-746-6597					
Nature of contract: Maintenance, Cust	odial, Grounds and Dining				
Square footage: 7,900,000					
Dollar amount: \$\frac{\text{Rank} - 2}{2}  \text{(over the life of the contract)}					
Contract start date: 8/02/94	Contract end date: 6/30/11				

This proposal price is our most competitive price that embraces Knox County Schools immediate and long-term operational goals.				
School	Monthly	Cost	Monthly Cost Employee	
A. L. Lotts Elementary	\$	124,913.49	\$	92,103.03
Adrian Burnett Elementary	\$	88,891.97	\$	56,081.51
Amherst Elementary	\$	152,352.97	\$	119,542.51
Austin East High	\$	260,865.25	\$	228,054.79
Ball Camp Elementary	\$	99,850.70	\$	67,040.24
Bearden Elementary	\$	69,431.64	\$	36,621.18
Bearden High and Vocational	\$	253,876.59	\$	221,066.13
Bearden Middle	\$	165,780.19	\$	132,969.73
Beaumont Elementary	\$	92,610.15	\$	59,799.69
Belle Morris Elementary	\$	77,813.80	\$	45,003.34
Blue Grass Elementary	\$	98,313.37	\$	65,502.91
Bonny Kate Elementary	\$	67,520.54	\$	34,710.08
Brickey McCloud Elementary	\$	139,908.11	\$	107,097.65
Carter Elementary	\$	66,391.11	\$	33,580.65
Carter High	\$	191,504.40	\$	158,693.94
Carter Middle	\$	112,634.39	\$	79,823.93
Cedar Bluff Elementary	\$	145,311.50	\$	112,501.04
Cedar Bluff Middle	\$	100,982.57	\$	68,172.11
Cedar Bluff Preschool	\$	71,649.87	\$	38,839.41
Central High	\$	252,876.36	\$	220,065.90
Chilhowee Elementary	\$	85,707.63	\$	52,897.17
Christenberry Elementary	\$	109,953.01	\$	77,142.55
Copper Ridge Elementary	\$	90,747.00	\$	57,936.54
Corryton Elementary	\$	51,062.55	\$	18,252.09
Dogwood Elementary	\$	134,442.96	\$	101,632.50
East Knox County Elementary	\$	97,456.14	\$	64,645.68
Eastport Ot/Pt	\$	59,213.95	\$	26,403.49
Fair Garden	\$	71,038.03	\$	38,227.57
Farragut High & Vocational	\$	223,268.21	\$	190,457.75
Farragut Intermediate	\$	117,853.33	\$	85,042.87
Farragut Middle School	\$	166,879.56	\$	134,069.10
Farragut Primary	\$	124,260.21	\$	91,449.75
Fort Sanders	\$	72,097.58	\$	39,287.12
Fountain City Elementary	\$	74,400.32	\$	41,589.86
Fulton High	\$	224,569.90	\$	191,759.44
Gap Creek Elementary	\$	49,390.34	\$	16,579.88

School	WOITE	ly Cost	Employee	t with KCS per 5.11
Gibbs Elementary	\$	133,070.58	\$	100,260.12
Gibbs High & Vocational	\$	195,681.67	\$	162,871.21
General Services Building with annex etc	\$	93,419.44	\$	60,608.98
Green Elementary	\$	85,551.62	\$	52,741.16
Gresham Middle	\$	126,977.35	\$	94,166.89
Halls Elementary	\$	104,201.85	\$	71,391.39
Halls High & North Knox Vocational	\$	209,949.87	\$	177,139.41
Halls Middle	\$	149,052.43	\$	116,241.97
Hardin Valley Academy	\$	252,107.69	\$	219,297.23
Hardin Valley Elementary	\$	145,006.80	\$	112,196.34
Historic Knoxville High School	\$	127,302.36	\$	94,491.90
Holston Middle	\$	190,738.17	\$	157,927.71
Inskip Elementary	\$	93,289.44	\$	60,478.98
KAEC	\$	90,500.80	\$	57,690.34
Kams Elementary & Annex	\$	230,176.43	\$	197,365.97
Karns High & Byington Solway	\$	241,812.00	\$	209,001.54
Karns Middle	\$	167,428.02	\$	134,617.56
L & N Stem Academy	"			
Lincoln Park	\$	62,793.19	\$	29,982.73
Lonsdale Elementary	\$	81,579.92	\$	48,769.46
Maynard Elementary	\$	62,338.16	\$	29,527.70
Mooreland Heights Elementary	\$	61,810.01	\$	28,999.55
Mount Olive Elementary	\$	62,300.79	\$	29,490.33
New Hopewell Elementary	\$	60,110.99	\$	27,300.53
Northwest Middle	\$	154,691.46	\$	121,881.00
Norwood Elementary	\$	72,932.06	\$	40,121.60
Pleasant Ridge Elementary	\$	66,798.20	\$	33,987.74
Pond Gap Elementary	\$	61,134.79	\$	28,324.33
Powell Elementary	\$	113,144.66	\$	80,334.20
Powell High	\$	231,190.48	\$	198,380.02
Powell Middle	\$	156,233.66	\$	123,423.20
Richard Yoakley	\$	59,952.55	\$	27,142.09
Ridgedale Alternative Program	\$	76,105.84	\$	43,295.38
Ritta Elementary	\$	89,688.26	\$	56,877.80
Rocky Hill Elementary	\$	95,560.49	\$	62,750.03
Rule Building/Security			\$	0.00
Sam E. Hill	\$	64,764.41	\$	31,953.95
Sarah Moore Greene Elementary	\$	135,539.89	\$	102,729.43
Sarah Simpson Center/PDTC	\$	120,375.46	\$	87,565.00

Section 6.18 Pricing

School	Month	ly Cost	Monthly Cost with KCS Employee per 5.11		
Sequoyah Elementary	\$	84,172.74	\$	51,362.28	
Shannondale Elementary	\$	65,180.43	\$	32,369.97	
South Knox Elementary	\$	62,819.19	\$	30,008.73	
South Doyle High	\$	262,699.15	\$	229,888.69	
South Doyle Middle	\$	199,381.16	\$	166,570.70	
Spring Hill Elementary	\$	70,158.05	\$	37,347.59	
Sterchi Elementary	\$	65,555.82	\$	32,745.36	
Sunnyview Elementary	\$	72,676.92	\$	39,866.46	
Vine Middle	\$	123,814.94	\$	91,004.48	
West Haven Elementary	\$	58,641.92	\$	25,831.46	
West High	\$	265,746.18	\$	232,935.72	
West Hills Elementary	\$	105,137.08	\$	72,326.62	
West Valley Middle	\$	185,502.98	\$	152,692.52	
West View Elementary	\$	63,966.49	\$	31,156.03	
Whittle Springs Middle School	\$	94,425.37	\$	61,614.91	
Total Cost for School Locations	\$1	0,691,009.89	\$7	,803,689.41	
Additional Charges			Per H	lour Charge	
Cost per hour for extra work pursuant to Section 5.2			\$	12.76	
Cost per hour for extra work pursuant to Section 5.3			\$	12.76	
Total Cost of Performance and Payment Bond equal to 100 percent of the annual contract price less per hour charges. (not included in the Total Cost for School Locations above)	\$	96,228.00	\$	70,236.00	

Generally, in the surety or bond industry, a 10% (of contract price) performance bond is normal. A school district has approved funds in its budget for facilities programs to pay for contracted services. It is extremely rare that a school district would be out money or funds if a contractor did not continue to provide the services. Typically a school district just wants to have insurance in the event that they need to obtain the services on an emergency basis for a limited time and had to pay a higher contract price than they originally contracted for.

Performance bonds written for construction projects are far different than performance bonds written for facility services. In a construction project, there could be significant additional cost if a project is not fully completed. In the termination of a facilities agreement, a new service provider would be brought in with limited difficulty.

In this economic environment, cost is a determining factor for most school districts. When informed that the cost of providing a performance bond is in the area of \$10 per thousand, most school districts choose to re-examine their insurance needs. It would be our recommendation to all districts that they can reduce this amount significantly by going with a 10% performance bond.

Finally, Sodexo has never had a bond called or accessed because we have always been able to work with our clients to resolve issues and problems.

Section 6.18 Alternate Proposal Price

Alternate Proposal Price – Includes the staffing recommendations of the proposal price combined with increased wage and benefit rates.				
School	Mor	thly Cost	Monthly Cos Employee	
A. L. Lotts Elementary	\$	142,309.59	\$	108,691.79
Adrian Burnett Elementary	\$	99,800.20	\$	66,182.40
Amherst Elementary	\$	174,691.21	\$	141,073.42
Austin East High	\$	302,747.74	\$	269,129.94
Ball Camp Elementary	\$	112,732.71	\$	79,114.91
Bearden Elementary	\$	76,834.85	\$	43,217.05
Bearden High and Vocational	\$	294,500.35	\$	260,882.55
Bearden Middle	\$	190,536.83	\$	156,919.03
Beaumont Elementary	\$	104,188.07	\$	70,570.27
Belle Morris Elementary	\$	86,726.73	\$	53,108.93
Blue Grass Elementary	\$	110,918.50	\$	77,300.70
Bonny Kate Elementary	\$	74,579.54	\$	40,961.75
Brickey McCloud Elementary	\$	160,004.90	\$	126,387.10
Carter Elementary	\$	73,246.69	\$	39,628.89
Carter High	\$	220,894.24	\$	187,276.44
Carter Middle	\$	127,818.89	\$	94,201.09
Cedar Bluff Elementary	\$	166,381.50	\$	132,763.70
Cedar Bluff Middle	\$	114,068.44	\$	80,450.64
Cedar Bluff Preschool	\$	79,452.61	\$	45,834.81
Central High	\$	293,319.96	\$	259,702.16
Chilhowee Elementary	\$	96,042.32	\$	62,424.52
Christenberry Elementary	\$	124,654.56	\$	91,036.76
Copper Ridge Elementary	\$	101,989.34	\$	68,371.54
Corryton Elementary	\$	55,157.28	\$	21,539.49
Dogwood Elementary	\$	153,555.42	\$	119,937.62
East Knox County Elementary	\$	109,906.87	\$	76,289.07
Eastport Ot/Pt	\$	64,776.84	\$	31,159.04
Fair Garden	\$	78,730.57	\$	45,112.77
Farragut High & Vocational	\$	258,379.06	\$	224,761.27
Farragut Intermediate	\$	133,977.82	\$	100,360.02
Farragut Middle School	\$	191,834.20	\$	158,216.40
Farragut Primary	\$	141,538.65	\$	107,920.85
Fort Sanders	\$	79,980.96	\$	46,363.16
Fountain City Elementary	\$	82,698.44	\$	49,080.65
Fulton High	\$	259,915.20	\$	226,297.40

Section 6.18 Alternate Proposal Price

School	Mor	nthly Cost	Monthly Cost with KCS Employee per 5.11	
Gap Creek Elementary	\$	53,183.89	\$	19,566.10
Gibbs Elementary	\$	151,935.86	\$	118,318.06
Gibbs High & Vocational	\$	225,823.88	\$	192,206.08
General Services Building with annex etc	\$	105,143.12	\$	71,525.32
Green Elementary	\$	95,858.21	\$	62,240.42
Gresham Middle	\$	144,745.16	\$	111,127.37
Halls Elementary	\$	117,867.55	\$	84,249.76
Halls High & North Knox Vocational	\$	242,661.94	\$	209,044.14
Halls Middle	\$	170,796.21	\$	137,178.42
Hardin Valley Academy	\$	292,412.85	\$	258,795.05
Hardin Valley Elementary	\$	166,021.91	\$	132,404.12
Historic Knoxville High School	\$	145,128.72	\$	111,510.92
Holston Middle	\$	219,990.01	\$	186,372.21
Inskip Elementary	\$	104,989.70	\$	71,371.90
KAEC	\$	101,698.80	\$	68,081.00
Kams Elementary & Annex	\$	266,531.52	\$	232,913.73
Karns High & Byington Solway	\$	280,262.79	\$	246,644.99
Karns Middle	\$	192,481.45	\$	158,863.65
L & N Stem Academy				
Lincoln Park	\$	69,000.74	\$	35,382.94
Lonsdale Elementary	\$	91,171.17	\$	57,553.37
Maynard Elementary	\$	68,463.76	\$	34,845.96
Mooreland Heights Elementary	\$	67,840.49	\$	34,222.69
Mount Olive Elementary	\$	68,419.65	\$	34,801.86
New Hopewell Elementary	\$	65,835.45	\$	32,217.65
Northwest Middle	\$	177,450.89	\$	143,833.10
Norwood Elementary	\$	80,965.73	\$	47,347.94
Pleasant Ridge Elementary	\$	73,727.09	\$	40,109.30
Pond Gap Elementary	\$	67,043.65	\$	33,425.85
Powell Elementary	\$	128,421.07	\$	94,803.27
Powell High	\$	267,728.21	\$	234,110.42
Powell Middle	\$	179,270.86	\$	145,653.06
Richard Yoakley	\$	65,648.47	\$	32,030.67
Ridgedale Alternative Program	\$	84,711.15	\$	51,093.35
Ritta Elementary	\$	100,739.91	\$	67,122.11
Rocky Hill Elementary	\$	107,669.79	\$	74,051.99
Rule Building/Security			\$	0.00
Sam E. Hill	\$	71,327.00	\$	37,709.20

Section 6.18 Alternate Proposal Price

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11	
Sarah Moore Greene Elementary	\$ 154,849.92	\$ 121,232.12	
Sarah Simpson Center/PDTC	\$ 136,954.20	\$ 103,336.41	
Sequoyah Elementary	\$ 94,230.98	\$ 60,613.18	
Shannondale Elementary	\$ 71,817.95	\$ 38,200.15	
South Knox Elementary	\$ 69,031.42	\$ 35,413.63	
South Doyle High	\$ 304,911.95	\$ 271,294.15	
South Doyle Middle	\$ 230,189.69	\$ 196,571.90	
Spring Hill Elementary	\$ 77,692.09	\$ 44,074.30	
Sterchi Elementary	\$ 72,260.96	\$ 38,643.16	
Sunnyview Elementary	\$ 80,664.64	\$ 47,046.85	
Vine Middle	\$ 141,013.17	\$ 107,395.38	
West Haven Elementary	\$ 64,101.78	\$ 30,483.99	
West High	\$ 308,507.77	\$ 274,889.98	
West Hills Elementary	\$ 118,971.23	\$ 85,353.44	
West Valley Middle	\$ 213,811.90	\$ 180,194.10	
West View Elementary	\$ 70,385.37	\$ 36,767.57	
Whittle Springs Middle School	\$ 106,330.22	\$ 72,712.42	
Total Cost for School Locations	\$12,167,585.00	\$9,209,218.83	
Additional Charges		Per Hour Charge	
Cost per hour for extra work pursuant to Section 5.2	7 3	\$ 12.76	
Cost per hour for extra work pursuant to Section 5.3		\$ 12.76	
Total Cost of Performance and Payment Bond equal to 100 percent of the annual contract price less per hour charges. (not included in the Total Cost for School Locations above)	\$ 109,512.00	\$ 82,890.00	

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Finally, Sodexo has never had a bond called or accessed because we have always been able to work with our clients to resolve issues and problems.

# AFFIDAVIT OF COMPLIANCE WITH

# DRUG-FREE WORKPLACE REQUIREMENTS OF TENNESSEE CODE ANNOTATED, § 50-9-113

(To be subm	itted with bid	by construction con	itractor w	ith 5 or more employees)
Ι,	Brad	d Lozier	, presid	dent or other principal
Officer of			, sw	vear or affirm that the
Company ha	Na as a drug-free a	ame of Company workplace program	that com	uplies with Title 50, Chapter 9, Tennessee Code Annotated, in effec
at the time of	f this bid subn	nission at least to th	e extent r	required of governmental entities. I further swear or affirm that the
company is i	in compliance	with Tennessee Co	de Annota	ated, § 50-9-113.
				Amol. Coeles
			Presid	ident or Principal Officer
			For:	Sodexo Operations, LLC
				Name of Company
COUNTY O	F } scribed and sw	FLORIDA SEMINOLE forn before me by _		Brad Lozier,
President or	principal offic	er of	Princip	pal Officer
On this	16	day of	May	<u>2011</u> .
			Notary	y Public
My Commis	sion expires:	November	1, 2013	

## AFFIDAVIT OF COMPLIANCE

## WITH

## TENNESSEE CRIMINAL HISTORY RECORDS CHECK

## TENNESSEE CODE ANNOTATED, SECTION 49-5-413

(To be submitte	d with bid b	y contractor)		
I,	В	rad Lozier	, pre	sident or other principal
Officer of	Sodexo	Operations, LLC	,	swear or affirm that the
Company is in the time of this	compliance bid submiss	with Public Chapter	587 of 200 ktent requir	07, codified at Tennessee Code Annotated 49-5-413, in effect red of governmental entities. I further swear or affirm that the
			Preside	Amul. Locius ent or Principal Officer
			For:	Sodexo Operations, LLC Name of Company
STATE OF THEM COUNTY OF		FLORIDA SEMINOLE		
Subscr	ibed and sw	orn before me by _		Brad Lozier,
President or pri	ncipal office	er of	Princi	pal Officer
On this	16	day of	May	2 <u>011</u> .
			Notary P	Public
My Commission	n expires: _	Novembe	r 1, 2013	

at

## KNOX COUNTY PURCHASING DIVISION INSURANCE CHECKLIST BID NUMBER 956

THE CERTIFICATE OF INSURANCE MUST SHOW ALL COVERAGES & ENDORSEMENTS WITH "YES" AND ITEMS 20 TO 25

REQUIRED	NUMBER	TYPE OF COVERAGE			COVERAGE LIMITS		
YES	1.	WORKERS COMPENSATION			STATUTORY LIMITS OF TENNESSEE		
YES	2.	EMPLOYERS LIABILITY			\$100,000 PER ACCIDENT \$100,000 PER DISEASE \$500,000 DISEASE POLICY LIMIT		
YES	3. AUTOMOBILE LIABILITY  X ANY AUTO-SYMBOL (1)		1)	COMBINE SINGLE LIMIT (Per-Accident)  BODY INJURY (Per-Person)  BODY INJURY (Per-Accident)	\$ 1,000,000		
					PROPERTY DAMAGE (Per-Accident		
YES	4.	COMMERCIAL GENERAL	LIABILIT	TY		LIMITS	
		CLAIM MADE	X	OCCUR	EACH OCCURRENCE	\$ 1,000,000	
				2 7 70	FIRE LEGAL LIABILITY	\$ 100,000	
					MED EXP (Per person)	\$ 5,000	
		GEN'L AGGREGATE LIMITS APPLIES PER			PERSONAL & ADV INJURY	\$ 1,000,000	
		POLICY X PR	ROJECT	LOC	GENERAL AGGREGATE	\$ 2,000,000	
					PRODUCTS-COMPLETED OPERATIONS/ AGGREGATE	\$ 2,000,000	
YES	5.	PREMISES/OPERATIONS	3		\$1,000,000 CSL BI/PD EACH OCCURRENCE \$2,000,000 ANNUAL AGGREGATE		
YES	6.	INDEPENDENT CONTRACTOR			\$1,000,000 CSL BI/PD EACH OCCURRENCE \$1,000,000 ANNUAL AGGREGATE		
YES	7.	CONTRACTUAL LIABILIT (MUST BE SHOWN ON C		ATE)	\$1,000,000 CSL BI/PD EACH OCCURRENCE \$1,000,000 ANNUAL AGGREGATE		
YES	8.	XCU COVERAGE			NOT TO BE EXCLUDED		
YES	9.	UMBRELLA LIABILITY CO		E	\$1,000,000		
NO NO NO NO	10.	PROFESSIONAL LIABILITY  ARCHITECTS & ENGINEERS ASBESTOS & REMOVAL LIABILITY MEDICAL MALPRACTICE MEDICAL PROFESSIONAL LIABILITY		LIABILITY	\$1,000,000 PER OCCURRENCE/CLAIM \$2,000,000 PER OCCURRENCE/CLAIM \$1,000,000 PER OCCURRENCE/CLAIM \$1,000,000 PER OCCURRENCE/CLAIM		
NO	11.	MISCELLANEOUS E & O			\$500,000 PER OCCURRENCE/CLAIM		
NO	12.	MOTOR CARRIER ACT E	NDORSE	EMENT	\$1,000,000 BI/PD EACH OCCURRENCE UNINSURED MOTORIST (MCS-90)		
NO	13.	MOTOR CARGO INSURA	NCE				
NO	14.	GARAGE LIABILITY			\$1,000,000 BODILY INJURY, PROPERTY DAMAGE PER OCCURRENCE		
NO	15.	GARAGEKEEPER'S LIAB			\$500,000 COMPREHENSIVE; \$500,000 COLLISION		
NO	16.	INLAND MARINE BAILEE	'S INSUF	RANCE	\$		
NO	17.	DISHONESTY BOND			\$		
NO	18.	BUILDERS RISK			PROVIDE COVERAGE IN THE FULL AMOUN CONTRACT UNLESS PROVIDED BY OWNER		
NO	19.	USL&H			FEDERAL STATUTORY LIMITS		

- 20. CARRIER RATING SHALL BE BEST'S RATING OF A-V OR BETTER OR ITS EQUIVALENT.
- 21. NOTICE OF CANCELLATION, NON-RENEWABLE OR MATERIAL CHANGES IN COVERAGE SHALL BE PROVIDED TO COUNTY AT LEAST 30 DAYS PRIOR TO ACTION. THE WORDS "ENDEAVOR TO" AND "BUT FAILURE TO" (TO END OF SENTENCE) ARE TO BE ELIMINATED FROM THE NOTICE OF CANCELLATION PROVISION ON STANDARD ACCORD CERTIFICATES.
- 22. THE COUNTY SHALL BE NAMED AS AN ADDITIONAL NAMED INSURED ON ALL POLICIES EXCEPT WORKERS' COMPENSATION AND AUTO.
- 23. CERTIFICATE OF INSURANCE SHALL SHOW THE BID NUMBER AND TITLE.
- 24. OTHER INSURANCE REQUIRED

25. THE CONTRACTOR AGREES TO SAVE, DEFEND, KEEP HARMLESS, INDEMNIFY AND PAY ON BEHALF OF THE COUNTY AND ALL OF ITS AGENTS AND EMPLOYEES (COLLECTIVELY THE COUNTY) FROM AND AGAINST ANY AND ALL CLAIMS, LOSS, DAMAGE, INJURY, COST (INCLUDING COURT COSTS AND ATTORNEY'S FEES), CHARGES, LIABILITY OR EXPOSURE, HOWEVER CAUSED, RESULTING FROM, ARISING OUT OF OR IN ANY WAY CONNECTED WITH THE CONTRACTOR'S PERFORMANCE OF THE AGREEMENT TERMS ON ITS OBLIGATIONS UNDER THE AGREEMENT.

INSURANCE AGENT'S STATEMENT AND CERTIFICATION: I HAVE REVIEWED THE ABOVE REQUIREMENTS WITH THE BIDDER NAMED BELOW AND HAVE ADVISED THE BIDDER OF REQUIRED COVERAGE NOT PROVIDED THROUGH THIS AGENCY.

AGENCY NAME:	N/A	AUTHORIZING SIGNATURE:	N/A
BIDDER'S STATEMEN REQUIREMENTS.	NT AND CERTIFICATION: IF AWARD	ED THE CONTRACT, I WILL COMP	PLY WITH THE CONTRACT INSURANCE
BIDDER NAME:	Sodexo Operations, LLC	AUTHORIZING SIGNATURE:	Bm L. Corios

	_		_
AC	0	RL	,
_			

DATE (MM/DD/YYYY)

-	CERTIF	ICATE OF LI	ABILITY	NSUKANCI		05/25/2	010
PROG	AON Risk Services Central, Inc Chicago IL Office 200 East Randolph Chicago IL 60601 USA	£3	AND CONFER CERTIFICATI	S NO RIGHTS UP E DOES NOT AME	AS A MATTER OF INFO ON THE CERTIFICATE I ND, EXTEND OR ALTER E POLICIES BELOW.	HOLDER.	
	- (966) 202-7122 FAV.	(847) 953-5390	INSURERS AI	FFORDING COVE	RAGE		NAIC#
PHON	A STATE OF THE PARTY OF T	(847) 953-5590	INSURER A New Hampshire Ins Co				
	Sodexo, Inc. and Its Subsidiaries				ny of the State of	PA	23841 19429 23817 19445
	9801 Washingtonian Boulevard Suite 1012		INSURER C. I	llinois Nation	al Insurance Co		23817
	Gaithersburg MD 20878-5355 USA		100000000000000000000000000000000000000		Fire Ins Co of Pitt	shurah	19445
			INSURER E	actonar birion	7110 2113 60 01 7166	acar gri	20715
co	VERAGES			applies per 1	erms and conditions	of the	policy
AN PE AC	IE POLICIES OF INSURANCE LISTED BELOW H VY REQUIREMENT, TERM OR CONDITION OF RTAIN, THE INSURANCE AFFORDED BY THE IGREGATE LIMITS SHOWN MAY HAVE BEEN	ANY CONTRACT OR OTHER POLICIES DESCRIBED HER	INSURED NAMED ABO DOCUMENT WITH RE EIN IS SUBJECT TO ALL	OVE FOR THE POLICY SPECT TO WHICH TH	PERIOD INDICATED. NOTV IS CERTIFICATE MAY BE IS:	SUED OR N SUCH POL	ING IAY ICIES.
NSR LTR	ADDYL INSRD TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE	POLICY EXPIRATION	LD	III'S	
D	GENERAL LIABILITY	GL4360711	06/01/2010	06/01/2011	EACH OCCURRENCE	5	1,000,000
	X COMMERCIAL GENERAL LIABILITY		N- 1-00 EXCEPTION	I A DAMACKING CO-	DAMAGE TO RENTED		,000,000
	CLAIMS MADE X OCCUR				PREMISES (Ea toccurrence) MED EXP (Any one person)		Excluded
					PERSONAL & ADV INJURY	5	1,000,000
	L				GENERAL AGGREGATE	5.	000,000
	GENTLAGGREGATE LIMIT APPLIES PER:  POLICY PRO- X LOC				PRODUCTS - COMPICIP ACIG	5	,000,000
D	TXTI ANY AUTO	CA 3482160 AOS	06/01/2010	06/01/2011	COMBONED SINGLE LIMIT (Fa socialist)	57	000,000
	ALL OWNED AUTOS SCHEDULED AUTOS	CA 3976371 MA	06/01/2010	06/01/2011	BODILY DOURY ( Per person)		
	X HIRED AUTOS  NON OWNED AUTOS				BOORLY DOURY (Per accident)		
J)	I				PROPERTY DAMAGE. (Per accident)		
	GARAGE LIABILITY				AUTO ONLY - EA ACCIDENT		
П	ANY AUTO				OTHER THAN EA ACC: AUTO ONLY:		
	EXCESS/UMBRELLA LIABILITY				EACH OCCURRENCE.	-	
	OCCUR CLAIMS MADE			11	AUGREGATE		
	RETENTION						
		wc020342782	06/01/2010	06/01/2011	w her grant I form		
•	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY Y/N	WC020342782 ADS	06/01/2010		X WC STATU- TORYLIMITS OTH-		000 000
B	ANY PROPRIETOR / PARTNER / EXECUTIVE N	WC020342783 CA	06/01/2010	06/01/2011	EL EACH ACCIDENT		,000,000
c	OFFICER-MEMBER EXCLUDED! (Mandatory in NII)	wc020342784	06/01/2010	06/01/2011	E.L. DISEASE-EA EMPLOYEE  E.L. DISEASE-POLICY LIMIT		,000,000
D	If you, downthe anger street, typ. PROVESHORS hearly	FL XWC0910581	06/01/2010	06/01/2011	EL Each Accident		
	OTHER Excess WC	AMC0910301	00/01/2010	10/01/2011	EL Disease - Policy EL Disease - Ea Empl		\$500,000 \$500,000
	UPTION OF OPERATIONS LOCATIONS VEHICLES EXC dence of Coverage.	CLUSIONS ADDED BY ENDORSE	IMENT/SPECIAL PROVISIO	eks			\$500,000 \$500,000 \$500,000
ER	TIFICATE HOLDER		CANCELLATION	V .			
	Sodexo, Inc. and Its Subsidia 9801 Washingtonian Blvd. Suite 1012 Gaithersburg MD 20878 USA	ries	SHOULD ANY OF THE A DATE THEREOF, THE 30 DAYS WRITTEN NO BUT FAILURE TO DO S	ABOVE DESCRIBED POLISSUING INSURER WILL TICE TO THE CERTIFICA O SHALL IMPOSE NO OR	ICLES HE CANCELLED HEFORE TO ENDEAVOR TO MAIL. TE HOLDER NAMED TO THE LEI LIGATION OR LEABILITY OR REPRESENTATIVES.	HE EXPIRATI	ION

Attachment to ACORD Certificate for sodexo, Inc. and Its Subsidiaries

The terms, conditions and provisions noted below are hereby attached to the captioned certificate as additional description of the coverage afforded by the insurer(s). This attachment does not contain all terms, conditions, coverages or exclusions contained in the policy.

Sodexo, Inc. and Its Subsidiaries 9801 Washingtonian Boulevard Suite 1012 Gaithersburg MD 20878-5355 USA

INSURER	
INSURER	
INSURER	
INSURER	
INSURER	

ADDITIONAL POLICIES

If a policy below does not include limit information, refer to the corresponding policy on the ACORD certificate form for policy limits.

ENSR LTR	ADD'I. INSRD	TYPE OF INSURANCE	POLICY NUMBER POLICY DESCRIPTION	POLICY EFFECTIVE DATE	POLICY EXPERATION DATE	LIMITS
		WORKERS COMPENSATION				
Α,			WC020342785 OR	06/01/2010	06/01/2011	
Α			wC020342786 TX	06/01/2010	06/01/2011	
n			WC020342787 MA,ND,NY,WA,WI,WY	06/01/2010	06/01/2011	

#### DESCRIPTION OF OPERATIONS LOCATIONS VEHICLES EXCLUSIONS ADDED BY ENDORSEMENT SPECIAL PROVISIONS

Designation of Additional Insureds. It is agreed that, with respect to the insurance afforded by the above referenced policies, excluding Workers' Compensation and Employer's Liability, the provisions of the policy designating who is insured thereunder have been amended to include any person or organization, the "Additional Insured", for whom the Named Insured agrees in writing to procure liability insurance, provided: a) The coverage and limits of liability afforded to such "Additional Insured" apply only to the extent required by the agreement, but in no event for coverage not afforded by the policy, nor for limits of liability greater than the insurer's liability stated in the policy declarations; b) The inclusion of more than one insured shall not increase the limits of the insurer's liability; and c) The designation hereunder of the "Additional Insured" as an insured shall be null and void during the term of any separate liability insurance policy not listed herein and procured by the Named Insured for such "Additional Insured".

Certificate No: 570038909064



## Price

## **Financial Outline**

The proposed contract charge for Sodexo's custodial program is:

	Cost with KCS Employee per 5.11				
	Annual	Monthly Cost	Annual Monthly Cost		
Proposal Price	\$10,691,009.89	\$ 890,917.49	\$7,803,689.41	\$650,307.45	
Alternate Proposal Price	\$12,167,585.00	\$1,013,965.42	\$9,209,218.83	\$767,434.90	

**Proposal Price** – Best price is our most competitive price that embraces Knox County Schools immediate and long-term operational goals.

**Alternate Proposal Price** – Wage and benefit adjustment includes the staffing recommendations of the proposal price combined with increased wage and benefit rates.

Cost of Performance and Payment Bond is not included it the proposed contract prices above. Please see required pricing forms for annual cost of providing Performance Bond under each pricing option.



- The salary of the custodial services general manager, custodial managers and administrative assistant
- 2. The charge for fringe benefits, payroll taxes, workers' compensation insurance, general liability insurance and umbrella insurance on behalf of these management employees
- 3. The wages of all hourly custodial employees
- 4. The charge for fringe benefits, payroll taxes, workers' compensation insurance, general liability insurance and umbrella insurance on behalf of these hourly paid employees
- 5. The charge for contract opening expenses
- 6. The charge for consumable cleaning supplies
- 7. New janitorial equipment
- 8. The charge for manuals, forms, training aids and miscellaneous office costs
- 9. The depreciation of computing and printing equipment.
- 10. The technical resources and administrative support necessary to fulfill our proposed obligations
- 11. Contribution to pre-tax profits





## **Definitions**

**Basic Services:** All preventive maintenance, corrective maintenance, general maintenance, repair, custodial and other services which should be attended to within the operating budget for the current annual period to ensure a safe, attractive, functional and efficient environment in line with the high standards client requires.

**Operating Budget:** The operating budget is developed jointly by the client and Sodexo. The operating budget is developed prior to the beginning of the client's fiscal year. The client has sole authority to approve the operating budget. Client shall approve and provide Sodexo with a written copy of the operating budget by April 1st of each calendar year for the upcoming fiscal year.

The operating budget includes the funding for client paid expenses and the Sodexo program charge for the current fiscal year.

**Major Maintenance:** Major Maintenance is any new construction, replacement, renovation and/or modification of District buildings, equipment, appliances, or any modification which extends the life of, or increases the value of District facilities whose value is equal to or greater than one thousand dollars (\$1,000.00) and which has a useful life of at least three (3) years.

2 – 2 Price Knox County Schools

## **Terms**

The financial terms set forth in this proposal and other obligations assumed by Sodexo herein are based on conditions in existence on the date Sodexo commences operations, including by way of example, client student population; labor, supply expenses; and federal, state and local sales, use and excise tax. In addition, Sodexo has relied on representations regarding existing and future conditions made by client in connection with the negotiation and execution of this proposal. In the event of a change in the conditions or the inaccuracy or breach of, or the failure to fulfill, any representation by client, the financial terms and other obligations assumed by Sodexo shall be renegotiated on a mutually agreeable basis to reflect such change, inaccuracy or breach.

This proposal is submitted in the name of Sodexo, however, if awarded this bid, Sodexo will contract under the name Sodexo Operations, LLC.

This proposal is proprietary information of Sodexo and has been prepared for the review of the Evaluation Committee of Knox County Schools. Any other use, duplication or review requires the express permission of Sodexo.



Knox County Schools Price 2 – 3

This proposal price is our most competitive price that embraces Knox County Schools immediate and long-term operational goals.				
School	Monthl	y Cost	Monthly Cos Employee	
A. L. Lotts Elementary	\$	124,913.49	\$	92,103.03
Adrian Burnett Elementary	\$	88,891.97	\$	56,081.51
Amherst Elementary	\$	152,352.97	\$	119,542.51
Austin East High	\$	260,865.25	\$	228,054.79
Ball Camp Elementary	\$	99,850.70	\$	67,040.24
Bearden Elementary	\$	69,431.64	\$	36,621.18
Bearden High and Vocational	\$	253,876.59	\$	221,066.13
Bearden Middle	\$	165,780.19	\$	132,969.73
Beaumont Elementary	\$	92,610.15	\$	59,799.69
Belle Morris Elementary	\$	77,813.80	\$	45,003.34
Blue Grass Elementary	\$	98,313.37	\$	65,502.91
Bonny Kate Elementary	\$	67,520.54	\$	34,710.08
Brickey McCloud Elementary	\$	139,908.11	\$	107,097.65
Carter Elementary	\$	66,391.11	\$	33,580.65
Carter High	\$	191,504.40	\$	158,693.94
Carter Middle	\$	112,634.39	\$	79,823.93
Cedar Bluff Elementary	\$	145,311.50	\$	112,501.04
Cedar Bluff Middle	\$	100,982.57	\$	68,172.11
Cedar Bluff Preschool	\$	71,649.87	\$	38,839.41
Central High	\$	252,876.36	\$	220,065.90
Chilhowee Elementary	\$	85,707.63	\$	52,897.17
Christenberry Elementary	\$	109,953.01	\$	77,142.55
Copper Ridge Elementary	\$	90,747.00	\$	57,936.54
Corryton Elementary	\$	51,062.55	\$	18,252.09
Dogwood Elementary	\$	134,442.96	\$	101,632.50
East Knox County Elementary	\$	97,456.14	\$	64,645.68
Eastport Ot/Pt	\$	59,213.95	\$	26,403.49
Fair Garden	\$	71,038.03	\$	38,227.57
Farragut High & Vocational	\$	223,268.21	\$	190,457.75
Farragut Intermediate	\$	117,853.33	\$	85,042.87
Farragut Middle School	\$	166,879.56	\$	134,069.10
Farragut Primary	\$	124,260.21	\$	91,449.75
Fort Sanders	\$	72,097.58	\$	39,287.12
Fountain City Elementary	\$	74,400.32	\$	41,589.86
Fulton High	\$	224,569.90	\$	191,759.44
Gap Creek Elementary	\$	49,390.34	\$	16,579.88

2 – 4 Price Knox County Schools

School	Month	y Cost	Monthly Cost with KCS Employee per 5.11		
Gibbs Elementary	\$	133,070.58	\$	100,260.12	
Gibbs High & Vocational	\$	195,681.67	\$	162,871.21	
General Services Building with annex etc	\$	93,419.44	\$	60,608.98	
Green Elementary	\$	85,551.62	\$	52,741.16	
Gresham Middle	\$	126,977.35	\$	94,166.89	
Halls Elementary	\$	104,201.85	\$	71,391.39	
Halls High & North Knox Vocational	\$	209,949.87	\$	177,139.41	
Halls Middle	\$	149,052.43	\$	116,241.97	
Hardin Valley Academy	\$	252,107.69	\$	219,297.23	
Hardin Valley Elementary	\$	145,006.80	\$	112,196.34	
Historic Knoxville High School	\$	127,302.36	\$	94,491.90	
Holston Middle	\$	190,738.17	\$	157,927.71	
Inskip Elementary	\$	93,289.44	\$	60,478.98	
KAEC	\$	90,500.80	\$	57,690.34	
Kams Elementary & Annex	\$	230,176.43	\$	197,365.97	
Karns High & Byington Solway	\$	241,812.00	\$	209,001.54	
Karns Middle	\$	167,428.02	\$	134,617.56	
L & N Stem Academy					
Lincoln Park	\$	62,793.19	\$	29,982.73	
Lonsdale Elementary	\$	81,579.92	\$	48,769.46	
Maynard Elementary	\$	62,338.16	\$	29,527.70	
Mooreland Heights Elementary	\$	61,810.01	\$	28,999.55	
Mount Olive Elementary	\$	62,300.79	\$	29,490.33	
New Hopewell Elementary	\$	60,110.99	\$	27,300.53	
Northwest Middle	\$	154,691.46	\$	121,881.00	
Norwood Elementary	\$	72,932.06	\$	40,121.60	
Pleasant Ridge Elementary	\$	66,798.20	\$	33,987.74	
Pond Gap Elementary	\$	61,134.79	\$	28,324.33	
Powell Elementary	\$	113,144.66	\$	80,334.20	
Powell High	\$	231,190.48	\$	198,380.02	
Powell Middle	\$	156,233.66	\$	123,423.20	
Richard Yoakley	\$	59,952.55	\$	27,142.09	
Ridgedale Alternative Program	\$	76,105.84	\$	43,295.38	
Ritta Elementary	\$	89,688.26	\$	56,877.80	
Rocky Hill Elementary	\$	95,560.49	\$	62,750.03	
Rule Building/Security			\$	0.00	
Sam E. Hill	\$	64,764.41	\$	31,953.95	
Sarah Moore Greene Elementary	\$	135,539.89	\$	102,729.43	
Sarah Simpson Center/PDTC	\$	120,375.46	\$	87,565.00	

Knox County Schools Price 2 – 5

School	Monthly Cost		Monthly Cost with KCS Employee per 5.11		
Sequoyah Elementary	\$	84,172.74	\$	51,362.28	
Shannondale Elementary	\$	65,180.43	\$	32,369.97	
South Knox Elementary	\$	62,819.19	\$	30,008.73	
South Doyle High	\$	262,699.15	\$	229,888.69	
South Doyle Middle	\$	199,381.16	\$	166,570.70	
Spring Hill Elementary	\$	70,158.05	\$	37,347.59	
Sterchi Elementary	\$	65,555.82	\$	32,745.36	
Sunnyview Elementary	\$	72,676.92	\$	39,866.46	
Vine Middle	\$	123,814.94	\$	91,004.48	
West Haven Elementary	\$	58,641.92	\$	25,831.46	
West High	\$	265,746.18	\$	232,935.72	
West Hills Elementary	\$	105,137.08	\$	72,326.62	
West Valley Middle	\$	185,502.98	\$	152,692.52	
West View Elementary	\$	63,966.49	\$	31,156.03	
Whittle Springs Middle School	\$	94,425.37	\$	61,614.91	
Total Cost for School Locations	\$1	0,691,009.89	\$7	7,803,689.41	
Additional Charges			Per F	lour Charge	
Cost per hour for extra work pursuant to Section 5.2			\$	12.76	
Cost per hour for extra work pursuant to Section 5.3			\$	12.76	
Total Cost of Performance and Payment Bond equal to 100 percent of the annual contract price less per hour charges. (not included in the Total Cost for School Locations above)	\$	96,228.00	\$	70,236.00	

Generally, in the surety or bond industry, a 10% (of contract price) performance bond is normal. A school district has approved funds in its budget for facilities programs to pay for contracted services. It is extremely rare that a school district would be out money or funds if a contractor did not continue to provide the services. Typically a school district just wants to have insurance in the event that they need to obtain the services on an emergency basis for a limited time and had to pay a higher contract price than they originally contracted for.

Performance bonds written for construction projects are far different than performance bonds written for facility services. In a construction project, there could be significant additional cost if a project is not fully completed. In the termination of a facilities agreement, a new service provider would be brought in with limited difficulty.

In this economic environment, cost is a determining factor for most school districts. When informed that the cost of providing a performance bond is in the area of \$10 per thousand, most school districts choose to re-examine their insurance needs. It would be our recommendation to all districts that they can reduce this amount significantly by going with a 10% performance bond.

Finally, Sodexo has never had a bond called or accessed because we have always been able to work with our clients to resolve issues and problems.

2 – 6 Price Knox County Schools

Section 6.18 Alternate Proposal Price

Alternate Proposal Price – Includes the staffing recommendations of the proposal price combined with increased wage and benefit rates.				
School	Mon	thly Cost	Monthly Cost Employee	
A. L. Lotts Elementary	\$	142,309.59	\$	108,691.79
Adrian Burnett Elementary	\$	99,800.20	\$	66,182.40
Amherst Elementary	\$	174,691.21	\$	141,073.42
Austin East High	\$	302,747.74	\$	269,129.94
Ball Camp Elementary	\$	112,732.71	\$	79,114.91
Bearden Elementary	\$	76,834.85	\$	43,217.05
Bearden High and Vocational	\$	294,500.35	\$	260,882.55
Bearden Middle	\$	190,536.83	\$	156,919.03
Beaumont Elementary	\$	104,188.07	\$	70,570.27
Belle Morris Elementary	\$	86,726.73	\$	53,108.93
Blue Grass Elementary	\$	110,918.50	\$	77,300.70
Bonny Kate Elementary	\$	74,579.54	\$	40,961.75
Brickey McCloud Elementary	\$	160,004.90	\$	126,387.10
Carter Elementary	\$	73,246.69	\$	39,628.89
Carter High	\$	220,894.24	\$	187,276.44
Carter Middle	\$	127,818.89	\$	94,201.09
Cedar Bluff Elementary	\$	166,381.50	\$	132,763.70
Cedar Bluff Middle	\$	114,068.44	\$	80,450.64
Cedar Bluff Preschool	\$	79,452.61	\$	45,834.81
Central High	\$	293,319.96	\$	259,702.16
Chilhowee Elementary	\$	96,042.32	\$	62,424.52
Christenberry Elementary	\$	124,654.56	\$	91,036.76
Copper Ridge Elementary	\$	101,989.34	\$	68,371.54
Corryton Elementary	\$	55,157.28	\$	21,539.49
Dogwood Elementary	\$	153,555.42	\$	119,937.62
East Knox County Elementary	\$	109,906.87	\$	76,289.07
Eastport Ot/Pt	\$	64,776.84	\$	31,159.04
Fair Garden	\$	78,730.57	\$	45,112.77
Farragut High & Vocational	\$	258,379.06	\$	224,761.27
Farragut Intermediate	\$	133,977.82	\$	100,360.02
Farragut Middle School	\$	191,834.20	\$	158,216.40
Farragut Primary	\$	141,538.65	\$	107,920.85
Fort Sanders	\$	79,980.96	\$	46,363.16
Fountain City Elementary	\$	82,698.44	\$	49,080.65
Fulton High	\$	259,915.20	\$	226,297.40

Knox County Schools Price 2 – 7

Section 6.18 Alternate Proposal Price

Gap Creek Elementary       \$ 53,183.89       \$ 19,566.10         Gibbs Elementary       \$ 151,935.86       \$ 118,318.06         Gibbs High & Vocational       \$ 225,823.88       \$ 192,206.08         General Services Building with annex etc       \$ 105,143.12       \$ 71,525.32         Green Elementary       \$ 95,858.21       \$ 62,240.42         Gresham Middle       \$ 144,745.16       \$ 111,127.37         Halls Elementary       \$ 117,867.55       \$ 84,249.76         Halls High & North Knox Vocational       \$ 242,661.94       \$ 209,044.14         Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21         Inskip Elementary       \$ 104,989.70       \$ 71,371.90	School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
Gibbs High & Vocational       \$ 225,823.88       \$ 192,206.08         General Services Building with annex etc       \$ 105,143.12       \$ 71,525.32         Green Elementary       \$ 95,858.21       \$ 62,240.42         Gresham Middle       \$ 144,745.16       \$ 111,127.37         Halls Elementary       \$ 117,867.55       \$ 84,249.76         Halls High & North Knox Vocational       \$ 242,661.94       \$ 209,044.14         Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Gap Creek Elementary	\$ 53,183.89	\$ 19,566.10
General Services Building with annex etc       \$ 105,143.12       \$ 71,525.32         Green Elementary       \$ 95,858.21       \$ 62,240.42         Gresham Middle       \$ 144,745.16       \$ 111,127.37         Halls Elementary       \$ 117,867.55       \$ 84,249.76         Halls High & North Knox Vocational       \$ 242,661.94       \$ 209,044.14         Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Gibbs Elementary	\$ 151,935.86	\$ 118,318.06
Green Elementary       \$ 95,858.21       \$ 62,240.42         Gresham Middle       \$ 144,745.16       \$ 111,127.37         Halls Elementary       \$ 117,867.55       \$ 84,249.76         Halls High & North Knox Vocational       \$ 242,661.94       \$ 209,044.14         Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Gibbs High & Vocational	\$ 225,823.88	\$ 192,206.08
Gresham Middle       \$ 144,745.16       \$ 111,127.37         Halls Elementary       \$ 117,867.55       \$ 84,249.76         Halls High & North Knox Vocational       \$ 242,661.94       \$ 209,044.14         Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	General Services Building with annex etc	\$ 105,143.12	\$ 71,525.32
Halls Elementary       \$ 117,867.55       \$ 84,249.76         Halls High & North Knox Vocational       \$ 242,661.94       \$ 209,044.14         Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Green Elementary	\$ 95,858.21	\$ 62,240.42
Halls High & North Knox Vocational       \$ 242,661.94       \$ 209,044.14         Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Gresham Middle	\$ 144,745.16	\$ 111,127.37
Halls Middle       \$ 170,796.21       \$ 137,178.42         Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Halls Elementary	\$ 117,867.55	\$ 84,249.76
Hardin Valley Academy       \$ 292,412.85       \$ 258,795.05         Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Halls High & North Knox Vocational	\$ 242,661.94	\$ 209,044.14
Hardin Valley Elementary       \$ 166,021.91       \$ 132,404.12         Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Halls Middle	\$ 170,796.21	\$ 137,178.42
Historic Knoxville High School       \$ 145,128.72       \$ 111,510.92         Holston Middle       \$ 219,990.01       \$ 186,372.21	Hardin Valley Academy	\$ 292,412.85	\$ 258,795.05
Holston Middle \$ 219,990.01 \$ 186,372.21	Hardin Valley Elementary	\$ 166,021.91	\$ 132,404.12
	Historic Knoxville High School	\$ 145,128.72	\$ 111,510.92
Inskip Elementary \$ 104,989.70 \$ 71,371.90	Holston Middle	\$ 219,990.01	\$ 186,372.21
	Inskip Elementary	\$ 104,989.70	\$ 71,371.90
KAEC \$ 101,698.80 \$ 68,081.00	KAEC	\$ 101,698.80	\$ 68,081.00
Kams Elementary & Annex \$ 266,531.52 \$ 232,913.73	Kams Elementary & Annex	\$ 266,531.52	\$ 232,913.73
Karns High & Byington Solway \$ 280,262.79 \$ 246,644.99	Karns High & Byington Solway	\$ 280,262.79	\$ 246,644.99
Karns Middle \$ 192,481.45 \$ 158,863.65	Karns Middle	\$ 192,481.45	\$ 158,863.65
L & N Stem Academy	L & N Stem Academy		
Lincoln Park \$ 69,000.74 \$ 35,382.94	Lincoln Park	\$ 69,000.74	\$ 35,382.94
Lonsdale Elementary \$ 91,171.17 \$ 57,553.37	Lonsdale Elementary	\$ 91,171.17	\$ 57,553.37
Maynard Elementary \$ 68,463.76 \$ 34,845.96	Maynard Elementary	\$ 68,463.76	\$ 34,845.96
Mooreland Heights Elementary \$ 67,840.49 \$ 34,222.69	Mooreland Heights Elementary	\$ 67,840.49	\$ 34,222.69
Mount Olive Elementary \$ 68,419.65 \$ 34,801.86	Mount Olive Elementary	\$ 68,419.65	\$ 34,801.86
New Hopewell Elementary         \$ 65,835.45         \$ 32,217.65	New Hopewell Elementary	\$ 65,835.45	\$ 32,217.65
Northwest Middle \$ 177,450.89 \$ 143,833.10	Northwest Middle	\$ 177,450.89	\$ 143,833.10
Norwood Elementary \$ 80,965.73 \$ 47,347.94	Norwood Elementary	\$ 80,965.73	\$ 47,347.94
Pleasant Ridge Elementary \$ 73,727.09 \$ 40,109.30	Pleasant Ridge Elementary	\$ 73,727.09	\$ 40,109.30
Pond Gap Elementary \$ 67,043.65 \$ 33,425.85	Pond Gap Elementary	\$ 67,043.65	\$ 33,425.85
Powell Elementary \$ 128,421.07 \$ 94,803.27	Powell Elementary	\$ 128,421.07	\$ 94,803.27
Powell High \$ 267,728.21 \$ 234,110.42	Powell High	\$ 267,728.21	\$ 234,110.42
Powell Middle \$ 179,270.86 \$ 145,653.06	Powell Middle	\$ 179,270.86	\$ 145,653.06
Richard Yoakley \$ 65,648.47 \$ 32,030.67	Richard Yoakley	\$ 65,648.47	\$ 32,030.67
Ridgedale Alternative Program \$ 84,711.15 \$ 51,093.35	Ridgedale Alternative Program	\$ 84,711.15	\$ 51,093.35
Ritta Elementary \$ 100,739.91 \$ 67,122.11	Ritta Elementary	\$ 100,739.91	\$ 67,122.11
Rocky Hill Elementary \$ 107,669.79 \$ 74,051.99	Rocky Hill Elementary	\$ 107,669.79	\$ 74,051.99
Rule Building/Security \$ 0.00	Rule Building/Security		\$ 0.00
Sam E. Hill \$ 71,327.00 \$ 37,709.20	Sam E. Hill	\$ 71,327.00	\$ 37,709.20

2 – 8 Price Knox County Schools

Section 6.18 Alternate Proposal Price

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
Sarah Moore Greene Elementary	\$ 154,849.92	\$ 121,232.12
Sarah Simpson Center/PDTC	\$ 136,954.20	\$ 103,336.41
Sequoyah Elementary	\$ 94,230.98	\$ 60,613.18
Shannondale Elementary	\$ 71,817.95	\$ 38,200.15
South Knox Elementary	\$ 69,031.42	\$ 35,413.63
South Doyle High	\$ 304,911.95	\$ 271,294.15
South Doyle Middle	\$ 230,189.69	\$ 196,571.90
Spring Hill Elementary	\$ 77,692.09	\$ 44,074.30
Sterchi Elementary	\$ 72,260.96	\$ 38,643.16
Sunnyview Elementary	\$ 80,664.64	\$ 47,046.85
Vine Middle	\$ 141,013.17	\$ 107,395.38
West Haven Elementary	\$ 64,101.78	\$ 30,483.99
West High	\$ 308,507.77	\$ 274,889.98
West Hills Elementary	\$ 118,971.23	\$ 85,353.44
West Valley Middle	\$ 213,811.90	\$ 180,194.10
West View Elementary	\$ 70,385.37	\$ 36,767.57
Whittle Springs Middle School	\$ 106,330.22	\$ 72,712.42
Total Cost for School Locations	\$12,167,585.00	\$9,209,218.83
Additional Charges		Per Hour Charge
Cost per hour for extra work pursuant to Section 5.2		\$ 12.76
Cost per hour for extra work pursuant to Section 5.3		\$ 12.76
Total Cost of Performance and Payment Bond equal to 100 percent of the annual contract price less per hour charges. (not included in the Total Cost for School Locations above)	\$ 109,512.00	\$ 82,890.00

Generally, in the surety or bond industry, a 10% (of contract price) performance bond is normal. A school district has approved funds in its budget for facilities programs to pay for contracted services. It is extremely rare that a school district would be out money or funds if a contractor did not continue to provide the services. Typically a school district just wants to have insurance in the event that they need to obtain the services on an emergency basis for a limited time and had to pay a higher contract price than they originally contracted for.

Performance bonds written for construction projects are far different than performance bonds written for facility services. In a construction project, there could be significant additional cost if a project is not fully completed. In the termination of a facilities agreement, a new service provider would be brought in with limited difficulty.

In this economic environment, cost is a determining factor for most school districts. When informed that the cost of providing a performance bond is in the area of \$10 per thousand, most school districts choose to re-examine their insurance needs. It would be our recommendation to all districts that they can reduce this amount significantly by going with a 10% performance bond.

Finally, Sodexo has never had a bond called or accessed because we have always been able to work with our clients to resolve issues and problems.

Knox County Schools Price 2 – 9

# Areas to be Serviced

Elementary Schools	Square Footage	Elementary Schools	Square Footage
A. L. Lotts Elementary	113,352	Halls Elementary	87,862
Adrian Burnett Elementary	69,020	Hardin Valley Elementary	138,081
Amherst Elementary	147,122	Inskip Elementary	74,432
Ball Camp Elementary	82,507	Kams Elementary & Annex	242,900
Bearden Elementary	45,070	Lonsdale Elementary	60,021
Beaumont Elementary	73,596	Maynard Elementary	36,340
Belle Morris Elementary	55,386	Mooreland Heights Elementary	35,690
Bluegrass Elementary	80,615	Mt. Olive Elementary	36,294
Bonny Kate Elementary	42,718	New Hopewell Elementary	33,599
Brickey-McCloud Elementary	131,806	Norwood Elementary	49,378
Carter Elementary	41,328	Pleasant Ridge Elementary	41,829
Cedar Bluff Elementary	138,456	Pond Gap Elementary	34,859
Cedar Bluff Pre-K	47,800	Powell Elementary	98,868
Chilhowee Elementary	65,101	Ritta Elementary	70,000
Christenberry Elementary	94,940	Rocky Hill Elementary	77,227
Copper Ridge Elementary	71,303	Sarah Moore Greene Elementary	126,430
Corryton Elementary	22,463	Sequoyah Elementary	63,212
Dogwood Elementary	125,080	Shannondale Elementary	39,838
East Knox County Elementary	79,560	South Knox Elementary	36,932
Farragut Intermediate	104,663	Springhill Elementary	45,964
Farragut Primary	112,548	Sterchi Elementary	40,300
Fountain City Elementary	51,185	Sunnyview Elementary	49,064
Gap Creek Elementary	20,405	West Haven Elementary	31,791
Gibbs Elementary	123,391	West Hills Elementary	89,013
Green Elementary	64,909	West View Elementary	38,344
Halls Elementary	87,862		
		Total Elementary Schools	3,682,592

# Areas to be Serviced (Continued)

Middle Schools	Square Footage
Bearden Middle School	163,647
Carter Middle School	98,240
Cedar Bluff Middle School	83,900
Farragut Middle School	165,000
Gresham Middle School	112,967
Halls Middle School	143,060
Holston Middle School	194,363
Karns Middle School	165,675
Northwest Middle School	150,000
Powell Middle School	151,898
South Doyle Middle School	205,000
Vine Middle School	112,000
West Valley Middle School	187,920
Whittle Springs Middle School	75,830
Total Middle Schools	2,009,500
High Schools	Square Footage
Austin East High School	268,969
Bearden High School	257,458
Carter High School	190,400
Central High School	260,837
Farragut High School	222,368
Fulton High School	236,000
Gibbs High School & Vocational	190,483
Hardin Valley Academy	257,581
Halls High School, North Knox Vocational	202,887
Karns High School & Byington Solway	257,220
Powell High School	231,220
South Doyle High School	272,750
West High School	276,770
Total High Schools	3,124,943

Knox County Schools Price 2 – 11

# Areas to be Serviced (Continued)

Other Sites	Square Footage
Eastport	32,495
Fair Garden	47,047
Fort Sanders	48,351
General Services Building w/Annex	74,592
Historic Knoxville High School	116,292
KAEC	71,000
Lincoln Park	36,900
Richard Yoakley	33,404
Ridgedale Alternative Program	53,284
Sam E. Hill	39,326
Sarah Simpson Professional Develop Center	107,767
Total Other Sites	660,458
Field Houses	Square Footage
Austin East High School - Football	11,700
Bearden High School – Soccer	750
Bearden High School – Baseball	3,068
Bearden High School – Football	10,792
Carter High School	4,906
Central High School – Football	10,000
Farragut High School – Baseball	1,820
Farragut High School – Football	3,210
Farragut High School – Weight Room	7,000
Gibbs High School – Football/Baseball	9,964
Gresham Middle School	2,925
Halls High School – Wrestling	6,720
Halls High School – Football	8,400
Hardin Valley Academy – Baseball	4,104
Hardin Valley Academy – Football	8,208
Powell High School - Complex	12,928
South Doyle High School – Baseball	2,173
South Doyle High School – Wrestling	3,124
South Doyle High School – Football	4,879
West High School – Football	4,131
West High School – Soccer	5,775
Total Field Houses	126,577
Total	9,604,070

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# **Equipment to be Provided**

Equipment Name	Quantity	Unit Price	Total
Labor Management Time Clock	88	\$ 600	\$ 52,800
Laptop Computers	4	\$2,500	\$ 10,000
Financial Computer, Monitor and Printer	1	\$2,500	\$ 2,500
Monitor	4	\$ 125	\$ 500
All in One Printers	4	\$ 275	\$ 1,100
Tennant 3090 Backpack Vacuum (BackPack)	196	\$ 335	\$ 65,580
Kiavacs	52	\$3,500	\$182,000
Tennant F5 20" Heavy Duty Slow Speed Buffer	71	\$ 559	\$ 39,689
Windsor Lightning 1500 rpm High-speed Burnisher 20"	89	\$ 871	\$ 77,552
Windsor Lightning 2500 rpm Battery Burnisher 20"	19	\$3,704	\$ 70,378
Tennant 3520 Wet/Dry Vacuum 15 Gallon	85	\$ 460	\$ 39,099
Tennant Front Mounted Squeegee Kit for 3520 Wet/Dry Vac	85	\$ 209	\$ 17,740
Tennant T3 Walk Behind Scrubber with Fast 20"	35	\$4,152	\$145,325
Tennant T7 Ride-on Scrubber with Fast 32"	20	\$9,606	\$192,124
Total New Equipment to be Provided			\$896,387
Leased Equipment	Quantity		Annual Lease
E250 Cargo Van	1		\$ 5,316.00
Ford Ranger 4 x 2			\$ 6,080.00

Knox County Schools Price 2 – 13

# **Exceptions List**

Sodexo Operations, LLC ("Contractor") has reviewed the Request for Proposal for Custodial Services ("RFP") for the Knox County Schools ("District") and is submitting its Proposal conditioned upon the incorporation of the following modifications:

1. Contractor requests modification of Section 2.11 to reflect the addition of the following language:

"However, in no event shall Contractor be responsible for any claims or actions resulting from the negligence of the District, its employees or agents. Notwithstanding the foregoing, with respect to property damage, for which the parties maintain a system of coverage on their respective property, each party hereto waives its rights, and the rights of its subsidiaries and affiliates, to recover from the other party hereto and its subsidiaries and affiliates for loss or damage to such party's building, equipment, improvements and other property of every kind and description resulting from fire, explosion or other cause normally covered in standard broad form property insurance policies. This clause shall survive termination of the Agreement."

- 2. Contractor requests modification of Section 2.14, page 4, to reflect a mutual limitation of liability.
- 3. Contractor requests deletion of Section 2.21, page 5 and the following substituted therefor to reflect mutual rights of termination and a cure period for cause:

"If either party breaches a material provision hereof ("Cause"), the non-breaching party shall give the other party written notice of such Cause. If the Cause is remedied within ten (10) days in the case of failure to make payment when due or sixty (60) days in the case of any other Cause, the notice shall be null and void. If such Cause is not remedied within the specified period, the party giving notice shall have the right to terminate this Agreement upon expiration of such remedy period. The rights of termination referred to in this Agreement are not intended to be exclusive and are in addition to any other rights available to either party at law or in equity.

After one (1) year, either party may terminate this Agreement at any time upon giving sixty (60) days' prior written notice to the other party.

4. Contractor requests clarification of the Performance Bond Requirement, in that the following shall apply to any required performance bond.

"Contractor wishes to negotiate a Performance Bond in an amount not to exceed 25% of the annual contract price to guarantee the services it will be performing when awarded the contract.

Contractor's performance bonds are written on an annually renewable basis. No forfeiture language is allowed for Contractor's bonds. Contractor will use its surety's, final bond form or Contractor will add the following conditional language to Obligee's form, as follows:

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"The term of the bond shall be one year, and it may be extended by the Surety by Continuation Certificate. However, neither nonrenewal by the Surety, nor the failure or inability of Contractor to file a replacement bond in the event of nonrenewal, shall itself constitute a loss recoverable under the bond or any renewal or continuation thereof."

# 5. Contractor requests the addition of the following provisions:

Agreement Not To Hire. District shall not, without Contractor's written consent, hire or make any employment agreement with any person who has been a Contractor management employee involved with the Services within the earlier of one (1) year after such employee terminates employment with Contractor or within one (1) year after termination of this Agreement. District agrees that Contractor's management employees have acquired special knowledge, information, skills and contacts as a result of being employed with and trained by Contractor. If District hires or makes any agreement with any such employee within the restricted period, it is agreed by District that Contractor shall suffer damages, and District shall pay Contractor as liquidated damages an amount equal to two times the annual salary of each Contractor management employee hired by District. This sum has been determined to be reasonable by both parties after due consideration of all relevant circumstances. This provision shall survive the termination of this Agreement.

<u>Condition of Premises and Equipment</u>. The Premises and equipment provided by District for use in the Services operation shall be in good condition and maintained by District to ensure compliance with applicable laws concerning building conditions, sanitation, safety and health (including, without limitation, OSHA regulations). District agrees to indemnify Contractor against any liability or assessment, including related interest and penalties, arising from District's breach of the aforementioned obligations, and District shall pay reasonable collection expenses, attorneys' fees and court costs incurred in connection with the enforcement of such indemnity. District further agrees that any modifications or alterations to the workplace or the Premises (whether structural or non-structural) necessary to comply with any statute or governmental regulation or at District's request shall be the responsibility of District and shall be at the District's expense.

District represents and warrants that the Premises does not contain any hazardous levels of asbestos or asbestos containing materials. If District becomes aware or receives notice or other communication concerning the presence of hazardous levels of asbestos or asbestos containing materials in the Premises, District shall deliver to Contractor, within fifteen (15) days of receipt of such notice, a copy of any such notice or communication. In addition, District shall, at its sole cost and expense, promptly take all actions required by any governmental agency or which are reasonably necessary to mitigate any unsafe environmental condition caused by the presence of asbestos or asbestos containing materials.

Knox County Schools Price 2 – 15

District hereby indemnifies and agrees to reimburse, defend and hold harmless Contractor against any and all liabilities, losses or claims resulting from the presence of asbestos or asbestos containing materials in the Premises. This obligation shall include, without limitation, the burden and expense of defending all claims, suits and administrative proceedings (even if such claims, suits or administrative proceedings are groundless, false or fraudulent) resulting from the presence of asbestos or asbestos containing materials in the Premises. Such obligation shall not be affected by any investigation by or on behalf of Contractor or by any information which Contractor may have received or obtained with respect to the matter indemnified by District hereunder.

Trade Secrets and Proprietary Information. During the term of the Agreement, Contractor may grant to District a nonexclusive right to access certain proprietary materials of Contractor, survey forms, software (both owned by and licensed to Contractor), and similar items regularly used in Contractor's business operations ("Proprietary Materials"). In addition, District may have access to certain non-public information of Contractor, including, but not limited to, management guidelines and procedures, operating manuals, personnel information, purchasing and distribution practices, pricing and bidding information, financial information, surveys and studies, and similar compilations regularly used in Contractor's business operations ("Trade Secrets"). Trade Secrets shall not include (i) any information which at the time of disclosure or discovery or thereafter is generally available to and known by the public or the relevant industry (other than as a result of a disclosure directly or indirectly by District), or (ii) any information which was available to District on a non-confidential basis from a source other than Contractor, provided that such source was not bound by an agreement prohibiting the transmission of such information, or (iii) any information independently developed or previously known without reference to any information provided by Contractor.

District shall not disseminate any Proprietary Materials or disclose any of Contractor's Trade Secrets, directly or indirectly, during or after the term of the Agreement. District shall not photocopy or otherwise duplicate any such material without the prior written consent of Contractor. All Proprietary Materials and Trade Secrets shall remain the exclusive property of Contractor and shall be returned to Contractor immediately upon termination of the Agreement. Without limiting the foregoing, District specifically agrees that all software associated with the operation of the Services, including without limitation, accounting systems, and other software, are owned by or licensed to Contractor and not District. Furthermore, District's access or use of such software shall not create any right, title interest, or copyright in such software, and District shall not retain such software beyond the termination of the Agreement. Any signage, servicemark or trademark proprietary to Contractor shall remain the exclusive property of Contractor and shall be returned to Contractor immediately upon termination of this Agreement. In the event of any breach of this provision, Contractor shall be entitled to equitable relief, including an injunction or specific performance, in addition to all other remedies otherwise available. This provision shall survive termination of the Agreement.

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# Financial Exceptions List

- 1) In the event of termination of the contract, Knox County Schools shall reimburse Sodexo for the remaining book value of all Sodexo equipment purchased for Knox County Schools. Book Value being defined as purchase cost to Sodexo minus prior depreciation. Equipment will be depreciated over 3 or 5 years depending upon useful life.
- 2) In the event of termination of the contract prior to the initial 5 year term, Knox County Schools shall reimburse Sodexo for the unamortized portion of Sodexo's Opening Expenses. Opening Expenses will be amortized over 5 years.
- 3) The contract will be adjusted to reflect additional costs incurred by Sodexo (i) in connection with the implementation of legislation or other legal requirements, including, but not limited to, the implementation of the Patient Protection and Affordable Care Act and Health Care and Education Reconciliation Act of 2010, which comprise the health care reform of 2010, or other health care rules and regulations, or any modifications thereto or (ii) increases in benefit costs paid by Sodexo on behalf of covered employees. The adjustment to the Financial Arrangement will be effective from the date the events of (i) and/or (ii) occur."
- 4) District employees who are working in the Services at the Premises shall have the opportunity to transfer to Sodexo's payroll as of the commencement of the Agreement. Such offer shall be at the rate of pay and seniority for such employees in effect as of the commencement of the Contract. District shall be responsible for the payment of all accrued but unused vacation, holiday and sick time as of the date of the transfer of District's employees to Sodexo's payroll. District shall indemnify Sodexo for any liability relating to: (i) payment of earned or accrued benefits; (ii) termination or lay-off resulting from the transition of employees to Sodexo's payroll, including the W.A.R.N. Act; and (iii) employee claims for injury or loss, which injury or loss occurred while such employees were employed by District. In addition, District shall be responsible for any liability relating to claims by employees who were not offered employment by Sodexo.
- 5) Generally, in the surety or bond industry, a 10% (of contract price) performance bond is normal. A school district has approved funds in its budget for facilities programs to pay for contracted services. It is extremely rare that a school district would be out money or funds if a contractor did not continue to provide the services. Typically a school district just wants to have insurance in the event that they need to obtain the services on an emergency basis for a limited time and had to pay a higher contract price than they originally contracted for.

Knox County Schools Price 2 – 17

Performance bonds written for construction projects are far different than performance bonds written for facility services. In a construction project, there could be significant additional cost if a project is not fully completed. In the termination of a facilities agreement, a new service provider would be brought in with limited difficulty.

In this economic environment, cost is a determining factor for most school districts. When informed that the cost of providing a performance bond is in the area of \$10 per thousand, most school districts choose to re-examine their insurance needs. It would be our recommendation to all districts that they can reduce this amount significantly by going with a 10% performance bond. We are proposing a 25% (of contract price) in all our bids for Knox County Schools.

Finally, Sodexo has never had a bond called or accessed because we have always been able to work with our clients to resolve issues and problems.

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# Current Square Footage Under Contract

6.17 <u>References:</u> References are requested to provide the evaluators with information about the previous work that you have done. Therefore it is important that you provide references that are relevant to this contract. As an example:

Firm: Acme School District

Address: 1234 Anywhere Street Knoxville, TN 12345 Contact: John Doe

Contact Phone: 865.555.5555

Contact Fax: 865.555.9999

Nature of Contract: Daily custodial services for 75,000 square foot middle school

Dollar Amount: \$2,000/month
Contract Start: May 2011
Contract End: April 2018

Rank 1 <\$1.0M Rank 2 \$1.0M - \$2.0M Rank 2 \$1.0M - \$2.0M Rank 3 \$2.0M - \$5.0M Rank 4 >\$5.0M

List below three (3) references with whom you have had service agreements of this nature and size within the past three years. Knox County shall not be used as a reference for this solicitation.

Th	0.		-	44.7
Re	rer	KN.	nce:	# 1

Name of Firm: Detroit Publ	ic School Distric	rt		
Address: 3011 West Grand B	oulevard, 10 <sup>th</sup> F	loor, Detroit, Michigan 48202		
Contact Person: Mr. Robert	Bobb, Emergen	cy Financial Manager		
Contact Person telephone a	nd fax numbe	rs: Telephone - 313-873-3111 -	Fax - 313-873-7439	
Nature of contract: Mainten	ance, Custodial	and Grounds		
Square footage: 14,702,425	Carlo Contraction	283 2 2 C C C C C C C C C C C C C C C C C		
Dollar amount: \$ Rank-4	(0	ver the life of the contract)		
Contract start date:	2/22/11	Contract end date:	6/30/16	

		_
m.	C	417
rce	terence	ŦŦ.

Name of Firm: Lubbock Inc	dependent School District	
Address: 1628 19th Street, L	ubbock, Texas 79401	
Contact Person: Mr. Bill Cr.	aft, Executive Director of Facilities	
Contact Person telephone	and fax numbers: Telephone - 806-766-1056 - Fax: 806	-766-1210
	nance, Custodial, Grounds and Project Management	
Square footage: 6,000,000 Dollar amount: \$ Rank - 2	(over the life of the contract)	10.2

#### Reference #3

Address: 900 North Klei	a City Public Sci n, Oklahoma Cit			
Contact Person: Mr. Sarr	Bogle, Director	of Purchasing		
Contact Person telephor	e and fax nur	nbers: Telephone - 405-587-1041 -	Fax - 405-587-0443	
Nature of contract: Main	tenance, Custoc	lial and Grounds	All different bases	
Square footage: 6,448,65				
Dollar amount: \$ Rank -		(over the life of the contract)		
	7/01/09	Contract end date:	6/30/10	

#### Reference #4

Name of Firm: Tulsa Publi	Manage Arran	ue, Tulsa, Oklahoma 74114		
Contact Person: Mr. Jim S	pear, Chief G	eneral Services Officer		
Contact Person telephone	and fax nu	mbers: Telephone - 918-746-6313 - F	ax - 918-746-6597	
Nature of contract: Mainte	nanca Custo	dial Grounds and Dining		
	nance, Gusto	dial, Grounds and Dilling		
Square footage: 7,900,000	tiance, Custo	diar, Grounds and Dilling		
		(over the life of the contract)		

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# **Reference Accounts**

Sodexo has provided Facilities Management Services Solutions to our education clients for more than 40 years. The experience we have accumulated from serving more than 250 education clients has been instrumental in the development of the systems and programs we provide to our clients and will be reflected in the programs we will implement at Knox County Schools. Sodexo manages facilities budgets of more than \$760 million for our clients while maintaining more than 170 million square feet (over 60 million square feet – K-12) of building facilities. This experience has allowed us to become true partners with our clients and to develop open communication that provides an understanding of their specific needs and expectations. Although we have not been able to retain all of our clients we have served over the years, we have experienced a client retention rate of 98%. Colorado College, our longest-term client, is a custodial account we have served since 1968.

On the following pages we provide letters of reference and a confidential list of the clients we serve. We are very proud of the partnerships we have established with these excellent institutions. We feel our success is due to our commitment to providing excellent service, dedication to developing systems that support our managers, and more importantly, our employees. Through our reputation and strong leadership, we are able to attract and retain the best managers in our industry. To our clients, this results in consistent performance by a partner they can rely on.

When appropriate, we look forward to demonstrating our expertise in custodial management through arranging for a visit to clients we serve.

# What Sodexo Clients Say

**Custodial Cleaning Services** 

The Sodexo Cleaning System, which is utilized in literally thousands of client locations worldwide, operates under the premise that we "first clean for health, then for aesthetics," ensuring both a safe and pleasing environment for your students.

# Norman Public Schools Norman. Oklahoma



Sodexo has provided all custodial services, including all staffing, at Norman Public Schools since 1995.

"The minute you walk through the front door you see this place is clean. I recommend Sodexo ... not only because of the way our buildings look ... but because the relationship you build with the Sodexo team is a rewarding experience for everyone in a district."

Dr. Roger Brown Assistant Superintendent

# Fort Sam Houston Independent School District San Antonio, Texas

Fort Sam Houston ISD has a unique mission to serve the children of military families. Sodexo began providing custodial, maintenance and grounds



"Sodexo shares our district's commitment to providing our students and staff with a safe, lean and caring learning environment. Their professionalism and expertise have made this transition as easy as possible for our existing facilities staff, while also allowing more time for our administrators to focus on our students' academic needs."

Dr. Gail Siller Superintendent



Don Stroh Administration Center • 5606 So. 147th Street • Omaha, NE 68137-2604 • (402) 715-8200 • Fax (402) 715-8409

October 27, 2010

To Whom It May Concern:

I am please to recommend Sodexo to your organization. I have worked with Sodexo since 2000 in both facilities and food service programs. The organization is as good as the people they hire and I can honestly say we have had a terrific experience with those people. The people from Sodexo have been very knowledgeable and have supported the district in operating efficient and highly effective programs.

We hired Sodexo first for facilities and that experience led to having them lead both facilities and now food service. Since moving to managed operations the district has cut costs and taken advantage of Sodexo's national expertise to manage our programs. The savings has allowed us to redirect those dollars to educational programs.

I can honestly say that I have friends in Sodexo both locally and nationally. I would be happy to discuss our experiences with you further if you wish. Please feel free to call me at 402-715-8206.

Sincerely,

Angelo D. Passarelli

**Director of Administrative Affairs** 

Millard Public Schools



October 27, 2010

To Whom It May Concern:

The purpose of this letter is to provide a service reference for **Sodexo**.

Sodexo has been providing facility and grounds maintenance and custodial services under contract to Nixa Public Schools since January, 2009. Sodexo's performance has always been excellent. They have worked extremely hard to keep our school district in tip top shape. We are doing more, better and for less money than ever before.

Sodexo's management personnel are professional and responsive to concerns and contacts within the district. They are very cooperative and recommend changes when necessary to ensure the district operates most efficiently. Simply put... I give **Sodexo** an A+ for their grade thus far.

It is a pleasure working with a company that cares about the service they provide and the community they serve. Please do not hesitate to contact me if I may provide any further information.

Sincerely,

Stephen Kleinsmith, Ed.D Superintendent of Schools

SK/sm



October 27, 2010

# To Whom It May Concern:

It is with great pleasure that I am recommending Sodexo Facility Management Services to your school district. The Belton School District #124 has been using the services of Sodexo since the 1988-89 school year. Our history with Sodexo encompasses both Food Service and Facility Management. The experience has been nothing but quality!

During their tenure in the District, the students, staff and patrons of our community have enjoyed an excellent relationship with Sodexo staff. The support service provided by the Sodexo management team has always been essential and proactive. They have been successful in meeting the continuously changing needs of our District, with a student center focus at all times. At the same time they have continually been receptive and flexible to the requests to implement ideas when value can be added to a building or the District as a whole. As demands rise from an increasing enrollment and a decreasing budget, their commitment to continuous improvement for our students is evident.

I was fortunate to have worked in the Belton School District for 22 years as a member of the Central Office team. My experience with the Sodexo Management team over that time period has been terrific. Sodexo sits at our table and has been an integral part of our team. I know that they are committed to a strong partnership with the District. Sodexo believes in a "Kids First" philosophy and demonstrate it with day-to-day operation of the District. Finally, Sodexo provides us with a excellent management services, which allows us to concentrate on the business of "educating our students".

Without reservation I recommend Sodexo School Services to you and your District. If you or any of your staff would have questions regarding this recommendation or the scope and quality of Sodexo services, please don't hesitate to give me a call.

Sincerely,

Dr. Kenny Southwick Superintendent of Schools (retired 6/30/2010) Belton School District #124 816-803-4301



# **Highland Park Public Schools**

435 Mansfield Street Highland Park, NJ 08904 Phone: 732-572-6990 Fax: 732-393-1174

October 25, 2010

To Whom It May Concern:

I'm pleased to recommend Sodexo Management Company to your school district. Over the past two years, I worked directly with Karen Loveland, District manager of Sodexo, and Gail Hoins, an Operations Vice President, on both issues requiring immediate remediation as well as long range facilities planning and maintenance. During this time, I have found Sodexo diligent in its' oversight of both daily custodial services and larger repair/replacement issues integral to the safe, efficient operation of school buildings.

Through the years, Sodexo has been thorough, responsive and on budget with their projects for our district. On a personal note, I find that it is very rare to find such high standards of sincerity and trust-worthiness in the world of business today.

I recommend them without hesitation and hope to continue our relationship with them.

Sincerely,

Frances R. Wood, Ed.D Superintendent of Highland Park Public Schools

# Comments from Ft. Wayne Community School District

Our General Manager sent out the following email:

From: Timothy, Ian

Sent: Thursday, August 19, 2010 2:39 PM

To: All Elementary School Principals; All High School Principals; All Middle School Principals

Cc: Casey, Patrick; Friend, Kathy; Parker, Stephen

Subject: First day of school

Dear Principals:

I hope you were as inspired as I was by today's message of Hope. We are all working hard to insure that Monday is a great day and the first of many.

In some of your buildings, just as there are new teachers anxious to learn the routine and how things operate, so are there Sodexo employees anxious to learn the same.

Simple things, such as setting up the lunch room, or which doors not to unlock in the morning. or when recess happens, are questions I am hoping you can help us with.

We do an exercise with our managers that involve blindfolding them to simulate what it feels like on an employee's first day. The simple things we take for granted to avoid are often tripped over by the blindfolded subject.

Please help us not be tripped up by the little things. We would greatly appreciate anything you can do to help.

Warm Regards,

Ian Timothy Sodexo General Manager Fort Wayne Community Schools

Office # (260)467-2496 Cell # (302)419-4004 Temporary

# Here are some of the responses:

From: West, Brenda

Sent: Wed 8/25/2010 12:55 AM

To: Casey, Patrick; Brown, Richard; Kellogg, Charles; Parker, Stephen; Hess, Darren; Biggs, Valerie; Mitchell, Roger;

Cc: Bickel, Dan; Cammack Jr., Charles; Nichols, Get

Subject: FW: south wayne pics #3

Pat, Richard, Chuck, Steve, Darren, Val, Roger and Gary,

Thank you so much for helping get South Wayne back on track for our kiddos! We have had many very positive comments from parents and kids about the difference here!

I think one 5th grader put it best:

5th Grader, "Wow, this place looks different?"

Me, "How so?"

5th Grader, "Well its clean for one. And it looks really pretty!"

So thank you for the part you played in getting this place prepared for kids. With your support and the dedication of the staff here we really have made a difference for the kids at South Wayne.

We hope to restore this place to its former grandeur. The picture attached is the original SW. How amazingly beautiful. The community that built this showed such pride in their school! Thanks for helping us restore the pride!

Thanks again for all of your help! You are truly appreciated!

Brenda

PS Can any of you help me get the towers back?

#### Timothy, Ian

Chadd, Dianna From: Sent: Tue 8/24/2010 5:40 PM

To: Timothy, Ian

Subject: RE: Day one of School

Attachments:

I must say that I am exceedingly pleased with the care your company and our custodians have been giving us. Benjamin Hernandez has been a treasure since I've known him. He's our night custodian and has been for awhile. He is an extremely hard worker. He is pleasant and very helpful. Our staff thinks the world of him. Steven has turned out to be a real joy to have on board. He is happy and hardworking. He asks questions to be sure of what I want. He follows through. He produces high quality cleaning work.

Melvin, who has been supporting us also, is a great professional. He is friendly and works very hard to see that everything is done right by joining in to do the hard work in a timely fashion. He anticipates needs well also. I also met Paul Tebo, and he too jumped in to help where he saw a need. I can tell that friendliness, cleanliness and professionalism are your priorities.

What a great company, Sodexol. You sure have made our school building better and my job easier. Thank you!

Dianna Chadd

Principal

Brentwood Latin Grammar School Ph.: (260)467-6775 Fax: (260)467-6848

Email: dianna.chadd@fwcs.k12.in.us

"Continuity gives us roots; change gives us branches, letting us stretch and grow and reach new heights.

Pauline R. Kezer

Sent: Fri 8/20/2010 7:24 PM From: Caywood, Mike

To: Timothy, Ian

Cc: Casey, Patrick; Friend, Kathy; Parker, Stephen; Mock, Steven; Bickel, Dan

Subject: RE: First day of school

Attachments:

Hello Ian,

It is about 7:15 p.m., Friday, August 20, 2010. Most teachers are gone for the day, but probably not for the weekend. They are eagerly looking forward to the students to arrive on Monday morning. Holland students will be returning to a really clean building! I want to tell you how impressed I have been with the Sodexo staff I have at Holland - George, Bob, and Trina. George and Bob have been here since 7/19 and they have not stopped working since day 1. I have seen them cleaning areas that have been neglected for years. They have been extremely helpful to new teachers moving into the building and to teachers who have had to relocate within the building - moving furniture, collecting trash as it appears, and following up on all of the piles of dirt and dust that seem to appear. I have found them to be friendly and personable. Teachers have made many comments about the high quality of cleaning that has happened with these new fellow staff members - I feel that they are becoming as much a part of the Holland staff as the new teachers that have joined the staff.

Again, I have really appreciated the new Sodexo staff members at Holland. Oh, by the way - I also appreciate the attention that Steve Mock has given to assuring that Holland is ready on Monday. Keep up the great work!

Milie

Mike Caywood, Principal Holland School

### Timothy, Ian

Schiebel, Matthew Sent: Thu 8/19/2010 4:35 PM From:

Timothy, Ian To:

Subject: RE: First day of school

Attachments:

Hi lan.

My teachers are amazed by the quality of our three custodians at Shawnee.....outstanding work ethic and great people skills. When you start handing out raises, they should be first in line :)

Take care,

Matt Schiebel, Principal Shawnee Middle School 260-467-6528(direct line) 467-6527(fax) www.edline.net/pages/Shawnee.Middle School Belonging. Respect. Achievement. Valor. Effort.

From: Scott, Kodi

Timothy, Ian; ian.timothy@sodexo.com

To: Cc:

Subject: FW: :-)

Attachments:

From: Kellogg, David

Sent: Tue 8/17/2010 6:51 AM

To: Scott, Kodi Subject: FW: :-)

From: Rockwell, Roxana Sent: Mon 8/16/2010 2:33 PM

To: Kellogg, David

Cc: Blaettner, Amy; Cornwell, Matthew; Cox, Janet; Etheridge, Pamela; Hindenlang, Carrie; Kilduski, Nancy; Kohrman, Anne; Kohrman, Virginia; Petroff, Katina; Rockwell, Roxana; Sandoval, Jessica; Strong, Donna

Subject: :-)

Hello Mr. Kellogg,

On behalf of the OT/PT services staff, we would like to say THANK YOU to all of the custodial staff for the incredibly great job that's been done to get the building ready. Our office floor is amazing and the hallways are shining. It's awesome! Thanks and welcome!

Roxy Rockwell, PT 467-4580

Sent: Fri 8/27/2010 10:38 AM

From: Scott, Kodi

To: Timothy, Ian; ian.timothy@sodexo.com

Cc:

Subject: FW: Glenwood Park

Attachments:

A Thank You Letter From Glenwood

From: Pollock, Kathy

Sent: Mon 8/23/2010 8:24 AM

To: Scott, Kodi

Subject: Glenwood Park

It was nice to meet you in the hall this morning. And, I wanted to say again how nice the building looks. Jerry and the team (sorry, I don't remember names well!) have been so accommodating. (This is BIG, because at this time of year, we teachers can be a little demanding/overwhelming/annoying...LOL) Just want to praise our custodial team and say thanks to all involved!

Sent: Fri 8/27/2010 10:22 AM

# Timothy, Ian

From: Cline, Jeffrey Sent: Sun 8/8/2010 3:22 PM

To: Timothy, Ian

Cc:

Subject: Fairfield Elementary

Attachments:

lan - I want to email you my thoughts about the teams that have been working at Fairfield the past few weeks. Lee, Earl, and Grant have been absolutely wonderful in working with us to not only make up lost time and work prior to their arrival, but host over 325 people for the LEAD Schools Conference. They have been most helpful whenever called upon. Gary Mock has been super in helping us to address issues immediately regarding the needs during all of these times. The extra crew folks worked hard and we are almost there! The conference has been going well and these folks have a lot to do with that. The truly understand that the cleanliness of the building and the helpfulness of the custodial crew leaves a strong impression on the folks who work here, visit here, and attend events here. I am very excited about the future of this team at our school. Thanks to all of you for helping us and being ready when this conference is over to move quickly to ensure that the classroom furniture is completely moved to the right places. Thank you very much!

# Jeff Cline Principal Fairfield Elementary

2825 Fairfield Avenue Fort Wayne, Indiana 46807 PH: 260-467-5900

FX: 260-467-5953

From: Scott, Kodi Sent: Fri 8/27/2010 10:34 AM

To: ian.timothy@sodexo.com; Timothy, Ian

Cc:

Subject: FW: Thanks for all the great effort

Attachments:

Anthis Compliments

From: Kellogg, David

Sent: Thu 8/19/2010 3:47 PM

To: Scott, Kodi

Subject: FW: Thanks for all the great effort

From: Souers, Scott

Sent: Thu 8/19/2010 10:54 AM

To: Kellogg, David

Subject: Thanks for all the great effort

As a long time teacher in this building I would like to express my appreciation to you and your staff for all the hard work in the few short months you have been here. When I entered the building I immediately was impressed with the improved cleanliness. This building has suffered from decades of neglect and you and the new staff have already made great strides to make it a pleasant place. Example: The restroom floor was shiny and spotless, the side guides looked like new, and the faucets and sinks were shining! Everywhere I go I see the effort invested and appreciate it!!! When we came back from our morning meeting the outside windows were even being washed. I can't remember the last time this was done. You and your team earn an A+ from me!

Please pass this on to your staff.

We welcome you and appreciate all the effort!

Sincerely, Scott Souers

From: Miller, Richelle Sent: Mon 8/9/2010 11:14 AM

To: Timothy, Ian

Subject: RE: Week 3 for sodexo

Attachments:

Hi Mr. Timothy,

I just wanted to personally thank you for all your hard work. This transition has been very smooth for Washington Center! We were very blessed to have our Custodial Engineer returning to us which helped this process. Steve Mock has been very attentive and has made himself available at any time. I'm sure this is a very busy and trying time for you right now and I just wanted to let you know that I appreciate all the you have done. I truly appreciate the efforts of the entire Sodexo team in helping make this transition as smooth and painless as possible.

Thank you for all you are doing!!!

# Richelle Miller, Principal

Washington Center Elementary School (260)467-6253 richelle.miller@fwcs.k12.in.us



# **Proprietary Information**

# **Abilene Independent School District**

241 Pine Street Abilene, Texas 79601 Dr. Heath L. Burms Superintendent Phone: 325-677-1444 Partners Since: 2005 Square Footage: 2,294,507

Services Provided: Custodial and Grounds

## **Altar Valley Elementary School District**

10105 South Sasabe Road Tucson, Arizona 85736 Mr. Nathan McCann Superintendent Phone: 520-822-1484

Partners Since: 2000 Square Footage: 110,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Attleboro School District**

100 Rathbun Willard Drive Attleboro, Massachusetts 02703

Mr. Marc Furtado **Business Manager** 

Phone: 508-222-0012 Ext.122

Partners Since: 1989 Square Footage: 1,301,932

Services Provided: Maintenance and Custodial

#### **Bacon County School District**

102 West 4th Street Alma, Georgia 31510 Mr. Phil Murphy Superintendent Phone: 912-632-7363 Partners Since: 2009

Square Footage: 297,800 Services Provided: Custodial

#### Belton School District #124

110 West Walnut Street Belton, Missouri 64012

Dr. Kirby Hall

Assistant Superintendent, **Finance Support Services** Phone: 816-348-1084 Partners Since: 2003 Square Footage: 651,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

# Benjamin Franklin High School

2001 Leon C. Simon Street New Orleans, Louisiana 70122 Dr. Timothy G. Rusnak

Principal/Chief Executive Officer

Phone: 504-286-2600 Partners Since: 2006 Square Footage: 101,348

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Bennett College**

900 East Washington Street Greensboro, North Carolina 27401

Dr. Julianne Malveaux

President

Phone: 336-517-2225 Partners Since: 2002 Square Footage: 302,763

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Bremen Public School District**

512 West Grant Street Bermen, Indiana 46506

Mr. Russ Mikel Superintendent Phone: 574-546-3929 Partners Since: 2010 Square Footage: 278,836

Services Provided: Maintenance, Custodial

and Grounds

# **Proprietary Information**

# Capital One - University of New Orleans

Charter School Network 2045 Lakeshore Drive

New Orleans, Louisiana 70148

Dr. Vera Triplett Chief Operating Officer Phone: 504-280-2309 Partners Since: 2009 Square Footage: 141,105 Services Provided: Custodial

# **Coffee County School District**

1311 South Peterson Douglas, Georgia 31533 Dr. June Munford

**Assistant Superintendent for Operations** 

Phone: 912-384-2086 Partners Since: 2003 Square Footage: 437,955

Services Provided: Maintenance and Custodial

# **Colby-Sawyer College**

541 Main Street

New London, New Hampshire 03257

Mr. Douglas Atkins

Vice President of Administration

Phone: 603-526-3880 Partners Since: 1993 Square Footage: 458,907

Services Provided: Maintenance, Custodial,

Grounds and Dining

# EF International Language Schools - Miami

2469 Collins Avenue Miami, Florida 33140 Ms. Ana van Gilst **School Director** Phone: 305-674-6531 Partners Since: 2008 Square Footage: 68,693

Services Provided: Maintenance, Custodial

and Grounds

#### Eureka College

300 East College Avenue Eureka, Illinois 61530 Mr. Marc Pasteris

Vice President of Finance and Facilities

Phone: 309-467-6305 Partners Since: 1997 Square Footage: 311,534

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

#### Forest Grove School District

1728 Main Street

Forest Grove, Oregon 97116

Mr. Terry Thetford Facilities Director Phone: 503-359-2423 Partners Since: 1999 Square Footage: 960,251

Services Provided: Custodial and Dining

# Fort Sam Houston Independent School District

1902 Winans Road

Fort Sam Houston, Texas 78234

Ms. Julie Novak Chief Financial Officer Phone: 210-368-8701 Partners Since: 2010 Square Footage: 244,869

Services Provided: Maintenance, Custodial

and Grounds

# Fort Wayne Community School District

1200 South Clinton Street Fort Wavne, Indiana 46802

Mr. Pat Casey

Manager of Maintenance & Operations

Phone: 260-467-1000 Partners Since: 2010 Square Footage: 5,079,234 Services Provided: Custodial

# **Proprietary Information**

# **Gentilly Terrace Elementary School**

4720 Painter Street New Orleans, Louisiana 70122

Ms. Vera Triplett Chief Operating Officer Phone: 504-280-2309 Partners Since: 2010 Square Footage: 48,062 Services Provided: Custodial

# **Head-Royce School**

4315 Lincoln Avenue Oakland, California 94602 Mr. Dennis G. Malone

Director of Finance and Operations

Phone: 510-531-1300 Partners Since: 2008 Square Footage: 138,655

Services Provided: Maintenance, Custodial

and Grounds

# **Hillsborough Community College**

39 Columbia Drive Tampa, Florida 33606 Ms. Barbara Larson

Vice President for Administration/

Chief Financial Officer Phone: 813-253-7015 Partners Since: 1999 Square Footage: 1,165,844 Services Provided: Custodial, Project Management and Dining

# **Kenston Local School District**

17419 Snyder Road Chagrin Falls, Ohio 44023

Dr. Robert A. Lee Superintendent Phone: 440-453-9677 Partners Since: 1998 Square Footage: 450,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Kent Denver School**

4000 East Quincy Avenue Englewood, Colorado 80113

Mr. Jerry Walker

Director of Finance and Operations Phone: 303-770-7660 Ext. 230

Partners Since: 2002 Square Footage: 205,900

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Lake Washington School District**

16250 NE 74th Street

Redmond, Washington 98052 Ms. Barbara Posthumus Business Services Coordinator Phone: 425-702-3256 Partners Since: 2009 Square Footage: 3,415,866

Services Provided: Grounds and Dining

# **Langston University**

701 West Sammie Davis Jr. Drive Langston, Oklahoma 73050

Ms. Angela Watson

Vice President Administrative & Fiscal Affairs

Phone: 405-466-3259 Partners Since: 2005 Square Footage: 728,192

Services Provided: Maintenance, Custodial,

**Grounds and Project Management** 

# **Levelland Independent School District**

704 11th Street

Levelland, Texas 79336 Mr. Kelly Baggett

Director of Administrative Services

Phone: 806-894-9628 Partners Since: 2005 Square Footage: 568,034

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Proprietary Information**

# **Lubbock Independent School District**

1628 19th Street Lubbock, Texas 79401

Mr. Bill Craft

**Executive Director of Facilities** 

Phone: 806-766-1056 Partners Since: 1993 Square Footage: 5,000,000

Services Provided: Maintenance, Custodial,

Grounds and Project Management

# **Lusher Charter School - Willow Campus**

7315 Willow Street

New Orleans, Louisiana 70118

Ms. Sheila Nelson

**Principal** 

Phone: 504-862-5110 Partners Since: 2006 Square Footage: 198,135

Services Provided: Maintenance, Custodial

and Grounds

### **Manhattan College**

4513 Manhattan College Parkway

Bronx, New York 10471 Mr. Thomas Ryan Vice President of Finance Phone: 718-862-7357 Partners Since: 1989 Square Footage: 636,031

Services Provided: Custodial and Dining

# **Millard Public School District**

5606 South 147th Street Omaha, Nebraska 68137

Dr. Keith Lutz Superintendent Phone: 402-895-8208 Partners Since: 1997 Square Footage: 3,086,048

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Moore Public Schools**

1500 Southeast 4th Street Moore, Oklahoma 73160

Mr. Jeff Horn

Senior Director of Facilities Phone: 405-735-4200 ext 4221

Partners Since: 1988 Square Footage: 1,048,833

Services Provided: Custodial and Grounds

# **Morehouse School of Medicine**

720 Westview Drive SW Atlanta, Georgia 30310 Dr. John E. Maupin, Jr.

President

Phone: 404-752-1740 Partners Since: 2009 Square Footage: 671,000

Services Provided: Maintenance, Custodial

and Grounds

# Nazareth College

4245 East Avenue

Rochester, New York 14618 Ms. Trina J. Marquez Associate Vice President

for Technology and Campus Operations

Phone: 585-389-2023 Partners Since: 1993 Square Footage: 718,627

Services Provided: Maintenance, Custodial,

Grounds and Project Management

# Nixa R-II School District

301 South Main Street Nixa, Missouri 65714 Mr. Stephen Kleinsmith

Superintendent Phone: 417-875-5400 Partners Since: 2009 Square Footage: 841,238

Services Provided: Maintenance, Custodial

and Grounds

# **Proprietary Information**

#### **Norman Public Schools**

131 South Flood Street Norman, Oklahoma 73069

Dr. Joseph Siano Superintendent Phone: 405-364-1339 Partners Since: 1995 Square Footage: 1,730,188

Services Provided: Custodial and Dining

# **North West Hendricks School Corporation**

104 North Church Street Lizton, Indiana 46149 Mr. Richard G. King Interim Superintendent Phone: 317-994-4100 Partners Since: 2000 Square Footage: 381,000 Services Provided: Custodial

# Penn-Harris-Madison School Corporation

55910 Bittersweet Road Mishawaka, Indiana 46545

Dr. Denise Seger Assistant Superintendent Phone: 574-259-7941 Partners Since: 2002 Square Footage: 1,799,213

Services Provided: Maintenance, Custodial

and Grounds

# **Recovery School District**

1641 Poland Avenue New Orleans Louisiana

New Orleans, Louisiana 70117

Ms. Betty Coulon Director of Facilities

Phone: 504-373-6200 Ext. 20048

Partners Since: 2007 Square Footage: 2,706,065

Services Provided: Maintenance, Custodial,

**Grounds and Project Management** 

# Renaissance Academy - Edison Charter School

1500 Township Lane Road Phoenixville, Pennsylvania 19460

Ms. Gina Guarino Buli

Principal

Phone: 610-983-4080 Partners Since: 2008 Square Footage: 81,000

Services Provided: Maintenance, Custodial

and Grounds

# **Reynolds School District**

1204 Northeast 201st Avenue Fairview, Oregon 97024 Dr. Chuck Rhoads

Director of Business Services Phone: 503-661-7200 Ext. 3406

Partners Since: 2007 Square Footage: 1,500,000

Services Provided: Project Management-

**FACILITYCENTER** 

### **Sheridan Community Schools**

24795 Hinesley Road Sheridan, Indiana 46069 Dr. Derek Arrowood Superintendent Phone: 317-758-4491

Partners Since: 2007 Square Footage: 221,153

Services Provided: Maintenance and Custodial

# **South Plainfield School District**

125 Jackson Avenue

South Plainfield, New Jersey 07080

Mr. Richard Guarini

Board Secretary & Business Administrator

Phone: 908-754-4620 Partners Since: 1994 Square Footage: 618,413

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Proprietary Information**

# The Culinary Institute of America at Greystone

2555 Main Street

St. Helena, California 94574

Mr. Charles Henning Managing Director Phone: 707-967-1100 Partners Since: 1998 Square Footage: 154,050

Services Provided: Maintenance, Custodial

and Grounds

# The Haverford School

450 Lancaster Avenue

Haverford, Pennsylvania 19041

Mr. David Gold Chief Financial Officer

Phone: 610-642-3020 Ext. 1202

Partners Since: 2009 Square Footage: 327,230

Services Provided: Maintenance, Custodial,

Grounds and Dining

### The Nueva School

6565 Skyline Boulevard

Hillsborough, California 94010

Ms. Shirley Doxtad Director of Finance Phone: 650-348-2272 Partners Since: 2007 Square Footage: 75,000

Services Provided: Maintenance, Custodial

and Grounds

# The Southern Baptist Theological Seminary

2825 Lexington Road Louisville, Kentucky 40280 Mr. Daniel Dumas Senior Vice President

for Institutional Administration

Phone: 502-897-4131 Partners Since: 2005 Square Footage: 1,018,626

Services Provided: Maintenance, Custodial,

Grounds and Project Management

#### The University of Tampa

401 West Kennedy Avenue Tampa, Florida 33606 Mr. Richard Ogorek Associate Vice President for Administration and Finance

Phone: 813-253-3333 Partners Since: 1991 Square Footage: 2,307,600

Services Provided: Maintenance, Custodial, Grounds, Construction Management, Project

Management and Dining

# **Thomas County Schools**

200 North Pinetree Boulevard Thomasville, Georgia 31792

Mr. John Hebron **Director of Facilities** Phone: 229-225-4380 Partners Since: 2009 Square Footage: 797,770 Services Provided: Custodial

# **Troy University**

241 Adams Administration Building

Troy, Alabama 36082 Mr. James Bookout Senior Vice Chancellor for Finance & Business Affairs Phone: 334-670-3108 Partners Since: 1990 Square Footage: 1,665,785

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Troy University Dothan**

500 University Drive Dothan, Alabama 36303 Mr. James Bookout Senior Vice Chancellor for Finance & Business Affairs Phone: 334-670-3108 Partners Since: 1990

Services Provided: Maintenance, Custodial,

Grounds and Dining

Square Footage: 134,632

# **Proprietary Information**

# **Troy University Montgomery**

231 Montgomery Street Montgomery, Alabama 36103

Mr. James Bookout Senior Vice Chancellor for Finance & Business Affairs Phone: 334-670-3108

Partners Since: 2006 Square Footage: 424,701

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **University of New Mexico**

301 Yale Boulevard

Albuquerque, New Mexico 87131

Ms. Mary S. Vosevich Physical Plant Director Phone: 505-277-6644 Partners Since: 1988 Square Footage: 4,023,795

Services Provided: Custodial and Dining

### **Webster University**

470 East Lockwood Avenue Webster Grove, Missouri 63119

Mr. Ken Creehan

**Director of Procurement Services** 

Phone: 314-968-5969 Partners Since: 2004 Square Footage: 610,911

Services Provided: Custodial and Dining

# **Westminster College**

319 South Market Street

New Wilmington, Pennsylvania 16172

Mr. Kenneth J. Romig

Vice President

for Finance and Management Services

Phone: 724-946-7141 Partners Since: 1989 Square Footage: 450,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Woodside Priory School**

302 Portoia Road

Portoia Valley, California 94028

Mr. Timothy J. Molak

Headmaster

Phone: 650-851-8221 Partners Since: 2008 Square Footage: 166,917

Services Provided: Maintenance, Custodial

and Grounds

# **Wooster City Schools**

144 North Market Street Wooster, Ohio 44691 Mr. David Kocevar

Director of Business and Community Affairs

Phone: 330-345-4000 Partners Since: 2005 Square Footage: 874,845

Services Provided: Maintenance, Custodial,

Grounds and Dining

## **Zionsville Community Schools**

900 Mulberry Street Zionsville, Indiana 46077 Dr. Scott Robinson Superintendent

Phone: 317-873-2858 Ext. 1199

Partners Since: 2009 Square Footage: 1,152,674 Services Provided: Custodial

# **Proprietary Information**

# **Abraham Baldwin Agricultural College**

ABAC 2-2802 Moore Highway Tifton, Georgia 31793 Mr. John Clemens Vice President for Fiscal Affairs

Phone: 229-391-4876 Partners Since: 2004 Square Footage: 573,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

# Adlai E. Stevenson High School

One Stevenson Drive Lincolnshire, Illinois 60069 Mr. Mark Michelini

**Assistant Superintendent for Business** 

Phone: 847-415-4119 Partners Since: 1982 Square Footage: 1,000,000

Services Provided: Custodial and Dining

### Alderson-Broaddus College

2006 College Hill Road, AB Box 2004 Philippi, West Virginia 26416 Ms. Diana Crickard

Vice President for Finance Phone: 304-457-1700 Partners Since: 1988 Square Footage: 393,329

Services Provided: Maintenance, Custodial,

Grounds and Dining

## Alverno College

3400 South 43rd Street Milwaukee, Wisconsin 53243

Mr. Jim Oppermann Senior Vice President,

Financial and Management Services

Phone: 414-382-6129 Partners Since: 2010 Square Footage: 499,100 Services Provided: Custodial

# American International College

100 State Street

Springfield, Massachusetts 01109

Mr. Richard Bedard **Executive Vice President** Phone: 413-205-3532 Partners Since: 2006 Square Footage: 622,903

Services Provided: Maintenance, Custodial

and Grounds

# **Assumption College**

500 Salisbury Street

Worcester, Massachusetts 01615

Mr. Christian McCarthy **Executive Vice President** of Finance and Administration Phone: 508-767-7317

Partners Since: 1976 Square Footage: 711,918

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

# Atlanta Speech School

3160 Northside Parkway Atlanta, Georgia 30327 Mr. Jack Zimmermann Chief Financial Officer Phone: 404-233-5332 Partners Since: 2009 Square Footage: 101,260

Services Provided: Maintenance, Custodial

and Grounds

# **Auburn University at Montgomery**

Post Office Box 244023 Montgomery, Alabama 36124

Ms. Wanda Blake

Vice Chancellor for Financial Affairs

Phone: 334-244-3260 Partners Since: 2010 Square Footage: 824,985 Services Provided: Maintenance

# **Proprietary Information**

#### **Audubon Charter School**

428 Broadway Street New Orleans, Louisiana 70118 Ms. Alisa Davillier-Dupre Operations Manager Phone: 504-862-5135

Partners Since: 2006 Square Footage: 71,184

Services Provided: Maintenance, Custodial

and Grounds

# **Aurora School District R8**

409 West Locust Street Aurora, Missouri 65605 Mr. Dan Decker Superintendent Phone: 417-678-3374 Partners Since: 2010 Square Footage: 401,049

Services Provided: Maintenance, Custodial

and Grounds

### **Aurora University**

347 South Gladstone Avenue Aurora, Illinois 60506 Mr. Thomas Hammond Vice President of Administration

Phone: 630-844-5479 Partners Since: 2000 Square Footage: 383,100

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Balsz Elementary School District 31**

4825 East Roosevelt Street Phoenix, Arizona 85008 Ms. LaVerne Schimpf Director of Business Phone: 602-629-6460 Partners Since: 2006 Square Footage: 427,708

Services Provided: Housekeeping and Dining

#### **Banks School District**

450 South Main Street Banks, Oregon 97106 Mr. Jim Foster Superintendent Phone: 503-324-8591 Partners Since: 2006 Square Footage: 217,750

Services Provided: Custodial, Grounds and Dining

# **Beaufort County School District**

2900 Mink Point Boulevard Beaufort, South Carolina 22901

Mr. Terry Dingle Director of Operations Phone: 843-322-2383 Partners Since: 2005 Square Footage: N/A

Services Provided: Grounds and Dining

# **Bishop Lynch High School**

9750 Ferguson Road Dallas, Texas 75228 Mr. Ed Leyden President

Phone: 214-324-3607 Partners Since: 2007 Square Footage: 175,500

Services Provided: Maintenance and Custodial

# **Brookstone School**

440 Bradley Park Drive Columbus, Georgia 31904

Mr. Frank Bonner Business Manager Phone: 706-324-1392 Partners Since: 2005 Square Footage: 187,076

Services Provided: Maintenance, Grounds

and Dining

# **Proprietary Information**

### **Buena Vista School District**

705 North Towerline Road Saginaw, Michigan 48601

Ms. Lauri A. Coe

Executive Director of Business & Finance

Phone: 989-755-2184 Partners Since: 2009 Square Footage: 332,016

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Caldwell College**

9 Ryerson Avenue

Caldwell, New Jersey 07006

Mr. Jack Rainey

Vice President for Finance and Administration

Phone: 973-618-3230 Partners Since: 2007 Square Footage: 442,876

Services Provided: Maintenance, Custodial

and Dining

### **Central Arizona College**

8470 North Overfield Road Coolidge, Arizona 85228

Dr. Susan Shaw

Senior Vice President of College Services & Chief

Operating Officer Phone: 520-494-5283 Partners Since: 2007 Square Footage: 831,247

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

# **Clarke University**

1550 Clarke Drive Dubuque, Iowa 52001 Ms. Deanna McCormick

Vice President for Business and Finance

Phone: 563-588-6300 Partners Since: 2007 Square Footage: 599,090

Services Provided: Maintenance, Custodial

and Grounds

#### Colorado College

14 East Cache La Poudre Street Colorado Springs, Colorado 80903

Mr. George Eckhardt

Assistant Director, Facilities Management

Phone: 719-389-6693 Partners Since: 1968 Square Footage: 1,696,426 Services Provided: Custodial

#### Conserve School

5400 North Black Oak Lake Road Land O'Lakes, Wisconsin 54540

Mr. Felix L. Banton Assistant Head of School for Finance and Operations Phone: 715-547-1338 Partners Since: 2003 Square Footage: 190,140

Services Provided: Maintenance, Custodial,

Grounds and Dining

## **Converse College**

580 East Main Street

Spartanburg, South Carolina 29302

Ms. Susan Stevenson

Vice President Finance & Administration

Phone: 864-596-9031 Partners Since: 1998 Square Footage: 709,505

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Cumberland Public Schools**

2602 Mendon Road

Cumberland, Rhode Island 02864

Mr. Alexander Prignano **Business Manager** Phone: 401-658-1600 Partners Since: 2009 Square Footage: 700,944

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Proprietary Information**

#### **Dominican Sisters of Peace**

2320 Airport Drive Columbus, Ohio 43219 Ms. Janet Short Building Administrator Phone: 614-416-1375

Partners Since: 2003 Square Footage: 220,765

Services Provided: Maintenance, Custodial

and Grounds

#### **Drake University**

2507 University Avenue Des Moines, Iowa 50311 Ms. Victoria F. Payseur

Vice President Business and Finance

Phone: 515-271-3116 Partners Since: 2001 Square Footage: 1,633,508

Services Provided: Maintenance, Custodial, Grounds,

Project Management and Dining

#### **Edgar P. Harney Spirit of Excellence Academy**

2503 Willow Street

New Orleans, Louisiana 70113

Ms. Eileen Williams Chief Executive Officer Phone: 504-373-6230 Partners Since: 2010 Square Footage: 43,890

Services Provided: Maintenance, Custodial

and Grounds

# **Edward Hynes Elementary School**

3774 Gentilly Boulevard New Orleans, Louisiana 70122 Ms. Michelle Douglas

Principal

Phone: 504-324-7160 Partners Since: 2007 Square Footage: 12,524

Services Provided: Maintenance, Custodial

and Grounds

#### **Edward Waters College**

1658 Kings Road

Jacksonville, Florida 32209 Mr. Randolph Mitchell

Acting Vice President for Business & Finance

Phone: 904-470-8000 Partners Since: 2008 Square Footage: 286,072

Services Provided: Maintenance, Custodial

and Grounds

#### **Emory & Henry College**

1 Garnand Drive Emory, Virginia 24327 Dr. Dirk Wilmoth

Treasurer

Phone: 276-944-6814 Partners Since: 2008 Square Footage: 594,515

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### Franklin Pierce University

20 College Road

Rindge, New Hampshire 03461

Mr. Bruce Kirsh

Vice President & Athletic Director

Phone: 603-899-4080 Partners Since: 2002 Square Footage: 601,995

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

#### Freed-Hardeman University

158 East Main Street

Henderson, Tennessee 38340 Dr. Dwayne H. Wilson

Executive Vice President, Chief Financial Officer

Phone: 731-989-6094 Partners Since: 1998 Square Footage: 759,710

Services Provided: Maintenance, Custodial

and Grounds

# **Proprietary Information**

#### **George Williams College of Aurora University**

350 Constance Boulevard Williams Bay, Wisconsin 53191

Dr. William B. Duncan

Vice President Phone: 262-245-5531 Partners Since: 2000

Square Footage: 157,823

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

#### **Georgia Gwinnett College**

1000 University Center Lane Lawrenceville, Georgia 30043

Mr. Eddie Beauchamp

Vice President for Business and Finance

Phone: 678-407-5381 Partners Since: 2008 Square Footage: 367,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Highland Park School District**

435 Mansfield Street

Highland Park, New Jersey 08904

Ms. Jody Karcher Director of Facilities

Phone: 732-572-2400 Ext. 3815

Partners Since: 1993 Square Footage: 354,914

Services Provided: Maintenance, Custodial

and Grounds

# **Hiram College**

11715 Garfield Hiram, Ohio 44234 Mr. Stephen Jones

Chief Financial Officer and Vice President for Business

and Finance

Phone: 330-569-5128 Partners Since: 2005 Square Footage: 763,950

Services Provided: Maintenance, Custodial

and Grounds

#### **Hobart and William Smith Colleges**

337 Pulteney Street Geneva, New York 14456 Mr. Peter D. Polinak Vice President for Finance Phone: 315-781-3337 Partners Since: 1988 Square Footage: 1,450,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Indiana Wesleyan University**

4201 South Washington Street Marion, Indiana 46952 Mr. Brendan Bowen Vice President of Operations Phone: 765-677-2123 Partners Since: 1998 Square Footage: 1,300,000

Services Provided: Maintenance, Custodial, Grounds and Facilities Management-

**FACILITYCENTER** 

#### **Jacksonville University**

2800 University Boulevard North Jacksonville, Florida 32211 Mr. George Scaduto

Vice President for Finance and Administration

Phone: 904-256-7029 Partners Since: 2004 Square Footage: 1,104,996

Services Provided: Maintenance, Custodial,

Grounds and Dining

# John Paul II High School

900 Coit Road Plano, Texas 75075 Mr. Brian McPheeters

Vice President of Finance & Administration

Phone: 469-229-5101 Partners Since: 2002 Square Footage: 375,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Proprietary Information**

# **Johnson & Wales University**

7150 Montview Boulevard Denver, Colorado 80220 Ms. Bette Matkowski

President

Phone: 303-256-9300 Partners Since: 2002 Square Footage: 518,455

Services Provided: Maintenance, Custodial,

Grounds and Project Management

# **Kentucky Wesleyan College**

3000 Frederica Street

Owensboro, Kentucky 42302

Ms. Cindra K. Stiff

Vice President of Finance/Treasurer

Phone: 270-852-3113 Partners Since: 1991 Square Footage: 360,000

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Keuka College**

233 East Lake Road

Keuka Park, New York 14478

Mr. Jerry C. Hiller

Vice President of Business and Administration

Phone: 315-279-5244 Partners Since: 1999 Square Footage: 495,492

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Keystone College**

One College Green

La Plume, Pennsylvania 18440

Ms. Patricia Lione

Senior Director of College Administration

Phone: 570-945-8000 Partners Since: 2006 Square Footage: 292,531

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### King's College

133 North River Street

Wilkes-Barre, Pennsylvania 18711

Dr. Lisa Marie McCauley

Vice President for Business Affairs and Treasurer

Phone: 570-208-5832 Partners Since: 2004 Square Footage: 865,813

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

#### La Sierra University

4500 Riverwalk Parkway Riverside, California 92515

Mr. David Geriguis

Vice President, Financial Administration

Phone: 951-785-2002 Partners Since: 2008 Square Footage: 793,125

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### Lasell College

1844 Commonwealth Avenue Newton, Massachusetts 02466

Dr. Michael Hoyle

Vice President for Business and Finance

Phone: 617-243-2100 Partners Since: 1986 Square Footage: 470,840

Services Provided: Custodial and Dining

#### Lewis University

One University Parkway Romeoville, Illinois 60446 Mr. Wayne J. Draudt **Executive Vice President** Phone: 815-836-5235

Partners Since: 1993 Square Footage: 1,012,873

Services Provided: Custodial and Dining

# **Proprietary Information**

#### **Lick-Wilmerding High School**

755 Ocean Avenue

San Francisco, California 94112

Mr. Richard L. England

Director of Finance and Operations Phone: 415-333-4021 Ext. 244

Partners Since: 2008 Square Footage: 108,000

Services Provided: Maintenance, Custodial

and Grounds

#### **Lincoln County School District**

459 SW Coast Highway Newport, Oregon 97366

Mr. Rich Belloni

**Director of Support Services** Phone: 541-336-2058 Partners Since: 2004 Square Footage: 1,043,286

Services Provided: Custodial and Dining

#### Lyon College

2300 Highland Street Batesville, Arkansas 72503 Mr. Kenneth J. Rueter

Vice President for Business and Finance

Phone: 870-307-7326 Partners Since: 2009 Square Footage: 442,030

Services Provided: Maintenance, Grounds,

Custodial and Dining

#### **McCallie School**

500 Dodds Avenue

Chattanooga, Tennessee 37404

Mr. William Kropff

**Executive Director of Operations** 

Phone: 423-493-5749 Partners Since: 2004 Square Footage: 628,078

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **McKendree University**

701 College Road Lebanon, Illinois 62254 Ms. Sally Mayhew Vice President Phone: 618-537-6838 Partners Since: 2007 Square Footage: 429,244

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### Mississippi University for Women

100 College Street

Columbus, Mississippi 39701

Ms. Nora Miller

Vice President for Finance and Administration

Phone: 662-329-7145 Partners Since: 2005 Square Footage: 1,319,173

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Mountain State University**

Box 9003

Beckley, West Virginia 25802

Mr. Ronald Ward

Vice President of Operations Phone: 304-929-1371 Partners Since: 2006 Square Footage: 351,100

Services Provided: Maintenance, Custodial

and Grounds

#### **New Deal Independent School District**

401 South Auburn Avenue New Deal, Texas 79350

Mr. Steve Jerden Chief Financial Officer Phone: 806-746-5833 Partners Since: 2010 Square Footage: 138,539

Services Provided: Maintenance, Custodial

and Grounds

# **Proprietary Information**

#### North Carolina Wesleyan College

3400 North Wesleyan Boulevard Rocky Mount, North Carolina 27804 Ms. Loren W. Loomis-Hubbel Vice President for Finance

Phone: 252-985-5101 Partners Since: 2009 Square Footage: 379,751

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **North East Independent School District**

8961 North Tesoro Drive San Antonio, Texas 78217 Dr. Richard A Middleton

Superintendent Phone: 210-804-7004 Partners Since: 2007 Square Footage: N/A Services Provided: Grounds

#### **Northwestern Michigan College**

1701 East Front Street

Traverse City, Michigan 49686

Mr. Ed Bailey

Director of Čampus Services Phone: 231-995-1215 Partners Since: 2006 Square Footage: 755,418

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Oak Grove School District**

6578 Santa Teresa Boulevard San Jose, California 95119

Mr. Chris Jew

Deputy Superintendent Phone: 408-227-8300 Partners Since: 1992 Square Footage: N/A

Services Provided: Project Management-FACILITYCENTER and Dining

#### **Ohio Dominican University**

1216 Sunbury Road Columbus, Ohio 43219 Mr. Ronald J. Sieffert

Vice President of University Resources

Phone: 614-251-4741 Partners Since: 2002 Square Footage: 443,974

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Oral Roberts University**

7777 South Lewis Avenue Tulsa, Oklahoma 74171 Mr. Tim R. Philley

Vice President, Auxiliary Services and Contract

Administration Phone: 918-493-8094

Partners Since: 2009 Square Footage: 2,237,754

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Paul Smith's College**

Post Office Box 265/Route 86 & 30

Administration Building Paul Smiths, New York 12970 Ms. Susan Y. Sweeney Director of Human Resources

and Risk Management Phone: 518-327-6237 Partners Since: 2007 Square Footage: 364,790

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### Pfeiffer University

US 52 North, Post Office Box 960 Misenheimer, North Carolina 28109

Ms. Robin Leslie

Vice President for Finance Phone: 704-463-3042 Partners Since: 1989 Square Footage: 424,099

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

# **Proprietary Information**

#### **Queens University of Charlotte**

1900 Selwyn Avenue

Charlotte, North Carolina 28274

Mr. Bill Nichols

Vice President Campus Planning and Services

Phone: 704-337-2340 Partners Since: 1994 Square Footage: 626,844

Services Provided: Maintenance, Custodial

and Grounds

# **Ripon College**

300 Seward Street Ripon, Wisconsin 54971 Ms. Mary M. deRegnier Vice President of Finance Phone: 920-748-8108 Partners Since: 1997 Square Footage: 633,300

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **Rocky Mount Preparatory School**

3334 Bishop Road

Rocky Mount, North Carolina 27804

Mr. Michael J. Pratt

Headmaster

Phone: 252-443-9923 Partners Since: 2010 Square Footage: 108,259

Services Provided: Maintenance, Custodial

and Grounds

#### **Rye Country Day School**

Cedar Street

Rye, New York 10580 Mr. Robert Z. Brody Director of Finance Phone: 914-925-4518 Partners Since: 2007 Square Footage: 264,891

Services Provided: Maintenance, Custodial

and Grounds

#### **Saint Charles Borromeo Seminary**

100 East Wynnewood Road Wynnewood, Pennsylvania 19096

Ms. Elaine K. Rice

Vice President of Finance and Operations

Phone: 610-785-6216 Partners Since: 2006 Square Footage: 636,365

Services Provided: Maintenance, Custodial

and Grounds

#### Saint Joseph College

1678 Asylum Avenue

West Hartford, Connecticut 06117

Mr. Shawn Harrington

Vice President, Chief Financial Officer

Phone: 860-231-3152 Partners Since: 2007 Square Footage: 441,500

Services Provided: Maintenance, Custodial

and Grounds

#### Saint Leo University

Business Affairs - MC2246 Post Office Box 6665 Saint Leo, Florida 33574 Mr. Francis Mezzanini

Vice President for Business Affairs

Phone: 352-588-8215 Partners Since: 1989 Square Footage: 734,197

Services Provided: Maintenance, Custodial,

Grounds and Dining

# **Salve Regina University**

100 Orchre Point Avenue Newport, Rhode Island 02840

Mr. William B. Hall

Vice President of Administration and Chief Financial Officer Phone: 401-341-2132 Partners Since: 1995

Square Footage: 810,000

Services Provided: Custodial and Dining

# **Proprietary Information**

**Scripps College** 

1030 Columbia Avenue, Box 1223 Claremont, California 91711

Mr. James Manifold

Vice President of Business Affairs & Treasurer

Phone: 909-621-8211 Partners Since: 1995 Square Footage: 606,130

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

**Seminole County School District** 

400 East Lake Mary Boulevard Sanford, Florida 32773

Mr. Larry Ellis

Assistant Director of Custodial Services

Phone: 407-320-7495 Partners Since: 2011 Square Footage: 671,187 Services Provided: Custodial

Sierra Nevada College

999 Tahoe Boulevard Incline Village, Nevada 89451

Dr. Lynn G. Gillette

Provost & Executive Vice President

Phone: 775-881-7434 Partners Since: 2005 Square Footage: 138,750

Services Provided: Maintenance, Custodial,

Grounds and Dining

**Simpson College** 

701 North C Street Indianola, Iowa 50125 Dr. Kenneth I. Birkenholtz Vice President Business and Finance

Phone: 515-961-1576 Partners Since: 1993 Square Footage: 537,079

Services Provided: Maintenance, Custodial,

Grounds and Dining

**Skidmore College** 

815 North Broadway, Barrett Center Saratoga Springs, New York 12866

Mr. Michael West

Vice President for Finance and Administration

Phone: 518-580-5811 Partners Since: 1997 Square Footage: 1,443,700

Services Provided: Maintenance, Custodial,

Grounds and Project Management

**Southwestern College** 

100 College Street Winfield, Kansas 67156 Dr. William R. Merriman, Jr.

President

Phone: 620-229-6223 Partners Since: 2005 Square Footage: 418,148

Services Provided: Maintenance, Custodial,

Grounds and Dining

St. Albans School

Mount Saint Albans Washington, DC 20016 Mr. Gregory Parker

Director of Finance & Business Operations

Phone: 202-537-6425 Partners Since: 1984 Square Footage: 150,716

Services Provided: Custodial and Dining

State University of New York at Buffalo

120 John Beane Center, University Facilities Buffalo, New York 14260

Mr. John P. Hayes, III

Assistant Director, Buildings and Grounds

Phone: 716-645-2752 Partners Since: 2007 Square Footage: 4,842,675 Services Provided: Custodial

# **Proprietary Information**

#### **Taylor University**

West 236 Reade Avenue Upland, Indiana 46989 Dr. Eugene B. Habecker

President

Phone: 765-998-5201 Partners Since: 2008 Square Footage: 1,196,350

Services Provided: Maintenance, Custodial

and Grounds

#### The Athenian School

2100 Mt. Diablo Scenic Boulevard Danville, California 94506 Mr. Robert J. Oxenburgh Director of Finance Phone: 925-362-7221 Partners Since: 2001

Services Provided: Maintenance, Custodial, Grounds, Project Management and Dining

#### **The Ethel Walker School**

Square Footage: 117,516

230 Bushy Hill Road Simsbury, Connecticut 06070 Mr. Thomas Schneider Vice President, Finance Phone: 860-658-4467 Partners Since: 2009 Square Footage: 228,600

Services Provided: Maintenance, Custodial

and Grounds

#### **Trinity Preparatory School**

5700 Trinity Prep Lane Winter Park, Florida 32792 Mr. Steve Wennerstrom **Business Manager and Controller** 

Phone: 321-282-2525 Partners Since: 2000 Square Footage: 140,026 Services Provided: Custodial

#### **Troy University Phenix City**

One University Place Phenix City, Alabama 36869 Mr. James Bookout Senior Vice Chancellor for Finance & Business Affairs Phone: 334-670-3108 Partners Since: 2006

Services Provided: Maintenance, Custodial

and Grounds

#### **Truman State University**

Square Footage: 80,029

100 East Normal Avenue Kirksville, Missouri 63501 Mr. Karl Schneider Physical Plant Director Phone: 660-785-4200 Partners Since: 2006 Square Footage: N/A

Services Provided: Grounds and Dining

#### **Tuskegee University**

204 Kresge Center Tuskegee, Alabama 36088 Mr. Leslie V. Porter

Vice President Business and Fiscal Affairs

Phone: 334-727-8245 Partners Since: 2003 Square Footage: 2,215,752

Services Provided: Maintenance. Custodial. Grounds, Project Management and Dining

#### **University of Charleston**

2300 MacCorkle Avenue Southeast Charleston, West Virginia 25304

Ms. Cleta M. Harless

Vice President for Administration and Finance

Phone: 304-357-4932 Partners Since: 2006 Square Footage: 741,064

Services Provided: Maintenance, Custodial

and Grounds

# **Proprietary Information**

#### **University of La Verne**

1950 3rd Street

La Verne, California 91750

Mr. Robert Beebe

Assistant Director Facilities Management

Phone: 909-539-3511 Ext. 4339

Partners Since: 1985 Square Footage: 554,169

Services Provided: Custodial and Dining

#### **University of New Haven**

300 Boston Post Road

West Haven, Connecticut 06516

Mr. George Synodi Vice President of Finance Phone: 203-932-7000 Partners Since: 2007 Square Footage: 864,296

Services Provided: Maintenance, Custodial,

Grounds and Dining

#### **University of Redlands**

1200 East Colton Avenue Redlands, California 92374 Mr. Hamid Etesamnia Executive Director,

Integrated Technology Systems/CIO

Phone: 909-335-4020 Partners Since: 2000 Square Footage: 750,000

Services Provided: Maintenance and Custodial

#### **Urbana University**

579 College Way Urbana, Ohio 43078 Dr. Stephen B. Jones

President

Phone: 937-484-1313 Partners Since: 2002 Square Footage: 265,405

Services Provided: Maintenance, Custodial,

Grounds and Dining

# Valley Forge Christian College

1401 Charlestown Road

Phoenixville, Pennsylvania 19460

Dr. Daniel Mortensen Vice President of Finance Phone: 610-917-1409 Partners Since: 2000 Square Footage: 372,522

Services Provided: Maintenance, Custodial

and Grounds

#### **Vernon Area Public Library District**

300 Olde Half Day Road Lincolnshire, Illinois 60069

Ms. Cindy Furest Library Director

Phone: 847-634-3650 Ext. 120

Partners Since: 2008 Square Footage: 50,000

Services Provided: Maintenance, Custodial

and Grounds

#### **Wabash College**

301 West Wabash Avenue Crawsfordsville, Indiana 47933

Mr. Larry Griffith

Chief Financial Officer and Treasurer

Phone: 765-361-6212 Partners Since: 1994 Square Footage: 928,810

Services Provided: Maintenance, Custodial,

Grounds and Project Management

#### Washington College

300 Washington Avenue Chestertown, Maryland 21620

Mr. Jim Manaro Senior Vice President, Finance and Management Phone: 410-778-7204 Partners Since: 1990 Square Footage: 725,000

Services Provided: Maintenance, Custodial,

Grounds and Project Management

# **Proprietary Information**

#### Western Kentucky University

1906 College Heights Boulevard, #11019 Bowling Green, Kentucky 42101

Mr. John Osborne

Vice President, Campus Services and Facilities

Phone: 270-745-5747 Partners Since: 1995 Square Footage: 4,300,000

Services Provided: Maintenance, Custodial

and Grounds

#### **Western Wayne School District**

519 Queen Street, Post Office Box 217

Pershing, Indiana 47370 Dr. Robert Mahon Superintendent Phone: 765-478-5375 Partners Since: 2007 Square Footage: 253,587

Services Provided: Maintenance, Custodial

and Grounds

#### **Whittier College**

13406 East Philadelphia Street Whittier, California 90608 Mr. James Dunkelman

Vice President, Finance and Administration

Phone: 562-907-4200 Partners Since: 1998 Square Footage: 575,042

Services Provided: Maintenance, Custodial

and Grounds

# Wilson College

1015 Philadelphia Avenue

Chambersburg, Pennsylvania 17201

Ms. Lori Tosten

Director Finance/Budget Phone: 717-262-2017 Partners Since: 2007 Square Footage: 560,258

Services Provided: Maintenance, Custodial

and Grounds

# **Young Harris College**

Post Office Box 98

Young Harris, Georgia 30582

Ms. Susan Rogers

Vice President, Student Affairs

Phone: 706-379-5168 Partners Since: 2011 Square Footage: 549,145

Services Provided: Maintenance, Custodial

and Grounds



# **Business Model Mission Statement**

The Knox County Schools Custodial Services Department is a service group charged with providing students, teachers, parents and visitors with a safe, clean and attractive environment through effective management of human, financial and physical resources.

Sodexo clearly understands the vital role that the appearance of the schools plays in student learning. This point is of critical importance to Knox County Schools because the success of the District is dependent upon being able to meet the academic needs of students and parents. We have developed a reputation for quality based on the consistency of the learning environment of the schools where we provide custodial services. The management of Knox County Schools and Sodexo are charged with being effective stewards of your school buildings and infrastructure.

School administrators are operating in a financially challenged environment that is changing rapidly and they are seeking companies like Sodexo to manage their service departments. We view custodial management as one of our core businesses with excellent prospects for growth. Therefore, we have committed the financial and managerial resources necessary at a time when some firms are moving away from providing sufficient corporate support. We believe the operational challenges that school districts face are unique and require a specialized approach to providing operational support. To meet this challenge, we have dedicated a support team of project engineers, a district manager, vice president and a senior vice president who have a singular focus on the operations needs of educational clients. This singular focus of this support team allows Sodexo to provide a level of expertise unmatched in the industry.



# **Program Objective and Commitments**

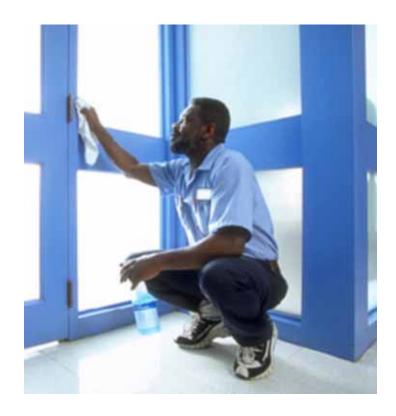
Our objective is to improve the cleanliness of the schools and the relationship between the custodial services team and the school communities. We will achieve this objective by developing an understanding of the needs of the individual schools and working with the custodial employees to implement Sodexo's Unit Operating System. We would appreciate your review of our recommendations and your suggestions where we can make revisions to improve the effectiveness of our proposed operating plan for the custodial services team. Following are the specific areas that will be addressed by Sodexo to manage this important department.

#### Sodexo's commitments are as follows:

- 1. Provide the on-site team and school administrators with effective support from our team of project engineers, staff support specialists, a district manager, a vice president of operations and a senior vice president. Providing effective custodial services is complex and requires a broad range of skills and experience. Our philosophy is that a single individual or on-site team cannot possess all the required and varied skills necessary to provide comprehensive custodial services. Our concept is to provide the skills and support required and supplement the skills of the on-site team as needed. Our project engineers will support the on-site team consistent with the implementation plan and as the needs of each campus require.
- 2. A general manager will be assigned to implement our program. This individual will be an experienced manager who can provide effective leadership assuring the employees understand the needs of the principals and schools and that the service provided is consistent with those needs.



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- The Knox County School District will be divided into five zones, each with a custodial manager assigned who is responsible for providing leadership to the custodial five staff assigned to each zone. In addition to these custodial managers, an on-site human resources manager will be appointed.
- 4. The Sodexo custodial services leadership team will work with the custodial services staff which is proposed to include the following full-time employees:

	Head Custodians Employed By	
	Sodexo	<b>Knox County Schools</b>
Administrative Assistant	2	2
Head Custodian	88	88
Lead Custodians	63	63
Custodians	220	257

A pool of temporary and replacement employees will be developed to provide for any planned or unplanned leave and absences. This pool of employees will also be utilized to supplement the staff for project cleaning.

**Knox County Schools** 

- 5. Provide the opportunity for disadvantaged business partners to participate in at least 25% of the contract.
- 6. Implement the Sodexo Cleaning System. This innovative, effective and efficient program will improve customer satisfaction, reduce absenteeism and employee turnover, hence the consistency of the program improves. This program is comprehensive and includes innovative techniques for training and scheduling.

All of our clients face the challenge of providing adequate funding for maintaining their facilities and there is a competition for funding between the academic programs and facilities. The downturn in the economy and reduced funding have created even greater financial stress for our clients. Often the labor budget is not adjusted consistent with industry staffing norms. In response, Sodexo has worked to develop and implement a new process for cleaning our clients' facilities. This process is the Sodexo Cleaning System (SCS) and it includes the following:

- Selection and hiring process
- Complete training process
- Reduced travel time and wasted steps
- Safety program that performs beyond compliance
- · Provides consistent quality service
- Reduces cost of cleaning supplies
- Reduces the amount of equipment needed compared to zone cleaning
- Improves employee morale, productivity and safety
- 7. Develop all custodial employees by providing them with training to enhance their personal skill levels and introduce a management approach that actively solicits their partnership in providing custodial services and solutions. The staff employees must be successful for us to be successful. They have our promise of personal respect and concern.
- 3. Develop open lines of communication with all staff members to facilitate an understanding of the needs of each school and the resources necessary to meet those needs.



Knox County Schools



- 9. Organize the team so that the needs of all customers are addressed and satisfied in a timely, professional and effective manner. Develop a team that will be able to meet the changing needs of the District.
- 10. Evaluate all employee schedules and organize them to meet the needs of each school and ensure balanced workloads for all employees.
- 11. Provide \$896,387 of new custodial equipment.
- 12. We recommend that a principals' council be established during the first six months of our program. Focusing on the needs of the principals will help to enhance the team's performance and proactively address concerns with principals head on before they become long-term problems.
- 13. The Sodexo Unit Operating System will be implemented during the initial 90 days. This system will provide the department managers the tools they will use in managing areas such as custodial, quality control, staff training and ongoing communication.

Knox County Schools

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- 14. We will work with District officials to purchase all custodial cleaning supplies and create an efficient system of procurement and inventory. We are prepared to purchase the cleaning supplies and paper and plastic supplies identified in the RFP; however, we would also request consideration of the supplies identified in sub tab 4-12. Knox County Schools will have the advantage of Sodexo's purchasing power and national purchasing agreements for consumable products and other items the District could use.
- 15. Conduct our Satisfaction Survey each Fall. This survey will be conducted electronically. We have found the number of responses to an "e" survey to be significantly greater than a paper survey. In addition, this format allows us to reach your important student customers.
- 16. Develop and implement a monthly administrative report that reviews human resources, quality control, training, corporate support, financial performance, project plans, completed work and the future plan of the department.
- 17. We will provide an annual report, "Executive Review," which is a formal presentation to the District's senior management team that reviews our accomplishments for past years of service. This report shall include financial performance, training and education programs, quality control and key result indicators of a successful custodial department.

In summary, the Sodexo program brings immense value to Knox County Schools. Our focus is to improve the safety and cleanliness of the schools through service performance. This performance objective will only be accomplished by unifying all of the custodial services employees. This team approach, combined with Sodexo's management and proven systems, will allow us to focus all available resources on improving the schools' appearance.

Sodexo is committed to quality. We understand your custodial services needs and we welcome the opportunity to implement our programs.

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# **Business Model Summary of Operational Plan**

# **Operational Plan**

The operational plan that we are proposing for implementation at Knox County Schools is based on our assessment of the schools, the RFP specifications and observations during our school tours and our more than 40 years of providing custodial service solutions for our clients. The experience gained through our partnerships with more than 200 educational clients and maintaining over 180 million square feet provides Sodexo significant insight into the operational and cultural needs of the educational environments.

Our operational plan is specifically designed for Knox County Schools, taking into account the difficult financial position the District finds itself in, but also understanding that the District wants to provide a clean, safe and healthy learning environment for the students. Our plan is established so that we will "clean to provide a healthy environment first." In addition, we understand that the Knox County Schools Maintenance and Operations (KCSMO) Department is charged with providing the schools with a safe, clean and attractive environment through the effective management of human, financial and physical resources provided by the District and Sodexo is ready to be a partner that provides service solutions and puts the interests of the District first.

Sodexo expects to award at least 25% of this contract to disadvantaged business partners.

The operational plan we propose is provided for your review in this section.



**Knox County Schools** 

# The Plan Objective

Our objective is to provide custodial service solutions that improve the appearance of the school buildings and provide a clean and healthy environment for the students, faculty, staff and school visitors. Sodexo will achieve this objective by developing an understanding of the needs of the schools and working with our employees to implement Sodexo's Unit Operating System.

Sodexo has conducted a thorough review of the requirements of the Request for Proposal to determine the appropriate approach to providing custodial service solutions for the schools in Knox County. In addition to review of the RFP, Sodexo's survey team consisting of Terry Warner, District Manager; Herbea Grant, Area Support Manager; and Bill Hopper, Director, Business Development, toured each of the buildings identified by the District for visitation and further reviewed other documentation to assess the specific staffing, equipment and cleaning requirements of each building and assess existing cleaning levels provided at the time of the tours.

The school surveys provided the opportunity to develop a plan to provide custodial services in the most efficient and effective manner. The solutions developed take into account the locations and proximity of each school, the current use of each school, the ability of staff to move through the schools and the ability of our floor technicians to move equipment between schools to maximize our investment in new technology and our staff's time.



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# **Corporate Support**

Providing effective custodial services is complex and requires a broad range of skills and experience. Our philosophy is that no single individual or on-site team can possess all the required and varied skills necessary to provided comprehensive custodial service solutions. Our concept is to provide the skills and support required and to supplement the skills of the on-site team as needed. In the Corporate Overview section, we provide an organization chart that includes the Custodial Management Support Team. This support team provides the on-site general manager and the team with support in the following areas:

- Custodial Operations
- Training and Safety Programs
- Human Resources and Labor Relations
- Budget Planning and Financial Reporting

Our area support manager is available to the general manager at any time and will be in the District supporting the on-site team regularly as the needs of the District require.

Bart Lane, Vice President of Operations, is the senior corporate official responsible for providing leadership in the East region. Bart offices out of Chattanooga, Tennessee and will be a frequent visiting professional to the District, evaluating our program and meeting with District Administrators and Principals.

Sodexo's District Manager, Terry Warner, who offices in Bluffton, South Carolina, will work closely with the general manager at Knox County Schools and will provide support to guarantee the success of Sodexo's program. Terry will be directly responsible for providing management oversight of the selection and placement of the general manager, developing and effecting implementation plans, execution of operating systems, coordination of technical support, development and implementation of financial management protocols, evaluation of program effectiveness and customer satisfaction and quality assurance. Terry will also serve as the corporate liaison with the District.

Herbea Grant, Sodexo's Area Support Manager, will be assigned to assist the general manager and custodial managers at Knox County Schools.

**Knox County Schools** 

#### **On-site Team**

A general manager will be assigned to provide leadership for our team at Knox County Schools. The general manager will be an experienced professional who will provide effective leadership, assuring the department understands the specifications of the RFP and the needs of the schools, and that the service provided is consistent with those requirements and needs. The general manager will be responsible for all custodial activities and will be Sodexo's on-site contact for Knox County Schools' administrators and principals. An on-site human resources manager will be responsible for all human resource activities.

The general manager will work with a custodial staff of five (5) custodial managers, 88 day porters, 63 lead custodians and 220 evening custodians. Should Knox County Schools continue to employ the head custodians the number of evening custodians will be increased to 257. To supplement this team of full-time employees, Sodexo will develop a pool of temporary and replacement employees to provide for any planned or unplanned leaves and absences, as well as to supplement the staff for routine cleaning and special events. The day porters will be supervised by the custodial managers and will report to the principals and will be responsible for maintaining needed supplies and cleaning levels throughout the day. The custodians identified as floor technicians will report to the general manager who will develop and implement a floor care strategy.

During the implementation and transition phase of the contract, the custodial staff will be evaluated and adjusted as necessary to assure that all RFP specifications and needs of each school are met. Any adjustment of staffing requirements will not result in an increase of the proposed contract price.

Knox County Schools

# Implementation and Transition

We have created a plan that will enable us to provide a transparent transition and allow for implementation our programs and systems. Once a contract is awarded, Sodexo will work with the District and current custodial employees to finalize the plan. With the District's permission, our pre-start-up team will begin the transition and implementation prior to the contract effective date.

The Sodexo transition team will remain on site for approximately 60 days, ensuring that the on-site team is fully supported and that our systems and procedures are fully implemented.

The start-up team will be led by Terry Warner, District Manager; and Herbea Grant, Area Support Manager. Terry and Herbea will be assisted by Patricia Bryson, Director of Human Resources; and Eric Ingram, Area Safety Manager. Patricia will be responsible for transition of existing employees wishing to transfer to Sodexo and for recruitment of new employees. They will also provide orientation of all employees to Sodexo. Eric Ingram will perform a safety audit during the transition period and prepare a safety plan for implementation addressing all existing conditions identified by the audit. Eric will also be responsible for providing safety training to all employees. Herbea will be responsible for implementing the Sodexo Unit Operating System and the Sodexo Cleaning System. Terry will be responsible for organizing the administrative office and administrative functions.

The start-up team will implement our staff development plan that includes the following:

- Scheduling individual interviews
- · Selection and ordering of uniforms
- Preparation of new job descriptions specific to Knox County Schools
- Review of employee policies/standards and procedures
- Scheduling employees per manpower staffing schedules
- Planning and implementing pre-opening staff training sessions
- Implementation of duty lists with one-on-one employee training
- Implementation of Sodexo safety and technical training programs
- Implementation of employee recognition programs
- Creation of Knox County Schools' specific employee handbook

The sensitivity for the myriad issues flying around in the form of facts and rumors were handled adroitly by the new director, Keith Raker, and Bill Hopper and his team of Sodexo professionals from the region. Our program is now in place, and everyone (students, faculty, employees) on campus is pleased with the alacrity of the move from Aramark to Sodexo.

Thomas C. Whitworth III

Headmaster

Knox County Schools

Business Model 4 – 11

The first key to enhancing and maintaining the quality of custodial service is selection and recruitment, training and retention of quality staff. Each applicant will be asked the same series of questions designed to elicit behavioral responses revealing both work ethic and experience. All current custodial employees will be provided an opportunity to interview with Sodexo. Sodexo has found that this type of interview process reduces turnover of staff and leads to increased quality and consistency of services.

Quality control procedures will also be implemented by Terry Warner. Sodexo has transitioned to new quality control software that will be utilized at Knox County Schools. The Quality Control program is included in this section.

Additional transition support will be provided by team members from other Sodexo units in Tennessee, North Carolina, South Carolina, Georgia and others if needed. All start-up, transition and implementation costs are included in our price and if additional resources are required, these resources will be provided without charge to Knox County Schools.

# Sodexo Unit Operating System

The Sodexo Unit Operating System will be implemented during the initial 90 days. This system will provide the leadership team the tools they will use in managing the custodial operations at Knox County Schools.

The Unit Operating System below shows the nine components of Sodexo's system for managing facilities, and demonstrates the interaction between each component and the overall focus on benefits for Knox County Schools. These systems are necessary to ensure quality results within any facilities management department. Sodexo has developed this system to provide our management team with a framework for implementing and managing the facilities systems at the educational clients we serve. The graphic illustrates the interaction among the system's elements:



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# Sodexo Cleaning System

The Sodexo Cleaning System will be implemented at Knox County Schools. This innovative, effective and efficient program will improve customer satisfaction, reduce absenteeism and employee turnover, hence the consistency of the program improves. This program is comprehensive and includes innovative techniques for training and scheduling.

All of our clients face the challenge of providing adequate funding for maintaining their facilities and there is a competition for funding between the academic programs and facilities. The downturn in the economy, reduced funding have created even greater financial stress for our clients. Clients have expanded their facilities to meet the program needs of each school. Often, the labor budget is not adjusted consistent with industry staffing norms. In response, Sodexo has worked to develop and implement a new process for cleaning our clients' facilities. This process is the Sodexo Cleaning System (SCS) and it includes the following:

- Selection and hiring process
- Complete training process
- Reduced travel time and wasted steps
- Safety program that performs beyond compliance
- · Provides consistent quality service
- Reduces cost of cleaning supplies
- Reduces the amount of equipment needed compared to zone cleaning
- Improves employee morale, productivity and safety

All cleaning activities will be performed in the manner of "motel-style cleaning." Cleaning services will be performed on the  $2^{nd}$  shift. Day porter services will be performed during regular work hours beginning at 6:00 a.m. – Monday through Friday.



Knox County Schools

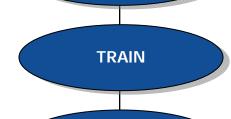
Business Model 4 – 13

# Hiring Procedures Comparison



APPLICATION

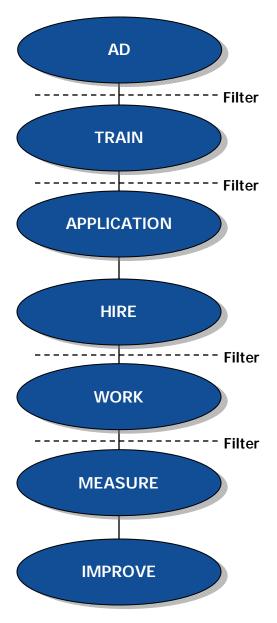
INTERVIEW



**HOPE** 

**HIRE** 

# Sodexo Cleaning System Hiring Procedures



#### **Work Schedule**

Work schedules will be developed prior to the start of the contract during the transition/implementation phase by the start-up team and general manager and custodial managers. The schedules will reflect the need as determined during the start-up.

Routine cleaning will be provided on the evening shift Monday through Friday between the hours of 3:00 p.m. and 11:00 p.m. Assignments for routine cleaning will be provided to each custodian based on the Specifications for Custodial Services included in the RFP.

Day porters (head custodians) services will be performed during the regular work hours, Monday through Friday. Day porters will report to the custodial managers and to the principals. A building circuit will be developed during the transition/implementation phase and will be modified as necessary based on actual demand once the contract is started. The building circuit schedule, along with contact information, will be shared with the administration and principals. Discretionary time required of the day porters will be coordinated with each principal.

Project work schedules will also be developed during the transition/ implementation phase and will incorporate all monthly, quarterly, semi-annual and annual project work required to provide consistent services. An annual project work calendar will be prepared and shared with the contract administrator and school principals for input and approval to ensure a coordinated scheduling process.

Knox County Schools

Business Model 4 – 15

# Client Surveys

Each year, you will receive a formal survey questionnaire. The survey requests that the District's Administration provide us with their perception of the service we provide and how well this service is meeting the needs of the students and staff. Similar surveys are used in all divisions of Sodexo and are considered a valuable source of information. The results of the surveys are carefully monitored and presented to Sodexo's senior management team. The end in mind is to not only understand your perceptions, but to respond to your expectations.

# Quality Control Program

The Sodexo quality control program provides several methods for monitoring quality and customer satisfaction.

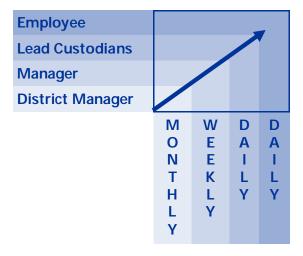
- To Measure Improvement, it is necessary to establish a balance. We
  accomplish this by conducting customer and employee satisfaction surveys
  and award of excellence audits. The results are shared with administration
  and department employees and assist in the development of department goals.
  These audits and surveys will be conducted annually each Fall and compared
  to the baseline previous scores.
- 2. Informal Rounds are made frequently throughout the day. Rounds keep the general manager "in touch" with activity in the units, the needs of the students and staff, and the people doing the work. During these inspections, classrooms, corridors and lobbies are checked for order and cleanliness, the work skills and pace of employees are observed, reinforcement training is given and users are contacted. This active presence throughout the District ensures a good appearance and rapid response to needs.
- 3. **Formal Rounds** are detailed inspections made by the general manager and custodial managers with the contract administrator and principals in their schools. Quality standards are set and reviewed, deficiencies are noted and improvement plans are formed. These rounds keep us alert to each unit's needs and standards.

Knox County Schools

Sodexo has a formal, documented Quality Control System that is computer based. Areas are randomly selected for inspection every week. The general manager uses detailed checklists noting the status of each item on the list. The number of satisfactory checks for all inspections done during the day is totaled, and this total as a percentage of all checks becomes the quality index which can be graphed to reveal trends.

Frequency of inspections increases as one moves down the organizational chart.

- Custodians self-inspect every room after cleaning.
- Lead custodians inspect each custodian's work area daily.
- Custodial managers jointly inspect with clients on a weekly basis.
- The general manager inspects once per month with the district manager



- 5. **We seek feedback.** Each semester we send all principals a short questionnaire asking them to grade the team's service, quality of cleaning and professionalism.
- 6. Terry Warner will provide ongoing support to our general manager at **Knox County Schools, visiting regularly.** During these visits, he will tour the schools, inspect work quality and meet with principals and administration. He will also review systems, cost control measures, training documentation and projects in process.



# **Relief Personnel**

Sodexo will develop a pool of temporary and replacement employees to provide for any planned or unplanned leave and absences. Current employees will be asked to provide names of individuals interested in working with Sodexo and the District. Whenever an absence occurs, the management team will contact individuals from this pool to fill in. Members of this pool will identify preferred work hours and will be provided training to ensure that all necessary duties are performed.

This pool of temporary/replacement employees will be continuously maintained, updated and added to as additional individuals are identified. Recruitment efforts will be coordinated with various federal, state and local employment agencies, along with the District, to ensure a reliable source of temporary and replacement employee candidates.

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# **Business Model** Corporate Overview

# Sodexo Organization

Sodexo, Inc. (www.sodexoUSA.com) is the leading provider of integrated food and facilities management services in the United States, Canada and Mexico, with \$8.0 billion (USD) in annual revenue and more than 120,000 employees. Sodexo serves more than 50 million customers daily in corporations, health care, long-term care and retirement centers, schools, college campuses, government and remote sites. We serve 900 educational clients with campus facilities, campus dining, concessions or consulting services, with an average partnership length of 20 years. At present, we currently provide campus facilities management services for more than 200 colleges, universities, residential independent schools and public school districts.



Sodexo offers innovative outsourcing solutions in plant operations and maintenance, housekeeping, groundskeeping, asset and materials management, dining services and laundry services to more than 6,000 schools, college campuses, corporations, health care, long-term care and retirement centers, military and remote sites in North America.

Sodexo, Inc., headquartered in Gaithersburg, Maryland, is a subsidiary of Sodexo (www.sodexo.com). Sodexo provides contract management services and also remote site management services, service vouchers and tourism services. It is the worldwide leader of food and facilities management services, the second largest supplier of remote site management and contract food services, as well as the second largest issuer of service vouchers. It operates in 80 countries throughout the world providing services to businesses, health care establishments, schools, colleges and universities with sales in excess of \$20.8 billion, serving 34,000 sites with more than 380,000 employees around the world. Sodexo's headquarters is based in Issy-les-Moulineaux, France.

# Company Mission

To create and offer services that contribute to a more pleasant way of life for people wherever and whenever they come together.

# **Global Sullivan Principles**

As a company which endorses the Global Sullivan Principles we will respect the law and as a responsible member of society we will apply these Principles with integrity consistent with the legitimate role of business. We will develop and implement company policies, procedures, training and internal reporting structures to ensure commitment to these Principles throughout our organization. We believe the application of these Principles will achieve greater tolerance and better understanding among peoples and advance the culture of peace. Accordingly, we will:

- Express our support for universal human rights and, particularly, those of our employees, the communities within which we operate and parties with whom we do business
- Promote equal opportunity for our employees at all levels of the company
  with respect to issues such as color, race, gender, age, ethnicity or religious
  beliefs and operate without unacceptable worker treatment such as the
  exploitation of children, physical punishment, female abuse, involuntary
  servitude, or other forms of abuse
- Respect our employees' voluntary freedom of association
- Compensate our employees to enable them to meet at least their basic needs and provide the opportunity to improve their skill and capability in order to raise their social and economic opportunities
- Provide a safe and healthy workplace; protect human health and the environment; and promote sustainable development
- Promote fair competition including respect for intellectual and other property rights, and not offer, pay or accept bribes
- Work with governments and communities in which we do business to improve the quality of life in those communities – their educational, cultural, economic and social well being – and seek to provide training and opportunities for workers from disadvantaged backgrounds
- Promote the application of these Principles by those with whom we do business
- Be transparent in our implementation of these Principles and provide information which demonstrates publicly our commitment to them

Sodexo is first in the industry to endorse the Global Sullivan Principles.

Learn more on the internet at www.globalsullivanprinciples.org

Knox County Schools

**Business Model** 

The Global Sullivan Principles are a corporate code of conduct developed by the late Civil Rights leader Reverend Leon Sullivan, who played a significant role in the international movement that eventually helped to end apartheid in South Africa. As a Global Sullivan signatory, Sodexo has agreed to support a variety of corporate responsibility initiatives related to human rights, equal opportunity, business ethics and protecting the environment.

The Sullivan Principles were first introduced by Reverend Sullivan and United Nations Secretary General Kofi Annan in November 1999, and since then they have been adopted by some of the world's most successful companies. Sodexo is the first company within the food and facilities management industry to become a Global Sullivan endorser.

Many of the Global Sullivan Principles are quite similar to policies Sodexo already has in place. Nonetheless, we feel our endorsement of the Global Sullivan Principles is an important public affirmation of what we believe and what we stand for as a company.



The objectives of the Global Sullivan Principles are to support economic, social and political justice by companies where they do business; to support human rights and to encourage equal opportunity at all levels of employment, including racial and gender diversity on decision making committees and boards; to train and advance disadvantaged workers for technical, supervisory and management opportunities; and to assist with greater tolerance and understanding among peoples thereby, helping to improve the quality of life for communities, workers and children with dignity and equality.

Knox County Schools

Business Model 4 – 21

# **Economic Impact**

Geographic Scope of North America: United States, Canada, Mexico Revenues (FY 2010): \$8.0 billion (North America)

Number of sites: 6,000

Number of meals served per day: 9.3 million

Number of people served per day: 50 million

Number of facilities management sites: 700

# Leading the Industry

# **Leadership Among Global Companies**

Top-ranked company in Services category of the 2007 Global Outsourcing 100 (ranked by the International Association of Outsourcing Professionals, published by *Fortune* magazine). Ranked #4 overall among global outsourcing companies.

# **Leadership in Diversity and Inclusion**

- In 2010, Sodexo ranked number one among Top 50 Companies for Diversity and Inclusion by *DiversityInc*
- 50 Best Companies for Latinas to Work for in the U.S. *Latina Style* magazine
- Top Company for African Americans DiversityInc
- Top 20 Best Corporations for Asian Pacific Americans *Asian Enterprise* magazine
- 16 diversity industry awards
- 13 diversity excellence awards

# Leadership in Corporate Citizenship

- Funder of Sodexo Foundation, which has provided more than \$12.7 million in grants to programs that address the issue of hunger in America
- First in industry to be a signatory of the U.N. Global Compact
- First in industry to be a signatory of the Global Sullivan Principles
- Supplier Code of Conduct governs which vendors are used; addresses issues such as child labor, forced labor, wages and benefits, and health and safety
- Ethics hotline, ethics training for employees and other programs to ensure the highest business standards are practiced
- FTSE4Good designation Launched in 2001, the FTSE4Good Index Series is a series of benchmark and tradable indices for socially responsible investors
- First in industry to convert to zero trans fat oils; now converting to thousands of additional ZTF products
- Industry leader in targeting the obesity epidemic, especially in children



# **Leadership in Innovation**

Committed to environmental sustainability and preserving the Earth's resources, Sodexo is developing products and programs related to waste management, energy conservation, sustainable food production and use of green chemicals. Working with our national distribution chain of partners, we provide organic, sustainable and locally-grown products and leadership for program implementation.

- 5 Awards for Innovation in Business Lines from *Food Management Magazine*. Best Management Company Concept/Program; Best Renovation; Best New Facility; Best Menu; and Best Special Event
- Award for Most Innovative Recruiting and Staffing from International Quality and Productivity Center
- First company in its industry to receive two *Nation's Restaurant News* "Hot Concepts!" awards (*Jazzman's* \*\* Cafe and Pandini's\*)
- Winner of International Innovation in Diversity by Profiles in Diversity Journal

# Leadership in Management

- "Five-Star Employer" honors from U.S. Department of Defense
- Top honors in food safety leadership from National Safety Foundation
- Top Ten Companies for Executive Women by DiversityInc
- Largest corporate employer of registered dietitians

George Chavel
President & CEO

# **Corporate Headquarters**

9801 Washingtonian Boulevard Gaithersburg, Maryland USA 20878 www.sodexoUSA.com

Knox County Schools

Business Model 4 – 23

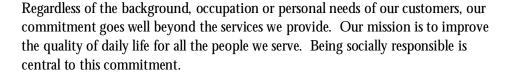


# **Corporate Responsibilities**

As a company that focuses on delivering a better quality of life to its people, it is important that we state and deliver our corporate responsibilities that speak to our people, our community and our world.

# **Our Commitment to Responsible Leadership**

Each day, the lives of millions of men, women and children come into contact with Sodexo people. Our customers range from college faculty and students to children entering school for the first time; medical professionals and hospital staff to patients and their families, and corporate executives to company employees of every job description – people from every walk of life across North America.



As we share this goal with our customers, we strive to be the type of company that helps to create the type of world we all want for tomorrow. As the leading provider of contracted food and facilities management services to schools, campuses, corporations and health care facilities throughout North America, we're committed to continuing to lead our industry on the challenges that are impacting our communities:

- Respect for people
- Providing leadership on food and nutrition
- Respect for our environment
- The fight against hunger
- Contributing to our communities



Knox County Schools

# **Respect for People**

As a service company, we understand that respect is a key part of treating people well. While we bring this understanding to how we treat our customers, it is equally important to how we treat one another within our company. Sodexo is working to create an environment where all employees feel valued and respected and feel they have the ability to openly express their opinions.

Respect for people also means respect for diversity. One of Sodexo's core strengths is the diversity of our workforce – we employ people from every state and just about every country in the world. At some of our locations, as many as 20 different languages are spoken.

Over the past several years, we've been successful in our efforts to bring more women and minorities into the Sodexo management ranks, but our work isn't over. In addition to our company's affirmative action program, we continue to implement new policies and programs to ensure all our employees have an opportunity to grow.

Respect also translates into our commitment to supporting appropriate labor practices. We require all of our vendors to certify that their products are produced without the use of sweatshops or child labor.

# **Promise of Respect and Fair Treatment**

Sodexo is committed to treating all employees with respect and fairness. To demonstrate our company's commitment, we guarantee the right of every employee:

- To voice a complaint or concern
- To be heard in an atmosphere of respect and cooperation
- To have the complaint acknowledged by a member of management in a timely way
- To have the complaint acknowledged by successively higher levels of management if the employee is not satisfied with the response or does not receive it in the appropriate time frame
- To have no fear of retaliation for presenting a complaint or concern



Sodexo's Most Recent

Diversity & Inclusion and

Corporate Citizenship Awards



2010 Top 50 Companies for Diversity, #1

DiversityInd

2010 Top 10 Companies for Recruitment and Retention of Minority Employees, #1

DiversityInd

2009 Corporate Equality Index and Best Places to Work – 100 Rating

Human Rights Campaign

Social Responsibility Award

- Sodevo Mexico

Educator's for Socia Responsibility

2008 Top US
Companies for Asian
Pacific Americans

Asian Enterprises Magazine

2010 Top 10 Companies for Latinos, #2

iversityInc

International Innovation Diversity Award: Champions of Diversity Recognition Program

Profiles in Diversity Journal

Top Employer – 5 Star Status

Employer Support of the Guard and Reserve

Top 50
Corporations for
Supplier Diversity

Hispanic Trends Magazine

2008 Diversity Leader

Profiles in Diversity Journal

Best Companies for Diverse Graduates - #8

Diversity Edge

2009 – Top 10 Companies for Gay, Lesbian, Bisexual and Transgender, #7

2010 Top 10 Companies for African Americans, #3

DiversityInd

2008 Jackie B. Trujillo

Nomen's Foodservice Forum

40 Best Companies for Diversity

Black Enterprise Magazine

2008 Springboard Award for Excellence in Corporate Citizenship

Springboard, Or

2010 Top 10 Companies for People with Disabilities, #10

DiversityInd

2010 Top 10 Companies for Executive Women, #1

oiversityInc



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#### **Workforce Diversity**

We believe that workforce diversity is essential to our company's growth and long-term success.

Diversity includes all the differences that define each person as a unique individual. Age, culture, disability, education, ethnicity, experiences, gender, language, race, and religion are just a few of the differences that our employees bring into the workplace. We regard managing diversity at work as a process of inclusion – a means of achieving superior individual group performance by recognizing and celebrating each person's unique contribution.

#### **Affirmative Action**

Sodexo is committed to a policy of affirmative action, which will facilitate the placement of qualified women and minorities at all levels of the organization. We believe that to be successful in the marketplace, Sodexo must employ the best-qualified person for each position while promoting diversity within our workforce.



driven' businesses. However, one quality that has differentiated us from our competitors and demonstrated added value to our clients is the power that our leadership teams derive from their diversity. We embrace that power and leverage it as part of our strategy to enhance employee, client and customer satisfaction."

"Service companies like Sodexo are 'people-

Dr. Robini Anand enior Vice President and Chief Diversity Officer

# SODEXO FOUNDATION GIVES \$150,000 GRANT TO THE HISPANIC COLLEGE FUND

Fernando Barrueta, President and CEO of the Hispanic College Fund (HCF) Inc., announced that the Sodexo Foundation has donated \$150,000 to help fund HCF scholarships for college students who are in need of financial assistance.

Knox County Schools

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#### **Providing Leadership on Food and Nutrition**

Quality and food safety are always the most important items on our menu. We strictly enforce food safety and quality standards that often exceed those set by our industry and governments. We carefully screen all our food vendors to ensure they share our commitment.

As one of the nation's largest providers of food to colleges, corporations, health care facilities and schools, we are also experts in nutrition. We continually research issues impacting food and nutrition quality across the globe, seeking to provide our clients with information to enable them to make decisions on issues such as genetically modified products, vegan and organic foods.

We are a leader in providing our customers with vegetarian and vegan options, offering at least one vegan or vegetarian entrée, in addition to the salad and soup bars, at each meal at all of the campuses we serve. To ensure that our vegan choices are not only healthy, but tasty too, Sodexo chefs spend months developing and testing new recipes. Products made with genetically modified organisms (GMOs) are increasingly controversial in the U.S. and around the world. We are currently working to identify vendors who can provide GMO-free foods in the U.S. so that we can develop GMO-free menus.

To advance good nutrition for children, we also have to understand its ties to their lifestyles. Recently, Sodexo commissioned a study with the Gallup Organization to better understand the eating habits of our children and how a healthy diet can have a positive impact on school performance.







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#### **Respect for Our Environment**

Sodexo believes that we have a special responsibility to protect our environment for future generations. This responsibility has grown from our unique relationship with millions of consumers throughout North America, whose quality of life tomorrow will be affected by our stewardship of the environment today. We share their belief that the right to clean air, clean Earth and clean water is fundamental and unwavering.

Sensitivity to environmental issues is an integral part of Sodexo's way of doing business. Vendors must demonstrate that their production process is as environmentally friendly as possible.

Currently, about 20 percent of the disposable items that we purchase are recycled products. Our goal is to double that amount over the next two years. Recently, we announced that we've begun testing environmentally friendly EarthShell Packaging® into accounts across the country.

We have implemented recycling programs at many of our locations. At our own corporate headquarters, we're making plans to make our own cafeteria a model recycling facility to showcase the latest and most effective recycling techniques for our employees and visitors.

Nationally, we are working with equipment manufacturers and trash-hauling companies on waste removal and recycling, as well as with suppliers to identify and implement source-reduction opportunities. At many locations, we have reduced the amount of waste we haul to landfills by changing from bulk to processed produce.



Knox County Schools

Business Model 4 – 29

Since 1996, we have supported the National Fish and Wildlife Foundation (NFWF). The NFWF is an organization established by Congress with a focus on species habitat protection, environmental education, public policy development, natural resource management, habitat and ecosystem rehabilitation and restoration, and leadership training for conservation professionals. We also require certification that products are produced without cruelty to animals.



Sodexo raised money for the National Fish and Wildlife Foundation by selling reusable, environmentally-themed mugs and water bottles to students at the colleges and universities we serve throughout the nation. For each mug sold, \$0.15 goes to the NFWF to fund conservation education programs.



The cultivation of coffee has become an issue with both environmental and human rights implications. Sodexo is proud to be one of the first in our industry to make Fair Trade Certified™ Coffee available to all of our customers. Fair Trade Coffee guarantees a minimum price for small farmers' harvests and encourages organic and sustainable cultivation methods that are safer for communities.



PROTECT OUR PLANET
 PROTECT OUR PLANET

Since 1996, Sodexo has donated over \$230,000! (that's over 1.5 million mugs!)

4 – 30 Business Model Knox County Schools

#### The Fight Against Hunger:

Every day, Sodexo serves hundreds of thousands of nutritious meals. Yet in the communities we serve, an estimated 36 million people are at risk of hunger every day, most of them children and the elderly. As the leading provider of contracted services to schools, campuses, corporations and health care facilities throughout North America, we have made fighting hunger the central focus of our community service efforts. For many years, Sodexo has supported, and more recently, initiated programs that provide hunger relief to those in need.



This dedication begins with our senior leadership, extends to our local managers and staff, and is embraced by many of our clients and customers. For Sodexo, fighting hunger is a deeply held commitment that will continue for as long as the need persists. We call our program STOP Hunger, for Sodexo Teams Our People, because it is truly a company-wide team effort. Our employees, clients and customers are all encouraged to join with us in this important fight. We would be pleased to work with you to initiate or enhance a hunger-relief program on Knox County Schools' campuses. The components of Sodexo's STOP Hunger initiative follow.

#### **Sodexo Foundation**

The Sodexo Foundation was established in 1999 as an independent charitable organization with a goal of sponsoring and supporting hunger-related initiatives.

In just a few short years, the Sodexo Foundation has supported the summer children's meals program, Feeding Our Future, and awarded grants to individuals and groups who are addressing the causes of hunger.

No Foundation funds are used to cover administration expenses – fully 100% of Sodexo Foundation contributions go towards hunger relief. The Sodexo Foundation is funded by a sizable annual grant from Sodexo, from employee payroll deductions and contributions, and generous donations from our vendor partners.





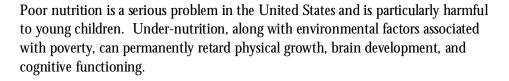


Sodexo continues to make a difference each day as one of the largest donors of surplus perishable and non-perishable food to Feeding America. We strongly encourage each of our 6,000 account locations to "recycle" surplus food by donating to local Feeding America partners supported by the Sodexo Foundation.

The U.S. Congress' passage of the "Good Samaritan" law in 1996 has made it possible for charitable-minded, but cautious organizations to donate surplus food without liability.



Across the United States, more than 80% of the 26 million children who depend on federal food programs for free and reduced-price lunches during the school year go without nutritious lunches in the summer. For Canada, more than 40% of all food bank recipients are children.



To help alleviate this problem, Sodexo established the Feeding Our Future program in 1997. Funded entirely by the Sodexo Foundation, Feeding Our Future donates the food and labor necessary to provide close to 170,000 summer lunches for children who would otherwise go hungry. We partner with local hunger relief organizations to distribute the meals to various serving locations in each city.

This year, Sodexo brought the Feeding Our Future program to 15 cities in the United States and Canada.



#### **Sodexo Servathon**

For one week each April, Sodexo employees across the United States and Canada join forces to fight hunger in their local communities. Projects vary from city to city, including canned food drives, fundraisers, food bank cleaning, free seminars on food safety for food banks, food rescue organizations and homeless shelters.

During this year's Servathon, 30,000 Sodexo employees across North America helped to donate over 100 tons of food and prepared over 25,000 meals. Sodexo employees also sorted food at local relief agencies, donated \$160,000 in cash, and hosted food safety seminars.

### The Campus Kitchens Project<sup>SM</sup>

The innovative Campus Kitchens Project is funded through a grant from its founding sponsor, the Sodexo Foundation. The Project brings together college students, Sodexo dining services professionals and community organizations to fight hunger in the United States.

Student volunteers, working alongside Sodexo and school employees, prepare and distribute meals to needy families and seniors, with the assistance of established service agencies in the area.

Sodexo Foundation will make grants totaling more than half a million dollars to the Campus Kitchens Project, which celebrated its official launch at Dillard University on November 20, 2002.

The Campus Kitchens Project is an innovative campus-based program created by DC Central Kitchen that enables students at colleges and universities across the country to take the lead in preparing meals for those in need while gaining valuable community service experience.

Utilizing food donated by Sodexo, students and disadvantaged adults are trained in food preparation and handling procedures by Sodexo employees working from the campus kitchen facilities. With the help of Feeding America, formerly named America's Second Harvest, the food is distributed by students to community groups near the campus, with an emphasis on senior programs and after-school programs for children.





#### **Heroes of Everyday Life**

Each year, Sodexo recognizes employees who have invested time, talent and spirit in helping some of the 36 million who go hungry every day. These heroes are outstanding examples of the power of dedication, creativity, leadership and service to the community. Nominated by colleagues, supervisors, clients and customers, these everyday heroes are honored at the Sodexo Foundation annual dinner, where donations are made to local hunger-related charities of their choice.

They may not wear capes or leap tall buildings, but they are all heroes to us and to the thousands of people whose lives they touch. The Sodexo Foundation donated \$5,000 in each Hero's name to the hunger charity of his or her choice.

Sodexo's corporate mission is to improve the quality of daily life for all the people we serve. As you can see, Sodexo's commitment to the communities in which we do business is as strong as our commitment to our clients and customers. We believe Knox County Schools will find this focus and dedication an asset both on campus and in your community.

#### **Providing a Jumpstart**

The Sodexo Foundation recently made a three-year grant commitment to Jumpstart, a program that focuses on providing young children with the one-on-one mentoring and learning they need to thrive in school.

Jumpstart pairs trained university students with children struggling in Head Start and other early learning programs. The \$300,000 Sodexo Foundation grant will provide support for the program and scholarships to students who volunteer to mentor the children.

Sodexo will also help Jumpstart recruit student volunteers at the campuses where both Jumpstart and Sodexo are present. Former President Bush has praised Jumpstart, acknowledging the program for its role in saving America "one person at a time."

JUMPSTART



#### Habitat for Humanity® to Make a Difference

The Sodexo Foundation has provided a \$100,000 grant to Habitat for Humanity International, the non-profit homebuilder widely recognized for its success in enabling hundreds of thousands of low-income families to create better lives for themselves through homeownership. The grant will enable Habitat for Humanity to begin construction on single-family houses, which will be sold to low-income families through zero-interest mortgages. Potential sites for the new houses include Atlanta and Baltimore, cities where Sodexo has large numbers of employees. Sodexo's services are an integral part of the quality of daily life in the communities where we do business.

Therefore, we believe that it is our obligation to participate in community life. In the last three years, Sodexo has donated more than \$5 million and provided more than \$5 million of in-kind to charitable organizations.



Knox County Schools

Business Model 4 – 35



# **Women and Minority Growth and Development**

We are committed to supporting women and minority growth and development with the clients, customers and communities we serve. Consistent with this policy, Sodexo has developed programs designed to directly support the people and businesses in these communities.

Working with strategic organizations and partners, we maximize our inclusive approach in all our business elements.

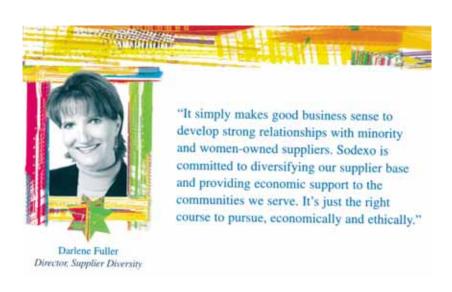
- Through our small business opportunity program, we actively seek qualified minority-, women- and disabled-owned businesses, as well as small businesses, to provide products and services to our clients and customers in a teaming agreement with us. This program has helped us identify several qualified minority, women, disabled and small business partners.
- Through strategic alliances, we have opened relationships with business
  organizations representing women-, minority-, disabled- and small- businesses,
  such as the United States Hispanic Chamber of Commerce, Black Enterprise
  Conference, National Minority Supplier Development Council, National
  Council of Asian American Business Associations and the Minority Business
  Roundtable.

Our vice president of women- and minority-business enterprise leads our company's efforts to establish a cohesive company-wide program for strategic partners and business organizations, which includes minority- and women-owned business enterprises.

4 – 36 Business Model Knox County Schools

Additionally, our director of supplier diversity is focused solely on the development of our small business opportunities and growth of the supplier diversity programs. We support minority growth and development with the clients, customers and communities we serve. These efforts are producing important advantages for our minority- and women-owned business partners.

- We have increased the number of small minority- and women-owned business enterprises who provide us with products, while maintaining our high standards of quality, competitive pricing and vendor service. We do business with more than 2,500 women- and minority-owned businesses.
- Through our database, we track qualified and approved small minority- and women-owned businesses that can supply us with items and services we need.
- We continue to help interested small minority- and women-owned businesses understand our general business requirements, as well as our company practices and procedures.
- Sodexo provides technical assistance, as needed, to help small minority- and women-owned businesses interpret and meet our company and industry standards.
- We support our current and future clients in meeting their diversity goals.
- It is our policy to ensure that every small minority- and women-owned business is treated with fairness during all phases of the qualification, proposal and award process.
- We encourage our regional and national suppliers to utilize small minority- and women-owned businesses.
- Sodexo constantly provides updated training for our employees to ensure that everyone understands and works toward the goals of our supplier diversity program.



## **Embracing Our Local Communities**

Building bridges with our customers and the communities we serve is critical to Sodexo's ongoing success. Sodexo works to strengthen relationships with our communities and to be a leader in corporate responsibility. We pledge to build on this heritage by listening, learning and striving to help make the world a better place. At Knox County Schools, we extend that pledge and look forward to conducting ourselves with those outstanding traits for your community in the day-to-day way we conduct our business.



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# **Business Model Staffing Plan**

The staffing plan we are proposing for Knox County Schools is based on our assessment of the Schools and Board offices, our observations of the overall level of cleanliness and effective use of staff and our experience providing custodial services. Our staffing plan is specifically designed for Knox County Schools taking into consideration the challenging financial climate the District finds itself in, but also understanding that the District wants to provide a clean safe and healthy learning environment for the students of Knox County Schools.



Our staffing plan is based on the RFP requirements for daily custodial services provided five (5) days per week at all of the county schools and other sites. In addition to the daily custodial services, our staffing provides sufficient manpower to complete the annual requirements identified in the RFP.

Disadvantaged Business partners are expected to provide at least 25% of the manpower required.

Sodexo's staffing commitments are as follows:

1. Provide the on-site team with effective support from our team of project engineers; staff support specialists, a district manager, a vice president of operations and a senior vice president. The team in Knox County will also be supported by our teams at surrounding accounts in Tennessee, North Carolina, South Carolina and Georgia. Providing effective custodial services is complex and requires a broad range of skills and experience. Our philosophy is that a single individual or on-site team cannot posses all the required and varied skills necessary to provide comprehensive custodial services. Our concept is to provide the skills and support required to effectively provide the required service and supplement the skill of the on-site team as needed. Our project engineers and other support team members will be on campus supporting the on-site team during the implementation phase and as needed during the life of the contract. The cost of this corporate support is included in the annual price and will not be invoiced separately.

- 2. A general manager will be assigned to manage our program. This individual will be an experienced manager who can provide effective leadership assuring the Sodexo on-site team understands the needs of the Schools and that the service provided is consistent with those needs. This general manager will be dedicated solely to Knox County Board of Education.
- The Knox County School District will be divided into five zones, with a custodial manager assigned to each zone. In addition to these five custodial managers, an on-site human resources manager will be appointed.
- 4. The Sodexo general manager will work with the custodial staff which is proposed to include the following employees:

	Head Custo	odians Employed By
	Sodexo	<b>Knox County Schools</b>
Administrative Assistant	2	2
Head Custodian	88	88
Lead Custodians	63	63
Custodians	220	257

The general manager and custodial managers will be expected to meet with the contract administrator and the principals or their designees on a scheduled regular basis. The custodial managers will meet with the day porter and lead custodians/supervisors weekly and will implement and manage quality control procedures, safety programs, employee training and other administrative duties. It is our desire that the general manager become involved with the operations team and associated committees, including the District's safety and emergency response committees, and that the general manager and custodial managers become fully engaged in the District and the community.

The day porters will work 6:00 a.m. to 1:30 p.m. Monday through Friday. Their responsibilities will include meeting with school principals or their designees daily to understand specific needs or concerns, cleaning office spaces, restocking and light cleaning of bathrooms, blowing entrances, cleaning water fountains, lunchroom cleaning, meeting with lead custodians daily to share specific needs or concerns, and other duties as necessary.

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Lead custodians will work 1:15 p.m. to 9:15 p.m. Monday through Friday and will be working supervisors. Their responsibilities will include meeting with school principals or their designees daily to understand specific needs or concerns, supervision of the cleaning staff assigned to their school, meeting with the day porters daily, inspections and quality assurance, burnishing the floors Monday, Wednesday and Friday each week and spot cleaning carpet Tuesdays and Thursdays.

The custodians will work 3:00 p.m. to 11:00 p.m. Monday through Friday. The custodians will be assigned to the classrooms, hallways, pulling trash and cleaning the restrooms.

Our proposed organizational chart and detailed staffing patterns for Knox County operations; a description of the corporate support that will be available to your general manager and Knox County Schools, management qualifications and proposed general manager résumé and a summary of employee benefits are provided on the following pages.



Knox County Schools

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Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team **Custodial Manager** Zone 5 Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team Custodial Manager Service Center Coordinator/ Administrative Assistants Zone 4 Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team Contract Administrator and Principals Head Custodians (Day Porters) Lead Custodians Custodians **Knox County Public Schools** Custodial Team Sodexo's General Manager Custodial Manager Zone 3 Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team Human Resources Manager Head Custodians (Day Porters) Lead Custodians Custodians **Custodial Team** Custodial Manager Zone 2 Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team Proposed Organizational Chart Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team **Custodial Manager** Zone 1 Head Custodians (Day Porters) Lead Custodians Custodians Custodial Team

# Custodial Staffing Summary - Sodexo Providing Head Custodian/Day Porter

Elementary Schools	Square Footage	М	Т	W	TH	F	S	SU	TOTAL
A. L. Lotts Elementary	113,352	34	34	34	34	34			170
Adrian Burnett Elementary	69,020	23	23	23	23	23			115
Amherst Elementary	147,122	41	41	41	41	41			205
Ball Camp Elementary	82,507	26	26	26	26	26			130
Bearden Elementary	45,070	18	18	18	18	18			90
Beaumont Elementary	73,596	24	24	24	24	24			120
Belle Morris Elementary	55,386	20	20	20	20	20			100
Bluegrass Elementary	80,615	26	26	26	26	26			130
Bonny Kate Elementary	42,718	17	17	17	17	17			85
Brickey-McCloud Elementary	131,806	38	38	38	38	38			190
Carter Elementary	41,328	17	17	17	17	17			85
Cedar Bluff Elementary	138,456	39	39	39	39	39			195
Cedar Bluff Pre-K	47,800	18	18	18	18	18			90
Chilhowee Elementary	65,101	22	22	22	22	22			110
Christenberry Elementary	94,940	29	29	29	29	29			145
Copper Ridge Elementary	71,303	24	24	24	24	24			120
		12	12		12				
Corryton Elementary	22,463	+		12		12			60
Dogwood Elementary	125,080	36	36	36	36	36			180
East Knox County Elementary	79,560	26	26	26	26	26			130
Farragut Intermediate	104,663	32	32	32	32	32			160
Farragut Primary	112,548	33	33	33	33	33			165
Fountain City Elementary	51,185	19	19	19	19	19			95
Gap Creek Elementary	20,405	12	12	12	12	12			60
Gibbs Elementary	123,391	36	36	36	36	36			180
Green Elementary	64,909	22	22	22	22	22			110
Halls Elementary	87,862	27	27	27	27	27			135
Hardin Valley Elementary	138,081	39	39	39	39	39			195
Inskip Elementary	74,432	24	24	24	24	24			120
Kams Elementary & Annex	242,900	63	63	63	63	63			315
Lonsdale Elementary	60,021	21	21	21	21	21			105
Maynard Elementary	36,340	16	16	16	16	16			80
Mooreland Heights Elementary	35,690	15	15	15	15	15			75
Mt. Olive Elementary	36,294	16	16	16	16	16			80
New Hopewell Elementary	33,599	15	15	15	15	15			75
Norwood Elementary	49,378	19	19	19	19	19			95
Pleasant Ridge Elementary	41,829	17	17	17	17	17			85
Pond Gap Elementary	34,859	15	15	15	15	15			75
Powell Elementary	98,868	30	30	30	30	30			150
Ritta Elementary	70,000	23	23	23	23	23			115
Rocky Hill Elementary	77,227	25	25	25	25	25			125
Sarah Moore Greene Elementary	126,430	37	37	37	37	37			185
Sequoyah Elementary	63,212	22	22	22	22	22			110
Shannondale Elementary	39,838	16	16	16	16	16			80
South Knox Elementary	36,932	16	16	16	16	16			80
Springhill Elementary	45,964	18	18	18	18	18			90
Sterchi Elementary	40,300	16	16	16	16	16			80
Sunnyview Elementary	49,064	18	18	18	18	18			90
West Haven Elementary	31,791	14	14	14	14	14			70
West Hills Elementary	89,013	28	28	28	28	28			140
West View Elementary	38,344	17	17	17	17	17			85
	55,574		.,		.,	. ,	il .	1	

Middle Schools	Square Footage	М	Т	W	TH	F	S	SU	TOTAL
Bearden Middle School	163,647	45	46	46	46	46			229
Carter Middle School	98,240	30	31	31	31	31			154
Cedar Bluff Middle School	83,900	27	28	28	28	28			139
Farragut Middle School	165,000	46	47	47	47	47			234
Gresham Middle School	112,967	33	34	34	34	34			169
Halls Middle School	143,060	41	42	42	42	42			209
Holston Middle School	194,363	53	54	54	54	54			269
Karns Middle School	165,675	46	47	47	47	47			234
Northwest Middle School	150,000	42	43	43	43	43			214
Powell Middle School	151,898	43	44	44	44	44			219
South Doyle Middle School	205,000	54	54	54	54	54			270
Vine Middle School	112,000	33	34	34	34	34			169
West Valley Middle School	187,920	50	50	50	50	50			250
Whittle Springs Middle School	75,830	25	26	26	26	26			129
Total Middle Schools	2,009,500	568	580	580	580	580	-	-	2888

High Schools	Square Footage	М	Т	w	TH	F	S	SU	TOTAL
Austin East High School	268,969	68	68	68	68	68			340
Bearden High School	257,458	66	66	66	66	66			330
Carter High School	190,400	52	52	52	52	52			260
Central High School	260,837	67	67	67	67	67			335
Farragut High School	222,368	59	59	59	59	59			295
Fulton High School	236,000	62	62	62	62	62			310
Gibbs High School & Vocational	190,483	52	52	52	52	52			260
Hardin Valley Academy	257,581	66	66	66	66	66			330
Halls High School, North Knox Vocational	202,887	55	55	55	55	55			275
Karns High School & Byington Solway	257,220	66	66	66	66	66			330
Powell High School	231,220	60	60	60	60	60			300
South Doyle High School	272,750	69	69	69	69	69			345
West High School	276,770	70	70	70	70	70			350
Total High Schools	3,124,943	812	812	812	812	812	-	-	4060

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Other Sites	Square Footage	M	Т	W	TH	F	s	SU	TOTAL
Eastport	32,495	15	15	15	15	15			75
Fair Garden	47,047	18	18	18	18	18			90
Fort Sanders	48,351	18	18	18	18	18			90
General Services Building w/Annex	74,592	24	24	24	24	24			120
Historic Knoxville High School	116,292	34	34	34	34	34			170
KAEC	71,000	24	24	24	24	24			120
Lincoln Park	36,900	16	16	16	16	16			80
Richard Yoakley	33,404	15	15	15	15	15			75
Ridgedale Alternative Program	53,284	19	19	19	19	19			95
Sam E. Hill	39,326	17	17	17	17	17			85
Sarah Simpson Professional Develop Center	107,767	32	32	32	32	32			160
Total Other Sites	660,458	232	232	232	232	232	1	-	1,160

Field Houses	Square Footage	M	Т	W	TH	F	S	SU	TOTAL
Austin East High School - Football	11,700	as needed							
Bearden High School - Soccer	750	as needed							
Bearden High School - Baseball	3,068	as needed							
Bearden High School - Football	10,792	as needed							
Carter High School	4,906	as needed							
Central High School - Football	10,000	as needed							
Farragut High School - Baseball	1,820	as needed							
Farragut High School - Football	3,210	as needed							
Farragut High School - Weight Room	7,000	as needed							
Gibbs High School - Football/Baseball	9,964	as needed							
Gresham Middle School	2,925	as needed							
Halls High School - Wrestling	6,720	as needed							
Halls High School - Football	8,400	as needed							
Hardin Valley Academy - Baseball	4,104	as needed							
Hardin Valley Academy - Football	8,208	as needed							
Powell High School - Complex	12,928	as needed							
South Doyle High School - Baseball	2,173	as needed							
South Doyle High School - Wrestling	3,124	as needed							
South Doyle High School - Football	4,879	as needed							
West High School - Football	4,131	as needed							
West High School - Soccer	5,775	as needed							
Total Field Houses	126,577	as needed							
Total	9,604,070	2,823	2,835	2,835	2,835	2,835	1	_	14,163

# Custodial Staffing Summary – KCS Providing Head Custodian/Day Porter

Elementary Schools	Square Footage	M	Т	w	ТН	F	S	SU	TOTAL
A. L. Lotts Elementary	113,352	27	27	27	27	27			135
Adrian Burnett Elementary	69,020	16	16	16	16	16			80
Amherst Elementary	147,122	34	34	34	34	34			170
Ball Camp Elementary	82,507	19	19	19	19	19			95
Bearden Elementary	45,070	11	11	11	11	11			55
Beaumont Elementary	73,596	17	17	17	17	17			85
Belle Morris Elementary	55,386	13	13	13	13	13			65
Bluegrass Elementary	80,615	19	19	19	19	19			95
Bonny Kate Elementary	42,718	10	10	10	10	10			50
Brickey-McCloud Elementary	131,806	31	31	31	31	31			155
Carter Elementary	41,328	10	10	10	10	10			50
Cedar Bluff Elementary	138,456	32	32	32	32	32			160
Cedar Bluff Pre-K	47,800	11	11	11	11	11			55
Chilhowee Elementary	65,101	15	15	15	15	15			75
Christenberry Elementary	94,940	22	22	22	22	22			110
Copper Ridge Elementary	71,303	17	17	17	17	17			85
Corryton Elementary	22,463	5	5	5	5	5			25
Dogwood Elementary	125,080	29	29	29	29	29			145
East Knox County Elementary	79,560	19	19	19	19	19			95
Farragut Intermediate	104,663	25	25	25	25	25			125
Farragut Primary	112,548	26	26	26	26	26			130
Fountain City Elementary	51,185	12	12	12	12	12			60
Gap Creek Elementary	20,405	5	5	5	5	5			25
Gibbs Elementary	123,391	29	29	29	29	29			145
Green Elementary	64,909	15	15	15	15	15			75
Halls Elementary	87,862	21	21	21	21	21			105
Hardin Valley Elementary	138,081	32	32	32	32	32			160
Inskip Elementary	74,432	17	17	17	17	17			85
Kams Elementary & Annex	242,900	57	57	57	57	57			285
Lonsdale Elementary	60,021	14	14	14	14	14			70
Maynard Elementary	36,340	9	9	9	9	9			45
Mooreland Heights Elementary	35,690	8	8	8	8	8			40
Mt. Olive Elementary	36,294	9	9	9	9	9			45
New Hopewell Elementary	33,599	8	8	8	8	8			40
Norwood Elementary	49,378	12	12	12	12	12			60
Pleasant Ridge Elementary	41,829	10	10	10	10	10			50
Pond Gap Elementary	34,859	8	8	8	8	8			40
Powell Elementary	98,868	23	23	23	23	23			115
Ritta Elementary	70,000	16	16	16	16	16			80
Rocky Hill Elementary	77,227	18	18	18	18	18			90
Sarah Moore Greene Elementary	126,430	30	30	30	30	30			150
Sequoyah Elementary	63,212	15	15	15	15	15			75
Shannondale Elementary	39,838	9	9	9	9	9			45
South Knox Elementary	36,932	9	9	9	9	9			45
Springhill Elementary	45,964	11	11	11	11	11			55
Sterchi Elementary	40,300	9	9	9	9	9			45
Sunnyview Elementary	49,064	11	11	11	11	11			55
West Haven Elementary	31,791	7	7	7	7	7			35
West Hills Elementary	89,013	21	21	21	21	21			105
West View Elementary	38,344	9	9	9	9	9			45
Total Elementary Schools	3,682,592	862	862	862	862	862	0	0	4,310

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Middle Schools	Square Footage	M	Т	W	тн	F	S	SU	TOTAL
Bearden Middle School	163,647	45	45	45	45	45			225
Carter Middle School	98,240	30	30	30	30	30			150
Cedar Bluff Middle School	83,900	27	27	27	27	27			135
Farragut Middle School	165,000	46	46	46	46	46			230
Gresham Middle School	112,967	33	33	33	33	33			165
Halls Middle School	143,060	41	41	41	41	41			205
Holston Middle School	194,363	53	53	53	53	53			265
Karns Middle School	165,675	46	46	46	46	46			230
Northwest Middle School	150,000	42	42	42	42	42			210
Powell Middle School	151,898	43	43	43	43	43			215
South Doyle Middle School	205,000	54	54	54	54	54			270
Vine Middle School	112,000	33	33	33	33	33			165
West Valley Middle School	187,920	50	50	50	50	50			250
Whittle Springs Middle School	75,830	25	25	25	25	25			125
Total Middle Schools	2,009,500	568	568	568	568	568	-	_	2,840

High Schools	Square Footage	M	Т	W	ТН	F	S	SU	TOTAL
Austin East High School	268,969	68	68	68	68	68			340
Bearden High School	257,458	66	66	66	66	66			330
Carter High School	190,400	52	52	52	52	52			260
Central High School	260,837	67	67	67	67	67			335
Farragut High School	222,368	59	59	59	59	59			295
Fulton High School	236,000	62	62	62	62	62			310
Gibbs High School & Vocational	190,483	52	52	52	52	52			260
Hardin Valley Academy	257,581	66	66	66	66	66			330
Halls High School, North Knox Vocational	202,887	55	55	55	55	55			275
Karns High School & Byington Solway	257,220	66	66	66	66	66			330
Powell High School	231,220	60	60	60	60	60			300
South Doyle High School	272,750	69	69	69	69	69			345
West High School	276,770	70	70	70	70	70			350
Total High Schools	3,124,943	812	812	812	812	812	-	-	4,060

Other Sites	Square Footage	М	Т	W	TH	F	s	SU	TOTAL
Eastport	32,495	8	8	8	8	8			40
Fair Garden	47,047	11	11	11	11	11			55
Fort Sanders	48,351	11	11	11	11	11			55
General Services Building w/ Annex	74,592	17	17	17	17	17			85
Historic Knoxville High School	116,292	27	27	27	27	27			135
KAEC	71,000	17	17	17	17	17			85
Lincoln Park	36,900	9	9	9	9	9			45
Richard Yoakley	33,404	8	8	8	8	8			40
Ridgedale Alternative Program	53,284	12	12	12	12	12			60
Sam E. Hill	39,326	9	9	9	9	9			45
Sarah Simpson Professional Develop Center	107,767	25	25	25	25	25			125
Total Other Sites	660,458	154	154	154	154	154	-		770

Field Houses	Square Footage	М	T	W	тн	F	S	SU	TOTAL
Austin East High School - Football	11,700	as needed							
Bearden High School - Soccer	750	as needed							
Bearden High School - Baseball	3,068	as needed							
Bearden High School - Football	10,792	as needed							
Carter High School	4,906	as needed							
Central High School - Football	10,000	as needed							
Farragut High School - Baseball	1,820	as needed							
Farragut High School - Football	3,210	as needed							
Farragut High School - Weight Room	7,000	as needed							
Gibbs High School - Football/Baseball	9,964	as needed							
Gresham Middle School	2,925	as needed							
Halls High School - Wrestling	6,720	as needed							
Halls High School - Football	8,400	as needed							
Hardin Valley Academy - Baseball	4,104	as needed							
Hardin Valley Academy - Football	8,208	as needed							
Powell High School - Complex	12,928	as needed							
South Doyle High School - Baseball	2,173	as needed							
South Doyle High School - Wrestling	3,124	as needed							
South Doyle High School - Football	4,879	as needed							
West High School - Football	4,131	as needed							
West High School - Soccer	5,775	as needed		_			_		
Total Field Houses	126,577	as needed							
Total	9,604,070	2,396	2,396	2,396	2,396	2,396	-	_	11,980

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# **Additional Staffing Information**

The District will have the opportunity to approve our candidate(s) for general manager. It is important that we find a good cultural fit with the Knox County Schools community and we seek your input on our candidate(s).

The employees will be hired by Sodexo under the guidelines provided by Knox County Schools. The District can ask for an employee to be removed for any reason they feel requires such action and Sodexo will act in accordance with Knox County Schools' request.

The stability of the work force will be provided by:

- Providing fair wages and good benefits
- Providing ongoing and relevant training
- Providing the proper supplies and equipment to make them successful
- Treating the workforce with respect
- Providing a formalized avenue for complaint resolution without fear of retribution
- Recognizing them through formalized recognition programs
- Providing growth path opportunities



### Management Qualifications

Sodexo provides management services to over 900 clients nationally. That "pool" of talent is our first recruitment resource for the management team that would serve Knox County Schools.

First, a management profile is developed with our client to identify critical success factors, competencies and traits for each member of the team.

These needs are communicated, via electronic mail, to the Sodexo job posting center. Every job opening in Sodexo is posted for three weeks prior to management selection. Every Sodexo management employee has ready access to the posting list.

Additionally, Sodexo maintains a "reserve" of management candidates who are prepared for assignment. The reserve system allows us to meet client commitments during transition by using reserve management as additional support for new program start-up. This experience becomes invaluable when the manager is permanently assigned to their job.

Our growth, even with minimal management turnover, requires external management recruiting. National recruiting is coordinated by Patricia Bryson, Director of Human Resources; who works very closely with Terry Warner, District Manager and Bart Lane, Vice President, Operations.

Sodexo is recognized as a preferred employer in the hospitality industry. Coupled with the quality environment offered on each campus (the reason we are all doing what we do), and excellent growth opportunity, we are able to attract the best candidates in the industry.

It should also be noted that we have had success transitioning self-operated management to Sodexo. One of the more fulfilling aspects of our effort is to observe a manager who has worked without sufficient support, knowledge and systems transition from the anxiety of change to the confidence provided by knowing that they can make a difference.

As a leader in our industry, Sodexo is a sponsor for Covey Leadership Training co-sponsored by APPA. We value our APPA relationship and hope this closer association will further assist us in our effort to recruit the best.

Management qualifications for your general manager follow for your review.

The day custodial managers will work Monday through Friday. Their responsibilities will include the supervision of the head custodians (day porters) and lead custodians assigned to each school. There will be three zone custodian managers assigned to the day shift and they will report directly to the general manager.

Custodial managers' responsibilities include meeting with school principals or their designees daily to understand specific needs or concerns, supervision of the cleaning staff assigned to their teams, inspections and quality assurance, new employee and ongoing training, preventive maintenance and repairs of equipment and replenishing cleaning and paper and plastic supplies.

Custodial managers will be determined during the transition period prior to the contract start date. Position profiles for the custodial manager position are included on the next two pages.





#### Position Title: Custodial Manager - Facilities I

**Position Summary:** Describe the position's purpose and overall role in the organization. Identify major job objectives and initiatives.

- Serves as a manager coordinating activities of maintenance workers or service employees engaged in cleaning and/or maintaining smaller less complex facilities of commercial, health care facility, school, residence hall, or other establishments.
- Assists in ensuring a safe working environment throughout the facility for all employees.
- Assists in monitoring employee productivity and provides suggestions for increased service or productivity.
- Assists in the supervision of day-to-day activities of subordinates and assigns responsibility for specific work or functional activities.
- Orients and trains employees.
- Performs day-to-day assignments in addition to management duties.
- Works with customers to ensure satisfaction in such areas as quality, service, and problem resolution.

**Typical Knowledge and Skills:** Identify the qualifications to competently perform the job. List any language(s), software or registrations required to perform this job. Please describe the typical writing, speaking and presentation skills required for this job and identify the audience.

Applies some complex skills appropriate for the position. May adapt procedures, processes, tools, equipment and techniques to meet the requirements of the position. Applies knowledge of department policies and procedures, and utilizes a general understanding of other departments' functions. Ability to effectively communicate policies, and/or procedures in a manner easily understood by fellow employees.

#### **Typical Requirements:**

<u>Education or Equivalent Experience:</u> High School diploma or GED or equivalent experience. <u>Supervisor/Managerial Experience:</u> Previous supervisory experience preferred. <u>Function Specific Experience:</u> 1 or more years of related work experience. <u>Certification Requirements:</u> None

**Supervision:** Identify the level of supervision received and provided.

**Supervision Received:** Works under minimal supervision. Relies on experience and judgment to plan and accomplish assigned tasks and goals.

**Supervision Provided:** Orients, trains, assigns and checks the work of employees.

<u>Working Conditions</u>: Describe the physical environment in which the job works and any special physical qualifications required (safety hazards, visual/hearing acuity or unusual conditions).

Work is performed in an area that is adequately lighted and ventilated.

**Physical Demands:** Specific physical characteristics and abilities are required to perform the work, such as agility, dexterity and long periods of walking, standing, bending, carrying or lifting supplies and equipment weighing 50 pounds or more. Wears protective clothing required by the work environment or governmental regulations.

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## Position Title: Custodial Manager - Facilities II

Position Summary: Describe the position's purpose and overall role in the organization. Identify major job objectives and initiatives.

- Serves as a manager coordinating activities of maintenance workers or service employees engaged in cleaning and/or maintaining larger complex facilities of commercial, health care facility, school, residence hall, or other
- Assists in ensuring a safe working environment throughout the facility for all employees.
- · Assists in monitoring employee productivity and provides suggestions for increased service or productivity.
- Assists in the supervision of day-to-day activities of subordinates and assigns responsibility for specific work or functional activities.
- Orients and trains employees.
- Performs day-to-day assignments in addition to management duties.
- Works with customers to ensure satisfaction in such areas as quality, service, and problem resolution.

Typical Knowledge and Skills: Identify the qualifications to competently perform the job. List any language(s), software or registrations required to perform this job. Please describe the typical writing, speaking and presentation skills required for this job and identify the audience.

Applies complex skills appropriate for the position. May adapt procedures, processes, tools, equipment and techniques to meet the requirements of the position. Applies knowledge of department policies and procedures, and utilizes a general understanding of other departments' functions. Ability to effectively communicate policies, and/or procedures in a manner easily understood by fellow employees.

#### **Typical Requirements:**

Education or Equivalent Experience: High School diploma or GED or equivalent experience. <u>Supervisor/Managerial Experience:</u> Previous supervisory experience required. <u>Function Specific Experience:</u> 3 or more years of related work experience. Certification Requirements: None

**Supervision:** Identify the level of supervision received and provided.

Supervision Received: Works under minimal supervision. Relies on experience and judgment to plan and accomplish assigned tasks and goals.

Supervision Provided: Orients, trains, assigns and checks the work of employees at larger units.

Working Conditions: Describe the physical environment in which the job works and any special physical qualifications required (safety hazards, visual/hearing acuity or unusual conditions).

Work is performed in an area that is adequately lighted and ventilated.

Physical Demands: Specific physical characteristics and abilities are required to perform the work, such as agility, dexterity and long periods of walking, standing, bending, carrying or lifting supplies and equipment weighing 50 pounds or more. Wears protective clothing required by the work environment or governmental regulations.

### **General Manager**

The general manager is the key to our success. The critical success factors of this position include:

- Controls Responsible for attaining financial performance; Responsible for
  accumulating and interpreting reports to assure that the Schools' resources and
  manpower are used appropriately; work closely with you to assure that
  administrative control is enhanced
- Quality of Campus Environment Work with the District's liaisons to
  assure that quality standards of operations and services are implemented and
  maintained at Knox County Schools; develop comprehensive plans for these
  standards, which allow for continued improvement
- Administrative Effectiveness Develop systems which provide management
  with the necessary tools to ensure timely, quality service; work with student
  organizations, staff organizations and faculty organizations to develop positive
  client relations which allow services to offer the best programs possible; review
  standards for all locations, conducts weekly manager meetings to review
  current performance and develops corrective measures
- Human Resources Provides training and development to management.
  These programs should strive to improve each management person's skill level
  and continued growth within their career; manages labor relations and
  productivity of all unit staff employees; directs the team in the best
  demonstrated methods of custodial services.
- Our general manager must display the following:
  - > Have a four-year degree or proven field experience
  - > Effective interpersonal and communication skills
  - > Must have high integrity/be a team player
  - > Demonstrated knowledge of all aspects of custodial operations
  - Ability to work with student/faculty interest groups, with positive relations
  - Experienced in hiring, training and motivating managers and employees

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General Manager Candidate Résumé

# William V. Givens

### **General Manager Candidate**

#### **Experience**

#### **2011 - Current**

## Sodexo Education Market – Detroit Public Schools Interim Resident District Manager

Assist/support start-up of 14 million square feet with more than 130 facilities, 472 custodial employees and implementation of equipment repair system, cleaning supplies ordering process, new equipment purchase and financial management.

#### 2010 - 2011

#### Sodexo Education Market – Philadelphia School District General Manager 5

- Manage and maintain the cleanliness of 5.6 million square feet, which included tile, carpet, concrete and wood surfaces
- Total staff of employees 250 custodians, 3 custodial managers
- Implement new strategic plans to improve the maximum efficiency of work quality and productivity. Train and work with the employees to improve their skills and knowledge.
- Manage and maintain \$1,000,000 dollars of equipment assets
- Managed more than \$12 million in volume

#### 2007 - 2010

### Sodexo Senior Services – Sava Senior Care Area General Manager

- Serving twelve clients in Connecticut (two accounts) and Maryland (10
  accounts) while providing housekeeping, floor care and laundry services to
  more than 1.800 residents
- Manage P&L statements, budgeting and forecasting, strategic planning
- Successfully implemented Sodexo's Unit Operating System
- \$8 million in managed volume

#### 2003 - 2007

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## Sodexo Education Market – Saint Louis Public Schools General Manager 4

- Manage and maintain the cleanliness of more than 9 million square feet
- Total staff of employees 329 custodians, three custodial managers, six custodial supervisors and one project supervisor. Implement new strategic plans to improve the maximum efficiency of work quality and productivity. Trained and worked with the employees to improve their skills and knowledge.
- Managed and maintained \$500,000 dollars of equipment assets
- Managed and monitored \$265,000 waste management contract
- Managed and monitored \$46,000 pest control contract
- Successfully implemented Sodexo Shine
- Successfully implemented a supply delivery system
- Total 13 million dollars in managed volume

Business Model Knox County Schools

## Résumé of William V. Givens Page Two

#### 2001 - 2003

## Aramark Service Master – Flint Michigan Community Schools Deputy Director of Operations

- Provided leadership to five custodial supervisors and 160 custodial employees
- Maintained custodial support for 48 school buildings and 100+ single classroom units
- Administered, monitored a \$9+ million dollar operating budget
- Developed a successful orientation and custodial cleaning program
- Responsible for authorizing payroll for 300+ employees
- Successfully implemented approved cleaning products and equipment program
- Established and maintained positive relationships with key administrators

#### 1993 - 2001

## Aramark Service Master – Kansas City Missouri Schools Custodial Zone Manager

 Supported building administrators and managers by providing a clean and safe learning environment at 30 schools. Approved and monitored supply orders, performed monthly building inspections, conducted teacher interviews, scheduled project work, ensured that the employee schedules and department procedures were followed, trained and developed custodial employees.

#### **EDUCATION**

- Certified Plant Maintenance Manager 2003
- Mott Community College, Flint Michigan 2001 2003
- Johnson County Community College, Overland Park, Kansas 1988 1990
- Southwest High School, Kansas City, Missouri 1985 1988

#### **Additional Training**

 General Studies, Resilient Floor Certification, Upholstery and Wall Care Certification, Carpet Care Certification, Play Ground Maintenance Certification, Wood/Gym Floor Certification, Safety Tool Kit, Leadership Development Program, General Operating Engineering, Pool Certification License and Spirit of Diversity

Knox County Schools

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Résumé of William V. Givens Page Three

# Accomplishments

- Gold Safety Audit 2010
- President's Award 100% retention 2009
- Developed and implemented Building Leadership custodial training program 2006
- Developed and implemented Building Pride award custodial recognition program 2004
- Nominated for manager of the year in 2003
- $\bullet \quad Logistical \ system which ensured supply delivery to 100 school facilites-2003$
- Implementation of lead custodians in a strong union environment 2003
- Implementation of "Building Pride" pride recognition program at Flint Community Schools – 2002
- ServiceMaster Merit Award "To Pursue Excellence" Team Member 2000
- Building of the Month Award 12 winning schools 2000 2001
- Building of the Month Award 13 winning schools 1999 2000
- Developed and instructed low pressure boiler operation class 1999 2000
- ServiceMaster Award of Excellence Team Member 1999

#### **Professional Memberships**

- Sodexo Organization of Latinos
- African American Leadership Forum
- Pan Asian Network Group

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Consistent with our objective of providing our customers with excellent service and providing our employees with challenging career opportunities, we have developed the most comprehensive support and development system in our industry. We value the opportunity to serve our clients, and we appreciate the important role that custodial management services plays in today's competitive environment. As a Sodexo client, your custodial department is backed by the stability and resources of a multi-billion dollar company. We have the people, the technical experience, the purchasing power and the sophisticated systems to provide any degree of backup you could possibly require. We have developed a support structure to address the key result areas of:

- Employee training and development
- Plant maintenance expertise
- Department operating systems
- System-wide procurement
- Product and procedure testing
- Regulatory requirements including ADA
- Recycling
- Human resources
- Construction/project management

Understanding and meeting the needs of the client requires close contact and the ability to respond quickly to requests. Consequently, we have developed an outstanding support team. A review of our corporate support team is included under tab 4-5.



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# **Business Model Corporate Organizational Chart**

#### **Corporate Support Structure**

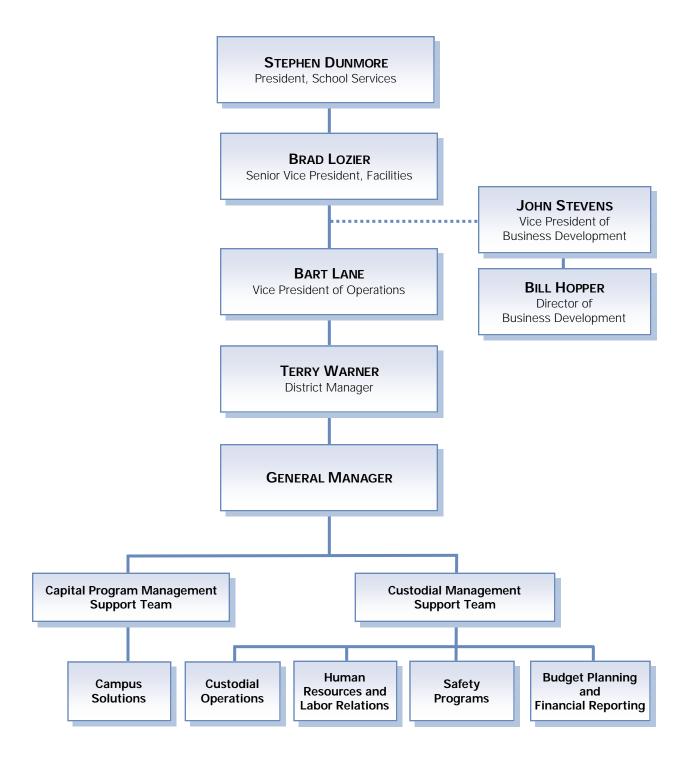
Sodexo's corporate management team has been providing comprehensive facilities management services solutions to our clients for more than forty (40) years. The service leadership that will be responsible for providing guidance and support to our on site management has gained their experience and knowledge by serving as account managers throughout their careers thus gaining significant understanding of the day-to-day operations.

Consistent with our objective of providing our customers with excellent service and providing our employees with challenging career opportunities, we have developed the most comprehensive support and development system in our industry. We value the opportunity to serve our clients, and we appreciate the important role that custodial management services plays in today's competitive environment. As a Sodexo client, your Custodial Services Department is backed by the stability and resources of a multi-billion dollar company. We have the people, the technical experience, the purchasing power and the sophisticated systems to provide any degree of backup you could possibly require. We have developed a support structure to address the key result areas of:

- Employee training and development
- Plant maintenance expertise
- Department operating systems
- Campus-wide procurement
- Product and procedure testing
- Regulatory requirements including ADA
- Recycling
- Human resources
- Construction/project management

Understanding and meeting the needs of the client requires close contact and the ability to respond quickly to requests. Consequently, we have developed an outstanding support team. A review of our corporate support teams follows.

# **Custodial Management Resources**



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## **Division Management Team**

## **Stephen Dunmore**

President, School Services

Stephen was appointed to this role after serving in our Health Care market for four years. He leads Sodexo's foodservice operations in approximately 500 public school districts in the United States responsible for providing 2.5 million nutritionally balanced meals to school children each day and helping students and teachers make informed decisions that support a healthy lifestyle.

Prior to joining Sodexo, Stephen held key leadership positions with Johnson Controls where he led teams of business development directors and account executives in providing asset management, facility management, technical services and integrated technology solutions to Fortune 500 clients located throughout North America.

Stephen also served as regional vice president for Aramark Business Services for the North Central region. He spent 12 years with Ford Motor Company in a variety of leadership positions including regional operations manager with responsibilities for sales, marketing, finance and operations.

Stephen holds an undergraduate degree from the University of Pennsylvania's Wharton School of Business and an MBA from the Harvard Business School.

#### **Brad Lozier**

Senior Vice President, Facilities

Brad leads our efforts to advance facilities management solutions and capabilities. His career with Sodexo highlights his abilities in long- and short-range strategic planning, report and analysis preparation and effective verbal presentation skills which he uses in communication with various levels of many organizations. He is adept in operational efficiencies and developing innovative programs to increase quality while reducing expenditures.

Specifically, he has utilized his effective communication skills throughout his career to meet and exceed customer expectations. Brad has done this by developing and implementing programs to ensure customer satisfaction and by planning employee involvement in the operation of the unit in order to develop and achieve goals and objectives. He has reorganized custodial, maintenance and plant operation departments, resulting in more efficient and productive delivery at these sites. His prior positions with Sodexo include district manager and vice president of operations for the Education Division.

Brad began is career as an Industrial Technology teacher at Westfield Washington High School in Indiana. Brad holds a Bachelor of Science degree from Ball State University.

#### John Stevens

Vice President of Business Development

John has been a member of the Sodexo team for more than 15 years, first serving as a district manager and later as a sales executive. During his time as a sales executive, John was an integral part of all new sales growth throughout Texas, Oklahoma, Colorado, New Mexico, Louisiana, and Kansas. Developing and maintaining relationships is one of John's strengths and has been a key to his success. He is currently responsible for all campus services and facilities sales activity for the South, Southeast, and Mid Central U.S.

John earned a B.A. in Business Administration and Economics from Wilkes College, Wilkes Barre, Pennsylvania, and resides and offices in Austin, Texas.

#### **Bart Lane**

Vice President of Operations

Bart has more than 22 years of experience in facilities management and operations with a focus in mechanical maintenance, environmental services, employee training, and regulatory compliance in construction. Bart has worked for Sodexo in higher education and health care operations. As Vice President of Operations he is responsible for management oversight of: the selection and placement of management teams; developing and effecting implementation plans; execution of operating systems; coordination of technical support; development and implementation of financial management protocols; contract negotiations; evaluation of program effectiveness and customer satisfaction and quality assurance.

Bart has a bachelor's degree in Management from Simpson College, an associate's degree in Hotel, Restaurant Management and has studied mechanical engineering at the Milwaukee School of Engineering and Florida International University.

#### **Terry Warner**

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District Manager

Terry joined the Sodexo team in 2008 serving at a large school district in Southeast South Carolina. In 2009, he was promoted to District Manager and has oversight for accounts in Georgia and South Carolina. Terry brings with him a wealth of facilities maintenance expertise gained through a career spanning more than 22 years of managing the operations across a range of small to very large K-12 clients as well as higher education clients.

Terry has an education in Turfgrass Management from Pennsylvania State University.

Business Model Knox County Schools



## **Bill Hopper**

Director of Business Development

As Director of Business Development, Bill provides technical support to the sales and operations team and also assists with business retention efforts. Prior to coming with Sodexo in 1996, Bill spent 25 years in service with the State of Alabama, 16 years as a state auditor and director of higher education audits and the last nine years as senior vice president of financial affairs and treasurer of the Troy State University System. Prior to assuming the position of Director, Business Development in the Southeast, he held other operational positions such as senior director of account retention and business development and interim facilities director at Western Kentucky University. Bill's firsthand experience in higher education over the last 38 years has provided Sodexo with a unique understanding of our clients' concerns.

Bill is a graduate of Troy State University with a Bachelor of Science in Accounting and Business Administration and a Master of Science in Criminal Justice.

## Capital Program Management Support Team

Campus Solutions is the industry leader in planning, design and construction of campus facilities. It was created in 1992 in response to the identified need for a professional, effective team of consultants, designers and developers who understood the specific components of contract services and could produce high-quality projects on time and on budget. A collaborative team of AIA-certified architects and designers, FCSI food service design/consultants, interior designers, procurement specialists and computer-aided drafting technicians, coupled with construction and project management experts enables us to provide the highest level of service and value in the industry. Knox County Schools will have access to their combined expertise and creativity as new building projects are considered. We can assist in design, construction and material selection phases as Knox County Schools' needs require.

## **Energy Management Support Team**

Knox County Schools' energy management goals will be top of mind and you will have access to the support of a team of experts in the field led by a true specialist in all phases of campus maintenance and energy conservation. Surveys, start-up protocols, management development, staff training and client follow-up can be provided as your goals require. Many years of combined skills and experience in HVAC, electrical and mechanical systems are at your disposal.

## Facilities Management Support Team

## **Plant Operations Support**

Plant operations support ensures effective implementation of InSite<sup>(SM)</sup> and our Unit Operating System for plant operations, including procurement of training, software and hardware systems, facilities inventory, staff orientation, development of ADA studies and account development plans. Experienced and knowledgeable teams will be brought together to form a perfect response to every operations demand on Knox County Schools campuses.

Your on-site management team will oversee department organization, preventive maintenance implementation, review of deferred maintenance needs and will offer their assistance as necessary for presentations to administration.

Proactive systems in areas of energy management, project management, deferred maintenance, regulatory compliance, landscaping and custodial operations are among the services our team will bring to Knox County Schools.

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## **Custodial Operations Team**

From the first meeting with building representatives, the goal of our Custodial Operations Team is to determine Knox County Schools needs and develop staffing assignments that meet those needs. Skilled technicians will be supported by on-site training in techniques, equipment use and safety.

Managers and their teams are assisted in improving program quality by a regimen of relevant training, technical support, quality assurance, financial performance and customized production schedules. In this way, successful implementation of our Unit Operating System is assured.

## Landscape Design and Maintenance Team

Knox County Schools' grounds will become a source of pride as our landscape design and maintenance team develops and implements systems for maintaining your landscapes and beautifying Knox County Schools' campuses. We will also develop solutions for effective treatment of sports turf, integrated pest management and irrigation system design by developing zone maintenance concepts and annual service calendars for weeding, feeding, pruning and equipment maintenance. Led by a degreed landscape architect, our team will begin immediately to develop ideas to enhance the appearance of your campuses.

Our team also offers you the expertise of a certified grounds manager and certified sports field manager – one of only three in the country – who has written numerous articles for national trade journals and has lectured across the country on grounds and sports turf-related issues.

## **Human Resources and Labor Relations**

#### **Lauri Tomlins**

Senior Vice President, Human Resources

Lauri began her career in the hospitality industry 30 years ago, working with Marriott. She has served as a general manager, regional trainer, franchise consultant, regional operations director, district manager and human resources director. Lauri earned her Bachelor of Arts degree in Political Science and Economics from the University of Vermont. She is certified as a Senior Professional in Human Resources and is a member of the Society for Human Resources Management.

### Jim Feingold

Vice President of Employee and Labor Relations

Jim has amassed more than 30 years of experience in the specialty areas of human resources and labor relations management. Jim is responsible for employee/labor relations for all services of Sodexo. He has been involved with more than 200 collective bargaining units throughout the United States and Canada and is also responsible for union relations and the employee relations area. Jim is supported by three employee/labor relations specialists who are geographically positioned to provide maximum customer support.

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## **Budget Planning and Financial Reporting**

#### **Don Seney**

Senior Director of Finance

Don has a strong financial and operations background. He began his career in 1972, serving as a food service manager. Throughout his career, he has held positions such as purchasing manager, regional controller, and financial analyst for Marriott's In-Flight Catering division. He has worked in the financial area of management services since 1979. Don is a graduate of Michigan State University.

## Safety Planning

## **Eric Ingram**

Area Safety Manager

At the commencement of service, Eric will complete a safety audit of all facilities. The results of that audit will form the basis for our safety enhancement action plan. The area safety manager will help establish staff employee safety committees and provide appropriate training. Eric will be continually available to work with the committees and assist with ongoing self-audits. Eric will establish benchmark performance targets which will be incorporated into department operating plans.



## **Additional Support**

#### **Procurement**

Sodexo has a sophisticated and efficient contracting distribution system which is unparalleled in the contract service industry, providing purchasing economies of scale, an individualized ordering system organized around individual unit needs, a professional staff and an extensive quality assurance program. Sodexo negotiates high volume contracts on items such as maintenance, custodial and landscaping supplies, furniture, wall covering, floor covering and light fixtures. These contracts have resulted in significant cost savings that are available to Knox County Schools. These features can have immediate benefit as our clients begin new construction projects, and purchasing decisions need to be made. A representative of Sodexo would be assigned to work with the District's materials management department to secure the best prices available.

Sodexo has developed a Supplier Code of Conduct, a series of standards designed to encourage vendors and suppliers to operate in an ethically and socially responsible manner.

Sodexo's code of conduct outlines standards and expectations in such areas as forced and child labor, wages and benefits, working hours, health and safety of workers, freedom of association, human rights and fair labor practices, the environment, community involvement, ethics, conflicts of interest and communications. A complete copy of the guidelines is available from the Corporate Responsibility section of Sodexo USA's Web site.

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# **Business Model**

Commitment to Lasting Partnerships

## **Our Commitment to Lasting Partnerships**

Identifying Knox County Schools' expectations, setting measurable goals and continually communicating with you are keys to building a successful, long-term partnership. We believe communication is a constant, two-way street, and our commitment is to be a valued member of your campus community, actively engaged in ongoing conversations with you. Sodexo provides a framework to help us understand what is relevant to you as our client and to ensure that our technical delivery meets your expectations.



Knox County Schools

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## STRONG CUSTOMER FOCUS

We have always put our customers first. Focusing on their needs enables us to achieve levels of quality and service that provide a strong competitive advantage.

## **Transition Meeting**

The first critical stage in establishing a lifelong partnership is *starting the contract according to your expectations.* Before the contract is signed, we ask to meet with all of the key decision makers from your organization so that we may understand and establish mutual expectations.

Understanding that new expectations arise with changing circumstances, we build in several opportunities to review our performance and set new goals. *Quarterly Meetings* with our operations team provide a formalized setting to update progress on meeting expectations. *Annual Expectations Meetings* give us the opportunity to revisit mutual objectives and prioritize new expectations for the coming year.

## An Overview of our Methodology

## **Understanding**

Transition Meeting Quarterly Meetings Annual Expectations Meetings

#### **Providing Relevant Value**

Focusing on Knox County Schools' Expectations Nurturing Professional Relationships Excelling in Our Technical Delivery

## **Evaluating the Progress**

Quarterly Reviews Client Surveys Customer Surveys FreshEyes® Review



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# **Business Model**

**Summary of Employee Benefits** and Wage Rates

#### **Health and Welfare Benefits**

#### **Benefit: Medical:**

Who is Eligible? Full-time hourly employees (30+ hours per week) and all salaried employees. Eligible spouse and dependent children may participate. When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees. What Employee Receives: Blue Cross and Blue Shield is the company preferred provider organization offering two levels of coverage options.

#### **Benefit: Dental**

Who is Eligible? Full-time hourly employees (30+ hours per week) and all salaried employees. Eligible spouse and dependent children may participate. When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees. What Employee Receives: Coverage for both routine and special dental treatment, including preventative care.

#### **Benefit: Vision – Vision One Eye Care Program**

Who is Eligible? All employees and their family members are automatically enrolled at no cost.

When Eligible? Immediately.

What Employee Receives: Discounted rates for exams, frames, lenses and laser vision procedures.

#### **Benefit: Vision - Comprehensive Care Plan**

Who is Eligible? Full-time hourly employees (30+ hours per week) and all salaried employees. Eligible spouse and dependent children may participate.

When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees. What Employee Receives: Comprehensive eye exam or Standard Contact Lenses (including fit and follow-up), discounted rates for frames, lenses and laser vision procedures.

#### **Benefit: Short-Term Disability**

Who is Eligible? Hourly full-time employees.

When Eligible? First of the month following 90 days of employment. What Employee Receives: Financial benefit for non-work-related accident or illness when accident or illness prevents employee from performing job duties. (Not available in areas with government mandatory disability plans: CA, HI, NJ, NY, Puerto Rico, RI.)

#### **Benefit: Long-Term Disability**

Who is Eligible? Full-time hourly employees (30+ hours per week) and all salaried employees.

When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees.

What Employee Receives: Financial benefit for non-work-related accident or illness when accident or illness prevents employee from working for an extended period of time.

#### **Benefit: Disability Plus**

Who is Eligible? Salaried employees.

When Eligible? Saturday following request within 45-day window.

What Employee Receives: As a "bridge" to long-term disability, provides benefits for most of the time period before LTD benefits begin.

#### **Survivor Benefits**

#### **Benefit: Basic Life Insurance**

Who is Eligible? Full-time hourly employees (30+ hours per week) and all salaried employees.

When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees.

What Employee Receives: Coverage of one times annual salary (up to \$50,000) at no cost to salaried employee. Hourly full-time employees receive \$10,000 coverage at no cost.

#### **Benefit: Accidental Death and Dismemberment**

Who is Eligible? Salaried and hourly full-time employees.

When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees.

What Employee Receives: 24-hour coverage is available for employee, spouse and dependent children from \$25,000 to \$350,000 levels. Company-paid business travel accident insurance for salaried employees.

#### **Benefit: Survivor Income Protection (SIP)**

Who is Eligible? Salaried full-time employees.

When Eligible? Saturday following request within 45-day window.

What Employee Receives: In case of death as a result of covered condition, SIP pays salary to beneficiaries for one, two or three years, as elected by employee.

### **Benefit: Group Term Life Insurance (GTL)**

Who is Eligible? Full-time hourly employees (30+ hours per week) and all salaried employees. Eligible spouse coverage also available.

When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees.

What Employee Receives: Coverage of up to 4 times annual salary up to certain coverage maximums at employee's expense. Lower rates for healthy non-smokers.

### **Benefit: Business Travel Accident (BTA)**

Who is Eligible? All employees eligible for salaried benefits. When Eligible? Coverage begins the day you start work – no cost to employee. What Employee Receives: Coverage up to \$1,000,000.

### **Retirement and Savings Benefits**

## Benefit: Sodexo 401(k), Employees' Retirement Savings Plan and Trust

Who is Eligible? All employees.

When Eligible? 21 years old, with one year of service and worked a minimum of 1000 hours within one 12-month period, and are not part of a collective bargaining unit – unless negotiated as part of an agreement.

What Employee Receives: Opportunity to share in the company profits and save tax-sheltered dollars. Employees' savings earn interest and the first 6% is matched by company contributions. Ownership of company contributions is based on length of service. Fourteen investment options are available.

#### **Benefit: Credit Union**

Who is Eligible? All employees and their immediate family members. When Eligible? Immediately.

What Employee Receives: Interest checking with direct deposit available, loans at preferred rates, Individual Retirement Accounts (IRA) and a convenient way to save and earn a competitive interest rate through payroll deductions.



#### Leave Benefits

#### **Benefit: Vacation**

Who is Eligible? All salaried employees; full-time hourly employees (30+ hours per week); part-time hourly employees according to division policy.

When Eligible? Varies by account.

What Employee Receives: The amount of paid vacation varies by length of service and division policy.

#### **Benefit: Sick Leave**

Who is Eligible? Salaried employees – 7 days annually. Hourly employees – varies by account.

When Eligible? After six months of employment.

What Employee Receives: Paid absence due to employee or family member illness; number of days varies by length of service and division.

## **Benefit: Holidays**

Who is Eligible? Varies by account.

When Eligible? Varies by account.

What Employee Receives: Number of paid holidays as determined by division and account.

#### **Benefit: Funeral Leave**

Who is Eligible? All employees.

When Eligible? Immediately.

What Employee Receives: Paid absence up to three consecutive days for death of immediate family members (spouse, children, parents, spouse's parents, brother, sister, grandparents.)

#### **Benefit: Jury Duty**

Who is Eligible? Full-time employees (30+ hours per week.)

When Eligible? Immediately.

What Employee Receives: Paid absence for up to four weeks.

#### **Benefit: Family and Medical Leave Act**

Who is Eligible? All employees.

When Eligible? Non-temporary employees after 12 months of service (consecutive or non-consecutive within the preceding two years); temporary employees after they have 12 months of service (consecutive or non-consecutive within the preceding two years and have worked 1,250 hours over the previous 12 months.) What Employee Receives: Up to 12 workweeks of unpaid, job-protected leave in a 12-month period for certain family and medical reasons.

#### Other Benefits

## **Benefit: Educational Assistance Program**

Who is Eligible? Full-time hourly employees (30+ hours per week) and all salaried employees.

When Eligible? After one year of service prior to course starting.

What Employee Receives: Reimbursement for 100% of tuition costs, up to \$2,500 per year, for courses and fees approved by division policy. A Grade of "C" or better is required for reimbursement.

#### **Benefit: Service Awards**

Who is Eligible? Non-temporary employees, excluding temporary, seasonal, and pool status.

When Eligible? Recognition every 5 years of service.

What Employee Receives: Sodexo gift and service certificate.

## **Benefit: Family Care Spending Account**

Who is Eligible? All salaried employees and full-time and part-time non-temporary hourly employees with eligible dependents.

When Eligible? Saturday following request within 45-day window for salaried employees and first of the month following 90 days of employment for hourly employees.

What Employee Receives: Money is deducted from each paycheck before taxes and is deposited into a personal family care spending Account. Employee submits day care receipts for reimbursement. Lowers taxable income and may provide more spendable cash in each paycheck.

#### **Benefit: Direct Deposit**

Who is Eligible? All salaried employees and full-time and part-time hourly employees.

When Eligible? Immediately.

What Employee Receives: Employees may have their paychecks automatically deposited in multiple checking or savings accounts.

#### **Benefit: Health Care Spending Account**

Who is Eligible? All salaried employees and full-time, non-temporary hourly employees.

When Eligible? Annual enrollment only.

What Employee Receives: Set aside pre-tax dollars to cover health expenses not covered by medical or dental plan.

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### **Employee Recognition**

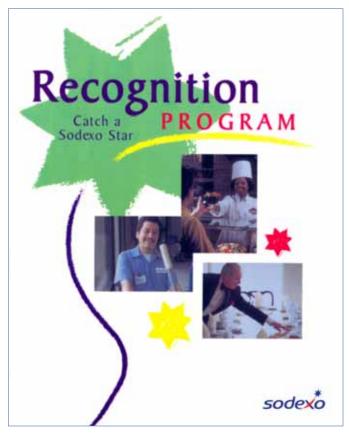
In addition to outstanding compensation and benefits package, being recognized for a job well done is often the most rewarding and motivating aspect of a job. The person who consistently does a high-quality job in a low-profile position deserves and needs to hear positive feedback. Sodexo managers are trained to identify these employees and are strongly encouraged to recognize them in a timely and sincere manner with awards, incentives and other tokens of appreciation. Sodexo is structured so that a talented and motivated hourly employee can move up to a management position in a relatively short time, and our managers develop employees for tomorrow's opportunities by encouraging them to work toward their full potential today.

#### Catch a Sodexo Star

The Catch a Sodexo Star program is a simple reward and retention program that recognizes frontline employees who go above and beyond the call of duty. The program rewards positive behaviors that support Sodexo's values including Service Spirit, Team Spirit and Spirit of Progress.

Managers give employees stickers for demonstrating positive behaviors and the stickers can be redeemed for a variety of gifts. The overall goal of the program is to motivate frontline employees to excel in their positions and reward those who do.





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## **Certificate Program**

It is a part of the Sodexo philosophy that employees and their accomplishments need to be recognized. Individual recognition helps to enhance employees' selfesteem, which will in turn enhance the quality of their work.

The Sodexo Certificate Program has been designed to reward and recognize employees who have made the effort to expand their knowledge and skills, and have accomplished this goal.

Employees are awarded certificates of recognition when they are eligible, which signifies their development and achievements. The recognition of this advancement is no light matter. The unit manager will schedule an employee recognition meeting, which helps generate a unified atmosphere within the department.

Below is a reduced sample of a Sodexo training certificate.



# Wage Rates/Ranges

	Range
Head Custodian	\$10.00 to \$16.00
Lead Custodian	\$ 8.00 to \$12.00
Custodian	\$ 7.50 to \$11.00



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# **Business Model Sodexo Cleaning System**

## Sodexo Cleaning System

The Sodexo Cleaning System will be implemented at Knox County Schools. This innovative, effective and efficient program will improve customer satisfaction, reduce absenteeism and employee turnover, hence the consistency of the program improves. This program is comprehensive and includes innovative techniques for training and scheduling.

All of our clients face the challenge of providing adequate funding for maintaining their facilities and there is a competition for funding between the academic programs and facilities. The downturn in the economy, along with reduced funding have created even greater financial stress for our clients. Clients have expanded their facilities to meet the program needs of each School. Often, the labor budget is not adjusted consistent with industry staffing norms. In response, Sodexo has worked to develop and implement a new process for cleaning our clients' facilities. This process is the Sodexo Cleaning System (SCS) and it includes the following:

- Selection and hiring process
- Complete training process
- Reduced travel time and wasted steps
- Safety program that performs beyond compliance
- Provides consistent quality service
- Reduces cost of cleaning supplies
- Reduces the amount of equipment needed compared to zone cleaning
- Improves employee morale, productivity and safety

All cleaning activities will be performed in the manner of "motel-style cleaning." Cleaning services will be performed on the 2<sup>nd</sup> shift. Head custodians (day porter) services will be performed during regular work hours.

## What is the Sodexo Cleaning System?

Sodexo understands the advantages of an efficient cleaning system and has developed SCS as a result. SCS is a complete program that measurably controls time, materials and task performance, hence carrying great potential for reduction in custodial hours and costs. The SCS system can be customized to the specific needs of Knox County Schools while still maintaining its overall efficiency.

SCS utilizes the development of trained and properly equipped cleaning specialists, including restroom, vacuum, light duty and utility specialists. Each specialist starts work in a different quarter of a building or area, called a core, and meets in a designated area at the end of the day. The cleaning supervisor gives each specialist a daily job card that details tasks and expected time for completion, as well as personalized distribution trays containing properly apportioned packets of cleaning chemicals and related supplies. Each day per week, specialists are assigned more intensive cleaning tasks that allow for deeper cleaning in a specific core. This way, each core is deep cleaned once weekly.

SCS identifies and quantifies supplies; provides time/task standards, standardized training and quality control practices; and gives you a way to evaluate your optimal staffing needs.

## **Sodexo Cleaning System**

## **Philosophy**

- Clean for health first, then appearance
- Treat cleaning workers as first class citizens
- Keep it simple
- Use the clean syndrome (cleanliness propagates cleanliness)
- Go beyond compliance on safety regulations
- Minimize environmental harm
- Exceed expectations

#### Goals

- Create and maintain a clean, safe environment
- Cleaning workers take ownership and responsibility resulting in pride
- Cleaning workers are happier with positive attitudes
- Cleaning workers take leadership roles
- Create a more efficient, systematic way to clean which results in cost savings

#### Results

- Fewer hours required to do the same amount of work
- More effective cleaning/cleaner habitat
- Less absenteeism/higher employee morale



**Proprietary Information** 



## The Cycle - Profile, Assess, Project, Supply, Train, Implement, **Assess and Adjust**

The SCS program provides the right materials, tools and means necessary to define staffing needs, train them and supply them with just the right amount of cleaning materials and equipment. The program provides quality control checks, promotes the highest level of safety and evaluates performance (team or individual). Most important to remember is that the program is an ongoing one, a cycle of continued assessment, evaluation and adjustment.

We highly recommend photo documenting detailed conditions as a baseline for before/after comparison.

#### **Step One – Profiling the Facility**

Using the "SCS Cleaning Profile" form, the program takes into account more than building square footage (the customary criteria) to begin to define labor and material needs. Numbers of fixtures, types of floor coverings and room types are compiled to reach a total square footage cleaned. The "International Sanitary Supply Association (ISSA) Cleaning Times" guide is used to convert this data to labor hours necessary. The time/task figures in the ISSA standards are somewhat generous, but add just a little time to each at initial start-up. The task/time calculations are then used to define optimum daily staffing. We adjust them to nominal ISSA standards as familiarity builds efficiency. In a perfect world where cleaning was performed once daily in spaces unoccupied for eight hours each day, this would be the end of the analysis.

### **Step Two – Assess the Variables**

The manuals and cleaning profiles broadly address the variables in building occupancy, daily turnover and accessibility. We will dig a little deeper than the profile and solicit information from building users as to accessibility, special expectations and frequency of events and functions. A thorough assessment of the initial costs for equipment and supplies compatible with the SCS system will be needed. These are integral to program success.

We will need to assess and choose the first area carefully. We will select an area that requires improvement, shows potential for positive aesthetic results and carries potential for labor savings. An exception would be an area that requires dramatic change in cleaning practice to raise customer satisfaction. Your faculty and staff will be made aware of the intentions in most cases.

#### **Step Three – Project Staffing**

After we have performed the profile and identified staff-hour needs, we can adjust them according to the variables that will require additions or subtractions. We compare the current staffing against your numbers. We will set initial and long-term goal staffing patterns. We may find that you have just the right number of people who already work in the area we've profiled. That's okay. The other efficiencies and long-term material savings provide sufficient incentive to proceed.

#### **Step Four – Supply**

We will determine the supplies and equipment needed. We will procure and have these in place prior to training as they will be used to demonstrate techniques and practices.

## Step Five - Train, Train, Train

We are building a team. We will train them all, in all specialties. We will provide training tapes and materials, to help them thoroughly understand the subjects. We combine multi-media training with practical, participatory hands-on demonstrations. These can be performed in the field. Once trained, we will choose specialists based on observations of their interest and proficiencies.

#### **Step Six – Implement the Program**

After considering and adjusting the SCS program for all variables procuring supplies and training, we will implement the program. Initial implementation requires MBWA (management by walking around). Supervisor(s) will soon realize that this is an effective means of quality assurance and measurement for adjustments to the initial program. We will seek to meet the standards and to surpass them.

We anticipate that team members will encounter some reactions from customers accustomed to the old way. We will explain and adjust as necessary.

#### **Step Seven – Assess**

We will provide assessment forms to document performance of the program and individual specialists. We will compose Knox County Schools' own assessment form and format. Our goal is the most efficient use of human and material resources, cleanliness and client satisfaction.

The use of job cards and distribution trays are the first line of defense against time and materials abuse. Between distributing these and their return, supervisors will be inspecting, observing and recording on a seemingly random daily basis (but covering the whole area/building once weekly). The team will be briefed on the results of the evaluations and assessments. We will concentrate on the team's strengths and encourage strengthening of weaknesses.

Once two or more teams have been working successfully for a while and have developed a basic routine, we will have them trade or rotate areas worked. We will allow a short adjustment period to the new geography and area operating requirements. We will then evaluate the performance of the teams as a whole, including their ability to adapt and apply their training to a variety of areas.

## Step Eight - Adjust

Six weeks into the program we will meet with the principals, and then sit with the cleaning supervisor(s) and review their findings. From observations and perhaps a customer survey and quality control reports we will evaluate the following:

- Is the process and program adequately compatible with the area's functionality?
- Are personnel changes needed?
- Will additional or different capital equipment and tools make a difference in staff hours and/or sanitation?
- Are safety measures practiced routinely?
- Are the habitual controls in place and followed religiously (portion pac return, job cards, task timing, etc.)?
- Is absenteeism having an impact on effectiveness?
- Have the teams taken ownership of the system?
- Were projected staffing needs accurate?

We will adjust the program according to the evaluations.

The system will eventually be absorbed into the routine, and you may find labor savings where you least expect. Your facilities will be cleaner and more sanitary. Best of all, you'll have data to prove it!

## **Custodial Procedures**

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# Business Model **Quality Control Procedures**

## **Quality Control Program**

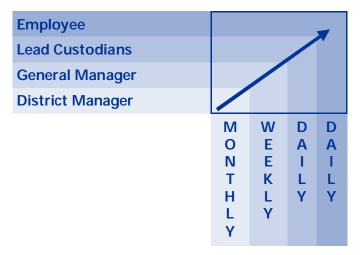
The Sodexo quality control program provides several methods for monitoring quality and customer satisfaction.

- 1. **To Measure Improvement**, it is necessary to establish a balance. We accomplish this by conducting customer and employee satisfaction surveys and award of excellence audits. The results are shared with principals and department employees and assist in the development of department goals. These audits and surveys will be conducted annually each Fall and compared to the baseline previous scores.
- **Informal Rounds** are made frequently throughout the day. Rounds keep the general manager and custodial managers "in touch" with activity in the units, the needs of the students and staff, and the people doing the work. During these inspections, classrooms, corridors and lobbies are checked for order and cleanliness, the work skills and pace of employees are observed, reinforcement training is given and users are contacted. This active presence throughout the District ensures a good appearance and rapid response to needs.
- **Formal Rounds** are detailed inspections made by the general manager and custodial managers with the Contract Administrator and principals in their school. Quality standards are set and reviewed, deficiencies are noted and improvement plans are formed. These rounds keep us alert to each unit's needs and standards.

4. Sodexo has a formal, documented Quality Control System that is computer based. Areas are randomly selected for inspection every week. The general manager uses detailed checklists noting the status of each item on the list. The number of satisfactory checks for all inspections done during the day is totaled, and this total as a percentage of all checks becomes the quality index which can be graphed to reveal trends.

Frequency of inspections increases as one moves down the organizational chart.

- Custodians self-inspect every room after cleaning
- Lead custodians inspect each custodian's work area daily
- Custodial managers jointly inspect with clients on a weekly basis
- The general manager inspects once per month with the district manager



- 5. **We seek feedback.** Each semester we send all principals a short questionnaire asking them to grade the team's service, quality of cleaning and professionalism.
- 6. Terry Warner will provide ongoing support to our custodial general manager at Knox County Schools, visiting regularly. During these visits, he will tour the Schools, inspect work quality and meet with principals and administration. He will also review systems, cost control measures, training documentation and projects in process.

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- 7. **We recommend that a Principals' Council be formed** with representatives from each School, the Administration and Sodexo. The group should meet weekly during the first several weeks of our program, and then monthly thereafter, to review our progress and give fresh direction for the next period. Principals' Council meetings are valuable checks on the perceptions of the service and needs of the school community.
- 8. **An annual audit** is performed by Bart Lane. The audit forces a detailed look at every component of our program: quality, systems, interdepartmental relations, cost control and employee and management development. The results of the audit are compiled into an annual report which summarizes our progress and achievements during the year and outlines new operating goals, budgets and strategies for the coming year. We refer to this annual audit as the Executive Review.
- 9. The award of excellence is a complete audit of our program that is conducted twice annually. The audit includes a review of our systems, quality financial performance, customer surveys and staff surveys. The results of these reviews are key indicators of how effectively our service has been implemented.



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#### **Communication Tools**

## Weekly Meetings

We suggest that our general manager and the administrator directly responsible for custodial management department meet on a weekly basis to review the ongoing operations, review objectives and provide Sodexo with direction where required. These meetings should be scheduled for one hour on the same day each week. This standard meeting time can be used to review the monthly administrative report, conduct tours of the facility and meet with support staff.

#### **Administrative Report**

Each month the Sodexo general manager prepares a report for the client that includes detailed information on the following topics:

- Human resources
- Quality indicators
- Training and development
- Corporate technical support
- Financial performance
- · Activity summary on projects
- Status towards achieving established department objectives
- Future plans

## **Principals' Council Committee**

Principals' Council meetings are formal regularly scheduled meetings attended by key school representatives and Sodexo managers. It is suggested that committee members include:

- School principals
- Knox County Contract Administrator
- Sodexo Bart Lane, Vice President of Operations
- Sodexo Terry Warner, District Manager
- Sodexo's general manager and custodial managers

Attendance by a broad cross section allows for a good sampling of customers' perceptions. The credibility of the committee is often determined by the leadership, quality and standing of its members.

The meetings are scheduled on a monthly basis and the agenda will include a review of the following topics:

- Quality of service
- Quality indicators
- Status of projects
- Human resource issues
- Status toward departmental goals
- · Review of performance since last meeting
- · Discuss and resolve topics of concern

#### **Executive Review**

The Executive Review is a formal presentation to the District's senior management team, which reviews Sodexo's accomplishments over the past year or from time of program implementation. This Executive Review allows Sodexo to access the District's confidence in the program and how well the program is meeting the needs of the Schools.

The report concentrates on the key result areas of our services and uses graphs and statistics to illustrate the main points. The report is presented in a yesterday – today – tomorrow format that includes:

- Brief service history
- · Service evaluation
- System review
- Staff development
- Financial performance
- Future program enhancement plans

Custodial Quality Control Checklist

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# **Custodial Quality Control Check List**

Building:					Week E	nding:		
Inspector:					Week Ending: Lead Custodian:			
					Custodi			
Custodian:	Custodian:			1	l .	an:		
Topic	Item	Roo			m #	Facility Representative:		
		S	U	S	U	Inspector Comments		
	Chairs							
	Benches							
Furniture	Telephones Tables-Desks							
ruinture	Cabinets							
	Planters							
	Lamps							
	Glass							
	Coolers							
	Shelves							
	Water Fountains							
	Subtotal							
	Dust							
	Spots Corners			1				
	Wall Hangings							
Walls	Doors							
	Glass							
	Ledges							
	Chalkboard							
	Blinds							
	Subtotal							
	Dust							
	Debris							
	Spillage Baseboards							
	Edges							
Floors	Gum							
	Finish							
	Trash Rec.							
	Ash Tray							
	Subtotal					Rep Comments		
	Vents							
Calling	Dusts							
Ceilings	Cobwebs Light Fixtures							
	Subtotal							
	Plumbing							
	Bowl							
	Faucets							
Wash Stands	Dispensers							
	Dryer							
	Shelves							
	Mirrors Subtotal			1				
	Plumbing			1				
	Seat-Both Sides			-				
	Bowl							
	Urinal							
Toilets	Supplies					Rep Signature:		
	Partitions					Date:		
	Sanitary							
	Subtotal							
	Walls/Floors					Inspector Signature:		
Cl	Fixtures					Date		
Showers	Soap Dish Curtains			-				
	Subtotal							
	TOTALS							
	TOTAL			1	l			

Unit Audit and Evaluation

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# Custodial Management Unit Audit

P & L  HSKP  Applicable Points	Points Earned
Applicable	
Applicable Points	
Applicable Points	
	Earneu
20	
	-
	-
10	
645	0
10	
10	
10	
10	
10	
10	
10	
10	
10	
10	
10	
10	
10 10	
	10 10 10 10

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	Applicable	Points		Applicable	Points
B. Grounds			B. Client/Customer Relations (continued)		
1 Main campus			8 Tent cards are utilized	15	
a. Litter/trash	10		9 Door hangers are utilized	15	
<ul> <li>b. Impression areas – entrances, gardens</li> </ul>	10		10 GM/director's relationship with staff	10	
<ul> <li>c. Mowing – edging, trimming, blowing</li> </ul>	10		11 GM/director's relationship with student body/	10	
d. Turf areas – color & weeds	10		12 GM/director's relationship with faculty	10	
e. Bed areas – weeds, edging & plant health	10		13 GM/director's relationship with administration	10	
f. Shrubs pruned appropriately	10		14 Management team involved in campus functions	10	
g. Tree trimming	10		15 Current reference letter on file	10	
h. Condition of equipment	10		C. Quality Assurance	10	
<ol> <li>Athletic fields</li> <li>Turf areas – mowing, edging, trimming</li> </ol>	10		1 Weekly HSKP QA inspections documented Corrective action documented for scores <80%	10	
b. Turf areas – color & weeds	10		2 Weekly Grounds QA inspections documented	10	
c. Field maintenance – top dressing & aerating	10		Corrective action documented for scores <80%	10	
d. Condition of equipment	10		3 Weekly Sports Turf QA inspections documented	10	
C. Maintenance	10		Corrective action documented for scores < 80%	10	
a. Avg. days routine W.O.s 3	10		4 Weekly Landscape QA inspections documented	10	
b. Avg. days routine W.O.s 1	10		Corrective action documented for scores <80%	10	
c. Avg. days deferred W.O.s 7	10		5 Monthly POM space inspection documented	10	
d. Roofs and gutters	10		Corrective action documented for scores < 80%	10	
e. Painting and trim work	10		6 Monthly POM WO/PM audits documented	10	
f. Ceilings tiles	10		Corrective action documented for scores <80%	10	
g. Fuel tanks monitored	10		D. Systems, Software		
h. State of mechanical spaces	10		1 InSites: Get it(5), WO(5), PM(5), Reports(5)	20	
i. Employee shop areas	10		2 Outlook checked daily	10	
j. Inventory controls	10		3 Octel checked daily	10	
k. Proper signage	10		4 Remoteware/excellent utilized	10	
<ol> <li>Windows and screens</li> </ol>	10		5 SodexoNet connection established	10	
m.90% of P.M.s are being performed	10		6 Contingency plans documented	10	
Sub-total for Quality Perception of Auditor Section	460	0	7 Current "Admissions Tour" documented and	10	
			8 Employees in appropriate uniforms, policy	10	
3. Operations			9 Current tool inventory	10	
A. Safety			10 Current PM equipment inventory	10	
1 First aid kit adequately stocked & accessible	10		11 Current capital equipment inventory	10	
2 First aid log maintained	10		Sub-total for Operations Section	840	0
3 First report of injury for all incidents/accidents	20		A Element Control		
4 Xpresslink notified of injuries within 24 hours	20		4. Finances, Contracts	1.5	
*No charges for late reporting			1 WOR submitted timely each week to DM & WOR submitted timely @ end of each period to	15	
5 Documented safety committee (6 months)	20		DM, Orlando, operations accountant	15	
6 All accidents investigated w/corrective action	20		3 WOR vs. actual results = 10% variance</td <td>20</td> <td></td>	20	
7 OSHA 300 log properly filled out/filed/posted	20		4 Receivables are current - DSO < 15 days	10	
8 Unit has a copy of current safety manual	10		5 Invoice register/log maintained	10	
9 MSDS books are complete & accessible	20		6 Copy of proposal, contracts & amendments on	20	
10 Fire extinguishers accessible	10		7 Current billing is consistent with current contract	10	
11 Safety Audit performed by NSF	200		8 Current FTE number is consistent with contract	25	
B. Client/Customer Relations			9 Transmittals submitted accurately & timely	10	
1 Account analysis profile current	10		10 Sales tax broken out on transmittals	10	
2 Annual customer satisfaction surveys	30		11 All invoices submitted for payment week of	10	
3 Administrative report prepared/submitted	30		12 Copies of invoices submitted for payment on file	10	
*see second page for list of items to include			13 Purchasing compliance 80% or higher	25	
4 Executive review documented annually	30		14 Petty cash is secured at all times	10	
*see second page for list of items to include			15 Petty cash fund in balance	10	
5 Client councils documented quarterly	20		16 Operating under college/university budget	30	
6 Guide of services brochure is utilized	15		17 Unit achieves/exceeds financial plan	30	
7 Department has a presence on facility web page	15		Sub-total for Finances, Contracts Section	270	0
		<b>.</b>	m . 1		l
Denombers Coom of H	00/	Scori	ng Totals	00/	
Percentage Score of Human Resources Percentage Score of Quality Assurance	0% 0%		Percentage Score of Operations Percentage Score of Finances, Contracts	0% 0%	
Overall Pe		Score=	0%	<b>J</b> /0	
	- contage	~010-	•,•		

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# Principal Survey Custodial Management Department Evaluation Program

NAME:		TITLE:			DATE:	
SCHOOL:						
1. Responsiveness to my needs		Highest 5	4	3	2	Lowest 1
Comments:						
2. Quality of results		Highest 5				Lowest 1
Comments:						
		Highest				Lowest
3. Availability of supplies to my area w provided by the Custodial Services I		5	4	3	2	1
Comments:						
4. Behavior and effectiveness of staff		Highest				Lowest
Comments:						
		Highest				Lowest
Behavior and effectiveness of department supervisor/ management		5	4	3	2	1
Comments:						
тотаі в	OINTS POSSIBLE:	25			YOUR SCORE:	

## **Account Evaluation Program Customer Evaluation**

NAME:		TITLE:		DATE:			
1.	Service Quality	5	4	3	2	1	
2.	Responsiveness to Needs	5	4	3	2	1	
3.	Professionalism of Staff	5	4	3	2	1	
4.	Professionalism of Management	5	4	3	2	1	
5.	Availability of Equipment and Supplies to service your area	5	4	3	2	1	
	TOTAL POINTS POSSIBLE:	25	YOUR SCORE:				
COMMENTS:							
							_
							_
							_



# **Business Model Complaint Resolution Process**

Sodexo realizes that, to provide excellent services, customer complaints need to be thoroughly assessed and addressed. Although most companies do not like complaints, from Sodexo's perspective this provides important information regarding customers' requirements, opinions, and view points. The information obtained from a complaint can be used to more effectively manage customer interactions, adapt services, and modify and better control the services provided. Customer complaint information is used not only to reach an effective solution for the complaining customer, but also to improve processes and services to prevent the same grievance from arising again.

The Complaint Resolution Process will be publicized and made as easy as possible in an effort to actively solicit complaints. Sodexo understands the importance of any complaint system being as easy as possible for customer and that the customer must know where to go to address their issues. If the process is publicized and people use it, they will feel listened to, understood, and see action. The primary elements of Sodexo's Complaint Resolution Process are:

- Respond quickly and personally response time is critical and no complaint should go unattended. Failure to return call or answer emails can not only compound the original issue, but can become an additional source of frustration, anger and dissatisfaction.
- Assume that the complaint is legitimate do not try to deny responsibility or wrongdoing, belittle the complaint, argue or try to convince the customer they are wrong, give excuses or try to blame others. It may be that the problem has been a misunderstanding of what was to be expected from the service.
- Listen do not interrupt, don't hurry the explanation of the complaint, and don't be afraid of pauses in the conversation. Venting is seen as an important part of the healing process and customers can be patient, understanding and forgiving if they feel someone is listening, with listening sometimes being all it takes to restore their confidence.



- Ask questions and probe to ensure that all the information and facts have been gathered. Try to avoid jargon and other organizational specific language that could confuse or anger the customer.
- Take notes to ensure an accurate record of the complaint and the conversation.
- Paraphrase your understanding of the situation this confirms that you
  understand what the customer's complaint is and ensures that they feel as
  though they have been heard and their complaint is acknowledged.
- Accept blame where appropriate. Apologize even if there is uncertainty about fault. Remain civil no matter how angry or abusive the customer becomes.
- Respond promptly, never promise what cannot be delivered and if necessary refer the customer to someone who can provide satisfaction or a solution if you are unable to. If it is likely that a resolution will take some time, make sure the customer is informed of the time frame.
- Try to give the customer a number of solutions. Where possible, do more than the customer expects. Where possible, ask the customer to say what solution they would recommend or like. Customers usually just want you to take responsibility and apologize for any inconvenience.
- Implement the remedies as soon as possible.
- Thank the customer for their feedback and for taking the time and energy to raise the complaint with you.
- Follow up via phone call, e-mail or personal visit to check on the customer's continued satisfaction.
- In summary, our Complaint Resolution Process involves listening to the
  customer, soliciting complaints and recording complaints to provide better
  service. Sodexo's goal is to Focus on the Customer, Focus on the Complaint
  and Focus on Process Improvement.

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# **Business Model**

**Emergency Cleaning Procedures** and Emergency Response

In this section, we provide information concerning Emergency Cleaning Procedures that occur and are considered minor emergency situations during the normal school hours and emergency response to major disasters such as hurricanes or flooding. Also in this section is our health safety program, a sample copy of Sodexo's Emergency Management Manual table of contents and a copy of a Crisis Management Action Plan.

The Sodexo team assigned to Knox County Schools will be trained to respond to any emergency cleaning situation that arises in the schools. The general manager and custodial managers will have cell phone coverage 24 hours per day, 7 days per week and head custodians (day porters) and custodial leads will be provided with appropriate communication tools in order to respond quickly to specific needs at each school. The staff will be trained to respond quickly, assess the situation and take appropriate action as needed utilizing appropriate safety equipment, personal protective equipment, cleaning supplies and materials. Disposal will be in accordance with appropriate procedures and regulations. All activities will be coordinated with and reported to school officials.

In the event that a staff member observes a situation where the health and welfare of individuals is endangered, or when buildings, equipment or property could be damaged or destroyed, the staff will be trained to report the situation to the appropriate school official immediately.

**Knox County Schools** 



### **Emergency Response - Major Disasters**

In the event of a major disaster, the Sodexo team assigned to Knox County Schools will be prepared to respond immediately to any emergency situation. All management personnel will have cell phone coverage 24-hours per day 7 days per week. In addition, the district manager, vice president of operations and senior vice president are also available 24/7. Cell phone numbers for all these individuals will be provided to the District, specifically to the Contract Administrator, principals and other District officials. We will maintain a current call-in roster of the staff to assist in the case of any emergency situation.

It is our expectation that the on-site general manager and custodial managers assigned by Sodexo to the District, will become familiar with the District's Emergency Procedures. If appropriate, we would like our management team to be active participants in the District's various emergency and safety programs.

In addition to the team at Knox County Schools, the District can expect support from our other locations throughout the county should the need for assistance warrant such. Sodexo resources have been provided many times as the result of hurricanes in Florida, Alabama, Georgia and Louisiana, and have responded to tornadoes in Kentucky and floods in the Mid-West. Our experience dealing with the hurricanes and flooding in New Orleans is very extensive, having been responsible for clean-up after Hurricane Katrina and also Hurricane Ike.

Sodexo's Safety Program and Crisis Management Action Plan are included in this section.

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### **Health Safety Program**

Sodexo's Safety and Health Program is an integrated management system that is driven by all levels of management and employees. The Safety Policy Statement is shown below:

**Featured Summary** 

### 1. Safety and Health Program

Comprehensive safety policy that addresses all key elements of a Safety and Health Program. They include:

- CEO Safety Policy Statement
- Management and Employee Safety Responsibilities
- Safety Committee Meetings
- Hazard Control: Monthly Safety Inspections; Fire Prevention; Annual Hazard Assessment with Personal Protective Equipment; Energy Control Program with Lockout/Tagout; Blood and Bodily Fluid Procedures; Alcohol Service Policy Guidelines; Workplace Violence Guidelines; Safe Work Orders Procedures; Machine Guarding; Other Associated Risks and Controls
- Safety Education Requirements
- Fleet/Vehicle Safety
- Injury/Illness Response
- Disaster Response
- Regulatory Agency Compliance
- Safety Recognition
- Resources for Unit Managers
- Performance Measurements-Third Party Audits
- Chemical Hazard Communication



### **Benefit to Client/Customer**

- A safe working environment for employees and our client
- Provides on-site management with a focused plan to promote a safe workplace
- Clearly defined management and employee safety responsibilities
- Potential hazards are identified and eliminated or controlled
- Compliance with federal, state, and local regulations and standards
- · High degree of safety awareness
- Reduction in insurance charges
- High employee productivity
- High employee morale

### **Featured Summary**

### 2. Safety Inspection Procedures

· Monthly Safety Inspection conducted by trained management staff

### **Benefit to Client/Customer**

Reinforcing safety standards and addressing hazards

### **Featured Summary**

### 3. Safety and Health Support Team

Sixteen safety specialists are located throughout Sodexo to assist our operations in all aspects of Workplace Safety and Health. Major functions include:

- Identify unsafe conditions, which erode profits or have the potential to do so
- Determine accident causative factors and facilitate appropriate remedial actions
- Communicate workplace health and safety information to Sodexo executives and unit managers within assigned areas
- Enforce compliance with Sodexo, federal, state, and local codes and standards involving the safety of employees, our client, and the public
- Attain assigned objectives such as injury frequency rates
- Assist in developing risk improvement plans

### **Benefit to Client/Customer**

- Creates a safety culture within our services producing a consistently safe environment for our clients and customers
- Managers can rely on safety professionals to assist them in all aspects of safety and health
- Provides comprehensive safety training to select unit manager staff in order to make them competent district safety coordinators

## SAFETY **POLICY**

- 1. All hazards are controllable.
- 2. Supervising personnel will discuss specific job hazards with each employee and enforce safe work practices at all times.
- 3. No employee is expected to take unnecessary risks.
- 4. Employees should notify their immediate supervisor of any unsafe condition or procedure encountered in their work.
- 5. Supervising personnel shall act to eliminate all hazards,
- 6. All injuries will receive immediate first aid.
- 7. Every accident must be reported promptly and completely.
- 8. We will not compromise the safety of our employees and guests.



Español

# **REGLAS DE SEGURIDAD**

- 1. Todos los peligros pueden ser controlados.
- 2. Los jefes del personal analizarán con cada empleado los trabajos que sean peligrosos y deberán hacer cumplir los procedimientos de seguridad en todo momento.
- 3. A ningún empleado se le exige tomar riesgos innecesarios.
- 4. Empleados deben de avisar a sus jefes de cualquier condición o procedimiento inseguro que encuentren en sus trabajos.
- 5. Jefes de personal actuarán para eliminar todos los peligros.
- 6. Todo lesionado o herido recibirá primeros auxilios de inmediato.
- 7. Todo accidente debe ser reportado pronta y cabalmente.
- 8. No comprometeremos jamás la seguridad de nuestros empleados ni dientes.



sodex\*





### Safety Plan

Safety training is a top priority. Sodexo will provide a comprehensive, ongoing safety training program. Complementing the Sodexo safety program is additional vendor training for specific equipment. The Beyond Compliance Hazcom program and Protect Yourself custodial safety and loss prevention program training will be provided through our Sodexo Cleaning System.

As a priority, safety is treated with the utmost importance at all Sodexo accounts. We have provided copies of our accident prevention statement, safety policy manual information and safety storage binder information for your perusal. As you can see, safety comes first.

### **Accident Prevention Statement**

Safety is a major concern for all of us. Each unit has safety programs and policies for everyone to follow. Safety performance is an important part of your responsibilities. Immediately report any situation that seems unsafe to your manager. Ask your manager about additional policies specific to your unit and remember these basic safety rules:

- All hazards are controllable
- Your manager will discuss specific job hazards with you and enforce safe work practices at all times
- Your manager should be notified immediately of any unsafe condition or procedure encountered
- Your manager shall act to eliminate all hazards
- · All injuries will receive immediate first aid, if required
- It is important that any accident/incident, no matter how slight, be reported
  immediately to the manager and a first report of injury report be filled out. Failure to
  do so will lead to constructive counseling action.
- If a work-related injury or illness is suffered, we will attempt to bring the employee back to work in some capacity until he or she is fully recovered
- Do not use equipment until you have been instructed about proper operating and cleaning procedures

The following pages provide an excerpt from Sodexo's Safety Policy Manual.

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### Summary

### MANAGERS ARE IN CHARGE OF THE WORKING

**ENVIRONMENT** - While safety is everyone's responsibility, control of the working environment and control of employees' actions fall directly under the Manager's responsibility. Only management can implement methods to control the work force and the work environment. Effective safety management starts with top management and extends downward through the organization via regular lines of communication.

### Accountability

**DELEGATE AUTHORITY** - The only way to achieve specific objectives, whether they be in safety or any other facet of our business, is to assign people to do the job, and give them the capacity, support and authority to carry it out.

SAFETY ACTIVITIES, when properly performed, can have a significant positive impact on the day-to-day operation of a well run unit, and enhance peak efficiency, productivity and morale. Therefore, we must require effective performance in this area from all management personnel. Each manager can be measured or held accountable for what their unit is doing in:

- Safety training
- Safety meetings conducted
- Safety inspection reports
- Accident investigations
- Support of the safety program

The measuring tools are

- Injury frequency and cost
- Safety inspections and audits
- · Timeliness and quality of reports
- Employee opinion surveys

Sodexo Safety Policy Manual

### Communication and Enforcement on Safety Policy

**SAFETY IS A TOP PRIORITY** - Because good safety performance is an essential factor in effective cost and quality control, it is not to be subordinated to other management interests, but must be considered an integral part of the entire operation. In other words, safety and productivity must both be given top priority. Both are basic elements of each unit's profitability goal.

MANAGERS MUST PERFORM THE FOLLOWING - It is the responsibility of each manager to communicate all safety policies and enforce all safety procedures. To carry out these responsibilities, management must:

- Make Safety Part of Every Procedure Ensure that safety has been built
  into each operation and procedure, considering exposure of employees,
  guests or property which may be affected.
- **Train Employees in Safety** Instruct each employee in the hazards of his/ her job and how to avoid accidents and resulting injury. Document the training provided.
- Clarify the Safety Policy Make clear to each employee that he/she is
  expected to work safely and that willful violations of safety procedures will
  not be tolerated.
- **Correct Unsafe Acts/Conditions** Take prompt corrective action when unsafe acts or conditions are observed or reported.
- Maintain Adequate Safety Equipment Ensure that adequate equipment and protective devices are provided for each task, and ensure the use of personal protective equipment.
- **Treat and Report All Injuries Immediately** See that all injuries are treated immediately and the appropriate notification is made.
- **Investigate All Incidents** Promptly and thoroughly investigate all incidents, whether or not injury has occurred, and complete the appropriate reports where required. Take preventive action to prevent reoccurrence.

Sodexo Safety Policy Manual

### Communication and **Enforcement on** Safety Policy

- Limit Liability Manage general liability claims. Offer to call for medical assistance. Allow the guest to decide the course of action. Take appropriate steps to limit our liability.
- **Conduct Monthly Safety Inspections** of the operation, seeking to reduce hazards and unsafe conditions. See section 402 for additional information.
- **Support the Safety Program** Give personal support to all aspects of the Safety Program; instill safety awareness in each employee by personal example, one-on-one contact, and group discussions.
- Establish a Safety Idea/Suggestion Program Provide a means for employees to submit ideas and suggestions to improve safety.
- **Provide a Safety Bulletin Board** Include the following, as a minimum:
  - Sodexo's Safety Policy
  - > Safety Tracking Poster
  - > Safety Committee Members' names
  - > Safety Committee minutes from last meeting
  - > Emergency phone numbers
  - > Incentive program
  - Emergency plan
  - > Workers Compensation poster if required by state
  - Previous year's OSHA 200 Log summary during month of February
  - > OSHA Job Safety and Health Protection poster
- Seek Assistance from your Loss Prevention Manager regarding policy or procedures whenever such assistance is needed.

Sodexo Safety Policy Manual

### Employee Responsibility

Each employee has been hired to perform his/her job and is expected to work as safely as he/she knows how. Each employee should:

- **Learn Safe Methods** Learn the right (safe) way to do his/her job and should seek instruction from management when in doubt.
- **Do Job Safely** Perform each task in a safe manner using the equipment provided and following instructions and established procedures.
- Take No Shortcuts Avoid deviations or "short cuts" from accepted practices.
- **Report All Injuries,** no matter how slight, to management immediately. Notify management prior to seeking medical treatment for a work related injury.
- **Report Hazardous Conditions** to management. Suggestions as to improved methods of task performance should be made to management.
- **Support the Safety Program** (See the discussion on Employee Responsibilities in the *Unit Safety Rules* section of the *Safety Education* chapter.)

Sodexo Safety Policy Manual

### SAFETY STORAGE BINDER

- **OSHA** Requirements found in Safety Policy Manual SP 901 p4 - OSHA
  - 200 logs (Keep five years on file)
  - Recordkeeping
- Safety Committee Requirements and forms found in Safety Policy Manual SP 301 - OSHA
  - List of Current Safety Committee Members
  - Minutes of Meetings (Past six months)
  - Addendum A Posting Requirements

#### 3. **Self-Inspections\***

- HACCP Daily Taste Panel Chart (one month in binder; five months on file in unit) - HACCP Manual
- 24-Point (Food Service monthly) HACCP Manual
- Food Safety Self-Inspection Guide (within 30 days of opening new unit or change of top management; all units annually)
- Pest Control Records HACCP Manual
- Monthly Safety Committee Inspection Report with Corrective Action Plans
- Quarterly Safety Inspections SP 402
- Physical Safety Audit Form
- Hazard Correction
- Equipment Inspection/Repair Log

### **Hazard Control**

- TB Requirements (Health Care only) SP 409 OSHA
- Hearing Conservation Program (Facilities Management only) - SP 407 - OSHA
- Respiratory Protection SP 405 OSHA
- Confined Space (Facilities Management only) - SP 414 - OSHA
- Ladders SP 415 OSHA
- Lock Out/Tag Out SP 406 OSHA
- At Risk Assessments (all units to complete) - SP 408 - OSHA
- Total Floor Care Program
- Employee Hazard Report Form
- · Alleged Foodborne Illness and Foreign Material Complaints Reporting Procedures - SP 1300
- **Hepatitis B** (Facilities Only)
  - Bloodborne Pathogens Hep B (Health Care must have written exposure control plan) - SP 408 - OSHA

### **Personal Protective Equipment Assessment**

• Section SP 404 - OSHA

- **Safety Education\*** All safety training (except Chemical Hazard Communication) will be kept in this section. Training Resource Guide available from Loss Prevention Manager. Employee Safety Training Checklists. Training Record Documentation:
  - Accident Prevention Review (Safety Policy manual Section 502-4/516-1)
  - Monthly Safety Talks
  - 5-minute Safety Talks
  - Training documentation of required training (i.e., Back Safety, Fire Extinguisher)

### **Chemical Hazard Communication –** SP 1400 - OSHA

- · Hazardous Chemical Inventory List
- Right to Know Training
- Chemical Hazard Communication Training Record

### Vehicle Safety - SP 600

- Insurance Statement: Business Use of Personal Vehicle
- Copies of Current DMV Records (Procedures found in Safety Policy Manual Section SP 601)
- Driver's Responsibility
- Safety Talks
- Driver's Vehicle Condition Report (daily/monthly requirements)

### **Incident/Accident Reports** – SP 700

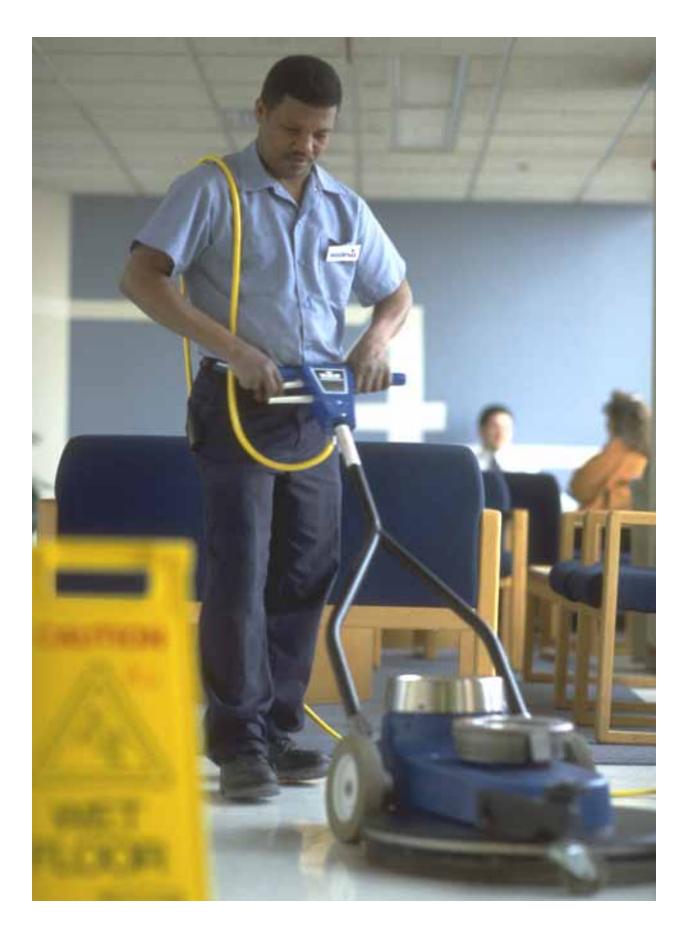
- Workers' Comp. Incident/ Accident Reporting Instructions
  First Aid Procedures
- Case Management
- Medical Treatment Authorization (keep copies when authorizing treatment)
- First Report of Injury
- Investigations
  DWC-1 (State of CA Employee's Claim)
  Charge Back/Lost Time Reporting
- Workers' Compensation/Transitional (Modified) Duty
- Accident Review Board Findings

### **Emergency Preparedness**

- · Emergency Notification Checklist w/Emergency Preparedness Guidelines
- **Incentive Program** (see SP 1000)
  - Outline of Unit Safety Incentive Program
  - · Safety Suggestions

### Safety Resources

- Safety Alert
- Important Safety Information
- Phone Reference Guide
- Safety Materials
- \* Given the size of some sections, storage in a separate binder may be required. If so, place a cross-reference sheet in the appropriate section identifying the location of documentation.



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### **Emergency Preparedness Procedures**

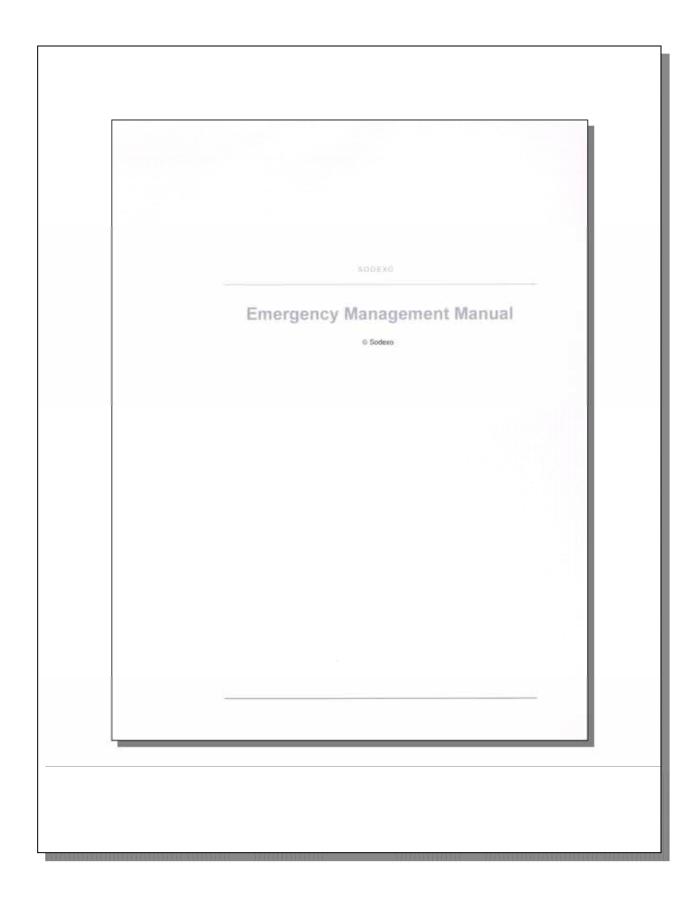
**Engineering Services** 

**Emergency** 

Management

Manual

**Knox County Schools** 

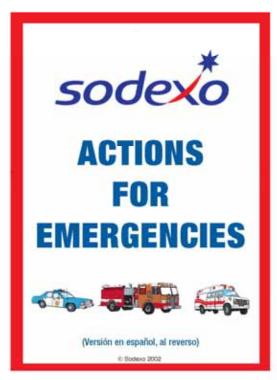


Emergency	Management Mar	nual
The following manual has been eeds for managing Emergen	en reviewed and meets Engineering	Services
All manuals need to be review		
Reviewed by:	Date:	

	Engineering Services	
	Emergency Management Manual Suggestions/Corrections Form	
	If you find any problems or would like to suggest changes in this manual, please complete this form and send it to:	
	Engineering Services Vice-President at Sodexo 100 Avon Meadow Road, Avon, CT 06001 (Fax: 860-678-8573)	
	Date:	
	Manual:	
	Name:	
	SUGGESTIONS/CORRECTIONS:	
	:	
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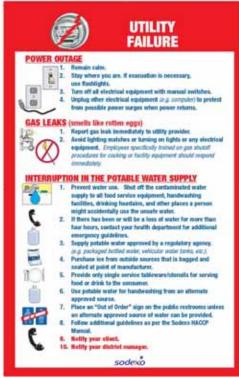
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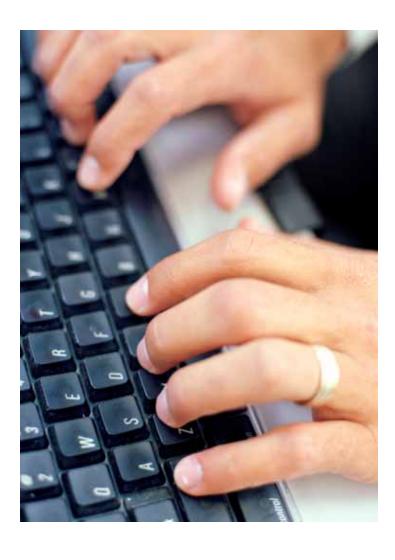


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### **Safety Training Plan**

Integrated training plans to include safety for new and seasoned employees for:

- Maintenance Employees
- Groundskeeping Employees
- Custodial Employees



# Sodexo Education Facilities Services

Crisis Management Action Plan

Contact for Updates: Keysa Minnifield

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D: Senior Team Contact Information	page 14
E: Divisional and Corporate Contacts	page 15

Emergency Bridge Number 888.893.1731 Access Code: 3393230

### I. IDENTIFYING A CRISIS

Not every event qualifies as a crisis. This plan should be activated only when a situation or event constitutes a **significant threat** to the **existence**, **reputation** or **revenue stream** of Sodexo and our clients. The Crisis Team Leader or designee(s) will notify the Education Facilities Services Crisis Management Team when the crisis plan has been activated.

### **Examples of potential crises:**

### Material-related hazards

• A material-related hazard that results in widespread illness or death.

# Natural disasters that cause a substantial loss of life or impact our ability to operate

- Earthquakes
- Tornadoes
- Hurricanes
- Other natural disasters

### **Employee-related hazards**

- Serious accidents
- A major labor strike
- Employee sabotage that results in significant property damage, injury or loss of life
- Hostage/violent acts involving Sodexo employees

### Other

- Computer virus that threatens company's ability to conduct business
- Litigation or court decision that threatens company's viability
- Scandal or arrest of senior executive(s) for fraud, SEC violations or other criminal acts
- A bombing or other terrorist action

Knox County Schools

### II. TAKING ACTION: Role of Education Facilities Services Crisis Management Team Members

The Crisis Team will be responsible for:

- Establishing and maintaining communications with the crisis site
- Managing and supporting response activities
- Tracking incident status
- Assessing potential impact of issues and possible long and short-term consequences

All Crisis Team members must be prepared to:

- Travel to a designated location (Gaithersburg headquarters, regional office, etc.), or be available by telephone, e-mail, and/or video conferencing to review the situation
- Give priority to crisis response activity assignments over their functional responsibilities as determined by the Crisis Management Team Leader
- Designate a replacement to cover functional responsibilities of daily operations
- Carry a cell phone or other means of immediate communication (pager, Blackberry)

All members of the Crisis Team should avoid speaking to the news media or the public about the crisis without authorization from either the Crisis Team Leader or the Sodexo NORAM PR Crisis Team representative.

### **Crisis Team Members' specific responsibilities:**

### **Crisis Management Team Leader:**

- Activates the Crisis Management Team based on these criteria questions:
  - ✓ Would Education Facilities Services benefit from divisional coordination of the situation?
  - ✓ Will the response to this situation require management focus on substantial mobilization and coordination of personnel and/or resources beyond the local capability?
  - ✓ Could the situation result in a major disruption of divisional operations?
  - ✓ Could the situation result in adverse media coverage or damage the company's image?
  - ✓ Is there increased sensitivity to the situation due to a history of similar situations within Sodexo or other members of the same industry?
  - ✓ Could the situation have substantial legal or financial impact on Sodexo?
  - ✓ Could the situation disrupt or modify Sodexo's long-term business strategy?
- Provides leadership and control over team activities; alerts team in anticipation of potential crisis situations
- Completes initial Crisis Situation Status Report

- Activates Crisis Operations Communications
- Makes on-the-spot decisions within the framework of the organizational philosophy
- Serves as the executive spokesperson for the company if deemed necessary
- Advises and informs the division president, market president, CEO, chairman and other senior Sodexo executives

### **Crisis Management Team Activation:**

If the Team Leader activates the Crisis Management Team, members will be immediately contacted and instructed to meet as soon as possible via conference call on the emergency bridge that will be established by the Team Leader. The Team Leader will also determine if a Crisis Center should be activated and if all Team Members need to travel to a single site for crisis management coordination.

### Other Education Facilities Crisis Management Team Member roles:

### **Finance**

- Oversee general accounting functions related to the crisis
- Obtain and transport large sums of currency, if required

### **Human Resources**

- Advise on all personnel issues
- Devise strategy for keeping employees informed about the crisis
- Assist victims and their families as needed, including arrangements for counseling or other types of aid

### IS&T

Provide internet and other technological support as needed

### **Public Relations**

- Advise Crisis Management Team on issues related to public and media relations, and devise appropriate responses
- Sodexo VP of Public Relations to serve as the primary public spokesperson for the company, if deemed appropriate
- Plan and coordinate all interactions with the media

### **Operations**

If the crisis is account-specific or affects a geographic area, the operations vice president and district manager responsible for that account/area should be included in conversations and planning sessions.

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### **Other Corporate Resources:**

In addition to the core functions listed above, the Education Facilities Crisis Management Team may call upon other corporate resources for assistance as necessary, including:

### Legal

- Provide legal advice
- Ensure actions taken are consistent with employees', clients' and shareholders' rights

### **Risk Management**

- Investigate all incidents that involve a potential claim against the corporation
- Establish claim response logistics
- Serve as a central, factual resource on incident causes

### **Government Affairs**

 Provides counsel on legislative issues and relationship impact with key government officials

### **Incident Site Liaison**

 Act as the Crisis Management Team contact at the site (assigned based on the nature of the incident)

### **Loss Prevention**

- Provide advice to the Crisis Management Team on loss prevention issues
- Coordinate logistical requirements
- Interface with appropriate regulatory agencies

### Recorder

• Maintain follow-up Crisis Situation Status Report of all activities and communications during the crisis period (assigned based on the nature of the incident)

### **Corporate Security**

- Secure the site
- Provide security as needed for employees and company assets
- Coordinate with law enforcement officials as necessary

# III. INITIAL PROCEDURES FOR CRISIS RESPONSE Receive message indicating crisis. Immediately phone into crisis bridge number as indicated via message. The emergency bridge number is 888.893.1731; Access Code 3393230. If you are contacted or notified to call this number, the Education Facilities Crisis Management Team has been activated. Take roll. Crisis team lead shall keep track of which team members have joined the conference call until recorder (or other designed person) comes onto the bridge.

**3. Achieve quorum.** Crisis team lead will determine when a sufficient number of team members have joined the call to begin actual crisis strategy/planning activities.

**Primary v. Secondary.** Both primary and secondary team members will respond to the message and join the conference call. Secondary team members will drop off the call once primary team members have called in.

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# **Education Facilities Services Crisis Management Team Contact Information**

DEPARTMENT LEADS	Alternates
Crisis Team Lead	
Finance	
Human Resources	
IS&T	
Public Relations	
Client Relations	
Recorder	

Attachment B
Education Facilities Crisis Situation Status Report No.:
Current Date/Time:
Incident Name:
Incident Date: Incident Time (w/time zone):
Incident Location:
Incident Description:
·
# Injuries/Casualties: Fatalities Injuries Missing
Type of Injuries/Victim identities if known:

PAGE 2 / Education Facilities Crisis Situation Status Report
Site Impact:
Evacuation: ( ) Complete ( ) In Progress ( ) Not Currently Required
Property Damage: ( ) Major ( ) Moderate ( ) Minor ( ) None
Contamination Area: ( ) Large ( ) Moderate ( ) Small ( ) None Is news media ( ) aware of the incident ( ) / at the site of the incident. Details:
Summary of Response Operations:
Underway:
Planned:
Crisis team activation?: ( ) No ( ) Not at this time ( ) Yes (Date/Time)
Other necessary notifications: (check those who have been or will be notified):
( ) Chairman ( ) CEO ( ) Market President ( ) Board members
( ) Sodexo Group Who?

AGE 3 / Educ	ation Facilities Crisis Situation Status Report
lients ( ) Who	Details:
ublic officials ( Details: (i.e., Ma	yor, City Council, Governor, other state or local public officials)
Any other notifi	cations deemed necessary by team leader: (Who/details)

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#### **Attachment C**

#### **Education Facilities Crisis Situation Status Report**

The primary Crisis Operations Room is located on the second floor, conference room C, Altamonte Springs, Florida.

#### The Primary Crisis Operations Workspace is equipped as follows:

- Flipcharts
- Telephones, land line
- Paper, including note pads
- Pencils, pens
- Crisis Situation Status Report Forms
- PC connections with Wireless access
- Additional chairs, workspace areas
- Facsimile machine (407.260.2305)
- Outlet Power Strips
- Extension Cords

### **Locations**

Sodexo

283 Cranes Roost Boulevard

Suite 260

Altamonte Springs, Florida 32701

Sodexo

Gaithersburg Headquarters

Conference Room (TBD)

9801 Washingtonian Boulevard

Gaithersburg, Maryland 20878

#### **BACK-UP CRISIS OPERATIONS CENTER**

#### **Emergency Contacts for Sodexo HQ**

Jaya Bohlmann Office: 301.987.4550

The Back-up Crisis Operations Center has several offices available for Crisis Team use. These rooms are equipped as follows:

- Electrical outlets
- Wireless access
- Phone land lines
- Flipcharts
- Electrical outlets, including power strip bar
- Television with video conference capability (no cable access)
- Markers and pens (multiple in storage cabinet)
- Fax machine (Fax number is 301-987-2000)
- Printers (color and b/w)
- LCD projector

# **Attachment D Sodexo Education Facilities Senior Team Contact Information**

SENIOR TEAM MEMBERS	Administrative

### **Attachment E**

### **Additional Corporate and Divisional Contacts**

I. C. D II			
Jeff Purcell			
Office: 630.810.1144 x3018			
Cell: 630.330.9362			
Office Fax: 630.810.9488 or 9497			
Pager: 877.504.7696			
Jaya Koilpillai-Bohlmann, VP Public Relations			
Office: 301.987.4550			
Sue Rutherford			
Office: 407.339.3230			
East Region			
Bruce Caison			
Office: 303.717.1822			
South Region			
Dave Ramsey			
Office: 813.253.6227			
Marc Tomchin			
Office: 704.759.1562			
Terry Warner			
Office: 816.918.5001			
010.010.0001			

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### **Chartering Aircraft**

• www.FlightTime.com

Office: 888.242.7837 Fax: 781.891.9540

E-mail: request@flighttime.com

• www.skyjet.com

Office: 888.875.9538 1424 16<sup>th</sup> Street, NW

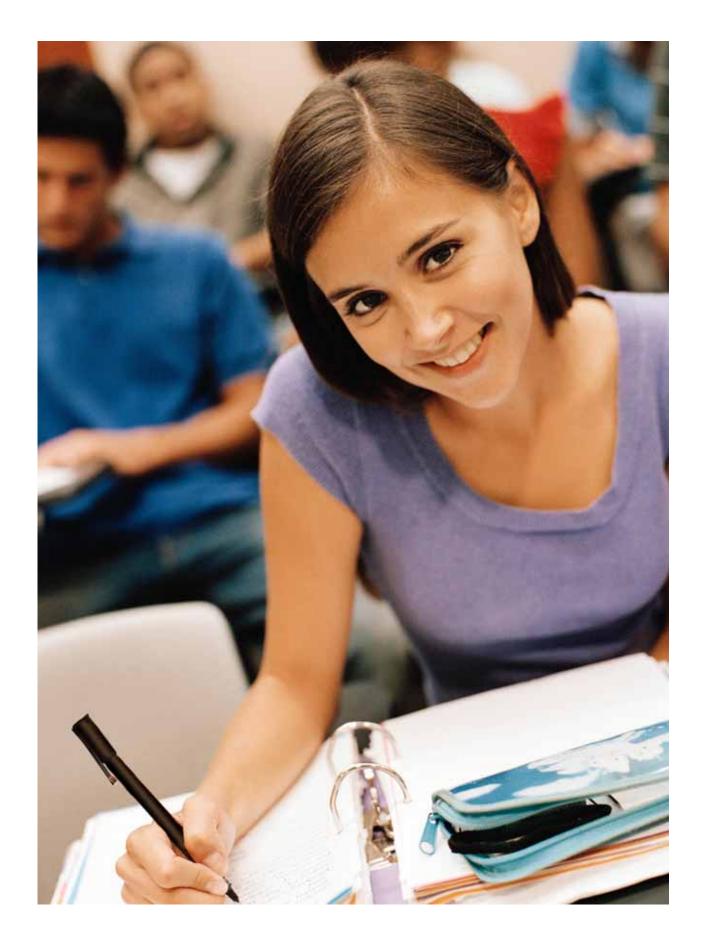
Suite 210

Washington, DC 20030

202.544.3000

Fax: 202.546.6155

E-mail: info@skyjet.com



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## **Business Model**

**Training** 

Sodexo is committed to the training and development of all employees in the company. Every division has professional training specialists who work closely with management to develop and facilitate programs that will prepare our employees to handle the challenges and pressures of our business.

A great deal of time and effort have been devoted to studying the art of training. For example, Sodexo's training and development group has found that in order for training to be effective, it should be *continuous* it should be *long-term*, and it should be *relevant*. Sodexo trainers employ this process to identify and assess the precise needs of each position so that the person hired for the job will be taught exactly what is needed to know to succeed in that job. Learning by doing is the primary learning principle. In this fashion, employees are presented with real problems and are expected to produce workable solutions.

Sodexo's training process creates several additional benefits. Our managers expand their own knowledge through the training process. Employee retention tends to be higher, and economies are gained through localized training where printed and audio visual training materials can be stored and utilized as needed.

The Sodexo Management Development Program includes an introduction to Sodexo, followed by a training program developed by our management development specialist to meet the needs of the particular division. The proven Sodexo Management Development Program includes:

To be effective training should be continuous, long-term and relevant.



#### A lot of it is about...communication

#### Engaging employees - from A to Z

The term "engaged," whether it is related to personal relationships or work relationships, is about personal connection. On the job, a lot of it relates to communication between managers and employees. The editors of Coach came across the following A-Z list of things managers can do to foster "engagement" and commitment from their workforce and we thought it was so well done we had to share it with you. This article, presented here in an edited format, was written by Lin Grensing-Pophal for the Society for Human Resource Management (SHRM).

- A ACKNOWLEDGE. Make the time to tell employees how much you appreciate them. These acknowledgements don't have to be complex simple words of thanks, public recognition of an employee's efforts, a notice in the employee newsletter. Employees themselves will be the first to tell you that, when it comes to acknowledgement, it's "the little things" that count.
- B BENEFITS. Employees are concerned about affordable health care; and non-basic benefits related to work-life issues, like child care, are important to them. Share information on these subjects with them.
- C CARE. Employees have lives and problems outside the workplace. You can and should express concern for employees. When managers or organizations genuinely "care," employees develop a strong sense of loyalty in return.
- D DETERMINE WHAT THEY WANT, Employees don't respond the same way to the same forms of recognition or reward. Not all employees will welcome public recognition. Others may crave visible "attaboys."
- E EQUITY. Keep in mind that equity doesn't necessarily mean "equality." Employees do not expect to be treated exactly the same as other employees becausetheirneedsandsituationsareunique. What they do expect is that they will be treated "fairly."
- F FORGIVE. Employees make mistakes. When they do, how the organization responds can make

- a huge difference in their self-esteem and their loyalty. Help employees and the organization learn from mistakes. Consider whether work processes, and not employee "incompetence," may be contributing to errors or mistakes. Enlist the employee's help in determining and implementing a workable solution. Then move on.
- G GIVE FEEDBACK. Feedback should be ongoing, not just an annual performance review requirement. Make sure employees know what's expected of them and that they have frequent feedback to let them know how their performance compares with expectations.
- H HONESTY. Employees appreciate your honesty, even if the information may be unpleasant. Better to hear from you directly than to hear news or feedback through the grapevine.
- I INVOLVE. Are employees offered the opportunity to participate in decisions that affect the organization and particularly their jobs? Being asked for their opinions on issues large and small can be extremely motivating.
- J JUMP! How quickly do you respond to employee requests? Even if you can't "fix the problem," commit to providing some form of response.
- K KISS. "Keep it short and simple." Employees, by and large, want to perform effectively and efficiently. They can't if the processes or

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tools they have to work with are inefficient or ineffective.

- L LISTEN. Offering employees the opportunity to share their comments, suggestions and concerns is a key way to keep them engaged.
- M MANAGE EFFECTIVELY. Studies continue to show that an employee's direct supervisor has the greatest impact on his or her performance.
- N NUDGE. Don't accept mediocre performance from employees. Push (nudge!) them to do their best.
- O OPPORTUNITIES. Many (but not all) employees are upwardly mobile. What opportunities exist internally for employees to move into higher-level or more challenging roles?
- P PAY. While pay isn't the most important motivator for your employees, it's right up there. The key is equity - both internal and external.
- Q QUESTION. You can learn a lot from employees if you take the time to ask them. Concerned about turnover? Ask employees what they think the problems might be.
- R REWARD. "A fair day's pay for a fair day's work" is an outmoded way of viewing the relationship between employees and the companies they work for. To keep employees engaged, you need to reward individual or group efforts that contribute to the organization's mission or exemplify the kind of performance or behaviors that you'd like to continue to see. Be creative. It doesn't have to cost a lot to offer meaningful rewards and incentives to employees.
- S SHARE INFORMATION. What do employees need to know? Anything that will help them make a more valuable contribution to your organization. Don'thoardinformationasasource of power.

- T TALK TO THEM. Talking with employees indicates that you're interested in them and in their opinions.
- U UNDERSTAND THEIR ISSUES. The issues that are important to your front-line customer service people are different from the issues that are important to your back-room order processing employees. Do you know what those issues are?
- V VALUE. Perhaps your organization is one for which employees feel proud to work. Perhaps your benefit package is particularly generous. And, perhaps that value already exists but you just haven't taken the time - or thought about - reminding employees that it's there.
- W WHY? When you make a decision, implement a new policy or change an existing one. do you just do it or do you tell employees why? Many companies lament that employees don't like dealing with change. That's not necessarily true. What employees don't like is change they don't understand. Communicating the why behind the decisions you make is a simple way to keep employees engaged.
- X [E]XCELLENCE. Does your organization, and your department, strive for excellence? Employees feel proud when their organization reaches its goals, creates new products or achieves recognition.
- Y YES! It's easy to say "no." It takes more time to find ways to meet employees needs. Nobody likes to hear "no," but we all appreciate a demonstrated willingness to find some common ground.
- Z ZEST. Having fun at work is okay. In fact. it's better than okay. When employees enjoy their jobs they enjoy coming to work. Consider ways that your organization can create a zestful environment that keeps employees coming back - and doing their best.



#### **Introduction to Sodexo - Management Services Come Alive**

All new managers receive an introduction to Sodexo and formal classroom instruction in fundamental management skills. Come Alive begins with an orientation to Sodexo history and culture, followed by training in hospitality and customer service. In addition, instruction and practice are provided in the following basic management skills:

- Interviewing
- Motivation
- Coaching and counseling
- EEO/sexual harassment
- Training

#### **Management Training**

There are three levels of management training at Sodexo. This training has been developed to indoctrinate the management trainee to all phases of custodial management. Level One is a four-week program that introduces the trainee to the technical functions of cleaning. Some of the topics include student room cleaning, hard floor care, trash handling, recycling, and general maintenance tasks. The trainee, who has been assigned to the training account, learns how to perform all functions by actually doing and practicing the task after a discussion and review of a slide presentation by the account trainer. In all levels, at the end of each week, the trainee is evaluated on tasks learned and follow-up action is initiated if necessary.

The second phase of training, Level Two, is designed to introduce the trainee to basic supervisory skills during a two-week period. The trainee will review issues including formal and informal rounds, basic management principles, work and employee scheduling, employee and client relations and cost control systems. At the end of the two weeks, the trainee is provided with the first opportunity to gain hands-on experience by actually supervising frontline employees.

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The final portion of the program for the management trainee, Level Three, is an introduction to management systems. This phase, which takes from nine to twelve months, is implemented at the account where the trainee is permanently assigned after completing the six-week program (Levels One and Two). Some of the specific issues covered are job descriptions/staffing analysis, computerized software systems, payroll procedures, budgeting techniques, purchasing procedures, and subcontract negotiations. There are a total of 16 topics that must be covered within the nine to twelve month training period. At that point, the training is implemented by the custodial services director and the vice president of operations. The formal feedback mechanisms of Levels One and Two are continued at this level aside from a written evaluation, the analysis and evaluation of the trainee is determined in the actual daily performance of the job and the evaluation of performance in accordance with Sodexo personnel policies and procedures.

More experienced supervisors, assistant managers and account managers receive additional training during a three and one-half day basic custodial management seminar, Level Four.

The objectives of this program are to:

- Ensure excellence at our existing accounts;
- Sharpen our competitive edge in obtaining new business, and;
- Effectively handle the pressures and challenges that future personal and divisional growth will bring.

The seminar, which is held off site at a conference center or hotel, focuses on specific management topics such as Fundamentals of Managing People, Fundamentals of Interviewing, Four-Step Method of Training, Discipline/ Documentation, and Solving Employee Performance. Level Four also includes more in-depth information on operations issues such as Introduction to Computer and Software, Employee Team Concept, Accounting, Regulations, and Safety. An entire half-day is devoted to Client Relations and Aggressive Hospitality, two interwoven areas that distinguish Sodexo from its competitors. Through discussions, small group work, and role playing participants learn about and practice those skills that make our management team a cut above the competition.

Level Five, which is a two-part program, focuses on conceptual and functional management issues relevant to the project engineer and regional vice president level.

Some of the topics covered include Changing Role of Management, Building Teams, Leadership, Problem Solving, Managing Change, Conflict, and Performance. Operational issues discussed include Cost and Survey Analysis, Financial Reporting, and Sales Support.

Sodexo also offers two-day seminars on the following specific subjects: Train the Trainer, Business Writing, Introduction to Computers, and Software and Safety. The purpose of Train the Trainer is to provide a select group of operations employees with the facilitation skills necessary to successfully deliver training modules in the field. Business Writing is designed to help our managers reduce writing time, improve clarity, select and organize details, eliminate grammatical errors, choose appropriate style and write persuasively. Our computer seminars provide management with a thorough overview and working knowledge of our facilities management and housekeeping software programs. The safety coordinator training prepares selected management personnel to deliver and monitor an effective safety program in the field.

Sodexo realizes that knowledgeable managers motivate employees, ensure quality service and produce satisfied clients. A knowledgeable management team can only be produced through dynamic training programs. Through the years, our dedication to training has set us apart from our competitors and has been the cornerstone of our success.

#### **Individual Development (ID) Program**

Training begins with the Individual Development (ID) Program, a self-paced, onthe-job training program designed to introduce all aspects of the business to the new manager. On the first day, each new manager is assigned a coach or mentor who guides the manager through a series of tasks. Once the tasks are completed and approved by the coach, the new manager has successfully completed the ID Program.

#### **Principles of Managing**

The second-level management training program, Principles of Managing, continues the emphasis on customer service and client communication. Participants learn to manage the business, their employees and themselves more effectively. Topics in this program include:

- Goal Setting
- Performance Appraisals
- Problem Solving
- Discipline and Documentation
- Financial Analysis
- Time Management
- Stress Management

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#### **Management Seminar**

The Management Seminar is an advanced program for managers who supervise other managers. Highly interactive, this intensive workshop covers the following management topics:

- The Changing Role of Management
- Motivation
- · Perception and Reality
- Team Building
- Leadership
- Group Participation
- Managing Change

#### The Respect Program

Respect is an in-house hospitality training program designed to increase the levels of service to our customers. The program is designed to be a team effort between management and employees. Both groups will work together to devise action plans that will achieve a higher level of customer service. The process will allow both management and staff to gain a better understanding of each other. The team approach will enhance the quality of life in the workplace and will enable the account to meet the needs of the most important person: the customer.

#### **Safety**

Successful safety management means taking action both before and after an accident occurs. Safety training emphasizes accident prevention and employee training in hazard recognition and control. Many training resources are available to managers including programs on slips and falls, cuts and choking, safety talk pamphlets and various safety newsletters. Safety coordinators conduct training and help ensure that safety policies and procedures are followed.

#### **Advanced Finance Training**

This program enhances the manager's knowledge of accounting, break-even analysis, and data collection with analytical tools needed to apply cost/contribution factors, program management, promotion planning and pricing to profitability or subsidy reduction.

#### Train the Trainer

At Sodexo, managers are responsible for the training, growth and development of their employees. Train the Trainer is designed to help managers acquire skills to train others effectively. Using videotape feedback, the focus is on presentation and platform skills.

#### **Team Building**

Team building services are offered to improve effectiveness of management groups. This type of intervention has been most helpful during new account openings and when a group has experienced a significant staffing change.

#### **Time Management**

This course assesses how managers are currently managing their time and provides them with techniques that improve personal and professional productivity. Managers learn daily and long-range planning and effective delegation.

#### **Stress Management**

The purpose of this class is to assist managers in diagnosing major sources of stress, identifying techniques to manage stress, and in some cases, eliminating unnecessary stress for greater productivity.

#### **Performance Appraisal**

Performance appraisal is an important part of a manager's responsibilities. In this program, managers discuss and explore the impact of appraisal on employee morale and productivity, learn how to prepare and conduct appraisals, and determine the criteria for writing effective development plans.

#### **Computer Skills Training**

Computer literacy is essential for the effective manager. From an understanding of the basic operations of a computer to the application of specialized software programs, managers learn how to use computers to more effectively manage their business. Training in Windows, Excel spreadsheets and word processing.

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#### **Hourly Employee Training**

The most important component of a quality program is the training provided to the departmental staff. The Sodexo training program has been designed to provide employees with effective training from their first day of employment and during their entire tenure within the department.

#### **Developing People**

Central to Sodexo's philosophy and unit operating system is the *development of the employee into a skilled professional.* Employees who are well-trained and motivated, who actively participate in decisions affecting their work, and who are afforded growth opportunities within their craft, perform more efficiently. They care, and that concern is reflected in the quality of their service.

Sodexo has designed a skills-building program that immediately improves worker productivity and output. It also satisfies the employee's desire to grow. At Sodexo, the emphasis is on growing people, not policing people. Well-trained and motivated employees need less supervision. The department managers work closely with the department employees to provide orientation, classroom training, on-the-job training and in-service training. All the training conducted has been fully documented and is available for administration's or any regulatory agency's review upon request.

Our program includes the following:

#### I. Training of a New Employee

#### (a) Orientation

A new employee will be welcomed by our custodial services director, given an orientation tour of the campus, introduced to building and department policies and shown a brief overview film that explains the importance of custodial management services and touches on safety and student relations.

#### (b) Initial Training

Seven concentrated days of carefully planned classroom and "hands-on" training follow the introduction and prepare the employee for working on a campus. This training is given by the director and training sponsors selected from the employee work force. Although new employees will be practicing the tasks under the eye of the trainer, they will not fill a position during this initial seven days. They are trained in over forty items, and the training given is recorded on a form which becomes part of the employee's personnel file.

#### (c) Follow-Up Training

A questionnaire has been developed for each training module, which is intended to serve as an indicator of how well the employee understood the content. The questionnaire is written in English and Spanish.

The certificate program is part of the Sodexo philosophy that employees and their accomplishments need to be recognized. The Sodexo certificate program was designed to reward and recognize employees who have made the effort to expand their knowledge and skills and have accomplished this goal.

We aim to cross-train employees so that at the end of a year they can perform any custodial management tasks required.

#### (d) Guest Relations

We feel custodial management and cleaning are only one aspect of an employee's job – guest relations is just as important. We have developed a guest relations program that focuses on behaviors that positively affect the student's perception.

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#### **II. Ongoing Training**

All employees, whether they have one or ten years of service, receive ongoing training and reinforcement. We formalize this in two ways:

#### (a) Method of the Week

Each week a particular cleaning task is selected for special focus. The management team observes each of the employees carrying out this task, and if their method deviates from the suggested method, they are retrained one-on-one. At the end of the week at a brief department meeting, the correct method is reviewed with the group as a whole, along with observations on any deviations noted. Thus, over the 52 weeks of the year, each employee receives retraining in all tasks.

#### (b) In-Service Training Week

Each month, a one-hour meeting of all shifts will be held for "classroom" training. At these sessions, we focus not only on techniques, but also on other topics such as dangers of infection, how to relate to students, personal hygiene, and functions of other workers in the building. Custodial management employees feel more closely connected to the larger mission when they are aware of other departments' activities and goals, so department heads and administrative personnel will occasionally be invited to assist at these meetings.

#### **Retraining of Present Employees**

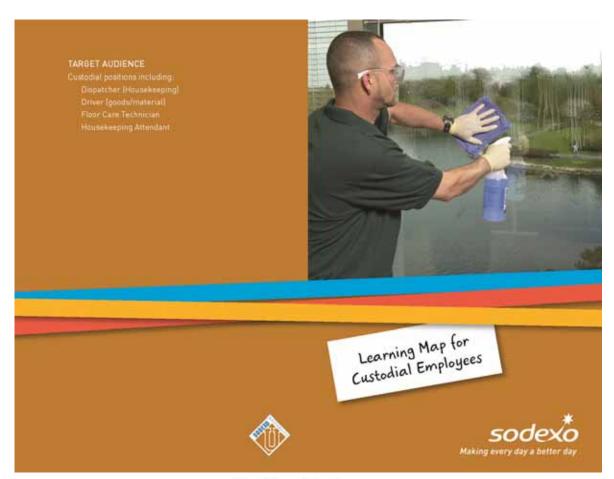
The first priority of our program is to retrain present custodial management employees in Sodexo standard methods and procedures, which will include, in some instances, different supplies and equipment than those which they have become accustomed. We do not require these employees to undergo as rigorous training as we would give a new employee; instead, we use a combination of one-on-one training, close follow-up, the Method of the Week, and in-service training meeting. The retraining of existing employees is also noted on the employee's training form.

#### Sample SCS Training

We will mentor and train groups of hourly employees on the subjects of Restroom Specialist, Light Duty Specialist, Vacuum Specialist and Utilities Specialist. Each subject shall be taught in approximately 20 hours using video instruction, classroom instruction, workbooks and task site coaching.

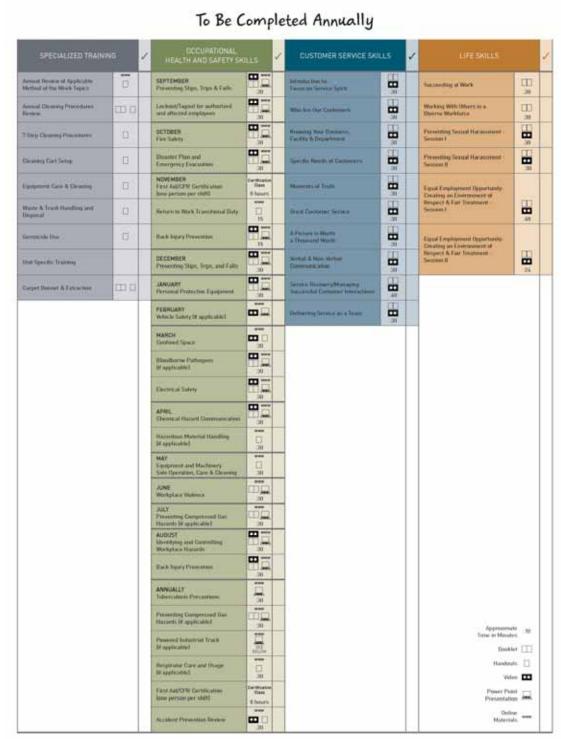
#### SCS Program (Small Group Training Schedule)

- Introduction
- Video
- · Review of Tasks
- Role of Employee
- Mouse Game this shows how to do team work
- Question and Answer
- Tools used
- MSDS EcoLab comes in and gives a hazard communication program
- Wellness Center we have someone come in and explain about how to stretch, warm-up, proper lifting techniques, etc.
- Restroom Training
- Vacuum Specialist newest comes in and gives a training session of the back pack vacuum how to maintain, clean, etc.
- Review Cleaning Approach
- Assign task to each Employee
- Hands-on Training
- Graduation Certificate



### For New Employees

	SPECIALIZED TRAINING				OCCUPATIONAL HEALTH AND SAFETY SKILLS			
First Day	Hambeatling	Wante & Frank Hamiling and Draganial			Accident Presention Review		Hazardous Waste & Material Hasaling	ō,
(Before Starting Work)	Equipment Care & Cleaning		Semicile Use	0	Chemical Hazard Communication		Back Injury Presention	
	7-they Distance		Low History Dutting		Univer Kenpossibility and Hal	Urteer Kengonstatity and Motor Whick Recard Check of applicabled		
First Week	Area Cleaning	0	Duni Mapping	00	Equipment and Machinery Sa	Equipment and Machinery Safe Operation, Care & Cleaning		II 30
	Project Cleaning	0	Wes/Durry Mapping	m n	Disaster Plan & Emergency E	viscostien)		m =
	Impact Cleaning	0	Vacatemena	Ö	Personal Protective Equipme	Personal Protective Equipment		
	Spot Chruning	D D			Pledging Salety First Poster			□ <sub>36</sub>
	Waste Deceptable Genning	0			Respirator Core and Usage M Protection Program - Append			□ <sub>30</sub>
	High Chinney				the the Job Training Blecognic	rong Job Hacard	d	- To
	Rectroom Disaring General Procedures, Minner, Flatures & Dispensions	П	Flour Scrubbing & Necourtry	m a	OSHA Guick Cards			
	Street & Classroom Cleaning Daily & Weekly	0	Hard Floor Barmining	шо	Electrical Salety		□ m	
	Likely & Contracts Cheering	П	Floor Strepping & Hafashihang	CD (1)	Sign, Trye, and Falls	Stips, Trips, and Falts		- m
60 Days	Gymnasium, On sterry	B	Corpet Care Basics	ma	Hand Hygerne			D
-mgs	Locker Home & Arbieric Area Cleaning	0	Carpet Spot Depring	П	Aubeston Awareness M applic	sabled		- m
	Hart Floor Gare Basics	III O	Corpet Buseurt & Extraction	m a	Ladder Salety			□ <sub>III</sub>
	Floor Buffing	шп			Emergency East Rouse			II 40





Initial 3-4 hours Annual Retrieber 49 minutes Recert Boatson every 3 years



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#### **Mandatory Training**

#### **Chemical Hazard Communication**

- Chemical MSDS sheets, Right To Know
- Description, proper use and labeling of chemicals
- · Personal protective equipment

#### **Hazardous Waste & Material Handling**

- Blood and bodily fluids cleaning
- Bloodborne Pathogens
- Hand washing
- Infectious waste handling
- Spill response and procedures

#### **Disaster and Fire Safety Plans**

Facility and department plans

#### **Waste Handling and Disposal**

- Description of types of waste
- Safe handling and disposal of waste

#### **Equipment Care and Cleaning**

**Germicide Usage** 

7-Step Cleaning

**Cleaning Cart Set-up** 

**Proper Lifting Techniques** 



#### **Employee Training Manual**

The following pages are from our Custodial Management Employee Training Manual and submitted for your review. We would be pleased to review the entire manual with any member of Knox County Schools' management team.

- 1. Training Manual Table of Contents
- 2. Training Documentation
  - A. Orientation
  - B. Classroom Training
  - C. On-the-Job Training
  - D. Monthly In-Service
- 3. Training Questionnaires

We have developed questionnaires to determine how well the employee has retained the subject presented. These have been developed for each of the 22 modules of cleaning and are presented in English and Spanish.

4. Employee Recognition

### **Employee Training Manual**

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		Management			
	404	Safety and Disaster			
	405	Technical and Procedure Manuals			

#### **Training Documentation**

#### **Hourly Employee Orientation Checklist**

Manager's Instructions – Meet with the new employee, tour the unit, and complete the following checklist. Introduce the new employee to his or her immediate supervisor and as many "old-timers" as possible. Detach this page and attach this record to the active PAF in the PAF file.

#### APPLICATION PROCESS – Check each box completed Employee

- Read orientation booklet
- Complete application
- Complete W-4

#### Manager

- Complete I-9 form Employee Eligibility Verification
- Contact CIC for TJTC Credit if applicable
- Create file folder on new employee

#### 2. TIME SHEET

- Sign in the employee
- Explain time sheet procedures
- Explain child labor laws, hours worked, "off-limit" jobs, and mandatory breaks required
- Explain when and where paychecks are issued

#### 3. **TOUR**

- Explain the function of each department and job
- Introduce the new employee when possible

#### 4. **EMPLOYEE MEALS** – Identify:

- When to eat
- · Where to eat

#### 5. UNIFORMS

- Explain uniform issuing
- Complete uniform receipts
- Instruct on laundering
- Discuss uniform standards
- Issue name tag

#### 6. **APPEARANCE STANDARDS** – Discuss policies regarding:

- Hair
- Beards/moustaches
- Teeth
- Personal hygiene
- Make-up
- Posture
- Jewelry

#### 7. WORK SCHEDULES

- Identify where posted
- Discuss change procedure
- Stress attendance
- Review procedures for calling in late or absent
- Review doctor's certificate policy
- Explain the request for days off

#### 8. SAFETY

- Discuss avoiding accidents (identifying key hazards)
- Review teamwork for clean-up of spills and debris
- Review accident reporting procedure
- Discuss avoidance of falls and cuts
- Locate first-aid kit and identify authorized first-aid personnel

#### 9. **MISCELLANEOUS**

- Discuss where and when to smoke
- Review parking procedures
- Locate employee entrance and exits
- Locate restroom facilities
- Review employee locker procedures
- Review miscellaneous work rules
- Discuss the importance of an employee's role in energy conservation
- Discuss security of valuables handbag, packages, etc. (remind employee not to bring valuables or money to work)
- Discuss loitering and visiting the unit during non-working times (manager's O.K. required)

#### 10. BENEFITS

• Explain benefits and issue enrollment forms where applicable

#### 11. **TEAMWORK** – Discuss:

- Responsibility to guests and other clients
- Relationship of job to other jobs
- Responsibility to department and to other departments
- Teamwork between employees and managers
- Discuss management lines of authority

#### 12. JOB CERTIFICATE RECEIVED

#### 13. MINORS WORK PERMIT RECEIVED

#### 14. TRAINING

- Outline training program and review training records
- Employee will not be able to work until these items are received.

I acknowledge that the above items were reviewed with me and that I clearly understand them.

Date:	
Employee's Signature:	
Manager's Signature:	

### Record of Programmed Instruction Sodexo Cleaning Instruction

Name:	Facility:	
Position:	Hire Date:	

Subject	Date	Hours	Instructor Initials	Trainee Initials
Restroom Specialist Method – Video, classroom workbooks, task site coaching		20		
<b>Light Duty Specialist</b> Method – Video, classroom workbooks, task site coaching		20		
Vacuum Specialist Method – Video, classroom workbooks, task site coaching		20		
Utilities Specialist Method – Video, classroom workbooks, task site coaching		20		

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### **Record of Programmed Instruction Classroom Training**

Name:	Facility:	
Position:	Hire Date:	

No.	Subject	Initial Date	Test Results % Score
401	Orientation to Custodial Services		
402	Employee Duties and Quality Management		
403	Safety and Disaster Regulations and Plans		
404	Technical and Procedure Manuals		
405	Waste Disposal Procedures		
406	Role of the Custodian		
407	Employee Development Assurance		
408	Employee Personal Hygiene		
409	Work Schedules		
410	Documentation of Work Schedules		
411	Use and Care of Supplies and Equipment		
412	Germicidal Detergent/Environmental Microbiology		
413	Custodial Safety		
414	Hard Floor Maintenance		
415	The Importance of Hand washing		
416	Carpet Care		

**NOTE** – Above topics are required for new employees during the first 90 days of employment.

# Record of Programmed Instruction On-The-Job Training

Name:	Facility:	
Position:	Hire Date:	

Training Completed	Date	Instructor Initials	Trainee Initials	45 Day Follow-Up
Introduction				
Facility Rules				
Orientation to Custodial Form Completed				
Fire Cause, Prevention				
Fire Evacuation				
Incidents and Accidents				
Area Assignment				
Clean Equipment				
Issue and Control of Supplies				
How to Set Up a Cart				
Dormitory and Residence Cleaning				
Room Cleaning – Occupied				
Room Cleaning – Check Out				
Lounges				
Food Areas				
Dining Areas				
Classroom Cleaning				
Chalkboards				
Set Ups				
Floor (Hard) Maintenance				
Wet and Damp Mopping				
Dust Control/Sweeping Floors				
Stripping				

### Record of Programmed Instruction On-the-Job Training – $2\,$

Training Completed	Date	Instructor Initials	Trainee Initials	45 Day Follow-Up
Floor (Hard) Maintenance (Continued)				
Auto Scrubber				
Spray Buffing				
Sealer and Finish Application				
Super Hi-Speed Burnishing				
Bathroom Cleaning				
Toilet – Commode				
Shower				
Vanity Sink				
Tub				
Dusting				
Walls				
Low Dusting				
High Dusting				
TV and Control Module				
Venetians				
Lights				
Spot Washing Walls				
Technical Equipment				
Telephone				
Cleaning and Polishing				
Glass				
Chrome				
Stainless Steel				
Brass and Copper				
Furniture				

### Record of Programmed Instruction On-the-Job Training – 3

Training Completed	Date	Instructor Initials	Trainee Initials	45 Day Follow-Up
Trash				
Compactor Use and Cleanliness				
Trash Carts				
Trash Rooms				
Bagging Procedures				
Carpet Maintenance				
Vacuuming				
Spotting				
Hot Water Extraction				
Rotary Shampoo				
Foam Machine				
Yarn Pad				
Pile Lifting				
Gymnasium Care				
Gymnasium Floor Care				
Locker Rooms				
Rest Rooms				
Showers				
Other Duties				
Cleaning and Defrosting Refrigerator				
Stair Cleaning				
Elevator Cleaning				
Wall and Ceiling Washing				
Public Restroom Cleaning				
Lounges				
Minor Equipment Repair				

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### Record of Programmed Instruction On-the-Job Training – $\mathbf{4}$

<b>Training Completed</b>	Date	Instructor Initials	Trainee Initials	45 Day Follow-Up
Other Duties (Continued)				
Partitions				
Library Shelving				
Set Ups/Laboratories				
Set Ups/Concerts and Events				
This Trainee is now trained to hold the position of				
Instructor:	_			
Management:	_			

### **In-Service Training Attendance Record**

Dept		Date	Time		
Instructor		Program			
Methodology					
Audio/Visual	Demonstration	Outline of Lesson	Lecture		
Discussion	Handouts	Chalkboard	Other		
Summary of Meeting					
Attendee Name		Signature			
		<del></del>			
		<del></del>			
( <b>v</b> ) For Make	-Up Class				

### **Monthly In-Service Training Record**

Name:	Facility:	
Position:	Hire Date:	
	Date of Certification :	

Subject	Initial Date	Review Date	Review Date	Review Date
Orientation to Custodial				
Custodial Safety				
Work Schedules				
Employee Development Assurance				
Employee Duties and Quality Management				
Employee Personal Hygiene				
Germicidal Detergent/Environmental Microbiology				
Hard Floor Maintenance				
Role of Custodial				
Safety and Disaster Regulations and Plans				
The Importance of Hand washing				
Waste Disposal Procedures				
Use and Care of Supplies and Equipment				

### Monthly In-Service Program Schedule

JAN	Orientation to Custodial Services
FEB	Fire Prevention and Disaster Control
MAR	Custodial Safety
APR	Gym Maintenance
MAY	Office Cleaning
JUN	Hard Floor Maintenance
JUL	Classroom Cleaning
AUG	Carpet Maintenance
SEP	Shower Locker Room Maintenance
OCT	Work Schedules/Work Rules
NOV	Waste Disposal
DEC	Hazardous Chemical Data

## **Training Questionnaires**

Orientation to Custodial (Shown)	401
Employee Duties and Quality Management (Not Shown)	402
Safety and Disaster Regulations and Plans (Shown)	403
Waste Disposal Procedures (Not Shown)	404
Technical and Procedure Manuals (Not Shown)	405
Role of Custodial (Not Shown)	406
Employee Development (Not Shown)	407
Employee Personal Hygiene (Not Shown)	408
Work Schedules (Not Shown)	409
Documentation of Work Schedules (Not Shown)	410
Use and Care of Supplies and Equipment (Not Shown)	411
Germicidal Detergent/Environmental Microbiology (Not Shown)	412
Custodial Safety (Shown)	413
Hard Floor Maintenance (Shown)	414
The Importance of Hand washing (Not Shown)	415
Carpet Care (Not Shown)	416

#### **Custodial Orientation**

Please check true or false to answer each question

Employ	ee:	
T F	8.	Be alert to safety dangers and report them immediately.
T F	7.	Use only the exact amount of each product that you are told, keep equipment neat and clean, report broken and defective equipment and keep carts and supplies out of the way.
TF	6.	Keep visitor areas tidy, be courteous, and refer visitor questions to those who can help them.
T F	5.	Follow a pattern of cleaning that will save you steps.
T F	4.	The wearing of jewelry is not allowed in custodial services.
T F	3.	Hands must be washed frequently during routine duties.
T F	2.	Personal appearance and good grooming are important to the people that you work fo and the ones that you work with.
TF	1.	Custodial objectives are to destroy germs, help control the spread of dirt, and provide a cheerful surrounding.

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Sodexo Facilities Management 401 p3 Custodial Employee Training Manual

4 – 170 Business Model Knox County Schools

CET-401 **EMPLOYEE TRAINING** 

#### Orientacion de la Custodia

Por favor, indique Verdadero (V) o Falso (F) para contestar cada pregunta.

Empleado	o:	Fecha: Calificacion:
VF	8.	La seguridad es muy importante en la limpieza.
VF	7.	Cuando se mezclan los detergentes germicidas, la cantidad correcta que se anade al agua es emportante para matar los germenes.
VF	6.	Para ayudar a su centro de trabajo y ayudarse a sí mismo, usted debe mejorar consantemente en todo lo que peuda.
VF	5.	Todos los días debemos observar y buscar formas que nos permitan usar el tiemp con mayor sabiduria.
V F	4.	Todos los empleados deben usar el uniforme apropiado en todo momento en la escuela.
VF	3.	El lavado de manos no es el medio más importante para prevenir la propagacion de infecciones.
V F	2.	El mal olor del cuerpo se considera ofensivo para los pacientes y hay que evitarlo en todo momento.
VF	1.	El papel del servicio de custodia es prevenir la diseminación de infecciones.

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Sodexo Facilities Management 401 p4 Custodial Employee Training Manual

**Knox County Schools** 

#### Safety & Disaster Regulations & Plans

Please check true or false to answer each question 1. We must observe all rules and regulations of the facility. T F 2. T F It is not necessary to read regulations of the facility. 3. We must each know what to do in case of fire. T F T 4. The supervisor must be asked if there is any confusion about what to do F in case of fire. 5. Facility regulations require wearing an identification badge at all times. T F 6. Grounds safety must be assured at all times. T F 7. T F The facility has a disaster plan which the director of custodial services has in the office. 8. Each custodian must be informed of his/her role and duties in case of T F disaster. 9. A call up plan has been made for each person in the department to be T F contacted in case of disaster. If the person whom you are to call does not answer, you must call those T F 10. people below them on the list. **Employee: Date:** Grade %:

 $\Delta \; \Delta \; \Delta$ 

Sodexo Facilities Management 403 p3 Custodial Employee Training Manual

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EMPLOYEE TRAINING CET-403

#### Reglamentaciones y Planes de Seguridad y en Caso de Catastrofe

	Por favor, indique Verdadero (V) o Falso (F) para contestar cada pregunta.
V F 1	Debemos observar todas las normas y reglamentaciones del centro de trabajo.
V F 2	No es necesario leer las reglamentaciones del centro.
V F 3	Cada persona debe saber qué hacer en caso de incendio.
V F 4	Debe preguntar al Supervisor si existe alguna confusión sobre qué debe hacerse en caso de incendio.
V F 5	Las reglamentaciones de las instalaciones requieren el uso de una placa de identificacíon en todo momento.
V F 6	La seguridad del lugar debe estar presente en todo momento.
V F 7	El centro posee un plan en caso de catástrofe que el Director del Servicio de Mantenimiento tiene en su oficina.
V F 8	Cada empleado de mantenimiento debe estar informado de su papel y de sus deberes en caso de catástrofe.
V F 9	Existe un sistema de llamadas para ponerse en contacto con cada persona del departamento en caso de catástrofe.
V F 10	O. Si la persona que usted debe llamar no contesta, debe llamar a las que continúan en la lista.
Empleado:	Fecha:Calificacion:
	$\Delta$ $\Delta$ $\Delta$

Sodexo Facilities Management

403 p4 Custodial Employee Training Manual

CUSTODIAL SAFETY CET-413

#### **Custodial Safety**

Please check true or false to answer each question

Er	nploye	e:	
Т	F	10.	Before emptying a trash can, you should put your hand inside first to see what is inside
Т	F	9.	Safety is very important in custodial service.
Т	F	8.	Always report damaged equipment to your supervisor.
Т	F	7.	Bacteria is never found on dirty equipment, so they don't have to be cleaned daily.
Т	F	6.	Electrical problems, like wall plugs that are damaged, are the custodian's responsibility.
Т	F	5.	When cleaning a hallway or corridors, either by wet mopping, stripping, or spray buffing, one half the area should be done first.
Т	F	4.	Lifting heavy objects is done with the back.
Т	F	3.	It is not important to mix chemicals correctly.
Т	F	2.	When working near electricity, you should use a wooden ladder, not a metal ladder.
Т	F	1.	When mopping or spray buffing it is always important to use wet floor signs.

 $\Delta \; \Delta \; \Delta$ 

Sodexo Facilities Management 413 p3 Custodial Employee Training Manual EMPLOYEE TRAINING CET-413

#### Seguridad en el Mantenimiento y en la Limpieza

Por favor, indique Verdadero (V) o Falso (F) para contestar cada pregunta. V F 1. Cuando se está trapeando o puliendo siempre es importante usar las señales de "Piso Mojado." 2. Cuando se trabaja cerca de la electricidad debe usar una esca lera de madera, F no una de metal. V F 3. No es importante mezclar los productos químicos correctamente. F 4. Los objetos pesados deben levantarse con la espalda. F 5. Cuando se limpia un pasillo o un corredor, ya sea usando trapeador mojado, removiendo o aplicando pulimento, debe hacerse primero solo una mitad del area. 6. Los encargados de la limpieza deben solucionar problemas eléctricos como los F enchufes dañados. 7. F Las bacterias nunca se encuentran en el equipo sucio, por lo tanto no se tiene que limpiar diariamente. V F 8. Siempre se avisa a su Supervisor cuando hay un equipo dañado. 9. La seguridad es muy importante en la limpieza. V F 10. Antes de vaciar un cubo de basura, debe meter la mano primero para saber qué hay adentro. Empleado: Fecha: Calificacion:

ΔΔΔ

Sodexo Facilities Management 413 p4 Custodial Employee Training Manual

#### **Hard Floor Maintenance**

Please check true or false to answer each question

Employee:		Date:Grade %:
T F	10.	After stripping the floor and all water is removed and the floor is dry, you now apply the finish.
T F	9.	When buffing, keep the buffer moving at all times.
T F	8.	Sharp movements of the floor machine will cause it to move too rapidly for easy control.
T F	7.	For economic reasons you should save the left over finish that is in your bucket.
TF	6.	When finishing floors, begin right up against the baseboard.
T F	5.	Always post a wet floor sign at both ends of the mopping area when mopping corridors.
TF	4.	Conductive floors do not use any finish.
T F	3.	You do not have to use chemicals to clean facility floors.
T F	2.	Uncarpeted floors must be dust-mopped prior to wet mopping.
T F	1.	It is not necessary to know each type of floor in order to maintain it.

 $\Delta \; \Delta \; \Delta$ 

Sodexo Facilities Management 414 p3 Custodial Employee Training Manual EMPLOYEE TRAINING CET-414

#### Mantenimiento del Piso de Superficie Dura

Por favor, indique Verdadero (V) o Falso (F) para contestar cada pregunta. F 1. No es necesario conocer cada tipo de piso para poder darle el mantenimiento apropiado. F 2. A los pisos sin alfombra hay que pasarles el trapeador para polvo antes de pasarles el trapeador mojado. 3. No debe usar el detergente germicida para limpiar los pisos del Hospital. F Los pisos conductivos no requieren ningún terminado. F 4. F 5. Cuando está pasando el trapeador mojado en los corredores siempre hay que poner una señal de "Piso Mojado" en cada extremo del área que esté limpiando. 6. Cuando se le da el acabado a los pisos, se empieza a aplicar justamente contra el zócalo. F 7. F Por razones de economía debe guardarse el acabado sobrante que ha quedado en el balde. 8. Los movimientos bruscos de la máquina para el piso darán lugar a que la misma F se mueva con demasiada rapidez para poder controlarla con facilidad. 9. F Cuando se está puliendo el piso, se mantiene la pulidora en funcionamiento en todo momento. Después de limpiar y de raspar el piso, de quitar toda el agua y una vez que el piso está 10. F seco se aplica el acabado.

ΔΔΔ

Fecha: Calificacion:

Empleado:

Sodexo Facilities Management 414 p4 Custodial Employee Training Manual

## Tracking Form

TRAINING TITLE:	USED BY:	
GROUP OR INDEPENDENT STUDY:		

ENGINEER	EXPERIENCED IN SUBJECT YES OR NO	SCORE BEFORE TRAINING	SCORE AFTER TRAINING	RETENTION SCORE 4-6 WKS LATER

**Knox County Schools** 

#### **Employee Recognition**

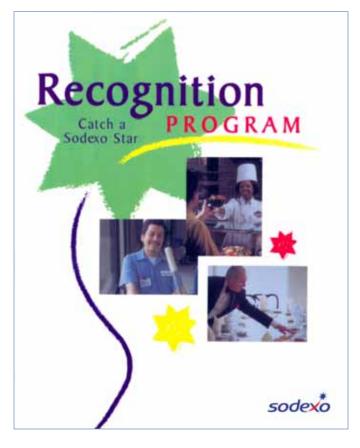
In addition to outstanding compensation and benefits package, being recognized for a job well done is often the most rewarding and motivating aspect of a job. The person who consistently does a high-quality job in a low-profile position deserves and needs to hear positive feedback. Sodexo managers are trained to identify these employees and are strongly encouraged to recognize them in a timely and sincere manner with awards, incentives and other tokens of appreciation. Sodexo is structured so that a talented and motivated hourly employee can move up to a management position in a relatively short time, and our managers develop employees for tomorrow's opportunities by encouraging them to work toward their full potential today.

#### Catch a Sodexo Star

The Catch a Sodexo Star program is a simple reward and retention program that recognizes frontline employees who go above and beyond the call of duty. The program rewards positive behaviors that support Sodexo's values including Service Spirit, Team Spirit and Spirit of Progress.

Managers give employees stickers for demonstrating positive behaviors and the stickers can be redeemed for a variety of gifts. The overall goal of the program is to motivate frontline employees to excel in their positions and reward those who do.





#### **Certificate Program**

It is a part of the Sodexo philosophy that employees and their accomplishments need to be recognized. Individual recognition helps to enhance employees' self-esteem, which will in turn enhance the quality of their work.

The Sodexo Certificate Program has been designed to reward and recognize employees who have made the effort to expand their knowledge and skills, and have accomplished this goal.

Employees are awarded certificates of recognition when they are eligible, which signifies their development and achievements. The recognition of this advancement is no light matter. The unit manager will schedule an employee recognition meeting, which helps generate a unified atmosphere within the department.

Below is a reduced sample of a Sodexo training certificate.



4 – 180 Business Model Knox County Schools



# Business Model Cleaning Products and Equipment

We have included a list of all chemicals and materials we are currently using in other school districts. We are prepared to use the products identified in the RFP, but would appreciate consideration of the products listed in this section. We spend considerable time during the contract implementation and start up process reviewing the type of products currently used and the customer satisfaction with those products. Our desire is to determine with our direct client and building occupants the type of products that will best meet the needs of each building's occupants and then determine the actual usage expected.





nature clean
environment
pure
protection

#### **Green Seal Products**

Green Seal is an independent, non-profit organization that promotes products and services that cause less pollution and waste, conserve resources and help minimize global warming and ozone depletion.



#### QC 51E Glass Cleaner

- Green Seal certified under GS-37
- Use on glass, plastic, vinyl or other hard surfaces
- Contains no ammonia
- VOC less than 1% dilution
- Concentrated formula reduces water consumption
- Safe for aquatic life at use dilutions
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- · Recyclable packaging
- Phosphate less than 0.1% at use
- Nontoxic to humans at use dilutions
- Ingredients are readily biodegradable

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#### **QC 52E General Purpose Cleaner**

- For use on hard surfaces
- Green Seal certified under GS-37
- VOC less than 1% at dilution
- Concentrated formula reduces water consumption
- Nontoxic to humans at use dilutions
- Noncombustible and noncorrosive to skin and eyes
- Safe for aquatic life at use dilutions
- Ingredients are biodegradable
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- Recyclable packaging
- Phosphate less than 0.1% at use

#### **QC 91E Bathroom Cleaner**

- Cleans bathroom walls, fixtures and floors
- Green Seal certified under GS-37
- VOC less than 1% at dilution
- Concentrated formula reduces water consumption
- · Nontoxic to humans at use dilutions
- Non combustible and non corrosive to skin and eyes
- Ingredients are readily biodegradable
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- Phosphate less than 0.1% at use

**Knox County Schools** 

#### **Quik Fill 520E Glass Cleaner**

- For use on glass, plastic, vinyl or other hard surfaces
- Green Seal certified under GS-37
- Contains no ammonia
- VOC less than 1% at dilution
- Concentrated formula reduces water consumption
- Safe for aquatic life at use dilutions
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- Recyclable packaging
- Phosphate less than 0.1% at use
- Nontoxic to humans at use dilutions
- Ingredients are readily biodegradable

#### **Quik Fill 910E Bathroom Cleaner**

- Cleans bathroom walls, fixtures and floors
- Green Seal certified under GS-37
- VOC less than 1% at dilution
- Concentrated formula reduces water consumption
- Nontoxic to humans at use dilutions
- Non combustible and non corrosive to skin and eyes
- Ingredients are readily biodegradable
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- Phosphate less than 0.1% at use

Knox County Schools

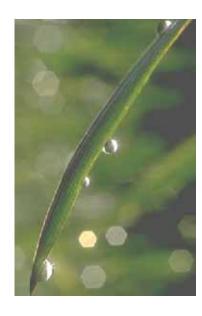
#### Quik Fill 310E Neutral Cleaner

- Safe and effective cleaner for all types of resilient and hard floors
- Submitted to Green Seal for certification under GS-37 standards
- VOC less than 1% at dilution
- Concentrated formula reduces water consumption
- Nontoxic to humans at use dilutions
- Noncombustible and noncorrosive to skin and eyes
- Safe for aquatic life at use dilutions
- Ingredients are readily biodegradable
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- · Recyclable packaging
- Phosphate less than 0.1% at use

#### QC 510E General Purpose Cleaner

- For use on hard surfaces
- Green Seal certified under GS-37
- VOC less than 1% at dilution
- Concentrated formula reduces water consumption
- · Nontoxic to humans at use dilutions
- Noncombustible and noncorrosive to skin and eyes
- Safe for aquatic life at use dilutions
- Ingredients are biodegradable
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- Recyclable packaging
- Phosphate less than 0.1% at use





#### **Zinc Free Floor Finish**

- Submitted to Green Seal for certification under GS-40
- Does not contain zinc
- VOC less than 4% at dilution
- No dibutyl phthalate
- Nontoxic to humans at use dilutions
- Noncombustible and noncorrosive to skin and eyes
- Ingredients are readily biodegradable
- No NPE, EDTA, NTA
- Free of known carcinogens and reproductive hazards
- · Recyclable packaging
- Phosphate less than 0.1% at use

#### **Zinc Free Finish Remover**

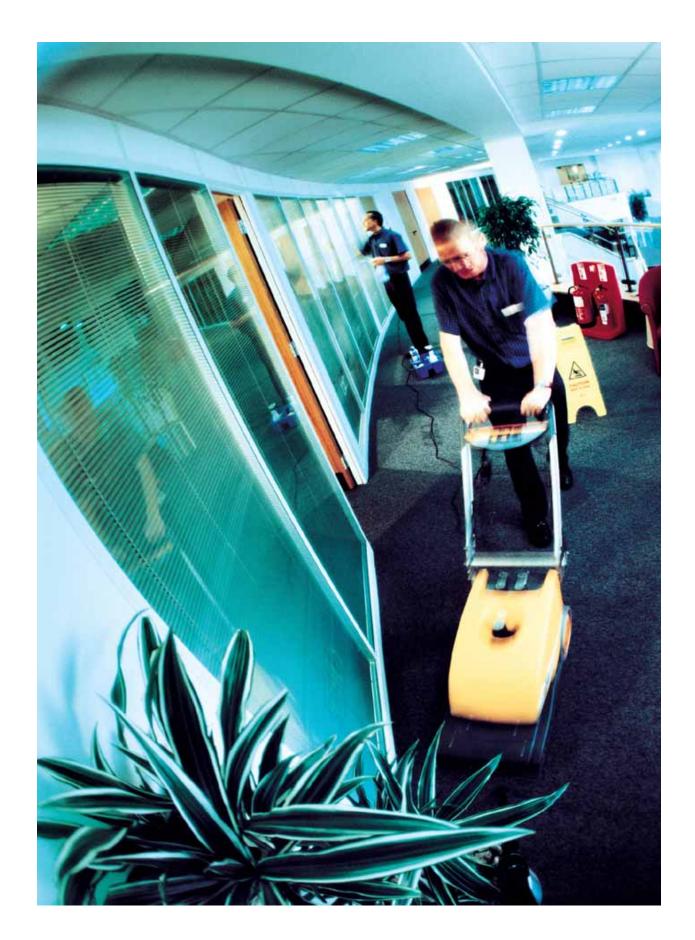
- Submitted to Green Seal for certification under GS-40
- Neutral PH for reduced personal hazard
- VOC 2% at strongest concentration
- Cold water dilution reduces energy usage
- · Nontoxic to humans at use dilutions
- Noncombustible and noncorrosive to skin and eyes
- Ingredients are readily biodegradable
- No NPE, EDTA, NTA
- Free of carcinogens and reproductive hazards
- · Recyclable packaging
- Phosphate less than 0.1% at use

Knox County Schools

## **Equipment to be Provided**

Equipment Name	Quantity	Unit Price	Total
Labor Management Time Clock	88	\$ 600	\$ 52,800
Laptop Computers	4	\$2,500	\$ 10,000
Financial Computer, Monitor and Printer	1	\$2,500	\$ 2,500
Monitor	4	\$ 125	\$ 500
All in One Printers	4	\$ 275	\$ 1,100
Tennant 3090 Backpack Vacuum (BackPack)	196	\$ 335	\$ 65,580
Kiavacs	52	\$3,500	\$182,000
Tennant F5 20" Heavy Duty Slow Speed Buffer	71	\$ 559	\$ 39,689
Windsor Lightning 1500 rpm High-speed Burnisher 20"	89	\$ 871	\$ 77,552
Windsor Lightning 2500 rpm Battery Burnisher 20"	19	\$3,704	\$ 70,378
Tennant 3520 Wet/Dry Vacuum 15 Gallon	85	\$ 460	\$ 39,099
Tennant Front Mounted Squeegee Kit for 3520 Wet/Dry Vac	85	\$ 209	\$ 17,740
Tennant T3 Walk Behind Scrubber with Fast 20"	35	\$4,152	\$145,325
Tennant T7 Ride-on Scrubber with Fast 32"	20	\$9,606	\$192,124
Total New Equipment to be Provided			\$896,387
Leased Equipment	Quantity		Annual Lease
E250 Cargo Van	1		\$ 5,316.00
Ford Ranger 4 x 2			\$ 6,080.00

**Knox County Schools** 



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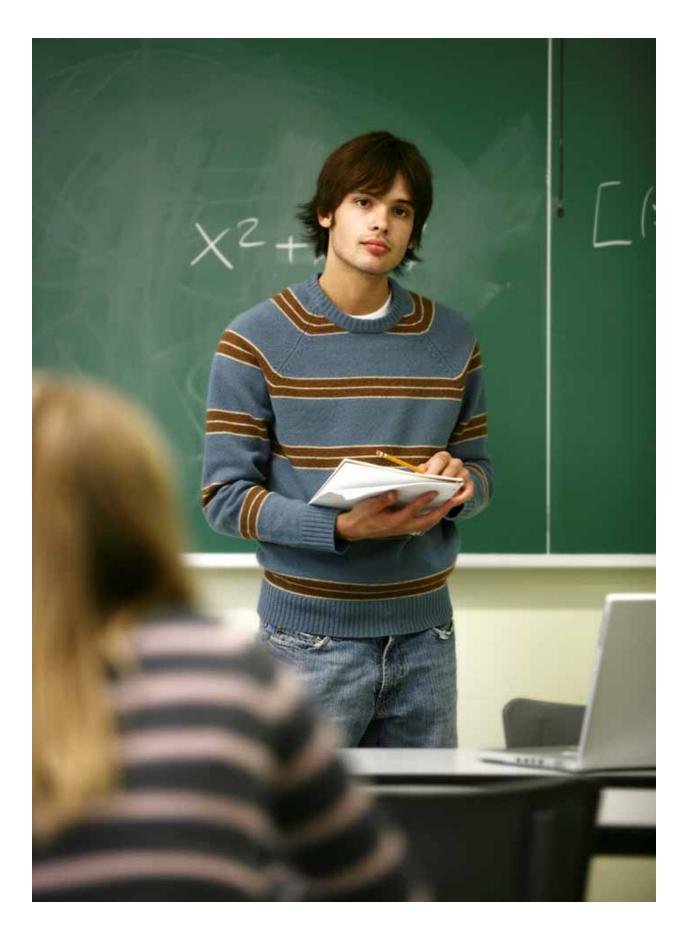


## **Business Model** Security Plans and Procedures

We have reviewed the security requirements identified in the RFP and understand our responsibilities as they relate to those requirements and the enforcement of those requirements. Sodexo will incorporate the following security requirements into our training program for all employees:

- 1. Sodexo and all employees are responsible for safeguarding against loss, theft, or damage to all Knox County Board of Education property, materials, equipment and accessories which might be exposed to contact to Sodexo's employees. The staff will also be trained to report any circumstances which might endanger any Knox County Board of Education assets.
- 2. In the event that a staff member observes a situation where the health and welfare of individuals is endangered, or when buildings, equipment or property could be damaged or destroyed, the staff will be trained to report the situation to the appropriate school official immediately.
- 3. Sodexo employees will be informed that guns, knives or other dangerous weapons are not allowed on campus, including in personal automobiles.
- 4. Sodexo employees will be informed that alcohol and drugs are not prohibited on School campuses, including in personal automobiles.
- 5. Key control training will be provided to all Sodexo employees. Key control procedures are included in sub-tab 4-16.
- 6. Sodexo employees will be required to wear uniforms and badges on campus at all times.

Sodexo's Background Check Review is included for your review.



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# SODEXO BACKGROUND CHECK REVIEW GUIDE

A Tool for Human Resource and Talent Acquisition Professionals Involved in Reviewing Background Information for Candidates and Employees

If you have any questions about this Guide, please contact Robyn Welter, Senior Attorney, Sodexo at 800 763 3946, Ext. 44134.



#### I. OVERVIEW

#### A. Pre-employment Screening

Sodexo conducts background checks on the selected candidate for:

- any management position where the selected candidate is external
- any position posted in the Career Center where the selected candidate is external
- any position where the selected candidate is an internal candidate transitioning from an hourly to a management position
- all inter-divisional transfers of management employees into the Senior Services, School Services, and Education Services/Facilities Management (for K-12) divisions
- all hourly in-unit positions for Senior Services, School Services, and Education Services/Facilities Management (for K-12) divisions
- any position in Health Care or Government Services accounts where a background check is required by state or federal law; and/or
- · any position where the client requires a background check

Sodexo uses a third-party vendor (USA-FACT) to conduct pre-employment background checks. These checks typically consist of criminal background checks, but may also include education, licensing and employment verification, and personal reference checks. In addition, Sodexo conducts driving records check for positions which require driving.

Sodexo does not routinely require drug screening or conduct credit checks, unless required by law or client requirements. A credit check will be done only with the approval of the Law Department.

The pre-employment investigation (and drug screening, if any) will be done only with the applicant's written consent. Such consent is obtained through the employment application process. The employment application packet, which includes copies of the required disclosure and authorization forms, is available on SodexoNet under the Employee Center > Rewarding > Background Check Review Guide (Quick Link).

Wherever possible, the criminal component of the background investigation should be fully complete and compliant with the guidelines set forth in this manual prior to the applicant's start date.

#### B. Current Employees

Sodexo conducts background checks on current employees when: (1) an hourly employees receives a promotion to a management position; (2) a manager transfers to a position in School Services or Senior Services; (3) an existing client imposes a new background check requirement; or (4) Sodexo learns information about a particular employee that suggests a new or updated background check is warranted.

If the employee completed the April 2009 revised version of the employment application/ authorization forms, then no new authorization is required to complete a post-hiring background check. If the employee completed an earlier version of the employment application/ authorization form or does not have an authorization form on file, then the employee must sign the Current Employee Authorization Forms available on SodexoNet under the Employee Center > Rewarding > Background Check Review Guide (Quick Link).

#### II. BACKGROUND CHECK PROCESS

Sodexo learns of an applicant's criminal, educational, and employment history through the applicant's responses to questions on the employment application. If required, a background check is conducted by USA-FACT.

#### A. The Sodexo Employment Application

The employment application (as revised April 2009) contains the following question regarding the applicant's criminal history:

Have you ever been convicted of a crime? Yes No record Please review the attached state disclosure limitations before responding. All applicants may answer "No Record" if a conviction has been sealed, pardoned, expunged, annulled, statutorily eradicated or dismissed upon condition of probation.
If yes, please provide date, place and nature of conviction(s):
A conviction will not necessarily disqualify you from employment with Sodexo.

The application includes state disclosure limitations for the following states: California, Connecticut, Hawaii, Illinois, Massachusetts, Utah and Washington. The full text of the disclosure limitations is included in the employment application packet, which is available on SodexoNet under the Background Checks quick link on the Human Resources page.

In addition, the application requests the applicant's educational history beginning with high school, and his/her employment history covering the six years preceding the employment application, or last four employers, whichever covers a longer period of time.

As part of the pre-employment process, candidates will receive an application packet that includes the document entitled "A Summary of Your Rights Under the Fair Credit Reporting Act" and the form entitled "Written Disclosure and Authorization for Background Investigation" ("Written Disclosure Form"). Every individual hired by Sodexo must complete the Written Disclosure Form, even if he/she does not have to submit to a background check at the time of hire. The Written Disclosure Form should be maintained in the employee's personnel file for future use, if needed for a subsequent post-employment background check.

If a background check is required at the time of hire, the applicant must complete the forms entitled "Required Information for Criminal History Check and/or Driving Records Check" and/or "Required Information for Education and/or Employer Verification," as applicable.

**Note**: To assist in the background check process, the Hiring Manager or HR/TAG representative who reviews the completed application should ensure that the applicant included the place and date for any conviction identified on the application and provided *all* information requested on the "Required Information" form(s). If the applicant did not complete all necessary information, the Hiring Manager or HR/TAG representative should contact the applicant to obtain the missing information. Any additional information obtained should be noted in a separate document—not on the application. **No one but the applicant should write on the application itself or on any required forms**.

#### B. Background Checks

All background checks are initiated by Sodexo's Corporate Security Department ("Corporate Security"). For hourly positions, the Hiring Manager/HR representative (the "Requester") will identify the appropriate searches to be run on the applicant based on state law requirements, if any, for K-12/Senior Services accounts, client request, and/or standard practice for the unit/division. For management/Career Center positions, the TAG Representative (the "Requester") will request the standard checks established for the position at issue. The Requester must send Corporate Security a copy of the disclosure/authorization form signed by the applicant and the information provided by the applicant on the "Required Information" form(s).

After USA-FACT completes the background check, the results are sent electronically to Corporate Security for review. In the event the background check contains negative information (in accordance with the state disclosure requirements), Corporate Security will notify the Human Resources Director (and TAG Representative, if applicable) via e-mail and include a copy of the background check report. The cover e-mail will state:

THE ATTACHED BACKGROUND CHECK REPORT MUST BE REVIEWED BY A HUMAN RESOURCES DIRECTOR IN ACCORDANCE WITH THE SODEXO BACKGROUND CHECK REVIEW GUIDE BEFORE MOVING FORWARD WITH THIS CANDIDATE IN THE HIRING PROCESS OR DETERMINING THIS EMPLOYEE'S ELIGIBILITY FOR CONTINUED EMPLOYMENT WITH SODEXO.

<sup>&</sup>lt;sup>1</sup> If any additional checks are required for a specific unit, the Hiring Manager/HR representative is responsible for ensuring that such checks are requested.

#### III. REVIEWING THE BACKGROUND CHECK RESULTS

#### A. ANALYZING CONVICTION INFORMATION

Note: The guidelines contained in this section apply when Sodexo has the discretion to determine whether to employ a candidate with a conviction record at a particular account.

Many states have laws and/or regulations addressing required background checks and identifying prohibited offenses for employees who work in K-12 Schools or Senior Services. Summaries of the state requirements for K-12 and Senior Services are available on SodexoNet under the Backgrounds Check quick link on the Human Resources page. Any applicable state law must be followed.

In addition, at times, Sodexo agrees by contract with a client not to place employees at a particular account who have certain specified convictions. Sodexo must abide by any contractual requirements relating to background checks.

**Conviction Revealed on Application**: If the applicant reveals a criminal conviction on the application, the responsible Human Resources Director or his/her designee should contact the applicant to learn details about the conviction before the candidate progresses through the selection process. An applicant may be disqualified (using the guidance contained in the following pages) from further consideration in the hiring process based on conviction information revealed on the application itself without running a background check. (*Note:* If the applicant is disqualified based on information obtained directly from the applicant (<u>not</u> from USA-FACT), Fair Credit Reporting Act ("FCRA") letters are not required)<sup>2</sup>.

**Conviction Revealed during Background Check Not Disclosed on Application**: If the criminal record search reveals one or more convictions (felony or misdemeanor), the Requestor should check whether the applicant disclosed the conviction(s) on his/her application. (*Note*: Ensure that applicant was required to disclose the conviction based on the state-specific instructions on the application.) If the applicant was required to disclose the conviction and did not do so, the applicant should be disqualified due to falsification of the application.

**Pending Matters/Arrest Warrants**: If the background check reveals any pending criminal offense that would disqualify a candidate using the guidelines provided below or an outstanding arrest warrant, the candidate's application for employment with Sodexo generally should be deferred until the pending matter has been resolved and/or adjudicated. A pending criminal offense or outstanding arrest warrant, standing alone, should not permanently disqualify a candidate.

<sup>&</sup>lt;sup>2</sup> The FCRA is a federal law that addresses employment-related background checks conducted by a "consumer reporting agency", which includes USA-FACT. Additional details regarding the FCRA requirements are provided on the next page.

**FCRA Requirements:** If a candidate/employee is disqualified due to the background check results completed by USA-FACT, Sodexo <u>must</u> follow the FCRA process. The referenced Notices are available on SodexoNet under the Employee Center > Rewarding > Background Check Review Guide (Quick Link).

- 1. Prior to making a final employment decision, Sodexo must provide the candidate/employee with a Pre-Adverse Action Notice (with a copy of the background check report) and allow the candidate/employee 5 business days to dispute the accuracy of the report.
- 2. If the candidate/employee is unable to dispute the information contained in the report, Sodexo must provide him/her with an Adverse Action Notice.

The following charts lists examples of extreme violent/sex-related, violent, non-violent, and drug-related crimes. **These charts are not all-inclusive**. These charts may be used as a guide when determining if a conviction would disqualify an applicant. Convictions will be considered only to the extent permitted by state and federal law.

CONVICTION INFORMATION	GUIDELINE
EXTREME VIOLENT OR SEX- RELATED CRIMES	
Arson Child Abuse Child Pornography Kidnapping Manslaughter Murder Rape Sexual Assault Accessory to one of these crimes	Automatic Disqualification for any conviction of an extreme violent or sex-related crime, regardless of timeframe.

In many instances, the chart below directs the reviewer to use the "**Six Factors**." In those instances, the reviewer is expected to gather additional information from the applicant so the reviewer can sufficiently analyze the conviction in light of:

- Duties of the job
- Seriousness of the offense
- Whether the offense has a direct relationship to the specific position sought
- Whether granting employment, in light of the conviction, would risk Sodexo/client's property or the safety of Sodexo/client employees or the general public
- Time elapsed between the offense and the job application
- Information regarding rehabilitation of the individual

CONVICTION INFORMATION	GUIDELINE		
VIOLENT CRIMES Assault	Within 5 years of the application date	Automatic Disqualification	
Battery Burglary Domestic Violence Robbery Stalking Accessory to a violent crime	More than 5 years before application date	Review using the Six Factors listed above	
FINANCE-RELATED CRIMES  Bribery Embezzlement Extortion Forgery Fraud (including insurance, unemployment, welfare) Identity Theft	Within 5 years of the application date and candidate has applied for a position with fiscal authority, or cash- handling responsibilities	Automatic Disqualification	
Larceny (Theft) Money Laundering Shoplifting Tax Evasion	More than 5 years or non-finance related position	Review using the Six Factors listed above	

CONVICTION INFORMATION	GUIDEL	INE	
NON-VIOLENT CRIMES  Bounced Check Carrying a Concealed Weapon Contributing to Delinquency of a Minor Disorderly Conduct Disturbing the Peace DUI/DWI Indecent Exposure Minor in Possession of Alcohol Prostitution Providing Alcohol to a Minor Providing False Information to Police Public Intoxication Shoplifting Traffic Violations Trespassing Unlawful Possession of a Gun	Review using the Six Factors listed above  Please note that if the position does not require driving, traffic violations, including DUI/DWI, are not relevant to the job.  If the position requires driving, use the point system below. 10 or more points are unacceptable and render the candidate ineligible to drive for Sodexo.		
CONVICTION INFORMATION	GUIDEL	INE	
DRUG-RELATED CRIMES (Manufacture/Sale)	Within 5 years of the application date	Automatic Disqualification	
Manufacture of a controlled substance Sale/Distribution of a controlled substance Possession of a controlled substance with intent to sell or distribute	More than 5 years before the application date	Review using the Six Factors listed above	
DRUG-RELATED CRIMES (Possession)	Review using the Six	Factors listed above	
Possession of a controlled substance Possession of drug paraphernalia			

<u>FOR POSITIONS THAT REQUIRE DRIVING</u>: A candidate with **10 or more** points has an unacceptable driving history. The point system to be used is detailed below. Evaluation of an employee's driving record will be based on the motor vehicle records for the three years preceding the application date. **This point system (not the DMVs' point systems, which often vary by state) will be used to evaluate the driving history**.

Violation	Points
Driving without a license (i.e. does not have a valid license)	10
Driving while license is suspended or revoked.	10
DWI/DUI	10
Reckless driving, racing, endangering the lives of others	10
Speeding:	
<ul> <li>3 violations in 12 months, regardless of speed excess</li> </ul>	10
<ul> <li>1 to 5 mph over the speed limit</li> </ul>	1
<ul> <li>6 to 10 mph over the speed limit</li> </ul>	2
<ul> <li>11 to 20 mph over the speed limit</li> </ul>	3
<ul> <li>More than 20 mph over the speed limit</li> </ul>	4
Driving too fast for conditions	2
Following at an unsafe distance	2
Improper judgment	2
Failure to yield right of way	2
Failure to obey traffic signal or sign	2
Improper turning	2
Improper backing	2
Improper pulling into or out of parking position	2
Failure to reduce speed to avoid a collision	2
Passing a stopped school bus	2
Improper loading or unloading of passengers	2
Improper loading or delivery (vehicle accident);	2
Improper loading or delivery (not vehicle accident)	2
Driving without insurance	2
Any at fault bodily injury accident.	3
Any at fault property damage accident.	3

# B. ANALYZING EDUCATION AND EMPLOYMENT VERIFICATION INFORMATION

An applicant must be truthful on all areas of the application. Intentional falsification/intent to deceive will result in disqualification of employment consideration.

If a candidate is disqualified due to the background check results completed by USA-FACT, Sodexo must follow the FCRA process described in this Guide.

VERIFICATION INFORMATION	GUIDELINE	
VARIANCE OR DISCREPANCY IN:	Consider the extent of the discrepancy (e.g., claimed length of employment off by a few months vs. a year or more)	
CLAIMED EDUCATION (degree obtained, dates, etc.)	If candidate insists he/she has provided accurate educational information, direct the candidate to provide confirmation of his/her claimed educational history (e.g., present a diploma, certificate of attendance) to USA-FACT for authentication and verification.	
EMPLOYMENT HISTORY (title, salary, dates, etc.)	If candidate insists he/she has provided accurate employment information, direct the candidate to provide confirmation of his/her claimed employment history (e.g., letters from employer, tax forms, etc.) to the HRD for authentication and verification.	
	Evaluate the variance/discrepancies for intent to deceive or overselling of credentials. If reasonable doubt regarding the truthfulness of the applicant's claims, the applicant should be disqualified.	

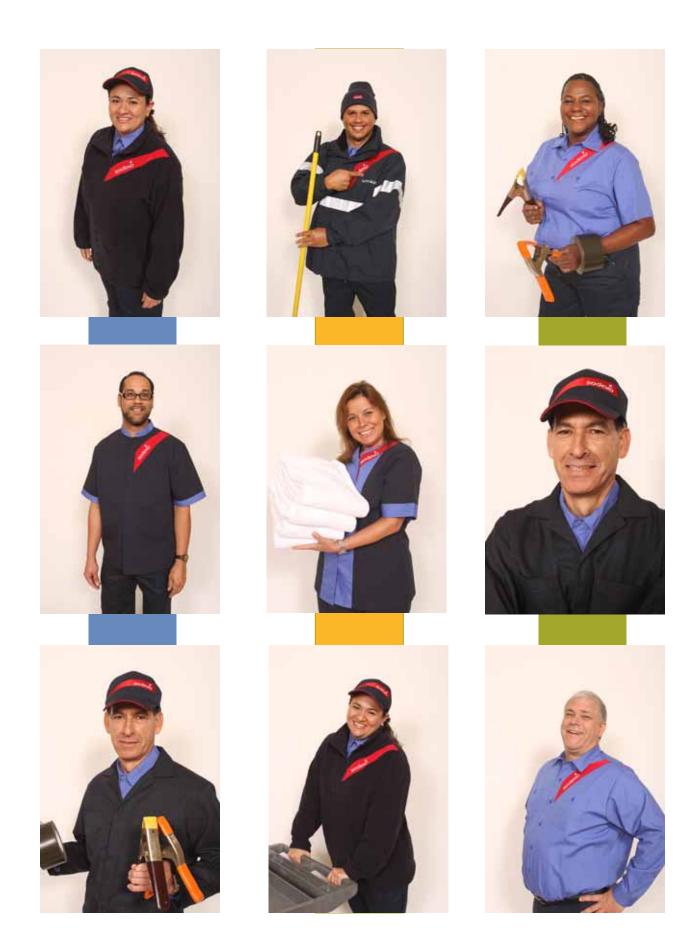


# Business Model Uniforms

#### **Uniform Policy**

It is Sodexo's policy to provide uniforms for all hourly employees to wear while at the Schools. Employees do have an opportunity to participate in the selection of their uniforms. Once the selection of the uniform is complete, we will share the selection with the appropriate School official for approval. Employees do have an opportunity to participate in the selection of their uniforms. The uniform will have the Sodexo logo and the employee's name. In addition to the uniform, the employee will be required to wear an identification badge at all times during work hours. Employees will also be provided training on appropriate dress and footwear. Employees will also be provided safety shoes.

Cintas is Sodexo's preferred uniform vendor and provides a wide range of uniforms for our employees. Generally speaking, the employees will have the opportunity to select from several styles of blouses, shirts and vests.



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# **Business Model Key Control Procedures**

#### **Key Control Policy and Procedure**

#### General

All keys issued to Sodexo Custodial Services in the Knox County Schools are for use only in the completion of the custodial services employees' assigned duties on the school campuses. These keys are the property of Knox County Schools. Keys are not to be taken off of Knox County School's campuses. Keys are provided for the exclusive use of custodial services and custodial services employees(s) to whom they are assigned and will not be released for use by others.

#### **Purpose**

The purpose of this facilities security and safety plan is to define the procedure for the control and issuing of keys required by custodial services for the performance of their duties on campus.



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#### **Procedures**

#### A. Custodial Services

- 1. Key(s) and key sets will be kept in secure key boxes located in the custodial services offices at the affected buildings
- 2. The key boxes will be locked at all times.
- 3. The general manager and selected designee will be the only individuals who have keys to the key boxes.

#### 4. Custodial Services Supervisor

- a. At the start of each shift, the custodial services designee shall issue key(s) required by each custodial services employee and ensure that the employee signs-out the key(s) utilizing the Key Log Sheet.
- b. If a custodial services employee reports losing a key(s), the custodial services designee shall determine the areas affected by the missing key and immediately notify the general manager and the director of facilities.
- c. Disciplinary action may be taken for any lost key(s).
- d. General Manager will not allow anyone from another department to check out a key.
- e. At the end of each shift, the custodial services supervisor or selected director shall verify that each custodial services employee returns the keys issued at the beginning of the shift and that the employee signs-in the key(s) utilizing the Key Log Sheet.
- f. If any of the keys are not returned at the end of a shift, the selected designee shall determine the areas affected by the missing key and immediately notify the general manager and the director of facilities.
- g. The custodial services supervisor or selected designee shall make a note on the Key Log Sheet regarding contacting the director of facilities and the direction from the general manager regarding replacement.
- h. The general manager will keep the completed key log sheets on file for future reference.

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#### 5. General Manager

- a. The general manager shall inventory all keys issued to custodial services monthly. This monthly inventory will be triggered and documented through the PM system.
- b. During the inventory of the key(s) the general manager shall ensure that each key issued is present, that the identification tag or stamp is legible, and that the tamper-proof key ring is still in good condition. If the key ring needs to be replaced it shall be done immediately.
- c. If a key is missing, the general manager shall determine the areas affected by the missing key and immediately notify the director of facilities.
- d. If a key is missing, the general manager shall investigate the last sign-out of the missing key on the Key Log Sheets to determine if procedures were followed and if disciplinary action is appropriate.
- e. The general manager shall notify the custodial services supervisor regarding the replacement of the missing key with or without re-keying and note it on the Key Log Sheet.

#### **Sample Key Control Policy**

#### **Policy Purpose**

The purpose of the key control policy is to maintain reasonable building security for the safety of personnel and the protection of property, while allowing access by personnel to authorized spaces within the campus.

#### **Key Definitions**

Academic Grand Master: allows access to all assignable space within all academic and administrative buildings.

Academic Sub Master: allows access to a limited area within buildings such as in a specific department.

Residence Life Grand Master: allows access to all assignable space within all residence halls.

Residence Life Sub Master: allows access to a limited area such as a community director's scope of responsibility.

Auxiliary Grand Master: allows access to all auxiliary spaces within all buildings.

Auxiliary Sub Master: allows access to a limited area such as all housekeeping closets or all IT spaces.

Single Operator: allows access to a single space.

Off the Master: locks will NOT be keyed "off the master" without the approval of the President's Office.

Departments requiring additional security may request to have security cameras installed at their expense.

#### **Training**

It is the responsibility of the Administration, Deans and Directors to communicate the importance and proper use of keys. The following instruction must be provided to all direct reports:

- 1. Keys may only be used by those designated who have agreed to control and safeguard the key(s).
- 2. Keys may not be loaned or passed out to another person.
- All construction contractor keys require Physical Plant Director approval. Key(s) will only be issued with a \$100 refundable deposit required for each key (checks only, made payable to the University).
- All personnel terminating their employment with the university (i.e., retirement, new job, etc.) must return all
  assigned keys to the Physical Plant Key Shop. Transference of keys to incumbent personnel is not permitted.
- 5. It is against University policy to duplicate any key. Violators risk losing all key usage privileges.
- 6. All keys are to be used for university business only.

All new personnel must be instructed in the key policy before keys are issued. An annual review of these policies is to be conducted by Administrators, Deans and Directors with all direct reports and their staff.

#### Lost or Stolen Keys

All lost and/or stolen keys must be reported to both Campus Security and Physical Plant immediately.

Each individual assigned a key(s) assumes financial responsibility for any lost or stolen key(s). The following replacement fees apply for each key that is lost (please contact the Physical Plant if you feel there are mitigating circumstances that would result in a fee waiver):

Grand Master - \$1,000 minimum and up to the cost of re-keying buildings affected Sub Master - \$500 minimum and up to the cost of re-keying areas affected Single Operator - \$50 Post Office Box - \$10 for replacement of lost key; \$50 for re-keying the box

non-returned keys.		
Name (please print)	Signature	Date

I have read and understand the Key Control Policy and realize that I will be charged for any lost, stolen or

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### Sample

#### DAILY KEY SIGNOUT FORM

Supervisor:	Department:	
Campus Address:		
Campus Phone:		

This is to request that the persons listed below be issued keys as indicated to access areas within the School.

Upon signing for the issuance of the key(s), I agree to accept responsibility for the item(s) and their return. I further agree that if the key(s) issued to me are lost or otherwise not available for return, I will reimburse the School for all costs related to the loss including multiple cores, keys and other repairs.

Key # /	Date			Date		
Property	Issued	Signature	Witness	Returned	Signature	Witness

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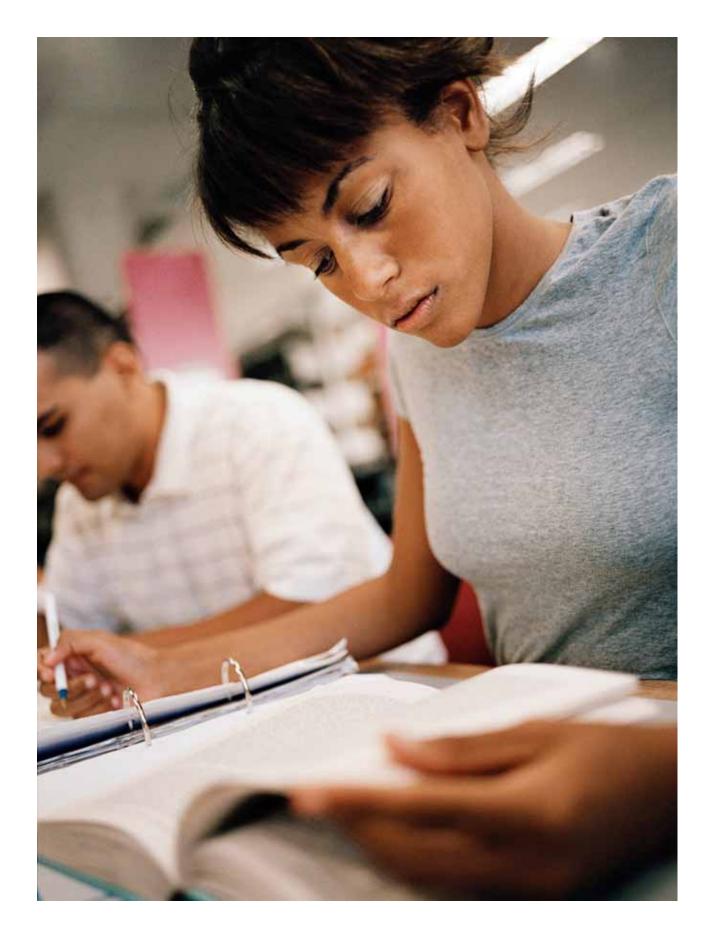
Last Name	First Name	Phone Number
	] [	
Department	Title	New Employee
		Transfering Department
Key(s) Requested: If this is to rep		
Building	Room	Key code
Building	Room	Key code
Account # Num	ber to be Charged for Lost / Stolen	/ Non-Returned Keys
Purpose For Key Request/Explanation	ı for Lost Key(s)	
	Approvals	
Department Chair	Full Name (please print)	
December of Obels Assessed	ruii Name (piease piint)	8.1.
Department Chair Approval	Signature (please sign)	Date:
Dean / Director	E.W. (days do	
	Full Name (please print)	
Dean / Director Approval	Signature (please sign)	Date:
Physical Plant Director Approval for		
Replacement of Lost Keys	Signature (please sign)S	Date:
All key request must go through the Phys		
***Note*** All keys must be obtained fro		
No transfers between individuals will		
Recipient Signature:		Date:
(To Be Signed When Key(s) are Picked I	Jp)	
Returnee Signature: (To Be Signed When Key(s) are Returne	d)	Date:
This section is for addit	tional approvals when required and is reserve	ed for administrative use only.
E. II Name (places sciet)	Cianatura (alegga sign)	Date:
Full Name (please print)	Signature (please sign)	Date
Full Name (please print)	Signature (please sign)	Date:

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# **Sample Key Request Form - Group Form**

Department	Date		Account	# Number to be Charged for Lo	ost /Stolen / Non-R	eturned Keys
Keys Requested						
lame	Title	Building	Room	Purpose	Key(s) Assigned	Signature (When Key is Picked Up)
			Appro	/als		
Department Chair	Full Name	e (please print)		Signature (please s	sign)	Date
Dean / Director Approval	Full Name	a (please print)		Signature (please s	sign)	Date:

<sup>\*\*\*</sup>Note\*\*\* All keys must be obtained from and returned to the Physical Plant. No transfers between individuals will be authorized.



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# Supplemental Information

#### Performance Guarantee

We have outlined our plan to provide Knox County Schools with a district-wide program that will meet your strategic objectives through planning, training, communicating and implementing the best in custodial services.

If our proposal appears ambitious, we're pleased. We understand that you will accept nothing less than excellence in custodial services, and we intend to perform with excellence in every aspect of our service to you.

As you know, however, a proposal is only as good as the certainty that it will be carried out. Sodexo makes a commitment to Knox County Schools that we will implement the components of this proposal, that we will be fully accountable for our performance, and that *your* goals and objectives will become *our* goals and objectives.

You can count on this commitment because of our history of combining on-site management expertise with our corporate resources to satisfy higher education clients throughout North America.





This marks the conclusion of our proposal – and the beginning of your evaluation of the advantages that Sodexo can bring to your custodial department. Our sales team appreciates the openness and cooperation shown by Knox County Schools in providing the information we needed to ensure that we understood your unique requirements and opportunities.

We're sure that in the course of your evaluation you will want to ask questions and request more detailed information about certain aspects of our proposed services. Please call or write anytime we can be helpful. We welcome your examination of our ability to deliver on the commitments we've made in this proposal.

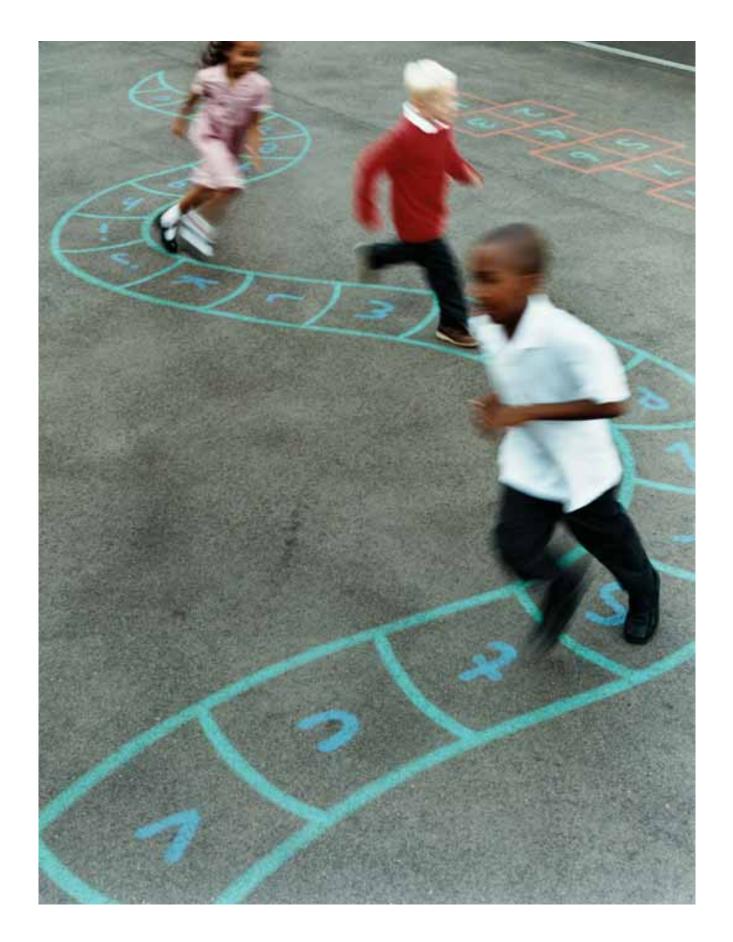
Please feel free to request meetings with any or all members of the Sodexo team who will be working with Knox County Schools. Or, you may wish to visit other Sodexo-served campuses and talk with administrators about our services. We will be glad to arrange such a visit at your convenience.

Again, thank you for considering Sodexo.



# Supplemental Information

RFP and Addendums I, II, III and IV to Invitation for Bid 956



The Purchasing Division of Knox County Tennessee will receive sealed bids for the provision of <u>Custodial Services for Knox County Schools</u> as specified herein. Bids must be received by 2:00 p.m. on **May 18, 2011**. Late bids will be neither considered nor returned.

Please Deliver Bids to:
Bid Number 956
Knox County Purchasing Division
Suite 100, 1000 North Central Street
Knoxville, Tennessee 37917

The bid envelope must show the bid number, name and opening date.

#### SECTION I GENERAL TERMS AND CONDITIONS

- ADDITIONAL INFORMATION: Knox County wants requests for additional information routed to Matt Myers, CPPO, CPPB, at 865/215-5750. Questions may be faxed to 865/215-55778 or emailed to matt.myers@knoxcounty.org. Information about the Knox County Purchasing Division may be obtained on the Internet at www.knoxcounty.org/purchasing.
- 1.2 ACCEPTANCE: Vendors shall hold their price firm and subject to acceptance by Knox County for a period of ninety (90) calendar days from the date of the bid opening, unless otherwise indicated in their bid. The time clock located in the Purchasing division shall be the official time of record.
- 1.3 <u>ALTERNATIVE BIDS:</u> Knox County will not accept alternate bids (those not equal to specifications). Bidders shall familiarize themselves with all conditions of this bid and make their own determination as to their company's ability to perform the services requested.
- AWARD: Award will be made to the lowest responsive, responsible bidder(s) meeting specifications, who presents the product or service that is in the best interest of Knox County. Knox County reserves the right to award this bid on a location basis or an "all or none" basis whichever is in the best interest of the County. Knox County reserves the right to not make an award. The award criteria are listed in section 3.12.
- 1.5 <u>BID DELIVERY:</u> Knox County requires bidders, when hand delivering bids, to time date and stamp the envelope before depositing it in the bid box. Knox County shall not be responsible for lost or misdirected mail. Knox County shall also not be responsible for bids delivered to other addresses other than that listed at the top of this page. Additionally, Knox County shall not be responsible for late delivery from commercial carriers even if proof of pickup is sufficient for delivery by the bid opening time.
- BIDS REQUESTED ON BRANDS OR EQUAL: Unit price bids are requested on products that equal or exceed the quality and performance of the brands and model numbers listed. References to brand names, trade names, model numbers or other descriptions peculiar to specific brand products are made to establish a required level of quality and functional capabilities, and are not intended to exclude other products of that level. Comparable products of other manufacturers will be considered if proof of comparability is contained in the bid. It shall be the responsibility of the bidders, including bidders whose product is referenced; to furnish with the bid such specifications, catalog pages, brochures or other data as will provide an adequate basis for determining the quality and functional capabilities of the product offered. Failure to provide this data may be considered valid justification for rejection of a bid.
- 1.7 <u>CONFLICT OF INTEREST:</u> Vendors must have read and complied with the "non-conflict of interest" statement provided in the vendor registration process prior to the opening of this solicitation.
- 1.8 <u>DECLARATIVE STATEMENTS:</u> Any statement or words (i.e.: must, shall, will etc.) are declarative statements and the vendor must comply with the condition. Failure to comply with any such condition may result in the proposal/bid being non-responsive and disqualified.
- 1.9 <u>DISADVANTAGED BUSINESS PROGRAM:</u> Knox County has established a Disadvantaged Business Program, which has the responsibility of increasing opportunity for small, minority and women owned businesses. This is being accomplished through community education programs, policy edification, active recruitment of interested businesses and process re-engineering.

Knox County is committed to ensuring full and equitable participation for all disadvantaged businesses. Knox County welcomes submittals from those disadvantaged businesses that have an interest in providing goods and/or services listed herein.

In addition, Knox County strongly encourages the inclusion of disadvantaged businesses by non-disadvantaged contractors who may wish to partner or subcontract portions of this agreement in order to accomplish the successful delivery of goods and/or services.

If you are a disadvantaged business and would like additional information about our disadvantaged business program please contact:

Robert Minter, Supplier Diversity Coordinator Knox County Purchasing Division Telephone: 865.215.5756 Fax: 865.215.5778 E-Mail: robert.minter@knoxcounty.org

- 1.10 <u>DUPLICATE COPIES:</u> Knox County requires that bids being submitted by hand be submitted with one (1) marked original and two (2) exact copies. One (1) digital copy is also requested.
- 1.11 <u>ELECTRONICALLY SUBMIT RESPONSE</u>: Due to the nature of this bid, Knox County Purchasing Division will not be able to accept electronically submitted responses. A hard copy response must be submitted with one (1) marked original and two (2) exact copies.
- HOW TO DO BUSINESS: On July 1, 2005 Knox County implemented a web-based purchasing software system, "Knox Purchasing On-Line". The purpose for migrating from our existing financial software application was to provide our clients (vendors, county departments and the citizens of Knox County) with a more enhanced and end-user friendly means of accessing our services. As a result of this implementation, the Purchasing Division is now able to offer on-line vendor registration and maintenance, electronic receipt of purchase orders, on-line retrieval and submittal of quotes, bids and proposals for our vendor-clients and on-line requisitioning and receiving for our county departments. In order for the County to maximize its investment and minimize the cost associated with office operations we need your help. When doing business with Knox County we are urging you to please go to our website at <a href="https://www.knoxcounty.org/purchasing">www.knoxcounty.org/purchasing</a>, register as a vendor in our new on-line purchasing system, "Knox Purchasing On-Line", if you have not done so and whenever possible to conduct your business with the County through this site. If you have any questions please contact the Purchasing Division Representative listed in subsection 1.2 of this document.
- 1.13 <a href="INSURANCE CHECKLIST:">INSURANCE CHECKLIST:</a> Vendors and their insurance agents must sign the attached insurance requirement form and submit it with their bid. This serves as proof that the vendor can and will obtain and maintain the insurance required for this project. Upon notification of intent to award, the successful vendor shall be required to submit a Certificate of Insurance showing the specified coverage and naming Knox County Government as additional insured.
- 1.14 <u>MULTIPLE BIDS:</u> Knox County will consider multiple bids that meet specifications.
- 1.15 NEW MATERIAL: Unless specified otherwise in the bid package, the Vendor must provide new supplies. New, as used in this clause, means previously unused materials. Material includes but is not limited to, raw material, parts, items, components, and end products. Vendor submission of other than new materials may be cause for the rejection of the bid.
- 1.16 POSSESSION OF WEAPONS: All vendors and their employees and their agents are prohibited from possessing any weapons on Knox County property without prior written consent from the County. In the case of a vendor whose contract requires possession of firearms or other weapons to successfully complete their contract, vendor must provide personnel who are bonded to bear said weaponry.
- 1.17 PROCESSING TIME FOR PAYMENT: Vendors are advised that a minimum of thirty days is required to process invoices for payment. Additional invoicing instructions may be found in Section 3.13.
- 1.18 <a href="PROOF">PROOF OF FINANCIAL AND BUSINESS CAPABILITY:</a> Bidders must, upon request, furnish satisfactory evidence of their ability to furnish products or services in accordance with the terms and conditions of these specifications. Knox County will make the final determination as to the bidder's ability.
- 1.19 <u>RECYCLING:</u> Knox County, in its continuing efforts to lessen the amount of landfill waste and to further recycling efforts, request that bids be sent electronically. Bids being submitted on paper shall:
  - 1.19.1 Be submitted on recycled paper
  - 1.19.2 Not include pages of unnecessary advertising

- 1.19.3 Be made on both sides of each sheet of paper
- 1.20 **RESTRICTIVE OR AMBIGUOUS SPECIFICATIONS:** It is the responsibility of the prospective bidder to review the entire Invitation for Bid packet and to notify the Purchasing Division if the specifications are formulated in a manner that would unnecessarily restrict competition. Any such protest or question regarding the specifications or bidding procedures must be received in the Purchasing Division no less than seventy-two hours prior to the time set for bid opening. These requirements also apply to specifications that are ambiguous.
- 1.21 <u>SIGNING OF BIDS:</u> When submitting your bid, other than electronically, in order to be considered all bids must be signed. Please sign the original in blue ink. When submitting electronically, the submission of the bid constitutes the acceptance of all terms and conditions and will legally bind the Vendor to the County's request for goods and/or services and the Vendors subsequent response.
- 1.22 <u>TAXES:</u> Knox County purchases are not subject to taxation. Tax exemption certificates will be provided upon request.
- 1.23 <u>TITLE VI OF THE 1964 CIVIL RIGHTS ACT:</u> "Nondiscrimination in Federally Assisted Programs"- "No person in the United States shall, on the ground of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving Federal financial assistance." 42 U.S.C. section 2000et seq. It is the policy of Knox County Government that all its services and activities be administered in conformance with the requirements of Title VI.
- 1.24 <u>USE OF BID FORMS:</u> Vendors are to complete the bid forms contained in the bid package. Failure to complete the bid forms may result in bid rejection.
- 1.25 <u>VENDOR REGISTRATION:</u> Prior to the opening of this bid, ALL BIDDERS must be registered with the Purchasing Division. A vendor application may be submitted online at <u>www.knoxcounty.org/purchasing</u>. Select the Vendor Registration link and complete the forms. Vendors must be registered with the Purchasing Division prior to submitting their bid.
- 1.26 <u>WAIVING OF INFORMALITIES:</u> Knox County reserves the right to waive minor informalities or technicalities when it is in the best interest of Knox County.

#### SECTION II OBLIGATIONS, RIGHTS AND REMEDIES

These terms and conditions shall be part of the contract. Knox County reserves the right to negotiate other terms and conditions it deems appropriate and necessary under the circumstances to protect the public trust.

- 2.1 <u>ALTERATIONS OR AMENDMENTS:</u> No alterations, amendments, changes, modifications or additions to this Contract shall be binding on Knox County without the prior written approval of the County.
- 2.2 <u>APPROPRIATION:</u> In the event no funds are appropriated by Knox County for the goods or services in any fiscal year or insufficient funds exist to purchase the goods or services, then the Contract shall expire upon the expenditure of previously appropriated funds or the end of the current fiscal year, whichever occurs first, with no further obligations owed to or by either party.
- 2.3 <u>ASSIGNMENT:</u> Contractor shall not assign or sub-contract this agreement, its obligations or rights hereunder to any party, company, partnership, incorporation or person without the prior written specific consent of Knox County.
- 2.4 BOOKS AND RECORDS: Contractor shall maintain all books, documents, accounting records and other evidence pertaining to the goods and services provided under this Contract and make such materials available at its offices at all reasonable times during the contract period and for three years from the date of the final payment under this agreement for inspection by Knox County or by any other governmental entity or agency participating in the funding of this agreement, or any authorized agents thereof; copies of said records to be furnished if requested. Such records shall not include those books, documents and accounting records that represent the Contractor's costs of manufacturing, acquiring or delivering the products and services governed by this agreement.
- 2.5 <u>CHILD LABOR:</u> Contractor agrees that no products will be provided or used under this Contract, which have been manufactured or assembled by child labor.

- 2.6 <u>COMPLIANCE WITH ALL LAWS:</u> Contractor is assumed to be familiar with and agrees to observe and comply with all federal, state, and local laws, statutes, ordinances, and regulations in any manner affecting the provision of waste hauling services, and all instructions and prohibitive orders issued regarding this work and shall obtain all necessary permits. All licensing information must be submitted with the bid.
- 2.7 <u>CRIMINAL HISTORY RECORDS CHECK:</u> Any and all successful vendors, vendor employees, and any vendor sub-contactors and it's employees must submit to a criminal history records check, at vendors expense, conducted by the Tennessee Bureau of Investigation and the Federal Bureau of Investigation prior to permitting the employee to have contact with students or enter school grounds when students are present. Reference Tennessee Code Annotated Section 49-5-413. A copy of each background check must be given to the schools before an employee enters on to school grounds.
- 2.8 <u>DEFAULT:</u> If Contractor fails to perform or comply with any provision of this contract or the terms or conditions of any documents referenced and made a part hereof, Knox County may terminate this contract, in whole or in part, and may consider such failure or noncompliance a breach of contract. Knox County expressly retains all rights and remedies provided by law in case of such breach, and no action by Knox County shall constitute a waiver of any such rights or remedies. In the event of termination for default, Knox County reserves the right to purchase its requirements elsewhere, with or without competitive bidding.
- 2.9 GOVERNING LAW: This Contract shall be governed by the laws of the State of Tennessee, and all obligations of the parties are performable in Knox County, Tennessee. The Chancery Court and/or the Circuit Court of Knox County, Tennessee, shall have exclusive and concurrent jurisdiction of any disputes, which arise hereunder.
- 2.10 <u>INCORPORATION:</u> All specifications, drawings, technical information, invitation to bid, bid, award and similar items referred to or attached or which are the basis for this contract are deemed incorporated by reference as if set out fully herein.
- 2.11 <u>INDEMNIFICATION/HOLD HARMLESS:</u> Contractor shall indemnify, defend, save and hold harmless Knox County, its officers, agents and employees from all suits, claims, actions or damages of any nature brought because of, arising out of, or due to breach of the agreement by Contractor, its subcontractors, suppliers, agents, or employees or due to any negligent act or occurrence or any omission or commission of Contractor, its subcontractors, suppliers, agents or employees.
- 2.12 <u>INDEPENDENT CONTRACTOR:</u> Contractor shall acknowledge that it and its employees serve as independent contractors and that Knox County shall not be responsible for any payment, insurance or incurred liability.
- 2.13 <u>INSPECTION AND ACCEPTANCE:</u> Warranty periods shall not commence until Knox County inspects and formally accepts the goods and/or services. The terms, conditions and timing of acceptance shall be determined by Knox County. Knox County reserves the right to reject any or all items or services not in conformance with applicable specifications, and Contractor assumes the costs associated with such nonconformance. Acceptance of goods or services does not constitute a waiver of latent or hidden defects or defects not readily detectable by a reasonable person under the circumstances.
- 2.14 <u>LIMITATION OF LIABILITY:</u> In no event shall Knox County be liable for any indirect, incidental, consequential, special or exemplary damages or lost profits, even if Knox County has been advised of the possibility of such damages.
- 2.15 NONDISCRIMINATION AND NON-CONFLICT STATEMENT: Contractor agrees that no person on the grounds of handicap, age, race, color, religion, sex or national origin, shall be excluded from participation in, or be denied benefits of, or be otherwise subjected to discrimination in the performance of this agreement, or in the employment practices of Vendor. Contractor shall upon request show proof of such non-discrimination, and shall post in conspicuous places available to all employees and applicants notices of non-discrimination. Contractor covenants that it complies with the Fair Wage and Hour Laws, the National Labor Relations Act, and other federal and state employment laws as applicable.

Contractor covenants that it does not engage in any illegal employment practices. Contractor covenants that it has no public or private interest, and shall not acquire directly or indirectly any interest, which would conflict in any manner with the provision of its goods or performance of its services. Contractor warrants that no part of the total contract amount provided herein shall be paid directly or indirectly to any officer or employee of Knox County as wages, compensation, or gifts in exchange for acting as officer, agent, employee, subcontractor or consultant to Contractor in connection with any goods provided or work contemplated or performed relative to the agreement.

- 2.16 ORDER OF PRECEDENCE: In the event of inconsistent or conflicting provision of this Contract and referenced documents, the following descending order of precedence shall prevail: (1) Item Description, (2) Invitation to Bid, (3) Bid, (4) Award, (5) Special Terms and Conditions, (6) General Terms and Conditions, (7) Specifications, (8) Drawings.
- 2.17 <u>REMEDIES:</u> Knox County shall have all rights and remedies afforded under the U.C.C. and Tennessee law in contract and in tort, including but not limited to rejection of goods, rescission, right of set-off, refund, incidental, consequential and compensatory damages and reasonable attorneys fees.
- 2.18 <u>RIGHT TO INSPECT:</u> Knox County reserves the right to make periodic inspections of the manner and means the service is performed or the goods are supplied.
- 2.19 <u>SEVERABILITY:</u> If any provision of this Contract is declared illegal, void or unenforceable, the remaining provisions shall not be affected but shall remain in force and in effect.
- 2.20 <u>TAX COMPLIANCE:</u> Pursuant to Resolution R-07-1-903 passed by the Commission of Knox County, Tennessee, Contractor hereby acknowledges, by submission of its bid and signature that it is current in its respective Federal, State, County, and City taxes of whatever kind or nature and is not delinquent in any way. Delinquent status must be disclosed or risk debarment by the Knox County Purchasing Division.
- 2.21 <u>TERMINATION</u>: Knox County may terminate this agreement with or without cause at anytime. In the event of termination by either party, fees due for services satisfactorily performed or goods accepted prior to the termination date shall be paid.
- 2.22 <u>WARRANTY:</u> Contractor warrants to Knox County that all items delivered and all services rendered shall conform to the specifications, drawings, bid and/or other descriptions furnished and/or incorporated by reference, and will be fit for the particular purpose purchased, of merchantable quality, good workmanship, and free from defects. Contractor extends to Knox County all warranties allowed under the U.C.C. Contractor shall provide copies of warranties to the County. Return of merchandise not meeting warranties shall be at contractor's expense.

#### SECTION III SPECIAL TERMS AND CONDITIONS

- 3.1 <u>AWARD STATUS:</u> Knox County intends to issue an initial three-year (3) award. Upon the mutual agreement of each vendor, Knox County Schools and Knox County, the award may be extended for one (1) additional two (2) year term. This may result in a total of five (5) years.
- 3.2 AWARD PROCESS: Upon award, the resulting contract(s):
  - 3.2.1 Will be drafted by the Knox County Purchasing Division.
  - 3.2.2 Will be reviewed and approved by KCS.
  - 3.2.3 Will be sent to the Knox County Law Department for approval.
  - 3.2.4 Will be forwarded to the KCS for inclusion on the agenda for the next regularly scheduled Board of Education meeting.
  - 3.2.5 Will be forwarded to the Knox County Commission for inclusion on the agenda for the next regularly scheduled meeting (if required).
  - 3.2.6 Will be sent to the Knox County Mayor for signature.
  - 3.2.7 Will be forwarded to the Knox County Purchasing Division for obtaining the signature of the Contractor(s).
  - 3.2.8 Be fully executed.
- 3.3 <u>BID EVALUATION:</u> In evaluating the bids, Knox County and KCS reserve the right to use any or all of the ideas from the bids submitted without limitation and to accept any part or all, of the successful bid in selecting an operation which is judged to be in the best interest of the Knox County. All material submitted becomes the property of Knox County.
- 3.4 <u>BID EXPENSES:</u> Expenses for developing the bids are entirely the responsibility of the bidder and shall not be chargeable in any manner to Knox County.
- 3.5 <u>CHANGES AFTER AWARD:</u> It is possible that after award, KCS might change its needs or requirements. KCS reserves the right to make such changes after consultation with the vendor. Should additional costs arise, KCS reserves the right to consider accepting these charges provided the vendor can document the increased costs.

KCS also reserves the right to accept proposed service changes from the vendor if: They will lower the cost to Knox County and/or provide improved service.

- 3.6 COMMUNICATIONS WITH THE CONTRACTOR: Upon award, KCS will communicate extensively and continually with the Contractor. While information may occasionally be transmitted via telephone, it shall always be followed up with a fax or e-mail confirmation. Due to the volume of information that must be transmitted, it is essential that the Contractor have an efficient and properly functioning fax machine. Ideally, the Contractor will have e-mail capabilities.
- 3.7 <u>COMPLIANCE WITH ALL APPLICABLE REGULATIONS:</u> Vendor agrees and covenants that the company, its agents and employees will comply with all County, State and Federal laws, rules and regulations applicable to the business to be conducted under this contract.

If the Vendor performs any work knowing it to be contrary to such laws, ordinances, rules and regulations, the Vendor shall bear all costs arising from them.

- 3.8 <u>CONTRACT EXECUTION:</u> The award of this bid will result in a Contract between Knox County and the successful bidder(s). The Knox County Purchasing Division will draft this contract and no vendor forms, (i.e. Terms and Conditions, Service Agreements, or other standard Company forms, etc.) will be accepted as Contract documents or as Contract attachments.
- 3.9 CONTACT PERSONNEL: It shall be essential to the success of this contract to develop a good working relationship with the successful Contractor. It is imperative that the KCS account be handled efficiently and professionally. KCS should be assigned no more than two Contractor contacts to handle billing inquiries and service related issues. In the event one or both contacts leave the KCS account, the successful Contractor shall formally introduce the new contacts to KCS personnel. These contacts must be knowledgeable of KCSMO to avoid any interruption of service.
- 3.10 CRIMINAL BACKGROUND CHECK: The successful bidder(s) must submit background checks for every employee working on Knox County School property. When an employee is added or released from the workforce, the criminal background checks must be submitted to the KCS contact. All background checks will be kept confidential as determined by the Knox County Law Department. The cost of each background check is approximately \$29.00.
- 3.11 ENTRANCE TO KNOX COUNTY SCHOOL SITES: Only authorized employees of the successful Contractor(s) are allowed on the premises of KCS buildings. Contractor(s) employees are not to be accompanied in their work area by acquaintances, family members, assistants or any person unless said person is an authorized employee of the Contractor(s). All employees must wear a company uniform, or name badges identified with the Company name at all times.

#### 3.12 EVALUATION CRITERIA:

Price

75 Points

Knox County reserves the right to ascertain whether or not bid prices are realistic and within the competitive range for each site.

Current Square Footage under Contract 15 Points

(Vendors must attach a list of current K-12 Educational contracts in place to Section VI. List District Name, number of square feet under contract, personal contact and phone number.)

**Business Model** 

10 Points

Detail the business model to be deployed in fulfilling the services requested in this solicitation in Section VI.

3.13 **INVOICING:** Mail invoices to:

Knox County Schools Maintenance & Operations 900 East Fifth Avenue Knoxville, TN 37917 THE INVOICE MUST SHOW:

The purchase order number and an itemized listing of the charges.

(INVOICES, WHICH DO NOT SHOW THIS INFORMATION, ARE SUBJECT TO REJECTION.)

Submit one original invoice and one copy of it.

Invoices are to be original, uniquely pre-numbered and white.

Please note: Each department or division of Knox County Government and Knox County Schools are responsible for their own budget. Departments cannot charge or pay bills for another department.

Therefore, it is critical that your business have separate accounts for each department or division that desires to purchase from you. Do not credit our payments to anyone else's account.

- 3.14 <u>NEWS RELEASES BY CONTRACTORS:</u> As a matter of policy, KCS does not endorse the products or services of a contractor. News releases concerning any resultant contract from this solicitation will not be made by a contractor without the prior written approval of KCS.
- 3.15 NO CONTACT POLICY: After the date and time that the bidder receives this solicitation, any contact initiated by any bidder with any Knox County representative, other than the Purchasing Division representative listed herein, concerning this bid is strictly prohibited. Any such unauthorized contact may cause the disqualification of the bidder from this procurement transaction.
- 3.16 OPEN BIDDING INTENDED: It is the intent and purpose of Knox County that this Invitation for Bid promotes competition. It shall be the bidder's responsibility to advise the Purchasing Division, if any language, requirements, et cetera or any combination thereof, inadvertently restricts or limits this Invitation for Bids. Such notification must be submitted in writing and must be received by the Purchasing Division no later than ten (10) days prior to the bid closing date.
- 3.17 OPEN RECORDS ACT: Knox County is subject to the Tennessee Open Records Act 10-7-503 et seq. Bidders are cautioned that all documents submitted on behalf of this Invitation for Bid will be open to the public for viewing, inspection and copying. Knox County will comply with all legitimate requests.
- 3.18 PAYMENT: Knox County intends to pay for these services using either a Knox County issued purchase order or pay with a Knox County E-Commerce card (VISA). Bidders must indicate whether they will accept an E-Commerce card (VISA) at no cost to the County for payment.
- PRE-BID CONFERENCE: There will be a mandatory pre-bid conference on April 13, 2011 beginning promptly at 10:30 a.m. local time. The pre-bid conference will be held at the Knox County Purchasing Division, 1000 N. Central Street, Knoxville, Tennessee 37917. Please review your copy of this specification and bring it with you. The pre-bid meeting is for informational purposes only. Only those vendors in attendance will be allowed to submit a response and be considered for award. Vendors are cautioned that nothing is legal or binding on Knox County unless stated in writing and made part of the solicitation. Official addenda must be issued from the Knox County Purchasing Division. See Section 3.26 for information regarding Site Visits.
- PRICING: Vendors are to quote a firm fixed price for the services noted herein for the initial one (1) year term of the agreement. This price may not change during this term of the contract. However the vendor may request a price increase at each annual anniversary of the agreement. All price increase requests shall not exceed the Consumer Price Index (CPI) for all Urban Consumers in the South. However, no price increase shall exceed four (4) percent in any renewal period regardless if the CPI is more. A request for a price increase must be accompanied by proof of increased price to the vendor. Contractor(s) must submit proof to document any price increase. Knox County reserves the right to accept or reject the requested price increase. If the price increase is rejected the vendor may:
  - 3.20.1 Continue with existing prices.
  - 3.20.2 Not accept the renewal offer.
  - 3.20.3 Request a lower price increase.
- 3.21 **REJECTION OF BIDS:** Knox County reserves the right to reject any and all bids received as a result of this request and to waive any informality, technical defect or clerical error in any bid, as the interests of the County may require. Non-acceptance of any bid will be devoid of any criticism of the bid and of any implication that the bid is deficient in any manner.

Non-acceptance of any bid shall be construed as meaning simply that the County does not deem the bid to be acceptable or that another bid was deemed to be more advantageous to Knox County for the particular services proposed.

- 3.22 <u>RECORDS:</u> Vendor will maintain records of items and quantities purchased by Knox County and make them available on request.
- 3.23 <a href="REMOVAL OF VENDORS EMPLOYEES">REMOVAL OF VENDORS EMPLOYEES</a>: The successful vendor(s) agrees to utilize only experienced responsible and capable people in the performance of the work. KCS may require that the successful vendor(s) remove from the job covered by this contract, employees who endanger persons or property or whose continued employment under this contract is inconsistent with the interest of KCS. KCS will not arbitrarily request removal of persons but will have written documentation of concerns. Repeated refusal to adhere to this provision may result in termination as stated in the resulting contract.
- 3.24 SAFETY: The successful vendor will ensure that its employees observe and exercise all necessary caution and discretion so as to avoid injury to person or damage to Knox County School property of any and all kinds.
  - 3.24.1 All buildings, appurtenances and furnishings shall be protected by the vendor(s) from damage, which might be done or caused by work performed under this contract.
  - 3.24.2 Such damages to the foregoing shall be repaired and/or replaced by approved methods so as to restore the damaged areas to their original condition at the expense of the Vendor.
  - 3.24.3 Erect and maintain all barricades and traffic control devices. Use traffic control personnel if required for a particular project.
  - 3.24.4 Vendors and their employees are required to wear safety goggles and hearing protection while operating any equipment.
  - 3.24.5 It shall be the responsibility of all awarded vendors to properly instruct and train all their employees concerning all safety related issues and to be in full compliance with all OSHA regulations.
- 3.25 <u>SCHOOL SCHEDULE:</u> Attachment B is a complete school schedule for the year representing holidays, breaks, administrative days etc. This calendar is subject to change and should only be used as a guide to operations at each location. KCS will make every effort to supply a list of other activities associated with each school but cautions contractor that this schedule may be subject to change by the Principal or Student Support Organization (SSO).
- 3.26 <u>SITE VISITS:</u> At the conclusion of the pre-bid conference, interested vendors will be given a schedule for visits to the various school sites. Each school site will be walked so potential bidders will have opportunity to fully understand the scope of work to be completed and the requirements of KCS. The current dates are April 18, 2011 through May 4, 2011, unless completed earlier. Knox County will schedule transportation to area sites each day of the week starting at the Central Street address. Due to the time-away from work, only those times and dates scheduled will be allowed. Individuals will not be permitted to conduct site visits on their own. There will not be make-up visits.

Someone representing your firm must sign up and be present for the site visits. Site visits are **mandatory** to assure that each vendor understands the scope of work at each site. Due to time constraints there will only be one scheduled visit for each school site.

- 3.26.1 The Vendor is required to have visited the sites and shall have fully acquainted and familiarized themselves with conditions as they exist and the operations to be carried out. The Vendor shall make such investigations as they may see fit so that they may fully understand the facilities, difficulties and restrictions attending the execution of the work. Vendor shall also thoroughly examine and be familiar with the specifications.
- 3.26.2 The failure or omission of the Vendor to receive or examine or document, or any part of the specifications, or to visit the sites and acquaint themselves as to the nature and location of the work, the general and local conditions and all matters which may in any way affect performance shall not relieve the Vendor of any obligation to perform as specified herein.
- 3.26.3 Vendor understands the intent and purpose thereof and their obligations there under and that they will not make any claim for, or have any right to damages resulting from any misunderstanding or misinterpretation of this agreement, or because of any lack of information.

- 3.27 <u>SUB-CONTRACTING:</u> Any sub-contracting must be approved, in advance by the Knox County Schools and Knox County. Knox County reserves the right to terminate the contract if subcontracting is done without prior written approval. Bidders are strongly encouraged to solicit minority owned and operated sub-contractors for this bid and during the duration of the award.
- 3.28 <u>TIMELINE:</u> A proposed timeline for this IFB has been established for informational purposes only. This timeline may be amended as necessary during the process.

Release Bid March 25, 2011 Pre-bid Conference April 13, 2011

Site Visits April 18 – May 4, 2011 (extended to May 6 if necessary)

Question Deadline May 10, 2011
Addenda Deadline May 13, 2011
Bid Opening May 20, 2011
BOE Approval June 1, 2011
Commission Approval June 27, 2011
Contract Execution July 11, 2011

#### SECTION IV CONTRACTOR RESPONSIBILITIES

- 4.1 CONTRACTOR'S REPRESENTATIVE: A representative of the Contractor shall be listed in Section 6.5 to head the services requested by Knox County Schools. This person shall be available as deemed necessary by KCS for purposes of reporting problems, requesting schedule changes, etc. This individual shall be someone other than the job supervisor and he/she shall be the sole contact person for routine matters. On-site representatives shall check daily with principal.
- 4.2 <u>DAMAGE:</u> The Contractor shall be responsible for the repair/replacement to the satisfaction of the district representative of any damage to the facility caused by any employee of the Contractor.
- 4.3 <u>EQUIPMENT:</u> The procurement and maintenance of all equipment required for the successful execution of this contractual obligation shall be the Contractor's responsibility. The district will provide storage spaces, but not be responsible for losses which may be incurred due to the theft and/or vandalism. All equipment shall be maintained properly, and in clean condition. The Contractor shall be responsible for the acquisition of all chemicals and equipment necessary to fulfill all specifications stated herein. A listing of all chemicals and equipment which will be used by the successful contractor must be submitted for approval prior to initial service under the contract. All chemicals and equipment must meet or exceed OSHA requirements and commonly recognized safety requirements. Material Safety Data Sheets will be maintained on each job site for all chemicals used in the cleaning processes, with copies given to district personnel and updated regularly.
- 4.4 <u>EQUIPMENT SURPLUS:</u> KCS has surplus equipment and supplies of the type and nature required to provide the services requested in this bid for sale. This equipment/supplies may be viewed at each school location, including the KCS Warehouse and include mop handles, buckets, floor machines etc. KCS will entertain reasonable offers for said equipment.
- 4.5 EXPENDABLE SUPPLIES: The Contractor will be responsible for providing all expendable supplies, i.e. toilet tissue, paper towels, hand soap, feminine hygiene products, trash liners etc. The selected service provider is responsible for providing sufficient consumables for approximately 56,000 students and 8,000 employees of the school system. Expendable supply substitutions must be pre-approved by KCS. Industry standards should indicate an estimate of supplies needed. A list of preferred supplies and cleaning chemicals is listed in Section 5.5. It is requested that the successful vendor use the existing soap/tissue/paper dispensers currently installed in each location.
- 4.6 <u>PERSONNEL:</u> All matters pertaining to the recruitment, screening, hiring, and retention shall be the exclusive responsibility of the contractor. These matters shall be done fully in compliance with existing statutes and regulations pertaining to affirmative action, non-discrimination, wage and hour and any other stipulations germane to prudent personnel management.
  - 4.6.1 Contractor shall offer KCS displaced employees an opportunity to interview and give priority hiring for positions required to fulfill responsibilities of this contract. Any prospective employee must meet the hiring requirements of the Contractor, including background checks and drug screening. Where displaced KCS employees are hired every effort shall be made to keep those employees at their present location for continuation of service.

Only those personnel who have been properly trained shall be assigned duties under this contract. 4.6.2

Employees must be at least eighteen (18) years of age.

The Contractor shall be responsible for the hiring, discharging, and disciplining of custodial personnel. 4.6.3 The contractor's employee handling policies must be, in large part, compatible with the policies of KCS. As needed, rules and regulations governing work personnel conduct will undergo review and change as agreed upon.

Contractor shall assume liability for and shall indemnify and hold Harmless KCS and Knox County against 4.6.4 and from any and all liabilities, obligations, penalties, actions, suits, claims, and costs arising out of the

activities or actions of Contractor's employees relating to this contract.

- All personnel shall be dressed in a manner authorized and agreed to by the contractor and KCS. 4.6.5
- The personnel shall be neat and clean in appearance. Name tags shall be required and furnished by 4.6.6 contractor and worn at all times.
- No employee who has a police record other than minor traffic violations may be assigned duties under 4.6.7 this contract. Contractor shall be responsible for the submission of a police clearance record before any employee begins work. All employees must undergo and pass a thorough background screening and check prior to employment with contractor. Background check shall be conducted by The Tennessee Bureau of Investigation and the Federal Bureau of Investigation.

Contractor will pay at least minimum wage rate. 4.6.8

- Contractor will pay all taxes pertaining to his employees as required by law. Any employee whose work 4.6.9 habits and/or conduct is deemed objectionable shall be removed from the work force upon request of the authorized KCS representative.
- PROGRAM RESPONSIBILITY: The Contractor shall assume full responsibility for the custodial services program 4.7 as defined herein on Date of Agreement.
- SAFETY TRAINING: The Contractor shall be responsible for the training as necessary in the application of 4.8 chemicals and the use of equipment to facilitate safe conditions for the employees and the district's students, staff, and faculty. The Contractor must also furnish all needed safety equipment and personal protective devices to ensure compliance with OSHA standards for any and all supplies/materials to be used in the performance of this contract. Contractor must have a training program specifically designed for School technicians, including training to meet all Local, State, and Federal guidelines. A copy of contractor's training programs and schedule shall be provided with this bid.
- SCHOOL SPONSERED ACTIVITIES: All school sponsored activities including but not limited to PTO meeting, 4.9 parent teacher conferences, open house, athletic practices/games, dances, musical performances etc. are part of the daily operation of the school and no additional charge shall be assessed.
- SECURITY: The Contractor shall be responsible for training employees in Security requirements of KCS, and 4.10 shall be responsible for the enforcement of the same. Additionally, each employee shall be informed of the following:
  - 4.10.1 The Contractor shall be responsible for safeguarding against loss, theft, or damage of all district property, materials, equipment, and accessories which might be exposed to the contractor's personnel.

4.10.2 Guns, knives, or other dangerous weapons shall not be allowed on campus.

4.10.3 Alcohol and drugs are prohibited on campus. It is the policy of KCS to maintain a workplace that is free from the effects of drug and alcohol abuse. To ensure that employees comply with this policy, KCS will pursue all reasonable and lawful means to enforce this policy. All employees are included under this policy. The policy includes, but is not limited to prohibiting any employee to sell, distribute, use, or possesses illegal controlled substances on or off duty.

This policy authorizes testing of an employee who has been involved in a critical incident, random testing of a safety sensitive employee and testing of an employee when there exists a reasonable suspicion that the employee has engaged or is engaging in prohibited conduct under this policy. Bidder attests that it operates a drug-free workplace program or other drug or alcohol testing program similar, but no less stringent than the policy of KCS.

Tobacco use (smoking/chewing/etc.) is prohibited on campus.

4.10.5 Keys, which may be distributed at the beginning of each work period, shall be returned to the appropriate supervisor at the end of each work period. Keys which will be required by the contractor and employees will be approved by the district and will be controlled by a person to be named after award of contract.

In any event the Contractor shall be fully responsible for the security and appropriate use of the keys which may be issued. Additionally, the Contractor shall be fully responsible for the replacement of any keys that are lost and any additional cost such as core replacements resulting due to loss of keys.

- 4.10.6 Contractor's personnel shall not allow any unauthorized persons in school buildings (children, friends, or anyone else not authorized by the district).
- 4.11 <u>SPECIALITIES:</u> Contractor shall be available for community functions, banquets, or other rentals of school facilities, which will be considered an extra billing to the user organization. Contractor shall work with the building level principal for the cleaning of these activities but shall not invoice Knox County Schools.
- 4.12 <u>SUPERVISION:</u> All supervision as required for the execution of those contractual responsibilities assumed by the contractor shall be done by the contractor or his/her designated representative.
- 4.13 <u>UNSATISFACTORY SERVICE:</u> Vendor will have twenty-four hours from notification to correct any specific instances of unsatisfactory performance. If it is not corrected within the time specified, Knox County shall have immediate right to complete the work to its satisfaction and shall deduct its cost to cover incurred expenses from any balances due or to become due to the Vendor. Repeated instances of unsatisfactory performance will result in termination of contract.
- 4.14 <u>WAGE RATES:</u> Bidder's must provide the average wage rates, attached to Section VI, for each classification of employee to be used during the term of this agreement. Bidders must also submit sample employee benefits available to eligible employees.

#### SECTION V GENERAL CUSTODIAL GUIDELINES

- 5.1 <u>ADDITIONAL PORTABLES:</u> If a need arises to add additional portables during the school year, the Contractor will be required to maintain additional square footage.
- AFTER HOURS ALARM CALLS: Successful vendor will assign employees to be on call from 4pm- 11pm on weekdays to receive after hour alarm calls from Knox County Schools Security. Successful vendor shall also assign employees to respond to alarm calls on a twenty-four (24) hour basis to cover weekends and holidays. These employees should be supervisor capacity and have access to all school locations. All after hour alarm calls shall be billed separately to Knox County School Maintenance and Operations at the per hour charge listed in Section 6.18.
- 5.3 AFTER HOURS USE OF FACILITY: Any Custodial services required for non school related/after hours use of facilities will be billed directly to the organization by the successful bidder at the stated per hour charge listed in Section 6.18. All after hour events shall be coordinated with the building level principal. Knox County Schools shall not be responsible for any payment for these services.
- 5.4 ALARM: KCSMO will provide 1 alarm code to head custodian assigned to each school. Additionally 1 code will be assigned to the 2<sup>nd</sup> shift leader to arm the building when leaving the school each night.

#### 5.5 APPROVED CHEMICALS AND SUPPLIES:

#### Paper/Disposable Products

- 1. Canliners 24X24- Clear 8-10 Gallon Trash Bags
- 2. Canliners 38X58- Black 60 Gallon Trash Bags
- 3. Georgia Pacific Compact Coreless 1-Ply Toilet Tissue
- 4. Georgia Pacific Rolled Towels Towelmaster 2000
- 5. GO-JO Soft Care Antiseptic Skin Soap
- 6. Kelsan Deodorizer Free Rinsing Mild Abrasive Cleaner Cream Cleanser

#### Cleaning Chemicals

- 1. Annihilation Floor Stripper
- 2. Concrete® Medic Cleaner and Conditioner (Hardin Valley Academy only)
- 3. Crew RR Floor & Surface Cleaner (Disinfectant, toilets, water fountains etc.)
- Johnson Shine-Up Lemon Scented (Furniture Polish)
- 5. Johnson's Glance (Windows)
- Johnson's GP Forward (Floors)

- 7. Johnson's Spit Fire (Flat surface, crayon and graffiti removal)
- 8. Red Z Vomit Control
- 9. Reflection II Finish, Wax
- 10. Sani Guard Total Release Fogger
- 11. Shelia Shine (water fountains)
- 12. Diversity Carpet Soil Release (Carpet Cleaner)
- ATTACHMENT: Attachment A to this solicitation is the current Knox County School buildings to be serviced under this agreement. This attachment lists current square footage of each facility totaling 9.658 million square feet. This attachment is given for informational purposes to illustrate the size and scope of the Knox County School district. This information may vary slightly and Knox County shall not be held responsible for any slight discrepancies.
- 5.7 <u>EMERGENCIES:</u> All emergency conditions shall be promptly reported to the after-hours service line (865-594-1229). Examples include but are not limited to: fire, flood, smoke, vandalism, theft, compromised building security issues and natural disasters that put the Knox County School building at risk.
  - 5.7.1 During normal business hours, custodians shall report immediately to spills or other safety concerns in buildings. All safety concerns shall be reported to the building level Principal or their designee.
  - 5.7.2 After hours and weekend responses to emergencies shall not exceed two (2) hours from notification. Contractor is expected to have reasonable inventory of supplies and equipment (wet/dry vacuums, extractors, floor fans, extension cords, brooms, squeegees, etc.) placed at strategic locations to cover any emergency situations.
  - 5.7.3 The health and welfare of the students and staff are of the utmost concern. The principal, or their designee, shall have complete control to move students if the need arises, close a particular area of a school, or otherwise secure the building as the situation dictates. Contractor's employee shall assist the principal, or their designee, as directed.
- 5.8 <u>ENERGY MANAGEMENT:</u> KCS has an energy management program in place. All vendor employees will comply and assist with enforcement of the energy policy and procedures.
- 5.9 EMERGENCY RESPONSE: Provider will work closely with the school district to develop Emergency Response teams in reference to unpredicted events, storms and violent weather. Cleaning of interior debris will commence immediately after imminent danger for employees has passed and work can be performed. If this should fall on a non-scheduled work day (Saturday, Sunday or a holiday) price will be mutually agreed upon. This may occur after work has begun to ensure safety of the students and provider will work in good faith.
- 5.10 HEAD CUSTODIAN: KCSMO is requesting quotes for the successful vendor to staff a full time Head Custodian at each school beginning at 6:00 am. This position would be required to:
  - Unlock all doors as designated by building level principal.
  - Disarm security system.
  - · Check all building systems.
  - · Prepare the school to receive children.
  - Assist the building level principal with any requested duties during the school day.
- 5.11 KNOX COUNTY SCHOOL CUSTODIAN: KCS is also requesting quotes for an employee of Knox County Schools to function as Head Custodian, as stated above, until contractor has employee(s) on premises. The KCS employee will report only to the building level Principal for assigned duties during their shift.
- 5.12 TRAINING: KCSMO will provide Asbestos Awareness, Energy Conservation and Storm Water Training to successful bidder employees assigned to KCS. New employees assigned to Knox County Schools shall complete the training within 60 days of hire.
- 5.13 TRASH DISPOSAL: The district shall furnish a container(s) for use by the Contractor in the removal of waste paper, trash, debris, etc. The Contractor shall use the recyclable containers on site for any and all materials that may be recycled as well. Separate containers are available. Contractor shall not use container for any other use but school waste and recyclables.

#### 5.14 CLASSROOM STANDARDS:

#### Daily

- All windows and classroom doors are to remain closed and be locked nightly.
- Any tape on walls will be removed.
- Carpeted floors will be vacuumed.
- Chalk/whiteboard trays will be wiped down.
- Chalkboards/whiteboards will be maintained to meet the expectations of the instructional staff.
- Cobwebs will be removed.
- Dust and remove all smudges and fingerprints on glass surfaces.
- Empty all trash receptacles.
- 9. Floor mouldings will be maintained in a dust free condition.
- 10. Pencil sharpeners will be emptied.
- Spots and stains will be removed on flooring covering and walls.
- 12. The floor, including corners, will be free of all debris.
- Vinyl and Terrazzo floors will be wet mopped and dusted.
- 14. Walk off mats will be cleaned daily and will be free from dirt and debris. Mats will be inspected and removed from service when tattered or torn causing trip or other type hazards.

#### Weekly

- All flat surfaces will be dusted.
- Bookshelves will be dusted.
- Vinyl and Terrazzo floors will be burnished.
- Window sills will be free of dust and debris.

#### As Needed

- Additional sanitation during flu/cold season.
- All broken or non-functioning hardware shall be reported to the Head Custodian.
- 3. All classroom furnishings will be free of graffiti, gum and dust.
- Clean all exterior windows.
- 5. Clean all light fixtures, covers and globes (minimum of 2 times per year).
- Maintain all vinyl/terrazzo finishes.
- 7. Remove and replace any damaged or unusable trash receptacles.
- Replace all burned out light bulbs and tubes that are accessible with a 10' ladder. All other burned out light bulbs and tubes to be reported to head custodian.
- Return vents and discharge vents will be dust free. Damaged or rusted vents will be reported to head custodian.
- Sanitize the trash receptacles and replace the trash liners.
- All exits shall be kept accessible and free of obstruction.
- Spots and gum on all floor coverings will be removed upon discovery.
- Teacher's desks will be dusted without disturbing instructional material.
- 14. Walls will be inspected for peeling and chipping when cleaned. Walls needing repair will be turned in to the Head custodian.
- 15. Windows will be free of fingerprints, smudges, tape, etc.

#### Summer

- All carpeted floors will be shampooed.
- All exterior windows will be cleaned.
- 3. All floors will be stripped and waxed with 3 coats.
- Gum will be removed from under all furniture.
- Window coverings will be removed, cleaned, and re-hung.

# 5.15 SCIENCE AND VOCATIONAL/TECHNICAL LABORATORY STANDARDS: In addition to all standards pertaining to Classroom Standards as shown in Section 5.14. Daily

- Bowls will be free of soap film.
- Chemical lavatories will be free of debris and wiped down.

- Drains will be free of hair and soap deposits.
- Fixtures will be cleaned and polished daily to remove water deposits.
- Plumbing fixtures will be cleaned with the appropriate chemicals.
- 5.16 <u>CLINIC ROOM STANDARDS:</u> In addition to all standards pertaining to Classroom Standards as shown in Section 5.14.

#### Daily

1. All furniture and door hardware in contact with patients will be wiped down with the appropriate chemicals.

#### As Needed

During cold/flu season additional sanitation.

#### 5.17 CORRIDOR/ENTRANCE/COMMON AREA STANDARDS:

#### Daily

- 1. All windows and doors are to remain closed and be locked nightly.
- Any tape on walls will be removed.
- Cobwebs will be removed.
- Disarm/arm security alarm.
- Drinking Fountains
  - Fountains will be free of water deposits, streaks, and dust.
  - The mouthpiece, basin, and exterior will be sanitized daily.
  - Report any problems to head custodian.
- Dust and remove all smudges, fingerprints, and tape on glass surfaces.
- Empty all trash receptacles, replace liners and sanitize as needed.
- 8. Floor mouldings will be maintained in a dust free condition.
- 9. Lock and unlock doors at appointed times.
- 10. Pick up dirt, trash, and leaves at entrances.
- Spots and stains will be removed.
- Sweep exterior stairways.
- Sweep the outside entrance and ramps to the main sidewalk or driveway.
- The floor, including corners, will be free of all debris.
- 15. Vinyl and Terrazzo floors will be dusted and wet mopped.
- 16. Carpet floors will be vacuumed.
- 17. Walk off mats will be cleaned daily and will be free from dirt and debris. Mats will be inspected and removed from service when tattered or torn causing trip or other type hazards.

#### As Needed

- 1. Additional sanitation during flu/cold season.
- All broken or non-functioning hardware shall be reported to the Head custodian.
- Clean all exterior windows.
- Clean all light fixtures, covers and globes (minimum of 2 times per year).
- Display cases to be dusted and wiped down.
- Dust the tops of lockers.
- Maintain all vinyl/terrazzo finishes.
- 8. Replace all burned out light bulbs and tubes that are accessible with a 10' ladder. All other burned out light bulbs and tubes to be reported to head custodian.
- Return vents and discharge vents will be dust free. Damaged or rusted vents will be reported to head custodian.
- 10. Sanitize the trash receptacles and replace the trash liners.
- Secondary exits shall be kept accessible and free of obstruction.
- Spots and gum on all floor coverings will be removed upon discovery.
- Trash receptacles that are broken or unsightly shall be removed from service and replaced.
- 14. Walls will be inspected for peeling and chipping when cleaned. Walls needing repair will be turned in to head custodian.
- All surfaces on all chairs/benches will be wiped periodically. This includes the legs and underneath the seat.

#### Weekly

- All flat surfaces will be dusted.
- 2. Vinyl and Terrazzo floors will be burnished.
- Window sills will be free of dust and debris.

#### Summer

- All carpeted floors will be shampooed.
- All floors will be stripped and waxed with 4 coats.
- Gum will be removed from under all furniture.

# 5.18 <u>RESTROOM STANDARDS:</u> Restroom floors are NOT to be waxed! Any damage in restrooms must be reported to head custodian immediately.

#### Daily

- All windows are to remain closed and be locked nightly.
- Bowls will be free of soap film.
- 3. Broken or non-functioning hardware will be reported to head custodian.
- Cobwebs will be removed.
- Drains will be free of hair and soap deposits.
- Fixtures will be cleaned and polished to remove water deposits.
- Floors will be mopped with an appropriate chemical.
- The entire restroom will be wiped down with an appropriate chemical.
- 9. The floor, including corners, will be free of all debris.
- Sanitary receptacles will be emptied, sanitized and the liners changed.
- Toilet/Urinal bowls will be cleaned using an appropriate chemical.
- 12. Toilets
  - Bowls will be free of water deposits.
  - b. Fixtures will be free of deposits to allow proper water circulation.
  - c. Fixtures will be cleaned and polished daily to remove water deposits.
  - d. The entire toilet (including base and both sides of seat) will be wiped down with the appropriate chemical.
  - e. Damaged toilet seats will be reported to the head custodian.

#### 13. Urinals

- Bowls will be free of water deposits.
- Fixtures will be free of deposits to allow proper water circulation.
- c. Fixtures will be cleaned and polished to remove water deposits.
- The entire urinal will be wiped down with the appropriate chemical.
- 14. Trash receptacles will be emptied, sanitized and the liner replaced.
- 15. Walls/Accessories
  - a. Walls will be free of fingerprints, smudges, graffiti, etc.
  - b. Soap dispensers will be functional, filled and deposit free.
  - Paper towel holders will be full and maintained.
  - Toilet paper holders will be full and maintained.
  - e. Mirrors will be fingerprint and smudge free.
- Windows to be kept free of fingerprints and smudges.

#### As Needed

- All broken or non-functioning hardware will be reported to the head custodian.
- Bathroom partitions to be washed.
- Broken trash receptacles shall be removed from service and replaced.
- Ceilings are to remain free of debris.
- Floor drains will be flushed with the appropriate chemicals.
- Floors will be scrubbed with an auto scrubber or low speed scrubber.
- Light covers will be cleaned.
- Remove any litter or debris.

- Replace all burned out light bulbs and tubes that are accessible with a 10' ladder. All other burned out light bulbs and tubes to be reported to head custodian.
- Report damaged light covers to the head custodian.
- Return vents and discharge vents will be dust free. Damaged or rusted vents will be reported to head custodian.
- Sanitary napkin dispensers will be cleaned and refilled.
- Walls will be washed in their entirety.

#### 5.19 GYMNASIUM STANDARDS:

#### Daily

- 1. All flat surfaces will be dusted and free of graffiti.
- All secondary exits will be clear and free of obstacles during occupancy.
- 3. All windows are to remain closed and be locked.
- Carpeted floors will be vacuumed.
- Chalk boards and trays will be maintained to meet the expectations of the instructional staff.
- Cobwebs will be removed.
- Doors will be cleaned and free of graffiti.
- Dust and remove all smudges and fingerprints from glass surfaces.
- Floor mouldings will be maintained in a dust free condition.
- 10. Floor, including corners, will be free of all debris.
- Floors will be swept and dust mopped.
- Gym floor finishes will be maintained in a safe condition at all times.
- 13. Pencil sharpeners will be emptied.
- 14. Wall coverings will be dust free.
- 15. Windows will be free of dust and debris.

#### Weekly

- Bleachers
  - Will be free of debris, dust, graffiti and gum.
  - Bench seating will be cleaned.
  - Damaged or missing seats will be reported to the head custodian.
- Clean and inspect the area beneath the bleachers, including hardware and rollers.
- Floors will be damp mopped.

#### As Needed

- Carpets will be will be shampooed in its entirety.
- 2. Exterior windows will be cleaned. (minimum of 1 time per year)
- Various gym floors will be maintained according to manufacturers recommendation,
- Light fixtures will be cleaned that are accessible with a 10' ladder.
- Replace burned out light bulbs/tubes.

#### Summer

- All carpeted floors will be shampooed.
- All vinyl floors will be stripped and waxed with 4 coats.
- Gum will be removed from under all furniture and bleachers.
- 5.20 LOCKER ROOM STANDARDS: In addition to all standards pertaining to Restroom Standards as shown in Section 5.18.

#### Daily

- All plumbing fixtures to be cleaned.
- 2. All windows are to remain closed and be locked.
- Bowls will be free of soap film.
- 4. Broken or non-functioning hardware will be reported to head custodian.
- Cobwebs will be removed.
- Drains will be free of hair and soap deposits.
- Exterior and interior windows are to be free of fingerprints, smudges, tape.

- Fixtures will be cleaned and polished to remove water deposits.
- Floor including corners, will be free of all debris.
- Floors will be mopped at least once a day with an appropriate chemical.
- The entire lavatory will be wiped down with an appropriate chemical.
- Lockers
  - Will be free of dust and debris.
  - b. Will be free of graffiti.
- 13. Remove any litter or debris.
- Sanitary receptacles to be emptied, sanitized, and the liners changed.
- 15. Showers
  - Fixtures will be cleaned and polished.
  - Floors will be mopped with appropriate chemicals.
- Trash receptacles will be emptied, sanitized and the liner replaced.

#### As Needed

- All broken or non-functioning hardware will be reported to the head custodian.
- Bathroom partitions to be washed.
- Benches will be free of graffiti and wiped down with the appropriate cleaner.
- Broken trash receptacles shall be removed from service and replaced.
- Floor drains will be flushed with the appropriate chemicals.
- 6. Floors will be scrubbed with an auto scrubber or low speed scrubber.
- Light covers will be cleaned.
- Replace burned out light bulbs/tubes.
- Report damaged light covers to the head custodian.
- Return vents and discharge vents will be dust free. Damaged or rusted vents will be reported to head custodian.
- 11. Sanitary napkin dispensers will be cleaned and refilled.
- Shower Areas
  - Walls and floors will be free of mold and mildew.
  - Shower heads will be mildew free and operational.
- 13. Walls will be washed in their entirety.
- During sport season every other Friday use foggers and extra sanitation methods.

#### Annual

- Interior and exterior of lockers will be cleaned.
- Exterior windows to be cleaned.

# 5.21 ADMINISTRATIVE OFFICE/ LIBRARY/ AUDITORIUM STANDARDS:

#### Daily

- Administrative desks will be dusted without disturbing administrative materials.
- All windows and doors are to remain closed and be locked nightly.
- Any tape on walls will be removed.
- Carpeted floors will be vacuumed.
- Cobwebs will be removed.
- Dust and remove all smudges and fingerprints from glass surfaces.
- 7. Empty all trash receptacles, replace liners and sanitize as needed.
- 8. Floor mouldings will be maintained in a dust free condition.
- Handsets on telephones will be wiped down with the appropriate chemicals.
- Pencil sharpeners will be emptied.
- Spots and stains will be removed.
- Spots and gum on all floor coverings will be removed upon discovery.
- The floor, including corners, will be free of all debris
- 14. Vinyl and Terrazzo floors will be wet mopped and dusted.
- Windows will be free of fingerprints, smudges, tape, et cetera.

Window sills will be free of dust and debris.

#### Weekly

- All flat surfaces will be dusted.
- Bookshelves will be dusted.

#### As Needed

- Additional sanitation during flu/cold season.
- 2. All broken or non-functioning hardware shall be reported to the head custodian.
- Bookshelves/Counter Tops will be wiped down.
- 4. Carpets will be will be shampooed in its entirety.
- Clean all light covers/globes (minimum of 2 times per year).
- Maintain all vinyl/terrazzo finishes.
- Remove and replace any damaged or unusable receptacles.
- 8. Replace all burned out light bulbs and tubes that are accessible with a 10' ladder. All other burned out light bulbs and tubes to be reported to head custodian.
- Return vents and discharge vents will be dust free. Damaged or rusted vents will be reported to head custodian.
- All exits shall be kept free of obstructions and accessible.
- 11. Vinyl and Terrazzo floors will be burnished.
- 12. Walls will be inspected for peeling and chipping when cleaned. Walls needing repair will be turned in to head custodian.

#### Summer

- All carpeted floors will be shampooed.
- All exterior windows will be cleaned.
- All floors will be stripped and waxed with 4 coats.
- Gum will be removed from under all furniture.
- Window coverings will be removed, cleaned, and re-hung.

#### 5.22 CAFETERIA STANDARDS:

#### Daily

- Dust and remove all smudges, fingerprints and other debris.
- Drinking Fountains
  - Fountains will be free of water deposits, streaks, and dust.
  - The mouthpiece, basin, and exterior will be sanitized.
  - Report any problems to head custodian.
- Floor mouldings will be maintained in a dust free condition.
- Remove cobwebs.
- Spots, stains and gum on all floor coverings will be removed.
- 6. Table tops will be washed at the end of the breakfast and lunch period with appropriate chemicals.
- The floor will be free of all debris including corners.
- 8. Trash receptacles to be emptied throughout the lunch period, liners replaced, and sanitized.
- 9. Vinyl and Terrazzo floors will be wet mopped and dusted.
- Vinyl and Terrazzo floors will be burnished.
- Wall coverings will be dust free.

#### As Needed

- 1. All folding tables will be inspected for defects (minimum of every quarter).
- 2. All surfaces on all chairs/benches will be wiped down. This includes the legs and underneath the seat.
- Clean all light covers/globes (minimum of twice per year).
- Light fixtures will be cleaned that are accessible with a 10' ladder. All other burned out light bulbs and tubes to be reported to head custodian.
- Remove trash receptacles that are broken or unsightly.
- Replace burned out light bulbs/tubes.
- Report damaged light covers to the head custodian.

- Return vents and discharge vents will be dust free. Report damaged or rusted vents to the head custodian.
- 9. Vinyl and Terrazzo floors will be scrubbed.

#### Summer

- All floors will be stripped and waxed with 4 coats.
- Gum will be removed from underneath furniture.
- 5.23 <u>FACILITY EXTERIOR STANDARDS:</u> In addition to items below, all hazardous conditions are to be reported to head custodian.
  - All entrances and sidewalks to main buildings, exterior buildings and portables will be kept free of cobwebs and other debris.
  - Clean up all trash and debris around buildings.
  - During inclement weather all sidewalks, ramps will be snow and ice free and treated with appropriate chemical. (Note: chemical must not harm concrete surfaces around building.)
  - Exterior floor drains and storm drains will remain free of debris.
  - Report any graffiti to head custodian.
  - Report any hazardous conditions on school grounds, school buildings, playgrounds, parking lots, sports complexes etc to head custodian.
  - Report burned out exterior lighting to the head custodian.
  - Sweep the outside entrance and ramps to the main sidewalk or driveway.
  - Trash receptacles are to be emptied.
  - 10. Windows will be cleaned as needed.
- 5.24 <u>SPORTS COMPLEX STANDARDS:</u> To follow all standards as listed under Restroom Standards in Section 5.18, Gymnasium in Section 5.19 and Locker Rooms Standards in Section 5.20.

### 5.25 MAINTENANCE/STORAGE ROOM STANDARDS:

Note: Storage is NOT permitted in the boiler, mechanical, electrical or elevator equipment rooms. Daily

- All chemical containers will be labeled in accordance with Federal, State and Local requirements.
- Custodial cleaning equipment and supplies will be stored, and maintained in a clean, safe and functional state of repair.
- 3. Maintain unobstructed access to rooftop ladders.
- 4. Rooms will be maintained neat, clean and orderly.
- Supplies will be stored appropriately and properly labeled.
- The floor, including corners, will be free of debris.
- Tools and spare parts will be stored in their proper location.
- Trash receptacles will be emptied.
- Used fluorescent lamps will be properly stored, undamaged, in cardboard boxes in a designated location within the facility and scheduled for pick-up by Knox County Schools Maintenance, Environmental Services Department.

#### As Needed

- Clean vents and louvers
- Remove cobwebs.
- Replace burned out lamps.
- Report burned out lamps to head custodian.

#### 5.26 GENERAL GUIDELINES

- All lighting will be turned off except those, which must be left on for cleaning in each specific area.
- Building wide damages, water leaks, and vandalism to be reported immediately.
- Fire extinguishers to be checked monthly and report faxed to KCSMO appropriate form.
- Any emergency lighting not properly functioning to be reported to head custodian.
- During inclement weather when school is not in session custodian to check boiler to confirm no frozen pipes.

6.	Bonnet and truck mounted cleaning methods are not approved. Low moisture extraction equipment must be used for these services.

# SECTION VI VENDOR INFORMATION AND PRICING

6.1	Vendor Name
6.2	Vendor Address
	CityStateZip
6.3	Telephone Number Fax Number
6.4	Vendor Number As Assigned By the Knox County Purchasing Division
6.5	Contact Person
6.6	Authorizing Signature
6.7	Vendor's Knox County Business License Number(If Applicable) Attach A Copy Of The License.
6.8	I Acknowledge the Receipt Of: (Please Write "Yes" If You Received One)
	Addendum 1 Addendum 2 Addendum 3 Addendum 4
6.9	Will your company accept the Electronic Commerce Card (VISA) as payment?
	Yes No
6.10	Note any exceptions to the specifications that you take here. For instance, if you take exception to Section 3.1; then write 3.1 and explain how you differ from the specification. Use additional pages if necessary. Certain exceptions may be deemed non-responsive to the IFB and be just cause for rejection of bid.
6.11	Detail the business model to be deployed in fulfilling the services requested in this solicitation. (use additional sheets if necessary).
6.12	Number of Employees:
6.13	Years in this Business:
6.14	Total Number of Clients:
6.15	Total K-12 Square Footage under Contract:  (Vendors must attach a list of current K-12 Educational contracts in place. List District Name, number of square feet under contract, personal contact and phone number.)
6.16	List of Equipment: (use additional sheets if necessary)

you have done. Ther example:	refore it is important that you provide references that are relevant to this contract. As an
Firm:	Acme School District
Address:	1234 Anywhere Street Knoxville, TN 12345 Contact: John Doe
Contact Phone:	865.555.5555
Contact Fax:	865.555.9999
Nature of Contract:	Daily custodial services for 75,000 square foot middle school
Dollar Amount:	\$2,000/month
Contract Start:	May 2011
Contract End:	April 2018
List below three (3) referen past three years. Knox Cou	ices with whom you have had service agreements of this nature and size within the inty shall not be used as a reference for this solicitation.
Reference #1	
	d fax numbers:
	Tux numbers.
Square footage:	
Dollar amount: \$	(over the life of the contract)
Contract start date:	Contract end date:
Contact Person:	AN VICTOR OF THE PROPERTY OF T
	d fax numbers:
Square footage:	A CONTRACTOR OF THE CONTRACTOR
Dollar amount: \$	(over the life of the contract)
Contract start date:	Contract end date:
Reference #3	
Address:	
Contact Person:	
- II. TO THE PROPERTY OF THE P	d fax numbers:
Nature of contract:	
Square footage:	
Square footage: Dollar amount: \$	

References: References are requested to provide the evaluators with information about the previous work that

6.17

### Section 6.18 Pricing

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
A. L. Lotts Elementary		
Adrian Burnett Elementary		
Amherst Elementary		
Austin-East High		
Ball Camp Elementary		
Bearden Elementary		
Bearden High		
Bearden High Vocational Bldg		
Bearden Middle		
Beaumont Magnet Elementary		1
Belle Morris Elementary		
Blue Grass Elementary		
Bonny Kate Elementary		
Brickey Elementary		
Byington/Solway Vocational		
Carter Elementary		
Carter High		
Carter Middle		
Cedar Bluff Elementary/Primary		
Cedar Bluff Middle		
Cedar Bluff Preschool		
Central High		
Chilhowee Elementary		
Christenberry Elementary		
Copper Ridge Elementary		
Corryton Elementary		
Dogwood Elementary		
Dr. Paul Kelley Volunteer Academy		
East Knox Elementary		
Eastport Ot/Pt		
Fair Garden		
Farragut High		
Farragut Hs Vocational Bldg		
Farragut Intermediate/Ms		
Farragut Primary		
Fort Sanders		
Fountain City Elementary		
Fulton High		
Gap Creek Elementary		
Gibbs Elementary		
Gibbs High		
Gibbs High Gibbs Hs Vocational (Old Gibbs Elem)		

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
Green Magnet Elementary		
Gresham Middle		
Halls Elementary		
Halls High		
Halls Middle		
Hardin Valley		
Hardin Valley Academy	A Processing	
Historic Knoxville High School		
Holston Middle		
Inskip Elementary		
KAEC		
Karns Annex		
Karns Elementary		
Karns High		
Karns Middle		
L & N Stem Academy		14
Lincoln Park		
Lonsdale Elementary		
Maintenance Buildings		
Maynard Elementary  Mooreland Heights. Elementary		
Mount Olive Elementary		
New Hopewell Elementary North Knox Vocational	TV TO THE TOTAL TOTAL TO THE TH	
Northwest Middle		
Norwood Elementary		
Pleasant Ridge Elementary		
Pond Gap Elementary		
Powell Elementary		
Powell High		
Powell Middle		
Richard Yoakley Center		
Ridgedale Elementary		
Ritta Elementary		
Rocky Hill Elementary	4	
Rule Building/ Security		
Sam E. Hill		1
Sarah Moore Greene Elementary		
Sarah Simpson Center/PDTC		
Sequoyah Elementary		
Shannondale Elementary		
South Knox Elementary		
South-Doyle High - Main Bldg		
South-Doyle High - Young Campus		

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
South-Doyle Middle		
Spring Hill Elementary		
Sterchi Elementary		
Sunnyview Elementary		
Vine Middle		
Vine Ms Langley Bldg		
West Haven Elementary		
West High		
West Hills Elementary		
West Valley Middle		
West View Elementary		
Whittle Springs Middle		
Total Cost for School Locations		
Additional Charges	Per Hour Charge	
Cost per hour for extra work pursuant to Section 5.2		
Cost per hour for extra work pursuant to Section 5.3		

### AFFIDAVIT OF COMPLIANCE WITH DRUG-FREE WORKPLACE REQUIREMENTS OF TENNESSEE CODE ANNOTATED, § 50-9-113

I,	-	, president or other principal	
Officer of		, swear or affirm that the	
	Name of Compar	y	
at the time of this	bid submission at least	ram that complies with Title 50, Chapter 9, Tennessee Code Annotated to the extent required of governmental entities. I further swear or affire Code Annotated, § 50-9-113.	, in effect n that the
		President or Principal Officer	
		For:	
		Name of Company	
STATE OF TENN	IESSEE }		
COUNTY OF	}		
Subscribe	ed and sworn before me	ру	
President or princ	cipal officer of		
On this	day of		

My Commission expires: \_

## AFFIDAVIT OF COMPLIANCE

### WITH

# TENNESSEE CRIMINAL HISTORY RECORDS CHECK TENNESSEE CODE ANNOTATED, SECTION 49-5-413

- I,		president or other principal
Officer of		, swear or affirm that the
Company is in compl	iance with Public Cha Ibmission at least to th	pter 587 of 2007, codified at Tennessee Code Annotated 49-5-413, in effect at ne extent required of governmental entities. I further swear or affirm that the Code Annotated, § 49-5-413.
		President or Principal Officer
		For:Name of Company
STATE OF TENNES COUNTY OF		
		by
President or principa	l officer of	
On this	day of	2,
		Notary Public

#### KNOX COUNTY PURCHASING DIVISION INSURANCE CHECKLIST BID NUMBER 956

THE CERTIFICATE OF INSURANCE MUST SHOW ALL COVERAGES & ENDORSEMENTS WITH "YES" AND ITEMS 20 TO 25

REQUIRED	NUMBER	TYPE OF COVERAGE				COVERAGE LIMITS	
YES	1.	WORKERS COMPENSATION				STATUTORY LIMITS OF TENNESSEE	
YES	2.	EMPLOYERS LIABILITY				\$100,000 PER ACCIDENT \$100,000 PER DISEASE \$500,000 DISEASE POLICY LIMIT	
YES	3.	AUTOMOBILE LIABILITY				COMBINE SINGLE LIMIT	\$ 1,000,000
123	0.	X ANY AUTO-SYMBOL (1)				(Per -Accident) BODY INJURY (Per -Person)	
						BODY INJURY (Per-Accident)	
			-	-		PROPERTY DAMAGE (Per-Accident	
YES	4.	COMMERCIAL GENERAL LIABILITY					LIMITS
		CLAIM MADE	X		CUR	EACH OCCURRENCE	\$ 1,000,000
						FIRE LEGAL LIABILITY	\$ 100,000
			1-1			MED EXP (Per person)	\$ 5,000
		GEN'L AGGREGATE LIMITS APPLIES PER			PER	PERSONAL & ADV INJURY	\$ 1,000,000
		POLICY X PRO	JECT		LOC	GENERAL AGGREGATE	\$ 2,000,000
						PRODUCTS-COMPLETED OPERATIONS/ AGGREGATE	\$ 2,000,000
YES	5.	PREMISES/OPERATIONS				\$1,000,000 CSL BI/PD EACH OCCURRENCE \$2,000,000 ANNUAL AGGREGATE	
	14.					\$1,000,000 CSL BI/PD EACH OCCURRENCE	
YES	6.	INDEPENDENT CONTRACTOR				\$1,000,000 ANNUAL AGGREGATE	
YES	7.	CONTRACTUAL LIABILITY				\$1,000,000 CSL BI/PD EACH OCCURRENCE \$1,000,000 ANNUAL AGGREGATE	
77.7		(MUST BE SHOWN ON CERTIFICATE)				NOT TO BE EXCLUDED	
YES	8.	XCU COVERAGE				\$1,000,000	
YES	9.	UMBRELLA LIABILITY COVERAGE PROFESSIONAL LIABILITY				\$1,000,000	
						\$1,000,000 PER OCCURRENCE/CLAIM	
NO	10.	ARCHITECTS & ENGINEERS ASBESTOS & REMOVAL LIABILITY			OIL LTV	\$2,000,000 PER OCCURRENCE/CLAIM \$2,000,000 PER OCCURRENCE/CLAIM \$1,000,000 PER OCCURRENCE/CLAIM	
NO					SILLIY		
NO		MEDICAL MALPRA	CION	AL 11	ADII ITV	\$1,000,000 PER OCCURRENCE/CLAIM	
NO		MEDICAL PROFESSIONAL LIABILITY			ADILIT	\$500,000 PER OCCURRENCE/CLAIM	
NO	11.	MISCELLANEOUS E & O				\$1,000,000 BI/PD EACH OCCURRENCE	
NO	12.	MOTOR CARRIER ACT ENDORSEMENT				UNINSURED MOTORIST (MCS-90)	
NO	13.	MOTOR CARGO INSURANCE				TO THE PROPERTY OF THE PROPERTY OF	MACE DED
NO	14.	GARAGE LIABILITY				\$1,000,000 BODILY INJURY, PROPERTY DAMAGE PER OCCURRENCE	
NO	15.	GARAGEKEEPER'S LIABILITY				\$500,000 COMPREHENSIVE; \$500,000 COLLISION	
NO	16.	INLAND MARINE BAILEE'S INSURANCE				\$	
NO	17.	DISHONESTY BOND				\$	
NO	18.	BUILDERS RISK				PROVIDE COVERAGE IN THE FULL AMOUNT OF THE CONTRACT UNLESS PROVIDED BY OWNER.	
NO	19.	USL&H				FEDERAL STATUTORY LIMITS	

- CARRIER RATING SHALL BE BEST'S RATING OF A-V OR BETTER OR ITS EQUIVALENT.
- 21. NOTICE OF CANCELLATION, NON-RENEWABLE OR MATERIAL CHANGES IN COVERAGE SHALL BE PROVIDED TO COUNTY AT LEAST 30 DAYS PRIOR TO ACTION. THE WORDS "ENDEAVOR TO" AND "BUT FAILURE TO" (TO END OF SENTENCE) ARE TO BE ELIMINATED FROM THE NOTICE OF CANCELLATION PROVISION ON STANDARD ACCORD CERTIFICATES.
- 22. THE COUNTY SHALL BE NAMED AS AN ADDITIONAL NAMED INSURED ON ALL POLICIES EXCEPT WORKERS' COMPENSATION AND AUTO.
- 23. CERTIFICATE OF INSURANCE SHALL SHOW THE BID NUMBER AND TITLE.
- 24. OTHER INSURANCE REQUIRED

25.	OF ITS AGENTS AND EMPLOYEES (COLLECT!' INJURY, COST (INCLUDING COURT COSTS AN	ND, KEEP HARMLESS, INDEMNIFY AND PAY ON BEHALF OF THE COUNTY AND ALL VELY THE COUNTY) FROM AND AGAINST ANY AND ALL CLAIMS, LOSS, DAMAGE, ND ATTORNEY'S FEES), CHARGES, LIABILITY OR EXPOSURE, HOWEVER CAUSED, NY WAY CONNECTED WITH THE CONTRACTOR'S PERFORMANCE OF THE NDER THE AGREEMENT.				
	보고 하다 보고 있다. 하는 것이 되었는데 보다 되었다. 그 그 그리고 있는데 그리고 있는데 그리고 있다. 그는 그리고 있다고 있다고 있다.	N: I HAVE REVIEWED THE ABOVE REQUIREMENTS WITH THE BIDDER NAMED D COVERAGE NOT PROVIDED THROUGH THIS AGENCY.				
AGENCY	NAME:	_AUTHORIZING SIGNATURE:				
BIDDER'S STATEMENT AND CERTIFICATION: IF AWARDED THE CONTRACT, I WILL COMPLY WITH THE CONTRACT INSURANCE REQUIREMENTS.						
BIDDER	NAME:	AUTHORIZING SIGNATURE:				

### Attachment A

### **ELEMENTARY SCHOOLS**

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
A.L. Lots Elementary	106,852	5	10	6,500	113,352
Adrian Burnett Elementary	60,565	5	11	8,455	69,020
Amherst Elementary	147,122	0	0	0	147,122
	82,507	0	0	0	82,507
Ball Camp Elementary	43,510	2	2	1,560	45,070
Bearden Elementary	72,036	1	2	1,560	73,596
Beaumont Elementary	T years	2	5	3,770	55,386
Belle Morris Elementary	51,616	2	5	3,500	80,615
Bluegrass Elementary	77,115	3	6	4,418	42,718
Bonny Kate Elementary	38,300			0	131,806
Brickey-McCloud	131,806	0	0		41,328
Carter Elementary	34,968	4	8	6,360	N 100 - 200
Cedar Bluff Pre-K	47,800	0	0	0	47,800
Cedar Bluff Elementary	137,000	0	0	1,456	138,456
Chilhowee Elementary	64,301	1	11	800	65,101
Christenberry Elementary	94,940	0	0	0	94,940
Copper Ridge Elementary	63,800	6	11	7,503	71,303
Corryton Elementary	15,296	5	10	7,167	22,463
Dogwood Elementary	125,080	0	0	0	125,080
East Knox County Elementary	78,000	1	2	1,560	79,560
Farragut Intermediate	95,000	6	11	9,663	104,663
Farragut Primary	107,000	4	8	5,548	112,548
Fountain City Elementary	47,405	2	4	3,780	51,185
	18,725	1	2	1,680	20,405
Gap Creek Elementary  Gibbs Elementary	123,391	0	0	0	123,391

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Green Elementary	64,909	0	0	0	64,909
And the Property Coal Co.	85,487	2	3	2,375	87,862
Halls Elementary Hardin Valley Elementary	136,521	1	2	1,560	138,081
Inskip Elementary	64,256	6	13	10,176	74,432
Karns Elementary & Annex	242,900	0	0	0	242,900
Lonsdale Elementary	57,681	2	3	2,340	60,021
Maynard Elementary	36,340	0	0	0	36,340
Mooreland Heights	34,130	1	2	1,560	35,690
Mt. Olive Elementary	36,294	0	0	0	36,294
New Hopewell	30,409	1	4	3,190	33,599
Norwood Elementary	45,010	3	6	4,368	49,378
Pleasant Ridge Elementary	38,754	2	4	3,075	41,829
Pond Gap Elementary	30,379	4	8	4,480	34,859
Powell Elementary	89,768	7	12	9,100	98,868
Ritta Elementary	70,000	0	0	0	70,000
Rocky Hill Elementary	72,547	3	6	4,680	77,227
Sarah Moore Greene Elementary	125,000	i	2	1,430	126,430
Sequoyah Elementary	63,212	0	0	0	63,212
Shannondale Elementary	32,108	4	10	7,730	39,838
South Knox Elementary	36,932	0	0	0	36,932
Springhill Elementary	41,800	3	6	4,164	45,964
Sterchi Elementary	38,800	1	2	1,500	40,300
Sunnyview Elementary	40,739	2	9	8,325	49,064
West Haven Elementary	31,791	0	0	0	31,791
West Hills Elementary	85,473	2	4	3,540	89,013
West View Elementary	33,522	3	7	4,822	38,344
Total Elementary School				H =	3,682,592

### MIDDLE SCHOOLS

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
School				4	100 047
Bearden Middle	163,647	0	0	0	163,647
Carter Middle	95,000	2	4	3240	98,240
Cedar Bluff Middle	82,400	1	2	1500	83,900
Farragut Middle	165,000	0	0	0	165,000
Gresham Middle	112,967	0	0	0	112,967
Halls Middle	140,000	2	4	3060	143,060
Holston Middle	194,363	0	0	0	194,363
Karns Middle	165,675	0	0	0	165,675
Northwest Middle	150,000	0	0	0	150,000
Powell Middle	151,898	0	0	0	151,898
South Doyle Middle	205,000	0	0	0	205,000
Vine Middle	112,000	0	0	0	112,000
West Valley Middle	187,920	0	0	0	187,920
Whittle Springs Middle	73,550	3	3	2280	75,830
Total Middle S	School				2,009,500

### HIGH SCHOOLS

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Austin East High	267,394	1		1,575	268,969
Bearden High	251,576	7	8	5,882	257,458
Carter High	188,780	4	2	1,620	190,400
Central High	257,687	2	4	3,150	260,837
Farragut High	216,864	4	8	5,504	222,368
Fulton High	236,000	0	0	0	236,000
Gibbs High & Vocational	189,427	1	2	1,056	190,483
Hardin Valley Academy	257,581	0	0	0	257,581
Halls High (Including North Knox Vocational)	200,177	2	4	2,710	202,887
Karns High & Byington Solway	255,780	1	2	1,440	257,220
Powell High	225,300	4	7	5,920	231,220
South Doyle High	270,000	2	4	2,750	272,750
West High	276,770	0	0	0	276,770
Total High School					3,124,943

### OTHER SITES

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Eastport	32,495	0	0	0	32,495
Fair Garden	47,047	0	0	0	47,047
Fort Sanders	48,351	0	0	0	48,351
General Services Building w/ annex ect.	74,592	0	0	0	74,592
Historic Knoxville High	116,292	0	0	0	116,292
KAEC	71,000	0	0	0	71,000
Lincoln Park	36,900	0	0	0	36,900
Oakwood Teacher Supply Depot	54,637	0	0	0	54,637
Richard Yoakley	31,844	1	2	1,560	33,404
Ridgedale Alternative Program	53,284	0	0	0	53,284
Sam E. Hill	39,326	0	0	0	39,326
Sarah Simpson Professional Develop Center	107,767	0	0	0	107,767
Total Other					715,095

### **Field Houses**

Austin East High	FOOTBALL	11,700
BEARDEN HIGH	SOCCER	750
BEARDEN HIGH	BASEBALL	3,068
BEARDEN HIGH	FOOTBALL	10,792
CARTER HIGH		4,906
CENTRAL HIGH	FOOTBALL	10,000
FARRAGUT HIGH SCHOOL	BASEBALL	1,820
FARRAGUT HIGH SCHOOL	FOOTBALL	3,210
FARRAGUT HIGH SCHOOL	WEIGHT ROOM	7,000
GIBBS HIGH	FOOTBALL/BASEBALL	9,964
GRESHAM MIDDLE		2,925
HALLS HIGH	WRESTLING	6,720
HALLS HIGH	FOOTBALL	8,400
HARDIN VALLEY ACADEMY	BASEBALL	4,104
HARDIN VALLEY ACADEMY	FOOTBALL	8,208
Powell High	COMPLEX	12,928
SOUTH DOYLE HIGH	BASEBALL	2,173
SOUTH DOYLE HIGH	WRESTLING	3,124
SOUTH DOYLE HIGH	FOOTBALL	4,879
WEST HIGH	FOOTBALL	4,131
WEST HIGH	SOCCER	5,775
TOTAL FIELD HOUSE		126,577

#### Attachment B

### School Calendar 2011-2012

August 8 (Monday) First Day for Teachers - In-service Day (In-School)

August 9 (Tuesday) Administrative Day (Teacher Work Day)

August 10 (Wednesday) System-wide Staff Development Day

August 11 (Thursday) In-service Day (In-School)

August 12 (Friday) Administrative Day (Teacher Work Day)

August 15 (Monday) First Day for Students (1/2 day for students)

September 5 (Monday) LABOR DAY - Holiday

September 19 (Monday) Constitution Day (Students In School)

September 23 (Friday) Staff Development Day - K-5 In-School/6-12 System-wide (Student Holiday)

October 12 (Wednesday) End First 9-week Grading Period

October 13-14 (Thursday & Friday) FALL BREAK

November 8 (Tuesday) Election Day (Students In School)

November 18 (Friday) Civic Education Day (Students In School)

November 23-25 (Wednesday-Friday) Thanksgiving Holidays

December 6-8 (Tuesday-Thursday) AYP/EOC Tests

December 9 (Friday) AYP/EOC Tests Make-up Day

December 22 (Thursday) End Second 9-week Grading Period (1/2 day for students)

December 23 - January 5 (10 days) WINTER HOLIDAYS

January 6 (Friday) Administrative Day - First Day for Teachers (Teacher Work Day)

(Student Holiday)

January 9 (Monday) First Day for Students

January 16 (Monday) Martin Luther King, Jr. Day - Holiday

February 20 (Monday) System-wide Staff Development Day (Student Holiday); President's Day

March 13 (Tuesday) End First 9-week Grading Period (Third 9-week Grading Period)

March 16 (Friday) In-service Day (In-School) - Student Holiday

March 19-23 (Monday-Friday) SPRING BREAK

April 6 (Friday) Good Friday - Holiday

April 9 (Monday) Holiday

April 16-20 (Monday-Friday) TCAP Testing Window

May 23 (Wednesday) Last Day for Students (1/2 day for students)

End Second 9-week Grading Period (Fourth 9-week Grading Period)

May 24 (Thursday) In-service Day (In-School)

May 25 (Friday) Administrative Day (Teacher Work Day) - Last Day for Teachers



### OFFICE OF COUNTY MAYOR TIM BURCHETT

Purchasing Division • Department of Finance • 1000 North Central St., Suite 100 • Knoxville, TN 37917

### **Knox County Purchasing Division** Addendum I to Invitation for Bid 956 **Custodial Services for Knox County Schools**

Addendum Date: May 3, 2011

**Buyer: Matt Myers, CPPO, CPPB** 

Opening Date: May 18, 2011 @ 4:00 pm

Total Page(s): 97 Total Pages

1. See attached usage reports (96 pages).

End of Addendum #1.

Addendum must be acknowledged in Section 6.8.

Matthew F. Myers, CPPO, CPPB

Deputy Director of Purchasing

Page 1 of 7

Page 1 of 7					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 30	•				_
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	14.00	793.94
Line Items: 1	•			14.00	793.94
Customer Name: Customer #: 31	CBelle Morris Elem. 2403501 4				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	8.00	179.12
Line Items: 2				12.00	405.96
Customer Name: Customer #: 32	CBlue Grass Elem. 2403501				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	0.00	450.00
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial Custodial	8.00 11.00	453.68 246.29
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	5.00	142.20
Line Items: 3				24.00	842.17
Customer Name: Customer #: 338	CCentral High School, 2403501-0047 8	-94350000			
4271	Soil Release Bonnet Buff, 64 Oz.	S.C. Johnson	Custodial	4.00	98.24
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	20.00	1,134.20
4274 4276	Johnson's GP Forward 64 Oz. Johnson's Spit Fire, 64 Oz.	S.C. Johnson S.C. Johnson	Custodial Custodial	12.00 2.00	268.68 56.88
Line Items: 4	JOHNSON'S OPIC FILE, 04 OZ.	S.C. JOHNSON	Custodiai	38.00	
Line Reins. 4				38.00	1,558.00
Customer Name: Customer #: 340	CChilhowee Inter. 2401043				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	16.00	358.24
4275 4276	Johnson's Glance, 64 Oz. Johnson's Spit Fire, 64 Oz.	S.C. Johnson S.C. Johnson	Custodial Custodial	12.00 20.00	156.00 568.80
Line Items: 4	ourneurs opicine, 04 Oz.	3.0. JOHUSON	Gustoulai		
Line Rems. 4				52.00	1,309.88
Customer Name:	CCorryton Elementary 2403501	•			
Customer #: 346					
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	8.00	453.68
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	10.00	223.90
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	4.00	52.00

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Page 2 of 7					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 346					
Line Items: 3				22.00	729.58
Customer Name: Customer #: 348	CDogwood Elementary, 2403501-005	59-94350000			
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
Line Items: 2				8.00	316.40
Customer Name: Customer #: 355	CFarragut High 2403501				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	4.00	113.76
Line Items: 2			·	8.00	340.60
Customer Name: Customer #: 365	CFulton High, 2403501-0090-9435000	00			
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4274 4275	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
4276	Johnson's Glance, 64 Oz. Johnson's Spit Fire, 64 Oz.	S.C. Johnson S.C. Johnson	Custodial Custodial	2.00 4.00	26.00 113.76
Line Items: 4				14.00	456.16
	CGap Creek Elem. 2403501				
Customer #: 367					
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	4.00	52.00
Line Items: 1				4.00	52.00
Customer Name: Customer #: 369	CGibbs Elementary 2403501				
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
Line Items: 1				4.00	89.56
Customer Name: Customer #: 373	CGreen Elementary 2403501				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84

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Page 3 of 7					
Stock Code	Description	Manufacturer	Calegory	Quantity	Extended
Customer Nam Customer #:					-
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	8.00	179.12
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	4.00	52.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	0.00	0.00
Line Items: 4				16.00	457.96
Customer Nam Customer #:	e: CHalls Middle School 2403501 381				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
Line Items: 2				8.00	316.40
	e: CHardin Valley Elem. 2403501 383				
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	2.00	44.78
Line Items: 1				2.00	44.78
Customer Name	e: CHolston Middle 2403501				
Customer #: 3					
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	16.00	907.36
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	23.00	514.97
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	8.00	104.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	14.00	398.16
Line Items: 4				61.00	1,924.49
Customer Name	e: CInskip Elementary 2403501				
Customer #: 3	387				
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
Line Items: 1				4.00	89.56
Customer Name	e: CMaynard Elem. 2403501				
Customer#: 4					
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	0.00	0.00
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
Line Items: 2				4.00	89.56

Page 4 of 7					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name					
Customer #:	103				
4271	Soil Release Bonnet Buff, 64 Oz.	S.C. Johnson	Custodial	4.00	98.24
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	8.00	179.12
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	0.00	0.00
Line Items: 3				12.00	277.36
	ə: CMount Olive Elem. 2403501 105				
4271	Soil Release Bonnet Buff, 64 Oz.	S.C. Johnson	Custodial	1.00	24.56
4273 4274	Crew RR Floor & Surface Cleaner Johnson's GP Forward 64 Oz.	S.C. Johnson S.C. Johnson	Custodial	4.00	226.84
	Johnson's OF Forward 04 OZ.	5.0. JOHNSON	Custodial	18.00	403.02
Line Items: 3				23.00	654.42
				•	
Customer Name	e: CNew Hopewell Elem. 2403501 107				
4271	Soil Release Bonnet Buff, 64 Oz.	S.C. Johnson	Custodial	1.00	24.56
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	5.00	111.95
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	1.00	13.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	0.00	0.00
Line Items: 4				7.00	149.51
Customer Name	e: CPleasant Ridge Elem. 2403501 13				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
Line Items: 1	Order ACT Iddi & duriado dicarici	0.0. 001118011	Gustoular		
tine items: 1				4.00	226.84
Customer Name	e:     CPond Gap Elem. 2403501 15				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	e 00	240.26
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	6.00 10.00	340.26 223.90
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	5.00	65.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	9.00	255.96
Line Items: 4				30.00	885.12
Customer Name Customer #: 4	: CRichard Yoakley 2403501				
		0.0 1-6	Out to P. J.		
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodiat	4.00	89.56

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Page 5 of 7					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4	•				
Line Items: 1			•	4.00	89.56
Customer Name	e: CRidgedale Elem. 2401035 125				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	6.00	78.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	10.00	284.40
Line Items: 3				20.00	589.24
	e: CRitta Elementary 2403501				
Customer #: 4					
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	12.00	680.52
4274 4276	Johnson's GP Forward 64 Oz. Johnson's Spit Fire, 64 Oz.	S.C. Johnson S.C. Johnson	Custodial Custodial	8.00 0.00	179.12
	outhouts optime, 04 Oz.	3.0. Juli 1801	Custodiai		0.00
Line Items: 3				20.00	859.64
Customer Name	e: CRocky Hill Elem. 2403501				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	8.00	453.68
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	8.00	179.12
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	8.00	104.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	4.00	113.76
Line Items: 4				28.00	850.56
Customer Name	e: CSarah Mocore Greene 2403501				
Customer #: 4	30				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	12.00	680.52
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	12.00	268.68
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	12.00	341.28
Line Items: 3				36.00	1,290.48
Customer Name Customer #: 4	: CSouth Doyle High 2403501 36				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	27.00	1,531.17
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	20.00	447.80
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	20.00	260.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	6.00	170.64

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Page 6 of 7					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Nam Customer #:					
خد					
Line Items: 4	4			73.00	2,409.61
Customer Nam Customer #:	ne: CSouth Doyle Mid. 2403501 438				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	4.00	52.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	4.00	113.76
Line Items: 4	ļ			16.00	482.16
Customer Nam Customer #:	e: CSouth Knoxville Elem. 2403501 440				
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	12.00	680,52
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	8.00	104.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	4.00	113.76
Line Items: 4				28.00	987.84
Customer Name Customer #: 4	e: CWest Hills Elem. 2403501 454 Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	12.00	680.52
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	13.00	291.07
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	9.00	117.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	2.00	56.88
Line Items: 4				36.00	1,145.47
					1,140.41
Customer Name Customer #: 4	e: CSam E Hill 2403501 463				
4271	Soil Release Bonnet Buff, 64 Oz.	S.C. Johnson	Custodial	5.00	122,80
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	8.00	453.68
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	12.00	268.68
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	6.00	78.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	6.00	170.64
Line Items: 5				37.00	1,093.80
<b></b>	0 <b>-</b> 40 4 <b>-</b>				
Customer#: 4					
4273 <b>4</b> 274	Crew RR Floor & Surface Cleaner Johnson's GP Forward 64 Oz.	S.C. Johnson S.C. Johnson	Custodial Custodial	8.00 4.00	453.68 89.56
1₩1 □	Commons of Folhald of O.	O.O. GOIIIBOH	Oublodidi	4.00	89.56

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Page 7 of 7	Description	34	0-1	0	
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4					
4275	Johnson's Glance, 64 Oz.	S.C. Johnson	Custodial	4.00	52.00
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	4.00	113.76
Line Items: 4				20.00	709.00
Customer Name Customer #: 4	e: CSchool Main. 5 th. Ave., 2403501-2 81	100-94350000			
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	12.00	680.52
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	16.00	358.24
4276	Johnson's Spit Fire, 64 Oz.	S.C. Johnson	Custodial	17.00	483.48
Line Items: 3				45.00	1,522.24
Customer Name Customer #: 4					
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	4.00	89.56
Line Items: 1				4.00	89.56
Customer Name	: CBonny Kate Elem. 2403501				
Customer #: 4					
4273	Crew RR Floor & Surface Cleaner	S.C. Johnson	Custodial	4.00	226.84
4274	Johnson's GP Forward 64 Oz.	S.C. Johnson	Custodial	12.00	268.68
4275 4276	Johnson's Glance, 64 Oz. Johnson's Spit Fire, 64 Oz.	S.C. Johnson S.C. Johnson	Custodial Custodial	4.00 4.00	52.00 113.76
	JUINISON'S SPILENE, 04 OZ.	5.G. JOHNSON	Custogiai		
Line Items: 4				24.00	661.28
Customer Name Customer #: 5	: CKarns Elementary 2403501				
4271	Soil Release Bonnet Buff, 64 Oz.	S.C. Johnson	Custodial	4.00	98.24
Line Items: 1	CONTROLOGIC DONNER Dan, 04 OZ.	J.O. DONIBON	Gustoutai		
сыс цень. 1				4.00	98.24
				766.00	24,888.93

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 298		94350			
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	14.00	37.66
Line Items: 1				14.00	37.66
Customer Name: Customer #: 305	CBearden Elementary 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	2.00	5.38
Line Items: 1				2.00	5.38
Customer Name: Customer #: 310	CBearden Middle School 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1				4.00	10.76
					-
Customer Name: Customer #: 321	CBlue Grass Elem. 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1				4.00	10.76
Customer Name: Customer #: 324	CCarter Elem. 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	11.00	29.59
Line Items: 1	•			11.00	29.59
Customer Name: Customer #: 326	CCarter High School 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	18.00	48.42
Line Items: 1				18.00	48.42
Customer Name: Customer #: 328	CCarter Middle 3403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 328	CCarter Middle 3403501				
Line Items: 1				4.00	10.76
Customer Name: Customer #: 333	CCedar Bluff Elementary 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	11.00	29.59
Line Items: 1				11.00	29.59
Customer Name: Customer #: 338	CCentral High School, 2403501-0047-94	350000			
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	6.00	16.14
Line Items: 1				6.00	16.14
Cuntamas Nassa	C. Christophorus Flore 0400504 0004 04	250000			
Customer Name: Customer #: 342	CChristenberry Elem., 2403501-0061-94	350000			
1216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	2.00	5.38
Line Items: 1				2.00	5.38
Customer Name: Customer #: 344	CCopper Ridge Elementary 2403501				
1216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	3.00	8.07
Line Items: 1				3.00	8.07
Customer Name: Customer #: 363	CFountain City Elem. 2403501				
1216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	7.00	18.83
Line Items: 1	7.0.0001			7.00	18.83
Customer Name:	CGibbs High School 2403501		·		
Customer #: 371 216	Furniture Polish, Lemon Scented, 15 Oz.	S.C. Johnson	Cuntadial		
74 IV	Aerosol	o.c. johnson	Custodial	-14.00	37.66

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Page 3 of 6					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 37					
Line Items: 1				14.00	37.66
	•				
Customer Name: Customer #: 38	C⊷Inskip Elementary 2403501 7				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1				4.00	10.76
			. <del>.</del>		
Customer Name: Customer #: 39	C–Karns High School 2403501 1				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	8.00	21.52
Line Items: 1				8.00	21.52
Customer Name: Customer #: 398	CKarns Middle 2403501 5				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	12.00	32.28
Line Items: 1				12.00	32.28
Customer Name: Customer #: 401	CMaynard Elem. 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	13.00	34.97
Line Items: 1				13.00	34.97
Customer Name: Customer #: 405	CMount Olive Elem. 2403501				-
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1				4.00	10.76
				e.	
Customer Name: Customer #: 411	CNorwood Elementary 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	11.00	29.59
•					

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Page 4 of 6	Description	M			
Stock Code Customer Name:	Description CNorwood Elementary 2403501	Manufacturer	Category	Quantity	Extended
Customer #: 411	O-Norwood Elementally 2400001				
Line Items: 1				11.00	29.59
Customer Name: Customer #: 413	CPleasant Ridge Elem. 2403501	,			
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	12.00	32.28
Line Items: 1				12.00	32.28
Customer Name: Customer #: 425	CRidgedale Elem. 2401035				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1	7.0.000			4.00	10.76
Cuntomor Nama	C. Ditta Elementer, 2402504				
Customer Name: Customer #: 426	CRitta Elementary 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	12.00	32.28
Line Items: 1				12.00	32.28
Customer Name: Customer #: 428	CRocky Hill Elem. 2403501				
<b>421</b> 6	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1	, let 0301			4.00	10.76
Customer Name:	CShannondale Elementary 2403501				
Customer #: 434 1216	Furniture Polish, Lemon Scented, 15 Oz.	S.C. Johnson	Custodial	3.00	8.07
Line Items: 1	Aerosol			3.00	8.07
				••••	••••
Customer Name: • Customer #: 444	CSterchi Elementary 2403501				
216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	7.00	18.83

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 44	CSterchi Elementary 2403501 4				
Line Items: 1				7.00	18.83
				•	
Customer Name: Customer #: 44	CSunnyview Primary 2401043 6				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1				4.00	10.76
Customer Name: Customer #: 456	CWest Vailey Middle 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	9.00	24.21
Line Items: 1				9.00	24.21
Customer Name: Customer #: 466	CAdrian Burnett Elem. 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1				4.00	10.76
Customer Name: Customer #: 496	CKnoxville Adaptive Edu. Center2403501 3	l			
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	4.00	10.76
Line Items: 1				4.00	10.76
Customer Name: Customer #: 593	CHistoric Knoxville High 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	3.00	8.07
Line Items: 1				3.00	8.07
Customer Name: Customer #: 605	CAmherst Elementary 2403501				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	6.00	16.14

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 60	: CAmherst Elementary 2403501 05				
Line Items: 1				6,00	16.14
Customer Name: Customer #: 68	: CHardin Valley Academy 2403501 38				
4216	Furniture Polish, Lemon Scented, 15 Oz. Aerosol	S.C. Johnson	Custodial	5.00	13.45
Line Items: 1				5.00	13.45
				229.00	616.01

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 2	: CA.L. Lotts Elementary 2403501, 00666 98	94350			
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	23.00	824.55
03771	Towels, Rolled	Georgia Pacific	Custodial	75.00	2,536.92
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	33.00	780.12
Line Items: 3				131.00	4,141.59
Customer Name Customer #: 36	: CAustin-East High 2403501, 0009943500	000			
03771	Towels, Rolled	Georgia Pacific	Custodial	42.00	1,420.32
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	23.00	958.41
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	41.00	969.24
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	8.00	79.52
Line Items: 4				114.00	3,427.49
Customer Name: Customer #: 36	: CBall Camp Elem. 2403501 03				
03770	New Toilet Tissue, white bath tissue to		Custodial	12.00	420.20
00170	replace the old tissue		Custodiai	12.00	430.20
03771	Towels, Rolled	Georgia Pacific	Custodial	29.00	980.30
03772	Toilet Tissue , 48 rolls/cs.,		Custodial	2.00	83.34
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	18.00	425.52
Line Items: 4				61.00	1,919.36
Customer Name: Customer #: 30	CBearden Elementary 2403501				1,
03770	New Toilet Tissue, white bath tissue to		Custodial	2.00	71.70
03771	replace the old tissue	Canada Dasiga	Overteedted	24.22	
03780	Towels, Rolled Trash Bags, 22" X 16" X 58", 100/Box	Georgia Pacific Kelsan	Custodial Custodial	21.00 20.00	710.40 472.80
Line Items: 3		Notouri	Castodiai		
Line agins. O				43.00	1,254.90
Customer Name: Customer #: 30	CBearden High 2403501 17				
03771	Towels, Rolled	Georgia Pacific	Custodial	103.00	3,483.13
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	55.00	2,291.85
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	96.00	2,269.44
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	15.00	149.10
Line Items: 4				269.00	8,193.52

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3	e: CBearden Middle School 2403501 310			•	
03771	Towels, Rolled	Georgia Pacific	Custodial	62.00	2,095.35
03772	Toilet Tissue, 48 rolls/cs.,	· <b>G</b>	Custodial	50.00	2,083.50
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	92.00	2,174.88
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	28.00	278.32
Line Items: 4				232.00	6,632.05
	e: CBelle Morris Elem. 2403501 314				
03770	New Toilet Tissue, white bath tissue to		Custodial	10.00	358.50
	replace the old tissue		odotodiai	10.00	000.00
03771	Towels, Rolled	Georgia Pacific	Custodial	29.00	979.92
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	3.00	125.01
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	12.00	283.68
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	1.00	9.94
Line Items: 5				55.00	1,757.05
Customer Name Customer #: 3					
03770	New Toilet Tissue, white bath tissue to		Custodial	12.00	430.20
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	68.00	2,299.46
03772	Toilet Tissue, 48 rolls/cs.,	Occigia i como	Custodial	6.00	250.02
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	26.00	614.64
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	4.00	39.76
Line Items: 5	-			116.00	3,634.08
	e: CBrickey Elementary 2403501 22				
03770	New Toilet Tissue, white bath tissue to		Custodial	16.00	573.60
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	57.00	1,926.59
03772	Toilet Tissue, 48 rolls/cs.,	444.9/4.4 44	Custodial	3.00	125.01
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	26.00	614.64
Line Items: 4				102.00	3,239.84
Customer Name Customer #: 3	: GCarter Elem. 2403501 24				
03770	New Toilet Tissue, white bath tissue to		Custodial	10.00	358.50
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	44.00	1,487.14
03772	Toilet Tissue , 48 rolls/cs.,	Congra r aomo	Custodial	6.00	250.02
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	27.00	638.28
				21.00	000.20

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 32					
Line Items: 4				87.00	2,733.94
Customer Name: Customer #: 32	CCarter High School 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	62.00	2,095.62
03772	Toilet Tissue, 48 rolls/cs.,	-	Custodial	14.00	583.38
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	90.00	2,127.60
Line Items: 3				166.00	4,806.60
Customer Name: Customer #: 32	CCarter Middle 3403501 8				
03771	Towels, Rolled	Georgia Pacific	Custodial	53.00	1,791.21
03772	Toilet Tissue , 48 rolls/cs.,		Custodial	26.00	1,083.42
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	28.00	661.92
Line Items: 3				107.00	3,536.55
Customer Name: Customer #: 33					
03771	Towels, Rolled	Georgia Pacific	Custodial	38.00	1,284.86
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	13.00	541.71
03780 03785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial Custodial	36.00 2.00	851.04 19.88
Line Items: 4	11001 Dags, Chian, 24 7, 24 , 1000/0000	reloan	Oustodial	89.00	2,697.49
				00.00	2,001.40
	GCedar Bluff Elementary 2403501				
Customer #:     33: 03770	New Toilet Tissue, white bath tissue to		Custodial	27.00	067.05
	replace the old tissue		Custodial	27.00	967.95
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	97.00 0.00	3,278.66 0.00
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	33.00	780.12
Line Items: 4				157.00	5,026.73
Customer Name: Customer #: 338	CCentral High School, 2403501-0047-94: 3	350000			
3771	Towels, Rolled	Georgia Pacific	Custodial	61.00	2,061.98
)3772	Toilet Tissue , 48 rolls/cs.,	Valaan	Custodial	34.00	1,416.78
)3780 )3785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial Custodial	78.00 4.00	1,843.92 39.76
	= ==== , =, = : - : : : : : : : : : : : : : : : : :		Sastodiai	7,00	33.70

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Page 4 of 19 Stock Code	Description	Manufacturer	Calogony	Overtile	التاميد التاميد
Customer Name:			Category	Quantity	Extended
Customer #: 338	CCentral High School, 2403501-0047-94 3	350000			
Line Items: 4	٠.			177.00	5,362.44
	CChilhowee Inter. 2401043				
Customer #: 340					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	19.00	681.15
03771 03780	Towels, Rolled	Georgia Pacific	Custodial	28.00	946.99
03785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial Custodial	21.00 4.00	496.44 39.76
Line Items: 4			outional.	72.00	2,164.34
					2,104.04
Customer Name: Customer #: 342	CChristenberry Elem., 2403501-0061-94	350000			
03770	New Toilet Tissue, white bath tissue to		Custodial	5.00	179.25
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	46.00	1,555.57
03772	Toilet Tissue, 48 rolls/cs.,	•	Custodial	5.00	208.35
03780 03785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial	25.00	591.00
Line Items: 5	Trasti bags, Sitiali, 24 × 24 , 1000/Case	Reisait	Custodial	2.00	19.88
Line nems. 3				83.00	2,554.05
Customer Name: Customer #: 344	CCopper Ridge Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	5.00	179.25
03771	Towels, Rolled	Georgia Pacific	Custodial	46.00	. 1,555.24
03772	Toilet Tissue , 48 rolls/cs.,	Water .	Custodial	5.00	208.35
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	15.00	354.60
Line Items: 4				71.00	2,297.44
Customer Name: Customer #: 346	CCorryton Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	5.00	179.25
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	18.00	608.44
03772	Toilet Tissue, 48 rolls/cs.,	• • • • • • • • • • • • • • • • • • • •	Custodial	1.00	41.67
)3780 )3786	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	34.00	803.76
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	19.88
Line Items: 5				60.00	1,653.00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 34	•	4350000			
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	17.00	609.45
03771	Towels, Rolled	Georgia Pacific	Custodial	54.00	1,826.28
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	25.00	591.00
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	8.00	79.52
Line Items: 4				104.00	3,106.25
Customer Name: Customer #: 38	: CEast Knox County Elem. 2403501 50				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	14.00	501.90
03771	Towels, Rolled	Georgia Pacific	Custodial	36.00	1,216.64
03772	Toilet Tissue, 48 rolls/cs.,	· ·	Custodial	3.00	125.01
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	14.00	330.96
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	19.88
Line Items: 5				69.00	2,194.39
Customer Name: Customer #: 35	CEastport Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	2.00	71.70
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	2.00	83.34
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	5.00	118.20
Line Items: 3				9.00	273.24
Customer Name: Customer #: 35	CFarragut High 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	91.00	3,077.23
03772	Toilet Tissue , 48 rolls/cs.,	coorgia i aomo	Custodial	58.00	2,416.86
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	88.00	2,080.32
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	19.88
Line Items: 4				239.00	7,594.29
Customer Name: Customer #: 35	CFarragut Inter. 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	6.00	215.10
03771	Towels, Rolled	Georgia Pacific	Custodial	67.00	2,265.79
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	34.00	1,416.78
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	58.00	1,371.12

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 35	3				
Line Items: 4				165.00	5,268.79
Customer Name: Customer #: 35	GFarragut Middle 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	94.00	3,178.75
03772	Toilet Tissue, 48 rolls/cs.,	<del>-</del>	Custodial	69.00	2,875.23
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	75.00	1,773.00
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	1.00	9.94
Line Items: 4				239.00	7,836.92
Customer Name: Customer #: 36	CFountain City Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	6.00	215.10
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	40.00	4 000 57
03772	Toilet Tissue, 48 rolls/cs.,	Georgia Facilic	Custodial	48.00 4.00	1,623.57 166.68
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	39.00	921.96
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	15.00	149.10
Line Items: 5				112.00	3,076.41
Customer Name: Customer #: 36	CFulton High, 2403501-0090-94350000 5				
03771	Towels, Rolled	Georgia Pacific	Custodial	56.00	1,892.49
03772	Toilet Tissue, 48 rolls/cs.,	Georgia i adilic	Custodial	42.00	1,750.14
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	40.00	945.60
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	5.00	49.70
Line Items: 4				143.00	4,637.93
Customer Name:	CGap Creek Elem. 2403501				
Customer#: 367	7				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	7.00	250.95
03771	Towels, Rolled	Georgia Pacific	Custodial	15.00	507.18
03780 03785	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	12.00	283.68
	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	1.00	9.94
Line Items: 4				35.00	1,051.75

Customer Name: C--Gibbs Elementary 2403501 Customer #: 369

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 36					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	32.00	1,147.20
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	82.00 8.00	2,771.80 333.36
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	41.00	969.24
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	12.00	119.28
Line Items: 5				175.00	5,340.88
Customer Name: Customer #: 37	CGibbs High School 2403501			-	
03771	Towels, Rolled	Georgia Pacific	Custodial	54.00	1,825.92
03772	Toilet Tissue, 48 rolls/cs.,	·	Custodial	22.00	916.74
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	70.00	1,654.80
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	13.00	129.22
Line Items: 4				159.00	4,526.68
Customer Name: Customer #: 37 03770 03771 03772 03780 Line Items: 4	CGreen Elementary 2403501  New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Toilet Tissue , 48 rolls/cs., Trash Bags, 22" X 16" X 58", 100/Box	Georgia Pacific Kelsan	Custodial Custodial Custodial Custodial	18.00 34.00 5.00 21.00 78.00	645.30 1,149.08 208.35 496.44 2,499.17
Customer Name: Customer #: 37: 03771 03780	CGresham Middle 2403501 5 Towels, Rolled Trash Bags, 22" X 16" X 58", 100/Box	Georgia Pacific Kelsan	Custodial Custodial	27.00 54.00	912.45 1,276.56
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	4.00	39.76
Line Items: 3		Holoair	Odolodiai	85.00	2,228.77
and tone.				65.00	2,220.11
Customer Name: Customer #: 377	CHalls Elementary 2403501 7				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	17.00	609.45
03771	Towels, Rolled	Georgia Pacific	Custodial	51.00	1,725.01
03772	Toilet Tissue, 48 rolls/cs.,	- ****	Custodial	5.00	208.35
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	8.00	189.12

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Nam Customer #:					
Line Items: 4				81.00	2,731.93
Customer Nam	e: CHalls High School 2403501				
Customer #:					
03771 03772 03780	Towels, Rolled Toilet Tissue , 48 rolls/cs., Trash Bags, 22" X 16" X 58", 100/Box	Georgia Pacific Kelsan	Custodial Custodial Custodial	53.00 23.00 100.00	1,791.54 958.41 2,364.00
03785 Line Items: 4	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	8.00 184.00	79.52 5,193.47
Customer Nam Customer #:	e: CHalls Middle School 2403501 381				
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	50.00 23.00	1,689.60 958.41
03780 03785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial Custodial	18.00 5.00	425.52 49.70
Line Items: 4	·			96.00	3,123.23
Customer Name					
Customer#: 3 03770			Overtee died	40.00	045.00
	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	18.00	645.30
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	78.00 5.00	2,637.72 208.35
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	33.00	780.12
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	6.00	59.64
Line Items: 5				140.00	4,331.13
Customer Name Customer #: 3	e: CHolston Middle 2403501 885				
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial	47.00	1,589.54
03772 03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial Custodial	26.00 36.00	1,083.42 851.04
3785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	7.00	69.58
Line Items: 4				116.00	3,593.58

Customer Name: C--Inskip Elementary 2403501 Customer #: 387

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 387	CInskip Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	12.00	430.20
03771	Towels, Rolled	Georgia Pacific	Custodial	20.00	675.52
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	4.00	166.68
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	8.00	189.12
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	1.00	9.94
Line Items: 5				45.00	1,471.46
Customer Name: Customer #: 391	CKarns High School 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	67.00	2,265.85
03772	Toilet Tissue, 48 rolls/cs.,	-	Custodial	34.00	1,416.78
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	105.00	2,482.20
Line Items: 3				206.00	6,164.83
Customer Name: Customer #: 395	CKarns Middle 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	56.00	1,893.62
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	36.00	1,500.12
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan:	Custodial	44.00	1,040.16
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	14.00	139.16
Line Items: 4				150.00	4,573.06
Customer Name: Customer #: 399	CLonsdale Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	10.00	358.50
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodist	00.00	070 10
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial Custodial	20.00 25.00	676.40
Line Items: 3	71doil 2dg5, 22 / 10 / 00 , 100/20X	Reisair	Gustouiai		591.00
Line items: 3				55.00	1,625.90
Customer Name: Customer #: 401	CMaynard Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	12.00	430.20
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	20.00	675.84
03772	Toilet Tissue, 48 rolls/cs.,	Sourgia Fuolio	Custodial	3.00	125.01
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	14.00	330.96
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	19.88
	<u> </u>				10.00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4					_
Line Items: 5				51.00	1,581.89
Customer Name Customer #: 4	e: CMooreland Heights Elem. 2403501 103				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	9.00	322.65
03771	Towels, Rolled	Georgia Pacific	Custodial	29.00	980.84
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	19.00	449.16
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	19.88
Line Items: 4				59.00	1,772.53
	e: CMount Olive Elem. 2403501				
Customer #: 4 03770	New Toilet Tissue, white bath tissue to		Custodial	10.00	358.50
	replace the old tissue				
03771 03780	Towels, Rolled Trash Bags, 22" X 16" X 58", 100/Box	Georgia Pacific Kelsan	Custodial Custodial	18.00 13.00	608.76
Line Items: 3	114011 Dago, 22 // 10 // 00 , 100/D0X	Neisan	Custodiai		307.32
Line Rems. 0				41.00	1,274.58
Customer Name Customer #: 40					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	2.00	71.70
03771	Towels, Rolled	Georgia Pacific	Custodial	29.00	980.46
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	4.00	166.68
03780 03785	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	6.00	141.84
	Trash Bags, Small, 24" X 24", 1000/Case	Keisan	Custodial	1.00	9.94
Line Items: 5				42.00	1,370.62
Customer Name: Customer #: 40	: CNorthwest Middle 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	41.00	1,386,62
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	24.00	1,000.02
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	27.00	638.28
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	8.00	79.52
Line Items: 4				100.00	3,104.50

Customer Name: C--Norwood Elementary 2403501

Customer #: 411

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 411					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	13.00	466.05
03771	Towels, Rolled	Georgia Pacific	Custodial	43.00	1,454.50
03772	Toilet Tissue, 48 rolls/cs.,	_	Custodial	2.00	83.34
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	19.00	449.16
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	8.00	79.52
Line Items: 5				85.00	2,532.57
	CPleasant Ridge Elem. 2403501				
Customer #: 413	•				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	5.00	179.25
03771	Towels, Rolled	Georgia Pacific	Custodial	32.00	1,082.36
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	9.00	375.03
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	30.00	709.20
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	4.00	39.76
Line Items: 5				80.00	2,385.60
Customer Name: Customer #: 415	CPond Gap Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	8.00	286.80
03771 03780	Towels, Rolled Trash Bags, 22" X 16" X 58", 100/Box	Georgia Pacific Kelsan	Custodial Custodial	19.00 24.00	642.43 567.36
Line Items: 3				51.00	1,496.59
Customer Name: Customer #: 417	CPowell Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	12.00	430.20
03771	Towels, Rolled	Georgia Pacific	Custodial	75.00	2,536.05
03772	Toilet Tissue, 48 rolls/cs.,	<b></b>	Custodial	14.00	583.38
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	40.00	945.60
Line Items: 4				141.00	4,495.23
				711100	1,100.00
Customer Name: Customer #: 419	CPowell High School 2403501				
Customer #: 419	·	Goorgia Pacific	Cupledial	50.00	4 000 40
Customer #: 419 03771	Towels, Rolled	Georgia Pacific	Custodial	56.00	1,893.13
Customer #: 419	·	Georgia Pacific Kelsan	Custodial Custodial Custodial	56.00 28.00 45.00	1,893.13 1,166.76 1,063.80

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: C Customer #: 419	GPowell High School 2403501				
Line Items; 3				129.00	4,123.69
Customer Name: C	CPowell Middle 2403501				
	Towels, Rolled	Georgia Pacific	Custodial	26.00	879.32
03772	Toilet Tissue, 48 rolls/cs.,	<b>3</b>	Custodial	10.00	416.70
	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	10.00	236.40
	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	19.88
Line Items: 4				48.00	1,552.30
Customer Name: C Customer #: 423	Richard Yoakley 2403501				
	New Toilet Tissue, white bath tissue to		Custodial	3.00	107.55
	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	6.00	202.86
	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	7.00	165.48
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	1.00	9.94
Line Items: 4				17.00	485.83
Customer Name: C Customer #: 425	Ridgedale Elem. 2401035			·	
03770	New Toilet Tissue, white bath tissue to		Custodial	6.00	215.10
	eplace the old tissue Towels, Rolled	Georgia Pacific	Custodial	40.00	642.34
	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial Custodial	19.00 20.00	472.80
	Frash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	4.00	39.76
Line Items: 4				49.00	1,370.00
Customer Name: C Customer #: 426	Ritta Elementary 2403501				
	New Toilet Tissue, white bath tissue to		Custodial	12.00	430.20
	eplace the old tissue Fowels, Rolled	Georgia Pacific	Custodial	41.00	1,385.89
)3772 T	foilet Tissue , 48 rolls/cs.,	<b>U</b>	Custodial	3.00	125.01
	Frash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	29.00	685.56
	Frash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	6.00	59.64
Line Items: 5				91.00	2,686.30

Customer Name: C--Rocky Hill Elem. 2403501

Customer #: 428

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 42	CRocky Hill Elem. 2403501 8	·			
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	14.00	501.90
03771	Towels, Rolled	Georgia Pacific	Custodial	42.00	1,419.56
03772	Toilet Tissue , 48 rolls/cs.,		Custodial	5.00	208.35
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	41.00	969.24
Line Items: 4				102.00	3,099.05
Customer Name: Customer #: 43	CSarah Mooore Greene 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	16.00	573.60
03771	Towels, Rolled	Georgia Pacific	Custodial	67.00	2,264.81
03772	Toilet Tissue, 48 rolls/cs.,	v	Custodial	21.00	875.07
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	56.00	1,323.84
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	5.00	49.70
Line Items: 5				165.00	5,087.02
Customer Name: Customer #: 43	CSequoyah Elementary 2403501 2				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	2.00	71.70
03771	Towels, Rolled	Georgia Pacific	Custodial	27.00	913.14
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	14.00	330.96
Line Items: 3				43.00	1,315.80
			,		
Customer Name: Customer #: 434	CShannondale Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	13.00	466.05
03771	Towels, Rolled	Georgia Pacific	Custodial	24.00	811.50
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	12.00	283.68
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	3.00	29.82
Line Items: 4				52.00	1,591.05
Customer Name: Customer #: 436	CSouth Doyle High 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	ዕለ ለለ	0.706.07
03772	Toilet Tissue , 48 rolls/cs	Georgia Facilic	Custodial	80.00 27.00	2,705.87 1,125.09
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	75.00	1,773.00
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	7.00	69.58

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 43				•	
Line Items: 4				189.00	5,673.54
				100:00	0,010.04
Customer Name: Customer #: 43	•				
03771	Towels, Rolled	Georgia Pacific	Custodial	46.00	1,554,84
03772	Toilet Tissue, 48 rolls/cs.,	0	Custodial	21.00	875.07
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	44.00	1,040.16
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	14.00	139.16
Line Items: 4				125.00	3,609.23
	CSouth Knoxville Elem. 2403501				
Customer #: 44	.0				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	2.00	71.70
03771	Towels, Rolled	Georgia Pacific	Custodial	12.00	405.81
03772	Toilet Tissue, 48 rolls/cs.,	v	Custodial	2.00	83.34
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	15.00	354.60
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	7.00	69.58
Line Items: 5				38.00	985.03
Customer Name: Customer #: 44	CSpring Hill Elem. 2403501 2				
03770	New Toilet Tissue, white bath tissue to		Custodial	16.00	573.60
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	36.00	1,216.71
03772	Toilet Tissue, 48 rolls/cs.,	Georgia Facilic	Custodial	3.00	1,216.71
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	22.00	520.08
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	19.88
Line Items: 5				79.00	2,455.28
Customer Name: Customer #: 44					
03770	New Toilet Tissue, white bath tissue to		Custodial	11.00	394.35
	replace the old tissue	0 1 0 10		•	
03771	Towels, Rolled	Georgia Pacific	Custodial	31.00	1,048.24
03772 03780	Toilet Tissue , 48 rolls/cs., Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial Custodial	1.00 18.00	41.67 425.52
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	2.00	425.52 19.88
Line Items: 5			o actority	63.00	
Luie Rellia, 3				03.00	1,929.66

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 44	CSunnyview Primary 2401043				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	8.00	286.80
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	30.00 3.00	1,014.28 125.01
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	7.00	165.48
Line Items: 4				48.00	1,591.57
Customer Name:	CVine Middle School 2403501				-
Customer #: 44					
03771	Towels, Rolled	Georgia Pacific	Custodial	30.00	1,014.30
03772 03780	Toilet Tissue , 48 rolls/cs., Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial Custodial	18.00 23.00	750.06 543.72
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	4.00	39.76
Line Items: 4				75.00	2,347.84
Customer Name: Customer #: 456	CWest Haven Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	2.00	71.70
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	22.00	743.98
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	16.00	378.24
Line Items: 3				40.00	1,193.92
Customer Name: Customer #: 452	CWest High School 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodiai	55.00	1,860.61
03772	Toilet Tissue, 48 rolls/cs.,	•	Custodial	23.00	958.41
03780 03785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial	71.00	1,678.44
Line Items: 4	ridsh bays, Sindii, 24 × 24 , 1000/Case	Reisaii	Custodial	7.00	69.58
Lille Rehis. 4				156.00	4,567.04
Customer Name: Customer #: 454	CWest Hills Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	9.00	322.65
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	64.00	2,164.30
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	27.00	638.28
Line Items: 3				100.00	3,125.23

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 4					
03771 03772 03780 03785	Towels, Rolled Toilet Tissue , 48 rolls/cs., Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Georgia Pacific Kelsan Kelsan	Custodial Custodial Custodial Custodial	54.00 16.00 31.00 7.00	1,824.43 666.72 732.84
Line Items: 4		relean	Oustoulai	108.00	69.58 3,293.57
Customer Name: Customer #: 45					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	20.00	717.00
03771 03780 03785	Towels, Rolled Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Georgia Pacific Kelsan Kelsan	Custodial Custodial Custodial	20.00 15.00 4.00	675.92 354.60 39.76
Line Items: 4	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Oddodiai	59.00	1,787.28
Customer Name: Customer #: 46	CWhittle Springs Mid. 2403501 0				
03771 03780 03785	Towels, Rolled Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Georgia Pacific Kelsan Kelsan	Custodial Custodial Custodial	18.00 16.00 3.00	608.76 378.24 29.82
Line Items: 3				37.00	1,016.82
Customer Name: Customer #: 46	CSam E Hill 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	5.00	179.25
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	22.00 4.00	743.63 166.68
03780 03785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial Custodial	4.00 3.00	94.56 29.82
Line Items: 5				38.00	1,213.94
Customer Name: Customer #: 464	CBeaumont Elementary, 2403501-0022-9	4350000			
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	28.00	1,003.80
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	35.00 6.00	1,183.79 250.02
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	30.00	709.20

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4		94350000			
Line Items: 4				99.00	3,146.81
				•	
Customer Name Customer #: 4	: CAdrian Burnett Elem. 2403501 66				u
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	9.00	322.65
03771	Towels, Rolled	Georgia Pacific	Custodial	45.00	1,520.88
03772 03780	Toilet Tissue , 48 rolls/cs.,	Walana	Custodial	4.00	166.68
03785	Trash Bags, 22" X 16" X 58", 100/Box Trash Bags, Small, 24" X 24", 1000/Case	Kelsan Kelsan	Custodial Custodial	31.00 4.00	732.84 39.76
Line Items: 5	11451 Bago, 61141, 27 721, 1000,000	relean	Oustoular	93.00	2,782.81
					_,,,_,,,
Customer Name: Customer #: 47	CFort Sanders Edu. 2403501 77				
03771 03780	Towels, Rolled Trash Bags, 22" X 16" X 58", 100/Box	Georgia Pacific Kelsan	Custodial	16.00	540.74
Line Items: 2	Hasii bays, 22 A 10 A 36 , 100/B0X	Keisari	Custodial	13.00 29.00	307.32 848.06
Customer Name: Customer #: 48	CSchool Main, 5 th. Ave., 2403501-2100-	94350000			
03771	Towels, Rolled	Georgia Pacific	Custodial	12.00	405.40
03772	Toilet Tissue , 48 rolls/cs.,	17:1:	Custodial	6.00	250.02
03780 Line Items: 3	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	27.00	638.28
Line items: 3				45.00	1,293.70
Customer Name: Customer #: 48	CLINCOLN PARK EVENING 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	3.00	107.55
Line Items: 1	replace the old lissue		·	3.00	107.55
				•	
Customer Name: Customer #: 49	CKnoxville Adaptive Edu. Center240350	1			
03770	New Toilet Tissue, white bath tissue to		Custodial	8.00	286.80
03780	replace the old tissue Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	13.00	307.32
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	8.00	79.52

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4					
Line Items: 3				29.00	673.64
	: CFair Garden 2403501 98				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	10.00	358.50
03771	Towels, Rolled	Georgia Pacific	Custodial	20.00	676.40
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	9.00	212.76
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	4.00	39.76
Line Items: 4				43.00	1,287.42
Customer Name Customer #: 49	: CBonny Kate Elem. 2403501				
,					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	10.00	358.50
03771	Towels, Rolled	Georgia Pacific	Custodial	41.00	1,385.71
03772	Toilet Tissue, 48 rolls/cs.,	•	Custodial	2.00	83.34
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	11.00	260.04
Line Items: 4				64.00	2,087.59
Customer Name: Customer #: 55	: CFarragut Primary 2403501 35				
03770	New Toilet Tissue, white bath tissue to		Custodial	24.00	860,40
	replace the old tissue				
03771	Towels, Rolled	Georgia Pacific	Custodial	68.00	2,298.77
03772 03780	Toilet Tissue, 48 rolls/cs., Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial Custodial	8.00 38.00	333.36 898.32
Line Items: 4	11a311 bays, 22 X 10 X 30 , 100/b0x	(GISal)	Custodiai	138.00	4,390.85
Customer Name: Customer #: 57	: CKarns Elementary 2403501 75				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	27.00	967.95
03771	Towels, Rolled	Georgia Pacific	Custodial	77.00	2,603.90
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	60.00	1,418.40
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	5.00	49.70
Line Items: 4			•	169.00	5,039.95

Customer Name: C--Historic Knoxville High 2403501 Customer #: 593

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name					
Customer #: 5	93				
03771	Towels, Rolled	Georgia Pacific	Custodial	12.00	405.81
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	6.00	250.02
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	6.00	141.84
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	4.00	39.76
Line Items: 4				28.00	837.43
Customer Name Customer #: 6					
03770	New Toilet Tissue, white bath tissue to		Custodial	6.00	215 10
20110	replace the old tissue		Guatodiai	0.00	215.10
03771	Towels, Rolled	Georgia Pacific	Custodial	11.00	371.90
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	3.00	125.01
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	14.00	330.96
Line Items: 4				34.00	1,042.97
Customer Name Customer#: 60	: CAmherst Elementary 2403501 05				
03770	New Toilet Tissue, white bath tissue to		Custodial	21.00	752.85
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	34.00	1,149.82
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial	26,00	614.64
Line Items: 3		Lionwall	Gabtodidi	81.00	2,517.31
zwo nomo: o				01.00	2,317.31
Customer Name: Customer #: 68	: CHardin Valley Academy 2403501				
03771	Towels, Rolled	Cooraia Dosifia	Cuntadiat	404.00	0.440.00
03772	Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	101.00 50.00	3,416.00
03780	Trash Bags, 22" X 16" X 58", 100/Box	Kelsan	Custodial -	70.00	2,083.50 1,654.80
03785	Trash Bags, Small, 24" X 24", 1000/Case	Kelsan	Custodial	7.00	69.58
Line Items: 4		61 <del>- 21</del> 11		228.00	
Line Renis. 4				220.00	7,223.88
				8,461.00	258,871.59

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 29		J6669 <b>4</b> 350			
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	12.00	19.80
Line Items: 1				12.00	19.80
Customer Name: Customer #: 30	: CAustin-East High 2403501, 000994 01	<b>1350000</b>			
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	2.00	3.30
Line Items: 1				2.00	3.30
Customer Name: Customer #: 31	CBearden Middle School 2403501				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	12.00	19.80
Line Items: 1				12.00	19.80
Customer Name: Customer #: 32					
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	8.00	13.20
Line Items: 1				8.00	13.20
Customer Name: Customer #: 32	CCarter Middle 3403501				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	2.00	3.30
Line Items: 1	orono oronisor, quant bottle	Noisan	Odstodiai	2.00	3.30
and Admis.				2.00	0.50
Customer Name: Customer #: 34	CCopper Ridge Elementary 240350 <sup>7</sup>	1			
4401 .	Window Squeegee, 10"	Rubbermaid	Custodial	2.00	3.60
Line Items: 1				2.00	3.60
Customer Name: Customer #: 34	CCorryton Elementary 2403501				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	3.00	4.95

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 340					
Line Items: 1				3.00	4.95
Customer Name: Customer #: 348	CDogwood Elementary, 2403501-005	9-94350000			
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	6.00	9.90
Line Items: 1				6.00	9.90
Customer Name: Customer #: 350	CEast Knox County Elem. 2403501				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	6.00	9.90
Line Items: 1				6.00	9.90
Customer Name: Customer #: 355	CFarragut High 2403501				
4401 4415	Window Squeegee, 10" Creme Cleanser, Quart Bottle	Rubbermaid	Custodial	4.00	7.20
Line Items: 2	oreme deamser, adam bottle	Kelsan	Custodial	4.00 8.00	6.60 13.80
Customer Name: Customer #: 363	CFountain City Elem. 2403501				
1401	Window Squeegee, 10"	Rubbermaid	Custodial	2.00	3.60
1415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	4.00	6.60
Line Items: 2				6.00	10.20
Customer Name: Customer #: 371	CGibbs High School 2403501				
1401	Window Squeegee, 10"	Rubbermaid	Custodial	4.00	7.20
Line Items: 1				4.00	7.20
Customer Name: Customer #: 373	CGreen Elementary 2403501				
415	Creme Cleanser, Quart Bottle	Kelsan	Cuotodi-1	40.00	40 ==
•	o.o.no oloundon, quant bottle	1/519al}	Custodial	10.00	16.50

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Page 3 of 6					
Stock Code	Description 0.400504	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 37					
Line Items: 1				10.00	16.50
	CKarns Middle 2403501				
Customer #: 39					
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	6.00	9.90
Line Items: 1				6.00	9.90
Customer Name: 39	GLonsdale Elementary 2403501				
4401	Window Squeegee, 10"	Rubbermaid	Custodial	2.00	3.60
Line Items: 1				2.00	3.60
Customer Name: Customer #: 40	CMaynard Elem. 2403501				
4401	Window Squeegee, 10"	Rubbermaid	Custodial	6.00	10.80
Line Items: 1				6.00	10.80
Customer Name: Customer #: 408	CMount Olive Elem. 2403501				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	2.00	3.30
Line Items: 1				2.00	3.30
Customer Name: Customer #: 409	CNorthwest Middle 2403501		· ·		
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	16.00	26.40
Line Items: 1	•			16.00	26.40
Customer Name: Customer #: 413	CPleasant Ridge Elem. 2403501				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	6.00	0.00
Line Items: 1	5.5mo Gloundon, Quart Dulle	Notalli	Guotoulai	6.00	9.90 9.90
				0.00	3.30

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Page 4 of 6					
Stock Code	Description	Manufacturer	Calegory	Quantity	Extended
Customer Name Customer #: 4	e: CPond Gap Elem. 2403501 415	-			
4401	Window Squeegee, 10"	Rubbermaid	Custodial	3.00	5.40
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	4.00	6.60
Line Items: 2				7.00	12.00
Customer Name Customer #: 4	e: CPowell High School 2403501 419				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	27.00	44.55
Line Items: 1				27.00	44.55
Customer Name	e: CPowell Middle 2403501 121				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	12.00	19.80
Line Items: 1				12.00	19.80
Customer Name Customer #: 4	e: CRitta Elementary 2403501 126				
4401	Window Squeegee, 10"	Rubbermaid	Custodial	1.00	1.80
Line Items: 1				1.00	1.80
Customer Name Customer #: 4	e: CShannondale Elementary 2403501 34				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	2.00	3.30
Line Items: 1				2.00	3.30
Customer Name Customer #: 4	e: CSouth Doyle High 2403501 36				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	6.00	9.90
Line Items: 1				6.00	9.90
Customer Name Customer #: 4	: CSpring Hill Elem. 2403501 42				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	12.00	19.80

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Page 5 of 6					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: 44	: CSpring Hill Elem. 2403501 12				
Line Items: 1		·		12.00	19.80
		·			
Customer Name: Customer #: 44	CSunnyview Primary 2401043				
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	3.00	4.95
Line Items: 1				3.00	4.95
Customer Name: Customer #: 45	CWest Hills Elem. 2403501				
4401	Window Squeegee, 10"	Rubbermaid	Custodial	3.00	5.40
Line Items: 1				3.00	5.40
Customer Name: Customer #: 45	CWest Valley Middle 2403501			<b>.</b>	
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	10.00	16.50
Line Items: 1				10.00	16.50
Customer Name: Customer #: 46	CBeaumont Elementary, 2403501-00	022-94350000			
4401	Window Squeegee, 10"	Rubbermaid	Custodial	7.00	12.60
Line Items: 1				7.00	12.60
Customer Name: Customer #: 48	CSchool Main. 5 th. Ave., 2403501-2	100-94350000			
4401	Window Squeegee, 10"	Rubbermaid	Custodial	1.00	1.80
Line Items: 1				1.00	1.80
Customer Name: Customer #: 60	CAmherst Elementary 2403501				
4401	Window Squeegee, 10"	Rubbermaid	Custodial	2.00	3.60
4415	Creme Cleanser, Quart Bottle	Kelsan	Custodial	4.00	6.60

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 6	e: CAmherst Elementary 2403501 605				
Line Items: 2				6.00	10.20
				216.00	361.95

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Page 1 of 5					
Stock Code Description		Manufacturer	Category	Quantity	Extended
Customer Name: CBearden Customer #: 307	High 2403501				
4213 Red Z, Vom	t Control, 11 Ounce Bottle	Safetec	Custodial	6.00	39.36
Line Items: 1				6.00	39.36
Customer Name: CBearden l Customer #: 310	Middle School 2403501				
4213 Red Z, Vomi	t Control, 11 Ounce Bottle	Safetec	Custodial	8.00	52.48
Line Items: 1				8.00	52.48
Customer Name: CCopper R Customer #: 344	idge Elementary 2403501				
4213 Red Z, Vomi	t Control, 11 Ounce Bottle	Safetec	Custodial	30.00	196.80
Line Items: 1				30.00	196.80
Customer Name: CCorryton Customer #: 346  4213 Red Z, Vomi	Elementary 2403501 t Control, 11 Ounce Boltle	Safetec	Custodial	6.00 6.00	39.36 39.36
Customer Name: CEast Knox Customer #: 350 4213 Red Z, Vomit Line Items: 1	c County Elem. 2403501 Control, 11 Ounce Bottle	Safetec	Custodial	3.00 3.00	19.68 19.68
Customer Name: CFarragut I Customer #: 357 4213 Red Z, Vomit	nter. 2403501 Control, 11 Ounce Bottle	Safetec	Custodial	18.00	118.08
Line Items: 1				18.00	118.08
Customer Name: CFarragut N Customer #: 359	Middle 2403501				
4213 Red Z, Vomit	Control, 11 Ounce Bottle	Safetec	Custodial	22.00	144.32

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Page 2 of 5					•
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 35		·			
Line Items: 1				22.00	144.32
Customer Name: Customer #: 36	CFountain City Elem. 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	6.00	39.36
Line Items: 1				6.00	39.36
Customer Name: Customer #: 37	CGreen Elementary 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	22.00	144.32
Line Items: 1				22.00	144.32
Customer Name: Customer #: 38	CInskip Elementary 2403501 7				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	8.00	52.48
Line Items: 1				8.00	52.48
Customer Name: Customer #: 398	CKarns Middle 2403501 5				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	20.00	131.20
Line Items: 1				20.00	131.20
Customer Name: Customer #: 409	CNorthwest Middle 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	10.00	65.60
Line Items: 1				10.00	65.60
		•			
Customer Name: Customer #: 413	CPleasant Ridge Elem, 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	10.00	65.60
Line Items: 1	, i cano batto	3410,00	Oustodias	10.00	65.60
				10.00	00.00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 41					
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	8.00	52.48
Line Items: 1				8.00	52.48
Customer Name: Customer #: 41	CPowell High School 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	5.00	32.80
Line Items: 1				5.00	32.80
Customer Name: Customer #: 421	CPowell Middle 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	24.00	157.44
Line Items: 1				24.00	157.44
Customer Name: Customer #: 425	CRidgedale Elem. 2401035				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	12.00	78.72
Line Items: 1				12.00	78.72
Customer Name: Customer #: 428	CRocky Hill Elem. 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	5.00	32.80
Line Items: 1				5.00	32.80
Customer Name: Customer #; 430	CSarah Mooore Greene 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	8.00	52.48
Line Items: 1				8.00	52.48
Customer Name: Customer #: 432	CSequoyah Elementary 2403501				
1213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Oranta di st		
0	1002 2, VOIIII OOHHOI, 11 OUHGE DOLLIE	Jaieleu	Custodial	9.00	59.04

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 432					
Line Items: 1			·	9.00	59.04
Customer Name: Customer#: 442	CSpring Hill Elem. 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	4.00	26.24
Line Items: 1				4.00	26.24
Customer Name: Customer #: 444	CSterchi Elementary 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	6.00	39.36
Line Items: 1				6.00	39.36
Customer Name: Customer #: 454	CWest Hills Elem. 2403501				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	10.00	65.60
Line Items: 1				10.00	65.60
Customer Name: Customer #: 464	CBeaumont Elementary, 2403501-0022	-94350000			
1213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	10.00	65.60
Line Items: 1				10.00	65.60
Customer Name: Customer #: 477	CFort Sanders Edu. 2403501				
1213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	12.00	78.72
Line Items: 1				12.00	78.72
Customer Name: Customer #: 496	CKnoxville Adaptive Edu. Center24035	01			
1213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	5.00	32.80

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 49					
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	12.00	78.72
Line Items: 1				12.00	78.72
Customer Name: Customer #: 60	: CAmherst Elementary 2403501 05				
4213	Red Z, Vomit Control, 11 Ounce Bottle	Safetec	Custodial	5.00	32.80
Line Items: 1				5.00	32.80
				304.00	1,994.24

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 29			* 1		
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	192.00	401.28
Line Items: 1				192.00	401.28
Customer Name: Customer #: 30	: CAustin-East High 2403501, 000994350 01	0000			
04110 04160	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	4.00	17.12
Line Items: 2	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	96.00	200.64
Line nems. 2				100.00	217.76
Customer Name: Customer #: 30	: CBall Camp Eiem. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	120.00	250.80
Line Items: 1				120.00	250.80
Customer Name: Customer #: 30	CBearden Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	1.00	2.09
Line Items: 1				1.00	2.09
Customer Name: Customer #: 30	CBearden High 2403501 7				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Line Items: 1	,			144.00	300.96
Customer Name: Customer #: 31	CBearden Middle School 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	168.00	351.12
Line Items: 1	• , •			168.00	351.12
Customer Name: Customer #: 31	CBelle Morris Elem. 2403501 4				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	72.00	150.48
			- 50 (5 000)	12.00	10010

Page 2 of 14					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 31					
Customer#: 31					
Line Items: 1				72.00	150.48
Customer Name: Customer #: 32	CBlue Grass Elem. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	348.00	727.32
Line Items: 1				348.00	727.32
Customar Nama	CBrickey Elementary 2403501				
Customer #: 32	22				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	204.00	426.36
Line Items: 1				204.00	426.36
				201.00	720.00
	CCarter Elem. 2403501				
Customer #: 32	4				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	180.00	376.20
Line Items: 1				180.00	376.20
Customer Name: Customer #: 32	CCarter High School 2403501				
		0 11 1	0 . " .	• • •	
04110 04160	Rock Salt for Ice, 50 Pound Bag Johnson Softcare Antiseptic Skin Soap	Cargill Inc. S.C. Johnson	Custodial Custodial	2.00 108.00	8.56 225.72
Line Items: 2	compone concern a mocpus cam your	0.0.00000	Guotoului	110.00	234.28
zino Romo. E				110.00	234.20
	CCarter Middle 3403501				
Customer #: 32	8				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	132.00	275.88
Line Items: 1				132.00	275.88
		•			
Customer Name: Customer #: 33	CCedar Bluff Middle 2403501				
		00.44			,
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	72.00	150.48

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Gustomer Name: Gustomer #: 331	CCedar Bluff Middle 2403501				
Line Items: 1				72.00	150.48
Customer Name: Customer #: 333	CCedar Bluff Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	312.00	652.08
Line Items: 1	•			312.00	652.08
Customer Name: Customer #: 338	CCentral High School, 2403501-0047-9	<b>1</b> 350000			
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	120.00	250.80
Line Items: 1				120.00	250.80
Customer Name: Customer #: 340	CChilhowee Inter, 2401043				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	96.00	200.64
Line Items: 1				96.00	200.64
Customer Name: Customer #: 342	CChristenberry Elem., 2403501-0061-94	350000			
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	180.00	376.20
Line Items: 1				180.00	376.20
Customer Name: Customer #: 344	CCopper Ridge Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	168.00	351.12
Line Items: 1				168.00	351.12
Customer Name: 0 Customer#: 346	CCorryton Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	36.00	75.24
Line Items: 1				36.00	75.24

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 348	GDogwood Elementary, 2403501-0059	-94350000			
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	240.00	501.60
Line Items: 1				240.00	501.60
Customer Name: Customer #: 350	CEast Knox County Elem. 2403501			•	
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	72,00	150.48
Line Items: 1	4		Castodia	72.00	150.48
Customer Name: Customer #: 355	CFarragut High 2403501		•		
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	2,00	8.56
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Line Items: 2				146.00	309.52
Customer Name: Customer #: 357	CFarragut Inter. 2403501				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	3.00	12.84
04160 Line Items: 2	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	336.00	702.24
tine items, 2				339.00	715.08
Customer Name: Customer #: 359	CFarragut Middle 2403501				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	2.00	8.56
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	228.00	476.52
Line Items: 2				230.00	485.08
Customer Name: Customer #: 363	CFountain City Elem. 2403501				
<b>14110</b>	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	11.00	47.08
14160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	168.00	351.12
Line Items: 2			•	179.00	398.20
Customer Name:	CFuiton High, 2403501-0090-94350000				
	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	00.00	. 22.07
	The second of th	5.5. VOIII3011	. Odolodiai	36.00	75.24

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 36					
Line Items: 1				36.00	75.24
Customer Name	CGap Creek Elem. 2403501				
Customer#: 36	7				
04110 04160	Rock Salt for Ice, 50 Pound Bag Johnson Softcare Antiseptic Skin Soap	Cargill Inc. S.C. Johnson	Custodial Custodial	4.00 36.00	17.12 75.24
Line Items: 2				40.00	92.36
Customer Name: Customer #: 36	CGibbs Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	276.00	576.84
Line Items: 1				276.00	576.84
Customer Name: Customer #: 37	CGibbs High School 2403501			•	
04110 04160	Rock Salt for Ice, 50 Pound Bag Johnson Softcare Antiseptic Skin Soap	Cargill Inc. S.C. Johnson	Custodial Custodial	4.00 36.00	17.12 75.24
Line Items: 2				40.00	92.36
Customer Name: Customer #: 373	CGreen Elementary 2403501 3				
04110 04160	Rock Salt for Ice, 50 Pound Bag Johnson Softcare Antiseptic Skin Soap	Cargill Inc. S.C. Johnson	Custodial Custodial	4.00 132.00	17.12 275.88
Line Items: 2	, ,			136.00	293.00
Customer Name: Customer #: 379	CGresham Middle 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	48.00	100.32
Line Items: 1				48.00	100.32
Customer Name: Customer #: 377	CHalls Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	192.00	401.28

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Page 6 of 14					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 37					
Line Items: 1				192.00	401.28
Customer Name: Customer #: 37	CHalls High School 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Line Items: 1	Termination democraty initiooping committee	0.0. 00.000	Gastoalar	144.00	300.96
					000.00
Customer Name: Customer #: 38	CHalls Middle School 2403501 1				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	120.00	250.80
Line Items: 1				120.00	250.80
Customer Name: Customer #: 38:	CHardin Valley Elem. 2403501 3				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	240.00	501.60
Line Items: 1				240.00	501.60
Customer Name: Customer #: 38	CHolston Middle 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	112.00	234.08
Line Items: 1				112.00	234.08
Customer Name: Customer #: 387	CInskip Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	60.00	125.40
Line Items: 1	,	0.0.00	565754761	60.00	125.40
Customer Name: Customer #: 391	CKarns High School 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	192.00	401.28
Line Items: 1				192.00	401.28

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Page 7 of 14					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 39					
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	5.00	21.40
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	208.00	434.72
Line Items: 2				213.00	456.12
Customer Name: Customer #: 39	: CLonsdale Elementary 2403501 99				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	96.00	200.64
Line Items: 1				96.00	200.64
Cuatamar Nama	C Mounard Flom 2402504				
Customer #: 40					
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	132.00	275.88
Line Items: 1				132.00	275.88
	,				
Customer Name: Customer #: 40					
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	6.00	25.68
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	74.00	154.66
Line Items: 2				80.00	180.34
	CMount Olive Elem. 2403501				
Customer #: 40					
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	24.00	50.16
Line Items: 1				24.00	50.16
Customer Name:	CNew Hopewell Elem. 2403501				
Customer #: 40					
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	2.00	8.56
04160 Line Items: 2	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	72.00	150.48
ьно цень. Z				74.00	159.04
	CNorthwest Middle 2403501				
Customer #: 40					
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	60.00	125.40

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Page 8 of 14					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 40					
Line Items: 1	·			60.00	125.40
Customer Name:	CNorwood Elementary 2403501				
Customer #: 41					
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	168.00	351.12
Line Items: 1				168.00	351.12
Customer Name: Customer #: 41	CPleasant Ridge Elem. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	96.00	200.64
Line Items: 1				96.00	200.64
Customer Name: Customer #: 41	CPond Gap Elem. 2403501 5				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	1.00	4.28
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	84.00	175.56
Line Items: 2				85.00	179.84
Customer Name: Customer #: 417	CPowell Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Line Items: 1				144.00	300.96
Customer Name: Customer #: 419	CPowell High School 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	120.00	250.80
Line Items: 1				120.00	250.80
Customer Name: Customer #: 421	CPowell Middle 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	36.00	75.24

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Page 9 of 14					
Stock Code	Description	Manufacturer	Calegory	Quantity	Extended
Customer Name: Customer #: 42					
Line Items: 1				36.00	75.24
Customer Name: Customer #: 42:	CRichard Yoakley 2403501 3				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	24.00	50.16
Line Items: 1				24.00	50.16
Customer Name: Customer #: 425	CRidgedale Elem. 2401035				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	48.00	100.32
Line Items: 1				48.00	100.32
Customer Name	C. Pitta Flamantani 0402504				
Customer #: 426					
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	180.00	376.20
Line Items: 1				180.00	376.20
Customer Name: Customer #: 428	CRocky Hill Elem. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Line Items: 1				144.00	300.96
Customer #: 430	CSarah Mooore Greene 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	252.00	526.68
Line Items: 1				252.00	526.68
÷					
Customer Name: Customer #: 434	CShannondale Elementary 2403501	•			
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	72.00	150.48
Line Items: 1				72.00	150.48

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Page 10 of 14 Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name:	CSouth Doyle High 2403501	Waltarada	Gulogory	Quartity	LAGIGGG
Customer #: 436	3				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	3.00	12.84
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	192.00	401.28
Line Items: 2				195.00	414.12
Customer Name: Customer #: 438	CSouth Doyle Mid. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Line Items: 1				144.00	300.96
Customer Name: Customer #; 440	CSouth Knoxville Elem. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	36.00	75.24
Line Items: 1	· ·	0.0. 0011113011	Odolodiai	36.00	75.24
2.00 KOM, 0.1				30.00	75.24
Customer Name: Customer #: 442	CSpring Hill Elem. 2403501				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	3.00	12.84
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	72.00	150.48
Line Items: 2				75.00	163.32
Customer Name: Customer #: 444	CSterchi Elementary 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	400.00	005.70
Line Items: 1	Outrison Concare Artiseptic Onli Soap	S.C. JUHISUN	Custodial	108.00 108.00	225.72 225.72
Line terris.				100.00	229.72
Customer Name: Customer #: 446	CSunnyview Primary 2401043				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	156.00	326.04
Line Items: 1	201p		a water disti	156.00	326.04
				100,00	
Customer Name: Customer #: 448	CVine Middle School 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	108.00	225.72
	ostation ostation and part of the	0.0. 00minotr	Qualitati	100.00	223.12

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Page 11 of 14					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 44				·······	
Line Items: 1				108.00	225.72
Customer Name: Customer #: 45	: CWest High School 2403501 52				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	120.00	250.80
Line Items: 1				120.00	250.80
Customer Name: Customer #: 45	CWest Hills Elem. 2403501 64				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	4.00	17.12
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Line Items: 2				148.00	318.08
Customer Name: Customer #: 45	CWest Valley Middle 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	168.00	351.12
Line Items: 1				168.00	351.12
Customer Name: Customer #: 45	CWest View Elem. 2403501				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	1.00	4.28
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	180.00	376.20
Line Items: 2				181.00	380.48
Customer Name: Customer #: 46	CWhittle Springs Mid. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	48.00	100.32
Line Items: 1	•			48.00	100.32
Customer Name: Customer #: 46	CSam E Hill 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	112.00	234.08

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 463	CSam E Hill 2403501 3				
Line Items: 1				112.00	234.08
Customer Name: Customer #: 464	CBeaumont Elementary, 2403501-0022 4	-94350000			
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	9.00	38.52
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	138.00	288.42
Line Items: 2				147.00	326.94
Customer Name: Customer #: 466					
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	2.00	8.56
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	216.00	451.44
Line Items: 2				218.00	460.00
Customer Name: Customer #: 477	CFort Sanders Edu. 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	48.00	100.32
Line Items: 1				48.00	100.32
Customer Name: Customer #: 481	CSchool Main. 5 th. Ave., 2403501-2100	)-94350000			
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	22.00	94.16
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	12.00	25.08
Line Items: 2				34.00	119.24
Customer Name: Customer #: 498	CFair Garden 2403501				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	2.00	8.56
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	48.00	100.32
Line Items: 2				50.00	108.88
Customer Name:	CBonny Kate Elem. 2403501				
Customer#: 499					
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	144.00	300.96
Customer #: 499		S.C. Johnson	Custodial	144.00	

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Page 13 of 14					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 49					
Line Items: 1				144.00	300.96
Customer Name: Customer #: 53	CFarragut Primary 2403501				
04110	Rock Salt for Ice, 50 Pound Bag	Cargill Inc.	Custodial	4.00	17.12
04160 Line Items: 2	Johnson Softcare Antiséptic Skin Soap	S.C. Johnson	Custodial	264.00 268.00	551.76 568.88
,				250.00	000.00
Customer Name: Customer #: 57	CKarns Elementary 2403501 5				
04110 04160	Rock Salt for Ice, 50 Pound Bag Johnson Softcare Antiseptic Skin Soap	Cargill Inc. S.C. Johnson	Custodial	2.00	8.56
Line Items: 2	Johnson Johnare Antiseptic Skir Joap	S.C. Johnson	Custodial	240.00 242.00	501.60 510.16
Customer Name: Customer #: 59	CHistoric Knoxville High 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	36.00	75.24
Line Items: 1				36.00	75.24
Customer Name: Customer #: 60	CSarah Simson PDTC 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	24.00	50.16
Line Items: 1				24.00	50.16
	CAmherst Elementary 2403501				
Oustomer #: 609	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	156.00	326.04
Line Items: 1	The second of th	0.0. 001110011	Guotoului	156.00	326.04
Customer Name: Customer #: 688	CHardin Valley Academy 2403501				
04160	Johnson Softcare Antiseptic Skin Soap	S.C. Johnson	Custodial	228.00	476.52
				•	

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 6	e: CHardin Valley Academy 2403501 888				
Line Items: 1				228.00	476.52
				10,839.00	22,876.89

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Page 1 of 6 Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 30	CBearden High 2403501				
04217 04218	Reflection II Floor Finish, 5 Gal. Bucket Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson S.C. Johnson	Custodial Custodial	15.00 8.00	522.75 274.00
Line Items: 2				23.00	796.75
Customer Name: Customer #: 31	CBearden Middle School 2403501 0				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	1.00	34.85
Line Items: 1				1.00	34.85
Customer Name: Customer #: 32	CCarter High School 2403501 6				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	6.00	209.10
Line Items: 1		•		6.00	209.10
Customer Name: Customer #: 33	CCedar Bluff Middle 2403501 1				
)4217 )4218	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	5.00	174.25
Line Items: 2	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	5.00 10.00	171.25 345.50
Customer Name: Customer #: 336	CCentral High School, 2403501-0047-94	4350000			
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	4.00	139.40
Line Items: 1				4.00	139.40
Customer Name: Customer #: 340	CChilhowee Inter. 2401043				
)4217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	7.00	243.95
Line Items: 1				7.00	243.95
Customer Name: Customer #: 344	CCopper Ridge Elementary 2403501		·		
344 14218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	4.00	137.00
			/		,3,,00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 34		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7,000		
Line Items: 1				4.00	137.00
Customer Name: Customer #: 34	CDogwood Elementary, 2403501-0059- 8	94350000			
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	4.00	139.40
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	5.00	171.25
Line Items: 2				9.00	310.65
Customer Name: Customer #: 35!	CFarragut High 2403501				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	9.00	313.65
Line Items: 1				9.00	313.65
Customer Name: Customer #: 359	CFarragut Middle 2403501				
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	4.00	137.00
Line Items: 1				4.00	137.00
Customer Name: Customer #: 363	CFountain City Elem. 2403501				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	2.00	69.70
Line Items: 1				2.00	69.70
	,				
Customer Name: Customer #: 365	CFulton High, 2403501-0090-94350000				
)4217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	7.00	243.95
)4218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	10.00	342.50
Line Items: 2				17.00	586.45
Customer Name:	CGibbs High School 2403501				
Customer #:     371 94217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	0.00	070.00
	Noncollott it Floor Fillish, 5 Gal. Ducket	o.o. Johnson	Custodial	8.00	278.80

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 37	, , , , ,				
Line Items: 1				8.00	278.80
Customer Name: Customer #: 37	CGresham Middle 2403501				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	6.00	209.10
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	2.00	68.50
Line Items: 2				8.00	277.60
Customer Name: Customer #: 38	CHolston Middle 2403501 5				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	6.00	209.10
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	3.00	102.75
Line Items: 2				9.00	311.85
Customer Name: Customer #: 39					
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	6.00	209.10
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	6.00	205.50
Line Items: 2				12.00	414.60
Customer Name: Customer#: 39	CKarns Middle 2403501 5				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	5.00	174.25
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	1.00	34.25
Line Items: 2		·		6.00	208.50
Customer Name: Customer #: 399	CLonsdale Elementary 2403501				
)4217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	2.00	69.70
Line Items: 1				2.00	69.70
Customer Name: Customer#: 401	CMaynard Elem. 2403501				
)4217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	1.00	34.85
	The state of the s	5.5. Williouti	Odologiai	1.00	04.00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 40					
Line Items: 1				1.00	34.85
Customer Name: Customer #: 40'	CNew Hopewell Elem. 2403501 7				
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	1.00	34.25
Line Items: 1				1.00	34.25
Customer Name: Customer #: 409	CNorthwest Middle 2403501				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodiaf	14.00	487.90
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	6.00	205.50
Line Items: 2				20.00	693.40
Customer Name: Customer #: 411	CNorwood Elementary 2403501				
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	2.00	68.50
Line Items: 1				2.00	68.50
Customer Name: Customer #: 413	CPleasant Ridge Elem. 2403501				
04217	Reflection II Floor Finish, 5 Gaf. Bucket	S.C. Johnson	Custodial	2.00	69.70
Line Items: 1				2.00	69.70
Customer Name: Customer #:    415	CPond Gap Elem. 2403501				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	2.00	69.70
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	1.00	34.25
Line Items: 2				3.00	103.95
Customer Name: Customer #:    419	CPowell High School 2403501				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	4.00	139.40
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	8.00	274.00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 41					
Line Items: 2				12.00	413.40
Customer Name: Customer #: 42	CRitta Elementary 2403501 ន				
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	3.00	102.75
Line Items: 1	, unimidative outpper, o output	0.0. 001113011	Custoulai	3.00	102.75
Ento Romo. 1				3.00	102.75
Customer Name: Customer #: 43	CSequoyah Elementary 2403501 2				
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	4.00	139.40
Line Items: 1	, , , , , , , , , , , , , , , , , , ,			4.00	139.40
					1000
Customer Name: Customer #: 43	CShannondale Elementary 2403501				
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	3.00	102.75
Line Items: 1				3.00	102.75
Customer Name:	CSouth Doyle Mid. 2403501				
Customer #: 43	В				
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	4.00	137.00
Line Items: 1				4.00	137.00
Customer Name: Customer #: 440	CSouth Knoxville Elem. 2403501				
04217	Reflection It Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	2.00	69.70
Line Items: 1				2.00	69.70
Customer Name: Customer #: 452					
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	8.00	278.80
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	12.00	411.00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name					•
Line Items: 2				00.00	
Line items; 2				20.00	689.80
Customer Name Customer #:	e: CWest Valley Middle 2403501 456				
04217 04218	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	4.00	139.40
Line Items: 2	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	- 4.00	137.00
cine items: 2				8.00	276.40
Customer Name	e: CBeaumont Elementary, 2403501-0022 464	-94350000			
04217	Reflection II Floor Finish, 5 Gal. Bucket	S.C. Johnson	Custodial	3.00	104.55
04218	Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson	Custodial	6.00	205.50
Line Items: 2				9.00	310.05
Customer Name	e: CSchool Main. 5 th. Ave., 2403501-2100	J-94350000			
Customer #: 4	181				
04217 04218	Reflection II Floor Finish, 5 Gal. Bucket Annihilation Stripper, 5 Gal/Bucket	S.C. Johnson S.C. Johnson	Custodial Custodial	37.00 29.00	1,289.45 993.25
Line Items: 2	All illination outpper, 5 Can bucket	3.0. JUIIISUII	Custodiai	66.00	
ano nomo. E				00.00	2,282.70
				301.00	10.413.65

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Page 1 of 16	Deportation	Manufact			
Stock Code Customer Name	Description : CA.L. Lotts Elementary 2403501, 006669	Manufacturer	Category	Quantity	Extended
Customer #: 29	98	4350			
04320	Soil Release/ Bonnet Buff, 2/case, JWX04973, sold by the case	S.C. Johnson	Custodial	2.00	123.32
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	161.49
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodiat	5.00	313.10
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	6.00	788.08
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	67.19
Line Items: 5				17.00	1,453.18
Customer Name: Customer #: 30	CAustin-East High 2403501, 00099435000	00			
04321	Glance, Glass and Multi Surface cleaner,	S.C. Johnson	Custodial	1.00	53.83
04322	2/Case, sold by the case GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	5.00	314.75
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	5.00	658.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	5.00	341.80
Line Items: 4	•			16.00	1,368.42
Customer Name: Customer #: 30	CBearden High 2403501 7				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	14.00	879.98
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	524.08
)4324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	67.19
Line Items: 3				19.00	1,471.25
Customer Name: Customer #: 310	CBearden Middle School 2403501				
14321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
4322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	5.00	313.10
4323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	4.00	524.08
4324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	269.93

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3					-
Line Items: 4				14.00	1,160.94
Customer Name: Customer #: 3°	: CBelle Morris Elem. 2403501 14				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
Line Items: 1				2.00	125.24
Customer Name: Customer #: 32	: CBlue Grass Elem. 2403501 21				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	250.48
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	131.02
Line Items: 2				5.00	381.50
Customer Name: Customer #: 32	CBrickey Elementary 2403501				
04320	Soil Release/ Bonnet Buff, 2/case, JWX04973, sold by the case	S.C. Johnson	Custodial	6.00	369.96
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	134.38
Line Items: 4				12.00	891.62
Customer Name: Customer #: 324	CCarter Elem. 2403501 4				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	251.03
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	1.00	132.00
04324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	5.00	340.63
Line Items: 3				10.00	723.66

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3:	: CCarter High School 2403501 26				
04320	Soil Release/ Bonnet Buff, 2/case, JWX04973, sold by the case	S.C. Johnson	Custodial	1.00	61.66
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	12.00	645.96
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	1.00	62.62
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	6.00	407.82
Line Items: 4	,			20.00	1,178.06
Customer Name: Customer #: 32	: CCarter Middle 3403501 28				
04321	Glance, Glass and Multi Surface cleaner,	S.C. Johnson	Custodial	2.00	107.66
04322	2/Case, sold by the case GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	1.00	62.62
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	131.02
Line Items: 3	, ,			4.00	301.30
Customer Name: Customer #: 33	CCedar Bluff Middle 2403501				
04321	Glance, Glass and Multi Surface cleaner,	S.C. Johnson	Custodial	1.00	53.83
04322	2/Case, sold by the case GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	5.00	313.10
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	131.02
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	67.19
Line Items: 4	,			8.00	565.14
Customer Name: Customer #: 33	CCedar Bluff Elementary 2403501 3				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	10.00	628.40
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	6.00	788.08
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	11.00	747.28
Line Items: 3	·			27.00	2,163.76

Customer Name: C--Central High School, 2403501-0047-94350000 Customer #:  $3\hat{3}8$ 

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 33	CCentral High School, 2403501-0047-943 8	50000			
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	268.76
Line Items: 1				4.00	268.76
Customer Name: Customer #: 342	CChristenberry Elem., 2403501-0061-943 2	50000			
04320	Soil Release/ Bonnet Buff, 2/case, JWX04973, sold by the case	S.C. Johnson	Custodial	1.00	61.66
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.79
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	4.00	525.06
04324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	203.91
Line Items: 4				10.00	916.42
	CCopper Ridge Elementary 2403501				
Gustomer #: 344		~~			
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	3.00	188.41
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	68.36
Line Items: 3				5.00	310.60
0	0.0				
Customer Name: Customer #: 348	CDogwood Elementary, 2403501-0059-94	350000			
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	6.00	377.92
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	526.04
Line Items: 2	Liouse, used by the case			10.00	903.96
Customer Name: Customer #: 350	CEast Knox County Elem. 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.79
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	132.00
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	203.91

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 350	CEast Knox County Elem. 2403501				
Line Items: 3				6.00	461.70
Customer Name: Customer #: 355	CFarragut High 2403501				
04321	Glance, Glass and Multi Surface cleaner,	S.C. Johnson	Custodial	3.00	161.49
04322	2/Case, sold by the case GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	3.00	187.86
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	5.00	655.10
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	135.55
Line Items: 4				13.00	1,140.00
Customer Name: Customer #: 357	CFarragut Inter. 2403501				
04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodiał	2.00	125.24
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	5.00	656.08
Line Items: 2	2/Case, sold by the case			7.00	781.32
Customer Name: Customer #: 359	CFarragut Middle 2403501				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	107.66
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	251.03
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	4.00	525.06
04324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	135.55
Line Items: 4				12.00	1,019.30
Customer Name: Customer #: 363	CFountain City Elem. 2403501				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial .	2.00	125.79
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	527.02

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Page 6 of 16 Stock Code	Description	Manufacturer	Category	Quantity	ل مادمها ٢٠٠٠
	CFountain City Elem. 2403501	Manufacturei	Category	Quantity	Extended
Customer #: 363					
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	6.00	408.99
Line Items: 4				13.00	1,115.63
Customer Name: Customer #: 365	CFulton High, 2403501-0090-94350000				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	251.03
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	4.00	525.06
04324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	135.55
Line Items: 4				11.00	965.47
Customer Name: Customer #: 369	CGibbs Elementary 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	5.00	313.65
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	3.00	394.04
Line Items: 2	2/Case, sold by the case			8.00	707.69
Customer Name	C. Cibbo Hist Cabaal 2402504				
Customer #: 371	CGibbs High School 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
Line Items: 2	270d3e, sold by the case			4.00	387.28
Customer Name: Customer #: 375	CGresham Middle 2403501				
04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	4.00	250.48
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	8.00	1,048.16
	2/Case, sold by the case				

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 37	CGresham Middle 2403501 75				
Line Items: 2				12.00	1,298.64
Customer Name: Customer #: 37	CHalls Elementary 2403501 7				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	1.00	62.62
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
Line Items: 2	Erodoc, data by the case			3.00	324.66
Customer Name: Customer #: 37	CHalls High School 2403501 9				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	6.00	376.82
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	268.76
Line Items: 3				12.00	907.62
Customer Name: Customer #: 383	CHardin Valley Elem. 2403501 3				
04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	4.00	251.03
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	393.06
Line Items: 2	20000, sold by the Case			7.00	644.09
Customer Name: Customer #: 387	CInskip Elementary 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.79
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	1.00	132.00
04324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	268.76
Line Items: 3				7.00	526.55

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 39	•				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	107.66
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	3.00	188.41
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	10.00	1,314.12
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	203.91
Line Items: 4				18.00	1,814.10
Customer Name: Customer #: 395	CKarns Middle 2403501				
04321	Glance, Glass and Multi Surface cleaner,	S.C. Johnson	Custodial	5.00	269.15
04322	2/Case, sold by the case GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	7.00	439.44
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	8.00	1,050.12
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	202.74
Line Items: 4				23.00	1,961.45
Customer Name: Customer #: 401	CMaynard Elem. 2403501				
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	524.08
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	134.38
Line Items: 2	,			6.00	658.46
Customer Name	CNorthwest Middle 2403501				
Customer #: 409					
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
)4323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
Line Items: 2				4.00	387.28
Customer Name: Customer #: 411	CNorwood Elementary 2403501				
94322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	3.00	187.86
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	3.00	

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Page 9 of 16	Description	Manufacture	Color	A	p=,
Stock Code Customer Name:	Description CNorwood Elementary 2403501	Manufacturer	Category	Quantity	Extended
Customer #: 411					
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	6.00	790.04
Line Items: 2		•		9.00	977.90
Customer Name: Customer #: 413	CPleasant Ridge Elem. 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	1.00	62.62
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	3.00	394.04
04324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	5.00	340.63
Line Items: 3				9.00	797.29
Customer Name:	CPowell Elementary 2403501				
Customer #: 417					
14321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
14322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	3.00	188.41
)4323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	526.04
)4324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	202.74
Line Items: 4				11.00	971.02
	CPowell High School 2403501				
Customer #: 419 04321	Clanco Class and Multi Surface stance	C.C. Johnson	Oracle Med	4.00	
	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	215.32
94322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	251.03
4323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	8.00	1,049.14
14324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	67.19
Line Items: 4				17.00	1,582.68
Sustomer Name: (Customer #: 423	CRichard Yoakley 2403501				
	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	1.00	62.62
	Case, sold by the case		2200000	1.00	02.02

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Stock Codes	Page 10 of 16					
Customer Name:   C-Ridgedale Elem. 2401035   Customer #: 425   A25	Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 425  04321						-
### 425  ### 425  ### 425  ### 426  ###	Line Items: 1				1.00	62.62
### 425  ### 425  ### 425  ### 426  ###						
2Case, sold by the case GP Foward, General purpose cleaner, 2/ Case, Sc. Johnson Customer Name: Customer # 425  GP Foward, General purpose cleaner, 2/ Case, Sc. Johnson Customer # 432  Customer Name: Customer # 425  GP Foward, General purpose cleaner, 2/ Case, Sc. Johnson Customer # 432  Customer Name: Crew, Germickal purpose cleaner, 2/ Sc. Johnson Customer # 432  Customer Name: Crew, Germickal purpose cleaner, 2/ Sc. Johnson Customer # 432  Customer Name: Crew, Germickal purpose cleaner, 2/ Sc. Johnson Custodial Customer # 432  Customer Name: Crew, Germickal Detergent and deodorant, Restroom and Floor surface cleaner, 2/ Case, Sold by the case Customer # 432  Customer # 432  Customer Name: Customer # 432  Customer Name: Customer # 432  Customer Name: Customer # 433  Customer Name: Customer # 434  Customer Name: Customer # 434  Customer Name:						
04324 GP Foward, General purpose cleaner, 2/ Case, sold by the case Line Items: 3  Customer Name: CRitta Elementary 2403501  Customer #: 426  O4321 Glance, Glass and Multi Surface cleaner, 2/ Case, sold by the case of th	04321		S.C. Johnson	Custodial	2.00	107.66
O4324 Spillfire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 2.00  Line Items: 3 S.C. Johnson Customer #: 426  Customer Name: C-Ritta Elementary 2403501  Customer #: 426  O4321 Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case O4322 Crew, Germickel Delegrent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case O4324 Spillfire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 2.00  Customer Name: C-Sequicyah Elementary 2403501  Customer #: 432  O4322 GP Foward, General purpose cleaner, 2/Case, S.C. Johnson Custodial 2.00  Line Items: 4 Sequicyah Elementary 2403501  Customer #: 432  O4323 GP Foward, General purpose cleaner, 2/Case, S.C. Johnson Custodial 7.00  Customer #: 432  O4324 Spillfire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  Crew, Germickal Delegrent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Crew, Germickal Delegrent and deodorant, Restroom and Floor surface cleaner, 2/Case, Sold by the case Sold by the case Sold by the case Crew, Germickal Delegrent and deodorant, Restroom and Floor surface cleaner, 2/Case, Sold by the case Sold by the cas	04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	2.00	125.24
Customer Name: CRitta Elementary 2403501 Customer #: 426  04321 Glance, Glass and Multi Surface cleaner, 2/ S.C. Johnson Custodial 2.00 2/Case, sold by the case 04322 GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 3.00 Case, sold by the case 04323 Crew, GermicIdal Detergent and deodorant, 8.C. Johnson Custodial 4.00 Restroom and Floor surface cleaner, 2//Case, sold by the case 04324 Spliffice, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 2.00  Customer Name: CSequoyah Elementary 2403501  Customer #: 432  04322 GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 7.00 Customer #: 432  04323 Crew, GermicIdal Detergent and deodorant, 8.C. Johnson Custodial 3.00  43233 Crew, GermicIdal Detergent and deodorant, 8.C. Johnson Custodial 3.00  64324 Spliffice, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  64324 Spliffice, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  64324 Spliffice, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  64324 Spliffice, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  64324 Spliffice, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  64325 Customer #: 434  64321 Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case Customer #: 434  64321 Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case Customer #: 434	04324	Spitfire, Grease and Stain remover, 2/Case,	S.C. Johnson	Custodial	2.00	134.38
Customer #: 426  04321	Line Items: 3	,			6.00	367.28
Customer #: 426  04321				-		
2/Case, sold by the case GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 3.00 Case, sold by the case Offew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Offew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Line Items: 4  CSequoyah Elementary 2403501 Customer Name: CSequoyah Elementary 2403501 Case, sold by the case Offew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Offew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Offew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case United Splittine, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00 Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case United Splittine, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00 Customer Name: CShannondate Elementary 2403501 Customer #: 434  Offer Glance, Glass and Multi Surface cleaner, S.C. Johnson Custodial 2.00 2/Case, sold by the case GP Foward, General purpose cleaner, 2/Case, S.C. Johnson Custodial 4.00						
GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 3.00 Case, sold by the case Crew, Germicidal Delergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Spliffire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 2.00 sold by the case Line Items: 4 11.00  Customer Name: C-Sequoyah Elementary 2403501 Customer #: 432  04322 GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 7.00 Case, sold by the case Crew, Germicidal Delergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Spliffire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00 Restroom and Floor surface cleaner, 2/Case, sold by the case Spliffire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00 sold by the case Inline Items: 3 13.00  Customer Name: CShannondale Elementary 2403501  Customer #: 434  04321 Glance, Glass and Multi Surface cleaner, 2/Case, S.C. Johnson Custodial 2.00 2/Case, sold by the case GP Foward, General purpose cleaner, 2/Case, S.C. Johnson Custodial 4.00	04321		S.C. Johnson	Custodial	2.00	107.66
Customer Name: Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case  Customer #: 432  GP Foward, General purpose cleaner, 2/Case, S.C. Johnson Custodial 2.00  Customer #: 432  GP Foward, General purpose cleaner, 2/Case, S.C. Johnson Custodial 7.00  Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Solftire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  Customer #: 432  Customer Name: Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Solftire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  Customer Name: Crew, Germicidal Detergent and Geodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case Solftire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  Customer Name: CShannondale Elementary 2403501  Customer #: 434  Glance, Glass and Multi Surface cleaner, 2/Case, S.C. Johnson Custodial 2.00  2/Case, Sold by the case General purpose cleaner, 2/Case, S.C. Johnson Custodial 4.00	04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	-3.00	188.41
Odd Spliffire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 2.00 sold by the case  Line Items: 4 11.00  Customer Name: CSequoyah Elementary 2403501 Customer #: 432  04322	04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	4.00	526.04
Customer Name: CSequoyah Elementary 2403501 Customer #: 432  04322	04324	Spitfire, Grease and Stain remover, 2/Case,	S.C. Johnson	Custodial	2.00	134.38
Customer #: 432  04322	Line Items: 4				11.00	956.49
Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case O4324 Spitfire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  Line Items: 3  Customer Name: CShannondale Elementary 2403501  Customer #: 434  O4321 Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case O4322 GP Foward, General purpose cleaner, 2/C S.C. Johnson Custodial 4.00	Customer Name: Customer #: 43	CSequoyah Elementary 2403501 2				
Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case  O4324 Spitfire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  Line Items: 3 13.00  Customer Name: C-Shannondale Elementary 2403501  Customer #: 434  O4321 Glance, Glass and Multi Surface cleaner, 2/Case, S.C. Johnson Custodial 2.00  Additional and the case GP Foward, General purpose cleaner, 2/Case, S.C. Johnson Custodial 4.00	04322		S.C. Johnson	Custodial	7.00	439.44
O4324 Spitfire, Grease and Stain remover, 2/Case, S.C. Johnson Custodial 3.00  Line Items: 3 13.00  Customer Name: CShannondale Elementary 2403501  Customer #: 434  O4321 Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case  O4322 GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 4.00	04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	3.00	393.06
Customer Name: CShannondale Elementary 2403501 Customer #: 434  04321 Glance, Glass and Multi Surface cleaner, S.C. Johnson Custodial 2.00 2/Case, sold by the case 04322 GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 4.00	04324	Spitfire, Grease and Stain remover, 2/Case,	S.C. Johnson	Custodial	3.00	205.08
Customer #:     434       04321     Glance, Glass and Multi Surface cleaner, 2l/Case, sold by the case     S.C. Johnson     Custodial     2.00       04322     GP Foward, General purpose cleaner, 2l/S.C. Johnson     Custodial     4.00	Line Items: 3				13.00	1,037.58
Customer #:     434       04321     Glance, Glass and Multi Surface cleaner, 2l/Case, sold by the case     S.C. Johnson     Custodial     2.00       04322     GP Foward, General purpose cleaner, 2l/S.C. Johnson     Custodial     4.00						
2/Case, sold by the case 04322 GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 4.00						
04322 GP Foward, General purpose cleaner, 2/ S.C. Johnson Custodial 4.00	04321		S.C. Johnson	Custodial	2.00	107.66
Case, sold by the case	04322		S.C. Johnson	Custodial	4.00	250.48
04323 Crew, Germicidal Detergent and deodorant, S.C. Johnson Custodial 2.00 Restroom and Floor surface cleaner, 2/Case, sold by the case	04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	2.00	262.04

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 43					
Line Items: 3				8.00	620.18
Customer Name: Customer #: 430	CSouth Doyle High 2403501				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	161.49
04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	1.00	62.62
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	524.08
Line Items: 3				8.00	748.19
Customer Name: Customer #: 442	CSpring Hill Elem. 2403501				
04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	6.00	376.82
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	526.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	67.19
Line Items: 3				11.00	970.05
Customer Name: Customer #: 444	CSterchi Elementary 2403501	-			
04321	Glance, Glass and Multi Surface cleaner,	S.C. Johnson	Custodial	1.00	53.83
04322	2/Case, sold by the case GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	1.00	62.62
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	131.02
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	135.55
Line Items: 4				5.00	383.02
Customer Name: Customer #:    446	CSunnyview Primary 2401043				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	1.00	62.62
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	5.00	655.10
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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 446					
Line Items: 2				6.00	717.72
Customer Name: Customer #: 448	CVine Middle School 2403501				
04322	GP Foward, General purpose cleaner, 2/	S.C. Johnson	Custodial	8.00	503.16
04323	Case, sold by the case Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	6.00	786.12
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	136.72
Line Items: 3				16.00	1,426.00
Customer Name: Customer #: 450	CWest Haven Elem. 2403501				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	394.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	135.55
Line Items: 4				8.00	708.66
Customor Nomo	CWest High School 2403501				
Customer #: 452					
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	3.00	187.86
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	524.08
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	136.72
Line Items: 4				10.00	902,49
Customer Name: Customer #: 456	CWest Valley Middle 2403501				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	107.66
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	250.18

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 45		****			
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	4.00	523.84
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	5.00	337.12
Line Items: 4				15.00	1,218.80
Customer Name: Customer #: 45	CWest View Elem. 2403501				
04320	Soil Release/ Bonnet Buff, 2/case, JWX04973, sold by the case	S.C. Johnson	Custodial	1.00	61.66
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	68.36
Line Items: 5				7.00	571.13
Customer Name: Customer #: 46	CWhittle Springs Mid. 2403501 0				
04320	Soil Release/ Bonnet Buff, 2/case, JWX04973, sold by the case	S.C. Johnson	Custodial	1.00	61.66
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	202.74
Line Items: 4				8.00	651.68
Customer Name: Customer #: 463	CSam E Hill 2403501 3				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	53.83
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	68.36
Line Items: 3				4.00	247.43

Customer Name: C--Beaumont Elementary, 2403501-0022-94350000 Customer #: 464

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 464		4350000			
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	161.49
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	250.48
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case		Custodial	4.00	524.08
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	135.55
Line Items: 4				13.00	1,071.60
Customer Name: Customer #: 466	CAdrian Burnett Elem. 2403501				
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	107.66
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	6.00	376.27
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	393.06
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	135.55
Line Items: 4				13.00	1,012.54
Customer Name: Customer #: 477	CFort Sanders Edu. 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	67.19
Line Items: 3				5.00	<b>4</b> 54.47
Customer Name: Customer #: 496	CKnoxville Adaptive Edu. Center2403501				
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	132.00
Line Items: 1	· · · · · · · · · · · · · · · · · · ·			1.00	132.00
Customer Name: Customer #: 535	CFarragut Primary 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	2.00	125.24

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 53	CFarragut Primary 2403501 5				
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner,	S.C. Johnson	Custodial	4.00	526.04
04324	2/Case, sold by the case Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	67.19
Line Items: 3				7.00	718.47
Customer Name: Customer #: 57	CKarns Elementary 2403501				
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	251.58
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	262.04
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	7.00	478.52
Line Items: 3				13.00	992.14
Customer Name	CHistoric Knoxville High 2403501				
Customer #: 593					
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	1.00	63.17
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	131.02
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	1.00	68.36
Line Items: 3				3.00	262.55
Customer Name:	CAmherst Elementary 2403501				
Customer #: 605					
04320	Soil Release/ Bonnet Buff, 2/case, JWX04973, sold by the case	S.C. Johnson	Custodial	1.00	61.66
04321	Glance, Glass and Multi Surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	2.00	107.66
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	4.00	251.03
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	10.00	1,314.12
04324	Spitfire, Grease and Stain remover, 2/Case, sold by the case	S.C. Johnson	Custodial	3.00	203.91
Line Items: 5	•			20.00	1,938.38

Customer Name: C--Hardin Valley Academy 2403501 Customer #: 688

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 68					
04322	GP Foward, General purpose cleaner, 2/ Case, sold by the case	S.C. Johnson	Custodial	7.00	439.44
04323	Crew, Germicidal Detergent and deodorant, Restroom and Floor surface cleaner, 2/Case, sold by the case	S.C. Johnson	Custodial	7.00	919.10
Line Items: 2				14.00	1,358.54
				621.00	53,143.95

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 29		694350			
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	23.00	824.55
03771	Towels, Rolled	Georgia Pacific	Custodial	75.00	2,536.92
Line Items: 2				98.00	3,361.47
Customer Name: Customer #: 30	CAustin-East High 2403501, 00099435	0000			
03771	Towels, Rolled	Georgia Pacific	Custodial	42.00	1,420.32
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	23.00	958.41
Line Items: 2				65.00	2,378.73
Customer Name: Customer #: 30	CBall Camp Elem. 2403501 3				
03770	New Toilet Tissue, white bath tissue to	,	Custodial	12.00	430.20
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	29.00	980.30
03772	Toilet Tissue, 48 rolls/cs.,	-	Custodial	2.00	83.34
Line Items: 3				43.00	1,493.84
Customer Name: Customer #: 30	CBearden Elementary 2403501 5				
03770	New Toilet Tissue, white bath tissue to		Custodial	2.00	71.70
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	21.00	710.40
Line Items: 2				23.00	782.10
Customer Name: Customer #: 307	CBearden High 2403501 7				
03771	Towels, Rolled	Georgia Pacific	Custodial	103.00	3,483.13
03772	Toilet Tissue, 48 rolls/cs.,	-	Custodial	55.00	2,291.85
Line Items: 2				158.00	5,774.98
Customer Name: Customer #: 310	CBearden Middle School 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	62.00	2,095.35
03772	Toilet Tissue, 48 rolls/cs.,	=	Custodial	50.00	2,083.50

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 310	CBearden Middle School 2403501				
Line Items: 2				112.00	4,178.85
Customer Name: Customer #: 314	CBelle Morris Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	10.00	358.50
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	29.00 3.00	979.92 125.01
Line Items: 3				42.00	1,463.43
Customer Name: Customer #: 321	CBlue Grass Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	12.00	430.20
03771 03772	replace the old tissue Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	68.00 6.00	2,299.46
Line Items: 3	Tollot 1100do ; 40 10lloros,		Gustoulai	86.00	250.02 2,979.68
Customer Name: Customer #: 322	CBrickey Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	16.00	573.60
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	57.00 3.00	1,926.59 125.01
Line Items: 3	, ,			76.00	2,625.20
	CCarter Elem. 2403501				
Customer #: 324 03770	New Toilet Tissue, white bath tissue to		Custodial	10.00	358.50
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	44.00	1,487.14
03772 Line Items: 3	Toilet Tissue, 48 rolls/cs.,		Custodial	6.00 60.00	250.02 2,095.66
Customer Name: Customer #: 326	CCarter High School 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	62.00	2,095.62

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3					
Line Items: 2				76.00	2,679.00
				÷	
Customer Name Customer #: 3	: CCarter Middle 3403501 28				
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	53.00 26.00	1,791.21 1,083.42
Line Items: 2				79.00	2,874.63
	: CCedar Bluff Middle 2403501				
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	38.00 13.00	1,284.86 541.71
Line Items: 2	, , , , , , , , , , , , , , , , , , , ,		outouru	51.00	1,826.57
Customer Name	: CCedar Bluff Elementary 2403501		*		
Customer #: 3					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	27.00	967.95
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	97.00 0.00	3,278.66 0.00
Line Items: 3				124.00	4,246.61
Customer Name: Customer #: 33	: CCentral High School, 2403501-0047-9 38	4350000			
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	61.00 34.00	2,061.98 1,416.78
Line Items: 2				95.00	3,478.76
Customer Name: Customer #: 34	CChilhowee Inter. 2401043				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	19.00	681.15
03771	Towels, Rolled	Georgia Pacific	Custodial	28.00	946.99
Line Items: 2				47.00	1,628.14

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3		94350000			
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	5.00	179.25
03771	Towels, Rolled	Georgia Pacific	Custodial	46.00	1,555.57
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	5.00	208.35
Line Items: 3				56.00	1,943.17
	e: CCopper Ridge Elementary 2403501 44				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	5.00	179.25
03771	Towels, Rolled	Georgia Pacific	Custodial	46.00	1,555.24
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	5.00	208.35
Line Items: 3				56.00	1,942.84
	o: CCorryton Elementary 2403501 46				
03770	New Toilet Tissue, white bath tissue to		Custodial	5.00	179.25
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	18.00	608.44
03772	Toilet Tissue, 48 rolls/cs.,	Coolgia / dollo	Custodial	1.00	41.67
Line Items: 3				24.00	829.36
Customer Name Customer #: 3	: CDogwood Elementary, 2403501-0059 48	94350000			٠
03770	New Toilet Tissue, white bath tissue to		Custodial	17.00	609.45
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	54.00	1,826.28
Line Items: 2	·	<b>V</b>		71.00	2,435.73
Customer Name: Customer #: 38	: CEast Knox County Elem. 2403501 50				
03770	New Toilet Tissue, white bath tissue to		Custodial	14.00	501.90
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	36.00	1,216.64
03772	Toilet Tissue, 48 rolls/cs.,	Octigia i adiio	Custodial	3.00	125.01
Line Items: 3				53.00	1,843.55
			•		
Customer Name: Customer #: 35	: CEastport Elementary 2403501 53				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	2.00	71.70
CST9001*					

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3					
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	2.00	83.34
Line Items: 2				4.00	155.04
Customer Name: Customer #: 3	: CFarragut High 2403501 55				
03771	Towels, Rolled	Georgia Pacific	Custodial	91.00	3,077.23
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	58.00	2,416.86
Line Items: 2				149.00	5,494.09
Customer Name: Customer #: 35	CFarragut Inter. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	6.00	215.10
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	67.00	2,265.79
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	34.00	1,416.78
Line Items: 3				107.00	3,897.67
Customer Name: Customer #: 35	CFarragut Middle 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	94.00	3,178.75
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	69.00	2,875.23
Line Items: 2				163.00	6,053.98
Customer Name: Customer #: 36	CFountain City Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	6.00	215.10
03771 03772	replace the old tissue Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	48.00 4.00	1,623.57 166.68
Line Items: 3				58.00	2,005.35
Customer Name: Customer #: 36	CFulton High, 2403501-0090-94350000				
03771	Towels, Rolled	Georgia Pacific	Custodial	56.00	1,892.49
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	42.00	1,750.14

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Stock Code	Page 6 of 17					
Customor Name:   Customor Name:   Customor Name:   Customor Name:   Structure   Structur		WIW-W-1911	Manufacturer	Category	Quantity	Extended
Customer Name:   CGap Creek Elem. 2403501   Customer #: 367			, ,			
Customer #: 387	Line Items: 2				98.00	3,642.63
Customer #: 387	Customer Name	e: CGap Creek Elem. 2403501				
Page			•			
O3771   Towels, Rolled   Georgia Pacific   Custodial   15.00   507.18	03770			Custodial	7.00	250.95
Customer Name: CGibbs Elomentary 2403501 Customer #: 399 03770 New Tollet Tissue, while bath tissue to replace the old itssue rollet its experimentary 2403501 03771 Towels, Rolled Georgia Pacific Custodial \$2.00 2,771.80 333.35 Line Items: 3 122.00 4,252.36  Customer Name: CGibbs High School 2403501 Customer #: 371 03771 Towels, Rolled Georgia Pacific Custodial 54.00 1,825.92 03772 Tollet Tissue, 48 rolls/cs., Custodial 55.00 1,825.92 03772 Tollet Tissue, 48 rolls/cs., Custodial 55.00 1,825.92 03772 Tollet Tissue, 48 rolls/cs., Custodial 55.00 2,742.66  Customer Name: CGreen Elementary 2403501 Customer #: 373 03770 New Tollet Tissue, white bath tissue to replace the old lissue rollet rol	03771		Georgia Pacific	Custodial	15.00	507.18
Customer #: 368   Customina #: 369   Custodial   32.00   1,147.2	Line Items: 2				22.00	758.13
03770         New Tollet Tissue, while bath lissue to replace the old lissue         Georgia Pacific         Custodial         32.00         1,147.20           03771         Towels, Rolled         Georgia Pacific         Custodial         82.00         2,771,80           03772         Tollet Tissue, 48 rolls/cs.,         Customer Customer #: 371         122.00         4,252.36           Customer #: 377           03771         Towels, Rolled         Georgia Pacific         Custodial         54.00         1,825.92           03772         Tollet Tissue, 48 rolls/cs.,         Customer Name:         Customer Name:         76.00         2,742.66           Customer #: 373           03770         New Tollet Tissue, while bath tissue to replace the old tissue         Customer Name:         Customer Name:         Customer Name:         Custodial         34.00         1,149.08           03772         Tollet Tissue, 48 rolls/cs.,         Georgia Pacific         Custodial         34.00         1,149.08           03772         Tollet Tissue, 48 rolls/cs.,         Georgia Pacific         Custodial         34.00         1,149.08           03772         Tollet Tissue, 48 rolls/cs.,         Georgia Pacific         Custodial         34.00         2,002.73           Customer Name:						
replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 82.00 2,771.80 03772 Tollet Tissue , 48 rolls/cs., 122.00 4,252.36  Customer Name: Customer #: 371  Customer #: 377  Customer Name: Customer #: 378  Customer Name: Customer #: 376				Cuotadial	22.00	4 4 4 7 00
03772         Tollet Tissue , 48 rolls/cs.,         Custodial         8.00         333.36           Line Items: 3         122.00         4,252.36           Customer Name: Customer #: 371         CGibbs High School 2403501         School 2403501         School 2403501         School 2403501         School 220.00         916.74         1,825.92         916.74         Custodial         54.00         1,825.92         916.74         Line Items: 2         76.00         2,742.66         916.74         School 220.00         916.74         <		replace the old tissue				
Customer Name:   CGibbs High School 2403501			Georgia Pacific			
Customer #: 371	Line Items: 3	,,		<del>- 11 - 11 - 11 - 11 - 11 - 11 - 11 - 1</del>		
Customer Name: CGreen Elementary 2403501  03770 New Tollet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial 34.00 1,149.08  03772 Toilet Tissue , 48 rolls/cs., Custodial 5.00 208.35  Line Items: 3 57.00 2,002.73  Customer Name: CGresham Middle 2403501  Customer #: 375  Towels, Rolled Georgia Pacific Custodial 27.00 912.45	Customer #: 3 03771 03772	71 Towels, Rolled	Georgia Pacific		22.00	916.74
replace the old tissue 03771	Customer Name				70.00	2,172.00
03771         Towels, Rolled         Georgia Pacific         Custodial         34.00         1,149.08           03772         Toilet Tissue , 48 rolls/cs.,         Custodial         5.00         208.35           Line Items: 3         57.00         2,002.73    Customer Name: Customer #: 375  O3771  Towels, Rolled  Georgia Pacific  Custodial  27.00 912.45	03770			Custodial	18.00	645.30
Customer Name: CGresham Middle 2403501 Customer #: 375  03771 Towels, Rolled Georgia Pacific Custodial 27.00 912.45		Towels, Rolled	Georgia Pacific			
Customer #:         375           03771         Towels, Rolled         Georgia Pacific         Custodial         27.00         912.45	Line Items: 3				57.00	2,002.73
•						
Line Items: 1 27.00 912.45	03771	Towels, Rolled	Georgia Pacific	Custodial	27.00	912.45
	Line Items: 1				27.00	912.45

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3					
03770	New Toilet Tissue, white bath tissue to		Custodial	17.00	609.45
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	51.00	1,725.01
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	5.00	208.35
Line Items: 3				73.00	2,542.81
Customer Name Customer #: 3	: CHalls High School 2403501 79				
03771	Towels, Rolled	Georgia Pacific	Custodial	53.00	1,791.54
03772	Toilet Tissue, 48 rolls/cs.,	•	Custodial	23.00	958.41
Line Items: 2				76.00	2,749.95
Customer Name Customer #: 3	: CHalls Middle School 2403501 81				
03771	Towels, Rolled	Georgia Pacific	Custodial	50.00	1,689.60
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	23.00	958.41
Line Items: 2				73.00	2,648.01
Customer Name Customer #: 38	: CHardin Valley Elem. 2403501 83				
03770	New Toilet Tissue, white bath tissue to		Custodial	18.00	645.30
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	78.00	2,637.72
03772	Toilet Tissue, 48 rolls/cs.,	v	Custodial	5.00	208.35
Line Items: 3				101.00	3,491.37
Customer Name: Customer #: 38	: CHolston Middle 2403501 85				
03771	Towels, Rolled	Georgia Pacific	Custodial	47.00	1,589.54
03772 Line Items: 2	Toilet Tissue, 48 rolls/cs.,		Custodial	26.00	1,083.42
Line items: 2				73.00	2,672.96
Customer Name: Customer #: 38	: CInskip Elementary 2403501 37				
03770	New Toilet Tissue, white bath tissue to		Custodial	12.00	430.20
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	20.00	675.52
03772	Toilet Tissue, 48 rolls/cs.,	See Grant Wallia	Custodial	4.00	166.68

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 3					
Line Items: 3				36.00	1,272.40
Customer Name	: CKarns High School 2403501				
Customer #: 3					
03771	Towels, Rolled	Georgia Pacific	Custodial	67.00	2,265.85
03772	Toilet Tissue, 48 rolls/cs.,		Custodiał	34.00	1,416.78
Line Items: 2				101.00	3,682.63
Customer Name	: CKarns Middle 2403501 95				
03771	Towels, Rolled	Georgia Pacific	Custodial	56.00	1,893.62
03772	Toilet Tissue, 48 rolls/cs.,	coorgia i dollo	Custodial	36.00	1,500.12
Line Items: 2				92.00	3,393.74
Customer Name:	: CLonsdale Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	10.00	250 50
	replace the old tissue			10.00	358.50
03771	Towels, Rolled	Georgia Pacific	Custodial	20.00	676.40
Line Items: 2				30.00	1,034.90
Customer Name: Customer #: 40	CMaynard Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	12.00	430.20
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	20.00	675.84
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	3.00	125.01
Line Items: 3				35,00	1,231.05
Customer Name: Customer #: 40	CMooreland Heights Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	9.00	322.65
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	29.00	980.84
Line Items: 2	•	· · · · · · · · · · · · · · · · ·		38.00	1,303.49
					.,5000

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 40					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	10.00	358.50
03771	Towels, Rolled	Georgia Pacific	Custodial	18.00	608.76
Line Items: 2				28.00	967.26
Customer Name: Customer #: 40	CNew Hopewell Elem. 2403501 )7				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	2.00	71.70
03771 03772	Towels, Rolled	Georgia Pacific	Custodial	29.00	980.46
Line Items: 3	Toilet Tissue, 48 rolls/cs.,		Custodial	4.00 35.00	166.68 1,218.84
				00.00	1,210.04
Customer #: 40					
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	41.00 24.00	1,386.62 1,000.08
Line Items: 2	Tonot viscus, To tonorasi,		Odstodiai	65.00	2,386.70
Customer Name: Customer #: 41 03770 03771 03772	CNorwood Elementary 2403501  New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial Custodial	13.00 43.00 2.00	466.05 1,454.50 83.34
Line Items: 3				58.00	2,003.89
Customer Name: Customer #: 41	CPleasant Ridge Elem. 2403501 3				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	5.00	179.25
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	32.00 9.00	1,082.36 375.03
Line Items: 3	,			46.00	1,636.64
Customer Name: Customer#: 41	CPond Gap Elem. 2403501 5				
03770	New Toilet Tissue, white bath tissue to		Custodial	8.00	286.80
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	19.00	642.43
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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4					
Line Items: 2				27.00	929.23
Customer Name Customer #: 4	: CPowell Elementary 2403501 17				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	12.00	430.20
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	75.00 14.00	2,536.05 583.38
Line Items: 3				101.00	3,549.63
Customer Name: Customer #: 41	: CPowell High School 2403501 19				
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	56.00 28.00	1,893.13 1,166.76
Line Items: 2		·		84.00	3,059.89
Customer Name: Customer #: 42	CPowell Middle 2403501				
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	26.00 10.00	879.32 416.70
Line Items: 2				36.00	1,296.02
Customer Name: Customer #: 42	CRichard Yoakley 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	3.00	107.55
03771	Towels, Rolled	Georgia Pacific	Custodial	6.00	202.86
Line Items: 2				9.00	310.41
Customer Name: Customer #: 42	CRidgedale Elem. 2401035 5				
03770	New Toilet Tissue, white bath tissue to		Custodial	6.00	215.10
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	19.00	642.34
Line Items: 2				25.00	857.44

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Customer Name: CRitta Elementary 2403501   Customer #: 426	Catagoni	Eidondos
Customer #: 428  3770 New Toilet Tissue, vhite bath tissue to replace the old tissue Towels, Rolled Customer #: 428  Customer #: 428  Customer #: 428  Customer #: 430  Customer #: 432  Customer #: 434  Customer	Category Quantity	Extended
Towles, Rolled   Service   Custodial   C		
14.00   14.0	Custodial 12.00	430.20
Line Items: 3 56,0  Customer Name: CRocky Hill Elem. 2403501  Customer #: 428  03770 New Toilet Tissue, white bath tissue to replace the old tissue  Customer Name: CSarah Mocore Greene 2403501  Customer Name: New Toilet Tissue, white bath tissue to replace the old tissue  03770 New Toilet Tissue, 48 rolls/cs., Custodial 42,00  03770 New Toilet Tissue, 48 rolls/cs., Custodial 67,00  03771 Towels, Rolled Georgia Pacific Custodial 67,00  03772 Towels, Rolled Georgia Pacific Custodial 67,00  03771 Towels, Rolled Georgia Pacific Custodial 67,00  Customer Name: CSequoyah Elementary 2403501  Customor Name: Custodial 7,00  03771 New Toilet Tissue, white bath tissue to replace the old tissue  Towels, Rolled Georgia Pacific Custodial 2,00  03771 Customor Mane: CSequoyah Elementary 2403501  Customor Name: Custodial 2,00  03771 Towels, Rolled Georgia Pacific Custodial 2,00  03771 Towels, Rolled Georgia Pacific Custodial 2,00  03771 Towels, Rolled Georgia Pacific Custodial 3,00  03770 New Toilet Tissue, white bath tissue to replace the old tissue  Towels, Rolled Georgia Pacific Custodial 13,00  03770 New Toilet Tissue, white bath tissue to replace the old tissue  Towels, Rolled Georgia Pacific Custodial 13,00  03770 New Toilet Tissue, white bath tissue to replace the old tissue  Towels, Rolled Georgia Pacific Custodial 13,00  03770 New Toilet Tissue, white bath tissue to replace the old tissue  Towels, Rolled Georgia Pacific Custodial 24,00		1,385.89
Customer Name: Customer #: 428  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 42.00 03772 Toilet Tissue, 48 rolls/cs., Line Items: 3  Customer Name: Customer #: 430  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03772 Toilet Tissue, 48 rolls/cs., Customer #: 430  03770 New Toilet Tissue, 48 rolls/cs., Customer #: 430  03772 Toilet Tissue, 48 rolls/cs., Customer #: 400  03772 Toilet Tissue, 48 rolls/cs., Customer #: 420		125.01
Customer #: 428  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 03771 Towels, Rolled Georgia Pacific Custodial 03772 Toilet Tissue, 48 rolls/cs.,  Customer Name: Customer #: 430  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 03772 Toilet Tissue, 48 rolls/cs.,  Customer Name: Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 24.00	56.00	1,941.10
replace the old tissue Towels, Rolled Customer Name: Customer Name		
03771 Towels, Rolled Georgia Pacific Custodial 42.00 03772 Toilet Tissue , 48 rolls/cs., Georgia Pacific Custodial 5.00  Customer Name: CSarah Mooore Greene 2403501 Customer #: 430  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 67.00 03772 Toilet Tissue , 48 rolls/cs., Georgia Pacific Custodial 67.00 03772 Toilet Tissue , 48 rolls/cs., Custodial 21.00  Customer Name: CSequoyah Elementary 2403501 Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 2.00 03771 Towels, Rolled Georgia Pacific Custodial 27.00 Customer Name: CShannondale Elementary 2403501 Customer Name: CShannondale Elementary 2403501 Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 13.00 03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 24.00 03771 Towels, Rolled Georgia Pacific Custodial 24.00 03771 Towels, Rolled Georgia Pacific Custodial 24.00	Custodial 14,00	501.90
Customer Name: CSarah Moore Greene 2403501 Customer Name: Coustomer Head of the sure of replace the old tissue of the Items: 3  Customer Name: CSequoyah Elementary 2403501  Customer Name: CSequoyah Elementary 2403501  Customer Name: Coustomer Head of the Sure of Customer Head of the Old tissue of Customer Head of the Old tissue of Customer Name: Customer Name: CSequoyah Elementary 2403501  Customer Name: CShannondale Elementary 2403501  Customer Name: C	Custodial 42.00	1,419.56
Customer Name: Customer #: 430  03770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial Custodial 21.00  Customer Name: Customer Name: Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial 21.00  Customer Name: Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial 27.00  Customer Name:	Custodial 5.00	208.35
Customer #: 430  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 67.00 03772 Toilet Tissue, 48 rolls/cs.,  Line Items: 3 CSequoyah Elementary 2403501  Customer Name: Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 27.00  Customer Name: CSequoyah Elementary 2403501  Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 29.00  Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 13.00 03771 Towels, Rolled Georgia Pacific Custodial 24.00	61.00	2,129.81
Customer #: 430  03770 New Toilet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial  Custodial 67.00  03772 Toilet Tissue, 48 rolls/cs.,  Line Items: 3  Customer Name: CSequoyah Elementary 2403501  Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial 2.00  Customer Name: CSequoyah Elementary 2403501  Customer Name: CSequoyah Elementary 2403501  Customer Name: CShannondale Elementary 2403501  Customer Name: CShannondale Elementary 2403501  Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial 13.00  customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue  Towels, Rolled Georgia Pacific Custodial 24.00		
replace the old tissue Towels, Rolled Georgia Pacific Custodial 67.00 3772 Line Items: 3  Customer Name: Customer #: 432  Customer #: 432  Customer Name: Customer Name: Customer Name: Customer *: 434  Customer Name: Customer Name: Customer *: 434  Customer *: 434  Customer Name: Customer *: 434  Customer Name: Customer *: 434  Customer Name: Customer *: 434  Customer *		
03771 Towels, Rolled Georgia Pacific Custodial 67.00 03772 Toilet Tissue , 48 rolls/cs.,  Customer Name: Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial 27.00  Customer Name: Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue Customer Name: Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial 13.00  03771 Towels, Rolled Georgia Pacific Custodial 24.00	Custodial 16.00	573.60
Customer Name: CSequoyah Elementary 2403501 Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 27.00  Customer Name: CShannondale Elementary 2403501  Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 27.00  Customer Name: CShannondale Elementary 2403501  Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial 24.00	Custodial 67.00	2,264.81
Customer Name: Customer #: 432  O3770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial  Customer Name: Customer Name: Customer Name: Customer #: 434  Customer Name: Customer #: 434  O3770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial  Custodial 27.00  Customer Name: Customer #: 434  O3770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial 24.00	Custodial 21.00	875.07
Customer #: 432  03770 New Toilet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial 27.00  Line Items: 2  Customer Name: CShannondale Elementary 2403501  Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial 24.00	104.00	3,713.48
03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 27.00 Line Items: 2 29.00  Customer Name: CShannondale Elementary 2403501 Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 24.00		
replace the old tissue Towels, Rolled Georgia Pacific Custodial 27.00 Line Items: 2  Customer Name: CShannondale Elementary 2403501 Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue Towels, Rolled Georgia Pacific Custodial 24.00	0.4.84	
Customer Name: CShannondale Elementary 2403501 Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial 24.00	Custodial 2.00	71.70
Customer Name: CShannondale Elementary 2403501 Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 24.00	Custodial 27.00	913.14
Customer #: 434  03770 New Toilet Tissue, white bath tissue to replace the old tissue  03771 Towels, Rolled Georgia Pacific Custodial 24.00	29.00	984.84
03770 New Toilet Tissue, white bath tissue to replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 24.00		
replace the old tissue 03771 Towels, Rolled Georgia Pacific Custodial 24.00	Cuptodist 42.00	400.05
		466.05
Line items: 2		811.50
	37.00	1,277.55
Customer Name: CSouth Doyle High 2403501 Customer #: 436		
	Custodial 80.00	9 705 07
		2,705.87 1,125.09

Page 12 of 17					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 43					
Line Items: 2				107.00	3,830.96
Customer Name: Customer #: 43	CSouth Doyle Mid. 2403501				
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	46.00 21.00	1,554.84 875.07
Line Items: 2	Tollot Hoods , to tollows,		Sustantia	67.00	2,429.91
Customer Name: Customer #: 440	CSouth Knoxville Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	2.00	71.70
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	12.00 2.00	405.81 83.34
Line Items: 3	, , , , , , , , , , , , , , , , , , , ,			16.00	560.85
Customer Name: Customer #: 442	New Toilet Tissue, white bath tissue to		Custodial	16.00	573.60
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	36.00	1,216.71
03772 Line Items; 3	Tollet Tissue , 48 rolls/cs.,		Custodial	3.00 55.00	125.01 1,915.32
Customer Name: Customer #: 444	CSterchi Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	11.00	394.35
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	31.00 1.00	1,048.24 41.67
Line Items: 3				43.00	1,484.26
Customer Name: Customer #: 446	CSunnyview Primary 2401043				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	8.00	286.80
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	30.00 3.00	1,014.28 125.01

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Page 13 of 17					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4					
Line Items: 3				41.00	1,426.09
	e: CVine Middle School 2403501				
Customer#: 4					
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	30.00 18.00	1,014.30 750.06
Line Items: 2	, , , , , , , , , , , , , , , , , , , ,		Guotodiai	48.00	1,764.36
					1,70 1.00
Customer Name	e: CWest Haven Elem. 2403501 50				
03770	New Toilet Tissue, white bath tissue to		Custodial	2.00	71.70
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial		743.98
Line Items: 2	Towers, Notice	Georgia Facilic	Custodiai	22.00 24.00	743.90 815.68
				21.00	010.00
Customer Name Customer #: 4	: CWest High School 2403501 52				
03771	Towels, Rolled	Georgia Pacific	Custodial	55.00	1,860.61
03772	Toilet Tissue, 48 rolls/cs.,	Ť	Custodial	23.00	958.41
Line Items: 2				78.00	2,819.02
Customor Namo	: CWest Hills Elem. 2403501				
Customer #: 4	54				
03770	New Toilet Tissue, white bath tissue to	•	Custodial	9.00	322.65
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	64.00	2,164.30
Line Items: 2		•		73.00	2,486.95
Customer Name Customer #: 4	: CWest Valley Middle 2403501 56				
03771	Towels, Rolled	Georgia Pacific	Custodial	54.00	1,824.43
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	16.00	666.72
Line Items: 2				70.00	2,491.15

Gustomer Name: G--West View Elem. 2403501 Gustomer #: 458

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: 4					
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	20.00	717.00
03771	Towels, Rolled	Georgia Pacific	Custodial	20.00	675.92
Line Items: 2				40.00	1,392.92
Customer Name Customer #: 4	e: CWhittle Springs Mid. 2403501				
03771	Towels, Rolled	Georgia Pacific	Custodial	18.00	608.76
Line Items: 1				18.00	608.76
Customer Name Customer #: 40	: CSam E Hill 2403501 63				
03770	New Toilet Tissue, white bath tissue to		Custodial	5.00	179.25
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	22.00	743.63
03772	Toilet Tissue , 48 rolls/cs.,	oovigia i domo	Custodial	4.00	166.68
Line Items: 3				31.00	1,089.56
Customer Name: Customer #: 46	: CBeaumont Elementary, 2403501-0022 64	2-94350000			
03770	New Toilet Tissue, white bath tissue to		Custodial	28.00	1,003.80
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	35.00	1,183.79
03772	Toilet Tissue , 48 rolls/cs.,	Georgia Facino	Custodial	6.00	250.02
Line Items: 3				69.00	2,437.61
Customer Name: Customer #: 46	: CAdrian Burnett Elem. 2403501 36				
)3770	New Toilet Tissue, white bath tissue to		Custodial	9.00	322.65
3771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial		
3772	Toilet Tissue, 48 rolls/cs.,	Jeorgia i acilic	Custodial	45.00 4.00	1,520.88 166.68
Line Items: 3				58.00	2,010.21
	CFort Sanders Edu. 2403501				
Customer #:     47 )3771		Coordia Basifia	Custodial	40.00	E40 = 4
10111	Towels, Rolled	Georgia Pacific	Custodial	16.00	540.74

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Page 15 of 17					
Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 47					
Line Items: 1				16.00	540.74
Customer Name: Customer #: 48	CSchool Main. 5 th. Ave., 2403501-21	00-94350000			
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	12.00 6.00	405.40 250.02
Line Items: 2				18.00	655.42
Customer Name: Customer #: 48	CLINCOLN PARK EVENING 2403501 9				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	3.00	107.55
Line Items: 1				3.00	107.55
Customer Name: Customer #: 49	CKnoxville Adaptive Edu. Center2403	501			
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	8.00	286.80
Line Items: 1				8.00	286.80
Customer Name: Customer #: 49	CFair Garden 2403501 B				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	10.00	358.50
03771 Line Items: 2	Towels, Rolled	Georgia Pacific	Custodial	20.00 30.00	676.40 1,034.90
					••••
Customer Name: Customer #: 499	CBonny Kate Elem. 2403501				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	10.00	358.50
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	41.00 2.00	1,385.71 83.34
Line Items: 3				53.00	1,827.55

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name: Customer #: 53	. , , , , , , , , , , , , , , , , , , ,				
03770	New Toilet Tissue, white bath tissue to replace the old tissue		Custodial	24.00	860.40
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	68.00 8.00	2,298.77 333.36
Line Items: 3				100.00	3,492.53
Customer Name: Customer #: 57	CKarns Elementary 2403501 5				
03770	New Toilet Tissue, white bath tissue to		Custodial	27.00	967.95
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	77.00	2,603.90
Line Items: 2				104.00	3,571.85
Customer Name: Customer #: 59:	CHistoric Knoxville High 2403501				
03771 03772	Towels, Rolled Toilet Tissue, 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	12.00 6.00	405.81 250.02
Line Items: 2	Tollet 11850e , 40 Tolls/CS.,		Custodiai	18.00	655.83
Customer Name: Customer#: 600	CSarah Simson PDTC 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	6.00	215.10
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	11.00	371.90
03772	Toilet Tissue, 48 rolls/cs.,		Custodial	3.00	125.01
Line Items: 3				20.00	712.01
Customer Name: Customer#: 608	CAmherst Elementary 2403501				
03770	New Toilet Tissue, white bath tissue to		Custodial	21.00	752.85
03771	replace the old tissue Towels, Rolled	Georgia Pacific	Custodial	34.00	1,149.82
Line Items: 2				55.00	1,902.67
Customer Name: Customer #: 688	CHardin Valley Academy 2403501				
03771 03772	Towels, Rolled Toilet Tissue , 48 rolls/cs.,	Georgia Pacific	Custodial Custodial	101.00 50.00	3,416.00 2,083.50
	•			44144	_,000.00

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Stock Code	Description	Manufacturer	Category	Quantity	Extended
Customer Name Customer #: - (	e: CHardin Valley Academy 2403501 688			-	
Line Items: 2				151.00	5,499.50
			•	5,321.00	188,916.39



### OFFICE OF COUNTY MAYOR TIM BURCHETT

Purchasing Division • Department of Finance • 1000 North Central St., Suite 100 • Knoxville, TN 37917

### Knox County Purchasing Division Addendum II to Invitation for Bid 956 Custodial Services for Knox County Schools

Addendum Date: May 11, 2011

**Buyer:** Matt Myers, CPPO, CPPB

Opening Date: May 18, 2011 @ 4:00 pm

<u>Total Page(s):</u> 29 Total Pages (not including .pdf file of floor plans)

### Questions/Answers from Prebid Conference and submissions to date;

Question #1. Are potential contractors required to match current wages and benefits of the custodial staff?

Answer #1. No, however every attempt should be made to at least match, if not exceed current levels.

Question #2. Are the current employees bonded?

Answer #2. No. These are Knox County School Maintenance and Operations (KCSMO) employees.

Question #3. Who is responsible for the walk-off mats, trash receptacles, etc.

Answer #3. Individual schools provide these mats at their discretion. Contractor shall be required to keep them in a clean and presentable condition.

Question #4. What is the current number of custodial staff, including Central Office personnel directly associated to this function?

Answer #4. There are currently 340 full time custodial staff, 4 support staff and 21 substitutes associated to this function.

Question #5. Please provide us with the student and staff population for each school.

Answer #5. See Attachment C (10 pages).

Question #6. Please provide us with a list of all current employees and Day porters.

**Answer #6.** This list will be given to successful contractor.

Question #7. Please provide us with current budget for janitorial cleaning.

Answer #7. Current FY11 budget for janitorial cleaning is \$11,494,156.00.

Question #8. Who provides walk off mats? 5.17

Answer #8. See Answer #3.

Question #9. Can we use propane?

Answer #9. Yes.

Question #10. Do we need to provide background checks/drug testing on current employees, if hired by our company?

Answer #10. Yes, the successful contractor will be required to provide Employee Background Checks on anyone hired.

Question #11. Are increases in cost of background checks, etc. reimbursed?

Answer #11. These charges are not reimbursed by Knox County Schools.

Question #12. What is your current equipment surplus, status, and age? Can you please provide us with a lists of current equipment?

**Answer #12.** This will be discussed with the successful contractor.

Question #13. What wages, benefits, etc. are required of employees for Knox Co. Schools?

Answer #13. See Answer #1. A Custodial Salary Schedule for Fiscal Year 2011 is attached (Attachment E).

Question #14. Please provide us with a list of all school events.

Answer #14. Events will include, but not be limited to, choral concerts, band concerts, dances, ball games etc. Other events are school specific and may not be known by Knox County School Maintenance and Operations.

Question #15. Please explain 5.11 for head custodian to fill in until contractor has employees on site.

Answer #15. If used, the Knox County School Head Custodian will be responsible for opening the school and checking all building systems and assuring the school is ready for children. Once this is completed, they will be at the discretion of the building level principal for further duties during their shift.

Successful contractor shall be responsible for having employees on site prior to lunch activities and continuing through any after school activities until building lockup. See Section 5.10 and 5.11.

- Question #16. In the Pre-Bid conference you mentioned a Performance Bond possibly being required by the winning bidder! What will be the term of the Performance Bond, (90 days, Annual or a percentage)?
- Answer #16. Performance and Payment Bond will be in the amount of 100% of the total annual contract amount.
- Question #17. Will there be a separate line item for the cost of the Performance Bond?
- Answer #17. Yes. See attached Section 6.18 Pricing Revised (3 pages).
- Question #18. The square footages issued in RFP do not give the amount for the Vocational buildings. Is this number included with the neighboring High School? If so, could you please provide the approximate amount that should be applied to the vocational buildings?
- **Answer #18.** See Attachment A Revised (6 pages).
- Question #19. No square footage was given for Dr. Paul Kelley Volunteer Academy. Please provide.
- Answer #19. Please remove this listing.
- **Question #20.** General Services Building was listed on the square foot listing but not on Price page. Please confirm this should or should not be included.
- Answer #20. See attached Section 6.18 Pricing Revised (3 pages). Was previously listed as Maintenance Building.
- Question #21. Oakwood Teacher Supply was listed on the square foot listing but not on Price page. Please confirm this should or should not be included.
- **Answer #21.** Please remove this listing.
- Question #22. There is no square footage listed for the L&N Academy. Please provide.
- **Answer #22.** See Attachment A Revised (6 pages).
- Question #23. There is no square footage for the Rule Building Security. Please provide.
- **Answer #23.** See Attachment A Revised (6 pages).
- **Question #24.** There is no square footage for the Vine Middle School Langley Bldg. Please provide.
- **Answer #24.** See Attachment A Revised (6 pages).

Question #25. South-Doyle High has only one square footage listed, but request pricing be broken out by location. Could you please provide the amount that should be applied to Main campus and Young campus?

Answer #25. Combine the Main and Young campus. See attached Section 6.18 Pricing - Revised (3 pages).

Question #26. In regard to RFP section 5.11; will this KCS employee only apply to each school or all buildings? For pricing page purposes, would a KCS employee be at Eastport for example? The pricing page implies that every location may be affected with this option.

Answer #26. This would apply to all buildings.

Question #27. In regard to RFP section 6.15; can the district set a limit for this rather all K-12 districts?

Answer #27. No.

**Question #28.** Expendable Supplies – What is District's current budget per site on paper/plastics and hand soaps?

Answer #28. See Addendum I.

Question #29. Equipment – Please provide an equipment list by location and the age of all equipment?

Answer #29. See answer #12.

Question #30. Head Custodian – What is their job description? Will they have any custodial duties during the day?

Answer #30. See Section 5.10.

Question #31. Employees - What is the total number of KCS full time and part time employees?

Answer #31. See Answer #4.

**Question #32.** Employee Pay – What is the average pay rate and what is their current benefit package?

Answer #32. See Attachment E Pay Scale and Leave policies.

Question #33. Please provide floor plans for each school.

Answer #33. Floor plans will be provided via email no later than May 11, 2011.

Question #34. What is the number of students per location?

Answer #34. See Attachment C.

Question #35. Could you please explain what the "other sites" are used for and their building occupancy?

Answer #35. See Attachment D.

Question #36. There is no square footage for the maintenance buildings. Please provide.

**Answer #36.** See Attachment A - Revised (6 pages).

Question #37. Farragut Intermediate and Middle schools are listed separately on the square footage sheet but pricing sheet has them both together. Is this correct?

**Answer #37.** See Attachment A - Revised (6 pages).

Question #38. In the RFP regard to section 1.2, many of the cleaning frequencies seem to be ambiguous; specifically those listed "as needed" which require much expense. Please provide clarification on the frequency, scope and limitations of these requirements to allow proper costing.

Answer #38. These cleaning frequencies are on an as needed basis. There is no way to predict an outbreak of sickness in any particular location nor the need for any of the services listed in the "as needed" categories. Bidders shall price accordingly.

Question #39. Will Knox County provide office and warehouse space for the successful bidder? If yes, will there be any charge for the office space provided?

Answer #39. This option could be discussed with successful bidder.

Question #40. Page 13 of the RFP under classroom standards indicates that classroom floors are to be burnished weekly, however, the requirement for floor finish is only four coats to be applied during the summer. Weekly burnishing will result in very little floor finish remaining by the December break. Is the number of coats of finish correct or is the frequency of burnishing correct? Is this the current practice?

Answer #40. Vinyl and Terrazzo floors will be burnished as needed (was listed as weekly).

**Question #41.** Is the successful bidder responsible for cleaning exterior windows above the first floor?

Answer #41. Yes.

Question #42. The RFP requires cleaning window coverings during the summer. Can you provide a summary of the types of window coverings in place and the approximate number or percentages of each type utilized in the district?

Answer #42. The successful bidder will be responsible for the cleaning of the blinds in each school. They will not be responsible for curtains. At this time we do not have a total of the number of blinds in the district.

- Question #43. On page 18, section 5.22, item 10 indicates the cafeteria floors to be burnished every day. This is an aggressive program. Is this practice currently in place?
- Answer #43. Vinyl and Terrazzo floors will be burnished as needed (was listed as weekly).
- Question #44. Page 19, section 5.23, item 3 requests snow and ice removal. Who is responsible for supplying the ice melt, shovels, snow blowers, etc?
- Answer #44. The successful vendor will be responsible for supplying the ice melt, shovels, snow blowers, etc. The chemical used must not harm the concrete surfaces and is to be approved by KCSMO.
- Question #45. Please provide the current staffing with their current rate of pay and benefit rate, the number hours per day worked per day, week or year.
- Answer #45. Current staffing will be provided to the successful bidder. Please see Answer #32 Attachment E Pay Scale and Leave policies. Typically a full time custodian will work 8 hours per day for 40 hours per week. These are on a 260 day contract.
- Question #46. Will Head Custodians be available to participate in summer project work?
- Answer #46. Head Custodians will be available for summer project work between 7:00 am and 3:30 pm local time.

Attachment F – KCS Facility Inventory (2 pages) list to date.

Attachment G – pdf file of school floor plans (212 pages). This file represents the best efforts to maintain all floor plans for the Knox County School District. Slight variations may exist.

End of Addendum II.

Addendum must be acknowledged in Section 6.8.

Matthew F. Myers, CPPO, CPPB

Deputy Director of Purchasing

**Knox County Government** 

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
A. L. Lotts Elementary		
Adrian Burnett Elementary		
Amherst Elementary		
Austin-East High		
Ball Camp Elementary		
Bearden Elementary		
Bearden High & Vocational		
Bearden Middle		
Beaumont Elementary		
Belle Morris Elementary		
Blue Grass Elementary		
Bonny Kate Elementary		
Brickey McCloud Elementary		
Carter Elementary		
Carter High		
Carter Middle		
Cedar Bluff Elementary		
Cedar Bluff Middle		
Cedar Bluff Preschool		
Central High		
Chilhowee Elementary		
Christenberry Elementary		
Copper Ridge Elementary		
Corryton Elementary		
Dogwood Elementary		
East Knox County Elementary		
Eastport Ot/Pt		
Fair Garden		
Farragut High & Vocational		
Farragut Intermediate		
Farragut Middle School		
Farragut Primary		
Fort Sanders		
Fountain City Elementary		
Fulton High		
Gap Creek Elementary		
Gibbs Elementary		
Gibbs High & Vocational		
General Services Building with annex etc.		
Green Elementary		
Gresham Middle		
Halls Elementary		

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
Halls High & North Knox Vocational		
Halls Middle		
Hardin Valley Academy		
Hardin Valley Elementary		
Historic Knoxville High School		
Holston Middle		
Inskip Elementary		
KAEC		
Karns Elementary & Annex		
Karns High & Byington Solway		
Karns Middle		
L & N Stem Academy		
Lincoln Park		
Lonsdale Elementary		
Maynard Elementary		
Mooreland Heights. Elementary		
Mount Olive Elementary		
New Hopewell Elementary		
Northwest Middle		
Norwood Elementary		
Pleasant Ridge Elementary		
Pond Gap Elementary		
Powell Elementary	,	
Powell High		
Powell Middle		
Richard Yoakley		
Ridgedale Alternative Program		
Ritta Elementary		
Rocky Hill Elementary		
Rule Building/ Security		
Sam E. Hill		
Sarah Moore Greene Elementary		
Sarah Simpson Center Prof Develop Center		
Sequoyah Elementary		
Shannondale Elementary		
South Knox Elementary		
South-Doyle High		
South-Doyle Middle		
Spring Hill Elementary		
Sterchi Elementary		
Sunnyview Elementary	•	
Vine Middle		
West Haven Elementary		
West High		

School	Monthly Cost	Monthly Cost with KCS Employee per 5.11
West Hills Elementary		
West Valley Middle		
West View Elementary		
Whittle Springs Middle		
Total Cost for School Locations		
Additional Charges		
	Per Hour Charge	
Cost per hour for extra work pursuant to Section 5.2		
Cost per hour for extra work pursuant to Section 5.3		
	Per Square Foot Cost	
Cost per square foot for additional carpet cleaning.		
	Total Price	
Total Cost of Performance and Payment Bond equal to 100 percent of annual contract price less per hour charges.		

### Knox County Schools Maintenance Operations

### **ELEMENTARY SCHOOLS**

		<u> </u>			
School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
A.L. Lots Elementary	106,852	5	10	6,500	113,352
Adrian Burnett Elementary	60,565	5	11	8,455	69,020
Amherst Elementary	147,122	0	0	0	147,122
Ballcamp Elementary	32,851	0	0	0	32,851
Bearden Elementary	43,510	2	2	1,560	45,070
Beaumont Elementary	72,036	1	2	1,560	73,596
Belle Morris Elementary	51,616	2	5	3,770	55,386
Bluegrass Elementary	77,115	2	5	3,500	80,615
Bonny Kate Elementary	38,300	3	6	4,418	42,718
Brickey-McCloud	131,806	0	0	0	131,806
Carter Elementary	34,968	4	8	6,360	41,328
Cedar Bluff Pre-K	47,800	0	0	0	47,800
Cedar Bluff Elementary	137,000	0	0	1,456	138,456
Chilhowee Elementary	64,301	1	1	800	65,101
Christenberry Elementary	94,940	0	0	0	94,940
Copper Ridge Elementary	63,800	6	11	7,503	71,303
Corryton Elementary	15,296	5	10	7,167	22,463
Dogwood Elementary	125,080	0	0	0	125,080
East Knox County Elementary	78,000	1	2	1,560	79,560
Farragut Intermediate	95,000	6	11	9,663	104,663
Farragut Primary	107,000	4	8	5,548	112,548
Fountain City Elementary	47,405	2	4	3,780	51,185
Gap Creek Elementary	18,725	1	2	1,680	20,405
Gibbs Elementary	123,391	0	0	0	123,391
Green Elementary	64,909	0	0	0	64,909

### Knox County Schools Maintenance Operations

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Halls Elementary	85,487	2	3	2,375	87,862
Hardin Valley Elementary	136,521	1	2	1,560	138,081
Inskip Elementary	64,256	6	13	10,176	74,432
Karns Elementary & Annex	242,900	0	. 0	0	242,900
Lonsdale Elementary	57,681	2	3	2,340	60,021
Maynard Elementary	36,340	0	0	0	36,340
Mooreland Heights	34,130	1	2	1,560	35,690
Mt. Olive Elementary	36,294	0	0	0	36,294
New Hopewell	30,409	1	4	3,190	33,599
Norwood Elementary	45,010	3	6	4,368	49,378
Pleasant Ridge Elementary	38,754	2	4	3,075	41,829
Pond Gap Elementary	30,379	4	8	4,480	34,859
Powell Elementary	89,768	7	12	9,100	98,868
Ritta Elementary	70,000	0	0	0	70,000
Rocky Hill Elementary	72,547	3	6	4,680	77,227
Sarah Moore Greene Element	125,000	1	2	1,430	126,430
Sequoyah Elementary	63,212	0	0	0	63,212
Shannondale Elementary	32,108	4	10	7,730	39,838
South Knox Elementary	36,932	0	0	0	36,932
Springhill Elementary	41,800	3	6	4,164	45,964
Sterchi Elementary	38,800	1	2	1,500	40,300
Sunnyview Elementary	40,739	2	9	8,325	49,064
West Haven Elementary	31,791	0	0	0	31,791
West Hills Elementary	85,473	2	4	3,540	89,013
West View Elementary	33,522	3	7	4,822	38,344
Total Elementary School					3,632,936

Attachment A

Knox County Schools Maintenance Operations

		Main Building Sq.	Number of	Number of Portable		
1	School	Ft.	Portables	Classrooms	Sq. Ft. of Portable	Total Square Footage

### Knox County Schools Maintenance Operations

### MIDDLE SCHOOLS

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Bearden Middle	163,647	0	0	0	163,647
Carter Middle	95,000	2	4	3240	98,240
Cedar Bluff Middle	82,400	1	2	1500	83,900
Farragut Middle	165,000	0	0	0	165,000
Gresham Middle	112,967	0	0	0	112,967
Halls Middle	140,000	2	4	3060	143,060
Holston Middle	194,363	0	0	0	194,363
Karns Middle	165,675	0	0	0	165,675
Northwest Middle	150,000	0	0	0	150,000
Powell Middle	151,898	0	0	0	151,898
South Doyle Middle	205,000	0	0	0	205,000
Vine Middle	112,000	0	0	0	112,000
West Valley Middle	187,920	0	0	0	187,920
Whittle Springs Middle	73,550	3	3	2280	75,830

**Total Middle School** 

2,009,500

### Knox County Schools Maintenance Operations

### HIGH SCHOOLS

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Austin East High	267,394	1	1	1,575	268,969
Bearden High	251,576	7	8	5,882	257,458
Carter High	188,780	1	2	1,620	190,400
Central High	257,687	2	4	3,150	260,837
Farragut High	216,864	4	8	5,504	222,368
Fulton High	236,000	0	0	0	236,000
Gibbs High & Vocational	189,427	1	2	1,056	190,483
Hardin Valley Academy	257,581	0	0	0	257,581
Halls High (Including North Knox Vocational)	200,177	2	4	2,710	202,887
Karns High & Byington Solway	255,780	1	2	1,440	257,220
Powell High	225,300	4	7	5,920	231,220
South Doyle High	270,000	2	4	2,750	272,750
West High	276,770	0	0	0	276,770
Total High School					3,124,943

### Knox County Schools Maintenance Operations

### **OTHER SITES**

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Eastport	32,495	0	0	0	32,495
Fair Garden	47,047	0	0	0	47,047
Fort Sanders	48,351	0	0	0	48,351
General Services Building w/ annex ect.	74,592	0	0	0	74,592
Historic Knoxville High	116,292	0	0	0	116,292
KAEC	71,000	0	0	0	71,000
Lincoln Park	36,900	0	0	0	36,900
Oakwood Teacher Supply Depot	54,637	0 .	0	0	54,637
Richard Yoakley	31,844	1	2	1,560	33,404
Ridgedale Alternative Program	53,284	0	0	0	53,284
Sam E. Hill	39,326	0	0	0	39,326
Sarah Simpson Professional Develop Center	107,767	0	0	0	107,767
Total Other					715,095

# ELEMENTARY STAFFING - SUMMARY OF TEACHING POSITIONS

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Total Elementary		West View	West Hills	West Haven	Sunnyview Primary		Spring Hill	٦	Shannondale	Seguovah	S.M. Greene	Rocky Hill	Ritta	Powell	cage	Notwood	ewell	Mount Olive	Mooreland Heights	Maynard	Lonsdale	Kams	Inskip	Hardin Valley	Hatis	Green		Gap Creek	ja Ja	Farragut Primary	East Knox County	Dogwood	Corryton	Copper Ridge				Brickey-McCloud	Bonny Kate	Blue Grass	Belle Morris	Beaumont	Beardon D	Amnerst Ball Carro	Adrian Burnen	A. L. Lotts			
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Total Elementary	West View	West Hills	West Haven	Sunnyview Primary	Sterchi	Spring Hill	South Knoxville	Shannondale	Sequoyah	S.M. Greene	Rocky Hill	Ritta	Powell	Pond Gap	Pleasant Ridge	New Hopewell	Mount Olive	Mooreland Heights	Maynard	Lonsdale	Karns	Inskip	Hardin Valley	Halls	Green	Gibbs	Gap Croek	Fountain City	Farracut Interm	East Knox County	Dogwood	Corryton	Copper Ridge	Christenberry	Chilhowee	Carter	Brickey-McCloud	Bonny Kate	Blue Grass	Belle Morris	Beaumont	Bearden	Ball Camp	Amherst	Adrian Rumet	Δ nto			-



Note: Teacher counts include only those paid from the operating budget. Note: Teacher counts do <u>not</u> include Title I, guidance, librarians, ELL, or special ed.

Total Elementary	West View	West Hills	west maven	What Line Primary	Color	Opinig - III	Spring Lill	South Knowille	Shannondale	Secuovah	S.M. Greene	Rocky Hill	Ritta	Powell	Pond Gap	Pleasant Ridge	Norwood	New Hopewell	Mount Olive	Mooreland Heights	Maynard	Lonsdale	Karns	Inskip	Hardin Valley	Halls	Green	Gibbs	Gap Creek	Fountain City	Farragut Interm.	Farragut Primary	East Knox County	Dogwood	Corryton	Copper Ridge	Christenberry	Chilhowee	Cedar Bluff	Carter	Brickey-McCloud	Bonny Kate	Blue Grass	Belle Morris	Beaumont	Bearden	Ball Camp	Amherst	Adrian Burnett	A. L. Lotts					Ĩ	a)
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East Knox Karns S.M. Greene Spring Hill	





Total Elementary	West View	West Hills	West Haven	Sunnyview Primary	Sterchi	Spring Hill	South Knoxville	Shennondala	Sequoyah	S.M. Greene	Rocky Hill	Ritta	Powell	Pond Gap	Pleasant Ridge	Norwood	New Hopewell	Mount Oliva	Mooroland Heights	Maynard	Lonsdale	Koms	Inskip	Hardin Valley	Halis	Green	Gibbs	Gap Craek	Fountain City	Farragut Interm	Ferranut Primary	Eget Know County	Downer	Copper Kinge	Christenberry	Chilhowed	Codar Bluff	Carter	Brickey-McCloud	Bonny Kate	Blue Grass	Belle Morris	Beaumont	Bearden	Ball Camp	Amherst	Adrian Burnett	A. L. Lotts							
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	94.83%	51.71%	68.86%	58.67%	42,20%	81.67%	88,35%	30.99%	9.03%	91.55%	27,54%	49,26%	45.43%	90.44%	56.60%	83,49%	51,48%	57.85%	69.58%	94.97%	89.51%	39.30%	85.04%	30.56%	33.78%	94.81%	%80 OF	61.01%	55.10%	14 559	12 49%	20,007/6	42.75%	01.34%	90.77%	59.30%	42.14%	57.36%	26.88%	43.67%	16.86%	85.62%	77.82%	33.33%	34.21%	41.33%	66.08%	12,91%		Reduced	E/2/2/10	85 OF			
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\$200A-100	West View	West Hills	West Haven	Sunnyview Primary	Sterchi	Spring Hill	South Knoxville	Shannondale	Sequovah	S.M. Greene	Rocky Hill	Ritta	Powell	Pond Gap	Pleasant Ridge	Norwood	New Hopewall	Mount Olive	Mooreland Heights	Maynard	Longdale	Kana	Took o	Harrie Volley	Lalla	Green	Cap	Can Creat	Fountain City	Tolling of Tilling	East Knox County	Dogwood	Conyton	Copper Ridge	Christenberry	Chilhowee	Cedar Bluff	Carter	Brickey-McCloud	Bonny Kate	Blue Grass	Belle Mores	Boarmont	Beardan	Ball Camo	Amherst	Adrian Burnott	A. L. Lotts			School	T.			

Note 1: Educational Assistanta listed above include CERA, PAC, and Magnet only (i.e does <u>not</u> include CDC, Kindergarten intervantion, LRE, Pro-school, Pro-K, Rosourca, Title I, etc.)

Note 2: The staffing formula does not generally any additional positions system-wide. Since the formula reflects only modest thinges, it was determined that FY12 positions carned would ramain stalle based on FY11 positions to evoid disruptions of the school level.

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## **ELEMENTARY (K-5) STAFFING - CLERICAL**

### BUDGET 2011-2012

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0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 1.5 1.5 1.5 2.0 2.0 2.0 2.0 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5 1.5	234.7 140.0 174.7 198.3 198.0 372.0 288.7 321.0 380.7 382.5 386.7 384.7 284.7 113.3 281.7 282.7	1.5 1.5 1.5 1.5 1.5 1.5 1.5	424 301	37	264		Sunnyview Primary
0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 1.5 1.5 1.5 2.0 2.0 2.0 2.0 1.5 1.5 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0	234.7 174.0 174.7 193.3 190.0 372.0 269.3 238.7 331.0 360.7 382.5 386.0 386.0 386.7 294.7 113.3 113.3 231.0	1.5 2.0 2.0 1.5 1.5 2.0 1.5 1.5	424		1		
0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 2.0 2.0 1.5 1.5 2.0 2.0 2.0 1.5 1.5 1.5 2.0 2.0 2.0	234.7 1740.0 1747.1 193.3 190.0 372.0 289.3 288.7 380.7 380.7 386.0 386.	1.5 2.0 2.0 1.5 1.5 1.5 2.0		ដ	4		Sterchi
0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 2.0 2.0 1.5 1.5 2.0 2.0 2.0 1.5 1.5 1.5	234.7 174.7 193.3 190.0 372.0 289.3 288.7 321.0 380.7 382.5 382.5 382.5 384.7 113.3	1.5 2.0 1.5 1.5	462	9	453		Spring Hill
0.0 0.0 0.0 0.5 0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 2.0 1.5 3.0 2.0 2.0 2.0 1.5	234.7 140.0 174.7 198.3 198.0 269.3 288.7 321.0 388.7 321.0 388.7 321.0 380.7 321.0 380.7 321.0	1.5 2.0 1.5 1.5	170	35	135		South Knoxville
0.0 0.0 0.0 0.5 0.0 0.0 0.0 0.0 0.0	1.5 1.5 2.0 1.5 3.0 2.0 2.0 1.5	234.7 1740.0 1744.7 193.3 190.0 372.0 269.3 228.7 321.0 380.7 332.5 335.0 304.7	1.5 2.0 2.0	442	5	437		Shannondale
0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 2.0 1.5 1.5 2.0 2.0 2.0	234.7 174.0 174.7 193.3 190.0 372.0 259.3 259.3 251.7 321.7 332.5 325.0	1.5 2.0 2.0	457	8	449		Sequoyan
0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 2.0 1.5 1.5 2.0 2.0	234.7 140.0 174.7 193.3 190.0 372.0 289.3 288.7 321.0 380.7 332.5	1.5 2.0	652	35	617		S.M. Greene
0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 2.0 1.5 1.5 3.0 2.0	234.7 174.0 174.7 193.3 190.0 372.0 269.3 238.7 321.0 360.7	1.5	665	12	653	1	Rocky Hill
0.0 0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 2.0 1.5 1.5 3.0	234,7 140,0 174,7 183,3 190,0 372,0 372,0 269,3 238,7	0,0	541	19	522		Ritta
0.0 0.0 0.0 0.0 0.0 0.0	1.5 1.5 2.0 1.5	234,7 140,0 174,7 183,3 190,0 372,0 269,3 238,7	٥	963	14	949		Powell
0.0 0.0 0.0 0.5	1.5 1.5 1.5 2.0	234.7 140.0 174.7 193.3 190.0 372.0 269.3	1.5	358	10	348	28	Pond Gap
0.0 0.0 0.5	1.5 1.5 2.0	234.7 140.0 174.7 193.3 190.0 372.0	1.5	404	27	377		Pleasant Ridge
0.0	1.5 1.5 1.5	234.7 140.0 174.7 193.3 190.0	1.5	558	7	551		Norwood
0.0	1.5	234.7 140.0 174.7 193.3	1.5	285	6	279		New Hopewell
0.0	1,5	234.7 140.0 174.7	1.5	290	7	283		Mount Olive
2.0	ŀ	234.7 140.0	1.5	262	1	261		Mooreland Heights
	1.5	234.7	1.5	210	1	209		Maynard
0.0	1.5		1.5	352	35	317		Lonsdale
0.0	4.5	263.3	4.5	1,185	74	1,111		Karns
0.0	51	290.0	1.5	435	1	424		Inskip
	3.5	302.0	3.5	1,057	13	1,044		Hardin Valley
0.0	2.5	322.8	2.5	807	7	800		Halls
0.0	15	249.3	1.5	374	21	353		Green
	2.5	337.6	2.5	8448	ا ا	791	200	Glbbs
0.0	1.5	79.3	1.5	119	2	117		Gap Creek
0.0	<u> </u>	290.0	1.5	435	17	418		Fountain City
0.0	35	302.3	3.5	1,058	0	1,058		Farragut Interm.
0.0	32 1	287.4	3.5	1.006	42	964		Farragut Primary
0.0	20	269.5	2.0	539	44	495		East Knox County
	ა ი	200.7	ა - ი	726	30 6	808		Dogwood
0.0	2.0	301,0	120	205	ء اة	202		Comper radge
0.0	2.0	2/1.0	2.0	542	31	011		Consideration
0.0	1.5	178.0	1.5	267	200	267		Chilhowee
	4.5	370.0	4.0	1,480	137	1,343		Cedar Bluff
(0.5)	1.5	260.0	2.0	520	8	512		Carter
0.0	3.5	292.0	3.5	1.022	35	987		Brickey-McCloud
0.0	1.5	264.0	1.5	396	22	374		Bonny Kate
	2.5	314.0	2.5	785	20	765		Blue Grass
0.0	1.5	298.7	1.5	448	25	423		Belle Morris
(0.5)	1.5	269.5	2.0	539	19	520		Beaumont
0,0	1.5	232.7	1.5	349	6	343		Bearden
	1.5	324.0	1.5	486	12	474		Ball Camp
0.0	2.5	295.6	25	739	8	731		Amherst
0.0	2.5	289.6	2.5	724	10	714	2	Adrian Burnett
	<u>ω</u>	278.0	4.0	1,112	<u>.</u>	1,101		A. L. Lotts
(Loss) (Loss)	Staff	Ratio	Staff	Students	Pre-X	FY 11-12		•
Gain Adjusted	(rounded)	Current	Current	Adjusted	as or 10/31/10	ADM		
			Clerical			1	_	

309: 1 (minimum of 1.5 per school); minimum of 2.0 per school with 3 or more Sp.Ed classes, which is applicable to: Amhorst, Christenborry, Dogwood, East Knox, Karns, S.M.Greene, and Spring Hill); Karns earns an additional 0.5 due to 2 office locations

Note: Clerical includes secretarial, bookkeepers, library assistants.

Title I
Choice (Magnet)
High Priority
Project GRAD



Note: The staffing formula does not generate any additional positions system-wide; nor will any inclvidual school gain or lose a position since all fluctuations are less than a full position.

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3/23/2011

Tide I Choice (Magnet) High Priority Project GRAD TAP	iddle Scho	White Springs	Vine Vine	Powell	Northwest	Hoiston		Gresham	Parragut	•								
isi Isi	, "				档					16								
		83,3%	89.6%	35.4%	77.6%	51,1%	37.6%	55.3%	13.7%	0.65%	50.0%	To an	Total Control	12940	45 0			
	12,425	808 07.17	316	88	840	855	1,118	809	1 0 1 2	8	1,012	71016	3 2	Ž Ā	탮		ī - c	۵
	4,167	166	8 8	283	299	296	375	25 5	38	258	356	21-12	į	7				,
		7	17	7	7	7	7	7 ~	4 ~	1 ~1	7	Gecaons	Student	Individual				-
		1,162	714	2051	2093 2093	2,072	2625	1,799	144	1,800	2,492	респоия	Strident	otat			<u>-</u>	7
		18.00	18,00	24,25	21.26	23.00	24.25	23 25	2425	23.00	23,00	2410	•				,	
		54.56	106.33 39.67	84.58	99.67 99.67	90.09	15 15 15 15	3 2	\$6.46	78.52	108.35	Sections		Total		•	<del>-</del>	
		0.01	(7) (7)	en .		en .	(A (	n t	ı tı	U)	th 	Sections	_				3	
	255.12	21.19	7.83	16,92	10 PA 10 PA	18,02	21.65	5,38	11.89	15.70	21.67	Degrad				-	3 -	1
	8.258	25 A	22 22 24	595	£ 3	550	744	3 8	8	\$45 5	66	FY11-12		E E				
		77	77	7	77	7	7 ~	, 7	7	7	7	Sections :	Student	***			7	
		2,394										Sections	Student	Total		7		1000
		24.00										Ratio					-	Controlled
Acad Pupil/Te		175.76 99.75	2 G 2 G	38,83	91.10	39.75	73.60	93.20	Z E	36.25	64.00		Teaching				. *	augs/ an
Teachi Academic Core Pupil/Teacher Ratios		Մ	en en	US C	n en	U) E	ח ני	ı ev	(J)	th i	Ų1	ı	Teaching :	ndividual			-	(6)
eaching Positions ore attos	408.51	35.14 19.95											Positions F			2	; c	Ĺ
sittoms	803.63	56,33 32,86	22 SS 22 72	44.58	22.24	45.97	43.24	8.8	30.84	23	54 A7		Positions A	Total		1		
T <sub>k</sub>	ts	-4	N									Factors N	Adjutment To	78			₹	Ī
Adjustment Factors Enrollment	985	8 2										Needed Te		unded		V+W	×	
ectors.	671	36 6	56	<b>6</b> • •	8	47	. 2	8	3	£ 6	3	7	3				٧	AL TEACHING POSITIONS
	(6)	BB:	B + 3	3 ×	9 9 3	30		٥	٥.		3	ľ	_	Control of the contro		Υ-Υ	2	SNOTTISE
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minimun	26	<b>→ 10</b> -	4 N 1	J N	144	y N	N	ω.	<u> </u>	. v	,	Needed	Courselon	frounded		9/495		o
Guldanco minimum of 1 per school	8	<u> </u>	1 N 1	) N	101	J N	2	ພ.	+	J N	,	Conflictors	3				ab	GUIDANCE
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Assist	32	ω N N	) W h	4 (	N	3 N	N	Ν.	<b>→ N</b>	. c.		Needed	Anatoria	haiow	Cable	388	å	ASSIST
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Ciorical Student Population	£6		140	, es	ى 4	4	ω		. u		1	Needed	Connact	below	table	\$ P	à	
Clorical dent Population	48	3 A W	4 4	. ω	<b>4</b>	4	w	، 4	. د	4 0		O T	2				3	CLERICAL
Target	٥	000		٥	0.0	0	•	0 0	•	۰		(ma)	Gall.	Z		20-25	2	
	į	Vine West Vallay White Springs	South-Doyle	Northwest	Kame	Halis	Gresham	Farragut	Carter	Bearden								

Pupil/Teacher F Free/ Reduced Q-41% >41%41% >61%-81% >81% 24.25:1 30.00:1 23.00:1 26.00:1 23.00:1 26.00:1 14.00:1 24.00:1

Note: Student counts (ADM) do not include CDC, CDC-A, or zatelite students (grade N).
Note: Central counts consist of secretains (includes pictiones and library) and backlespors.
Note: Teacher counts activated the contraction of the operating budget does got, include guidance, librarients, ELL.
Note: Teacher counts include only those paid from the operating budget does got, includes guidance, librarients, ELL.
Title 1, Special Education: Instructional covertes, or any positions (e.g. TAP, AVID) not paid within the General Purpose budget.

A95 to 1
Student/Guidance Ratio
BEP ratio amounts to
50011 girade 6 and
35011 for grades 7 and 8 Guidance rinimum of 1 per school <20% 20% -40% >40% -70% >70% 650:1 600:1 360:1 200:1 0-875 >875

Middle Staffing 17 Sections 7 TEST

BLOCK MODEL

Total High Schools	***************************************	Winet Academy	STEM Apple	Towell	ZHIS	Hardin Valley	1913	655	Pullon	Fallague	Central	Central	Dodainer.	Austin-East									
ÇA		4,	e E	<b>a</b>			E	)#2			Æ		31										
	45,8%	40.4%	33,4%	37.9%	38.4%	24.5%	31.5%	38.1%	18.4%	10.5%	52.8%	41.1%	21.0%	86,0%		Reduced	F790/	01/8/71		as of			
16,683	1,246		1,125	1,374	1,371	1.918	1,358	1.052	937	1,716	1,085	804	778,1	675		FY11-12	ADM	Estimated	- 600	Total			o
0	(11)	150	E G	(12)	(13)	G E	(12)	( <del>1</del> 1)	(8)	(14)	(3)	6	(12)	<b>.</b>		to STEN	Allocatio	Estimated	: :				<b>3</b> *
16,582	1,236	150	1,115	1,362	1,358	1,902	1,348	1.042	929	1,703	1,075	988	1,905	668			_	d Estimated		2	a :		_
Γ	4	4	4		4			4	4	4	4	4	4	4	4	L	_	ed individua				_	
	4,94	600	4,45	5,44	5,43	7,60	5,38	4,16	3,71	6,81	4,29	3,58	7,61	2,670				dual Total				- 3	5
]														0 23.00	1	ons Ratio	ont	#			•	-	
	-	-	-	-	-	-	-	-	_	•	•	•	•	116,09	1		Teaching	Tota				3	
	φ ω	ω	4 W	გ ა	ω	es es	7	ω	w	ယ	2	to to	23	9	ı		ng Teaching					-	
867,49	67.93	8.25	61.28	67.89	67.70	94.78	67.09	51.81	53,84	84.86	59.08	49.25	94.94	38,70	- 1	ns Earned		lat.			9/3		TEACHIN
31		(s	دى		_	-	_		7	-	ω	4		=======================================	- 1	d Factors	-				-	ט	EACHING POSITIONS
898	89	<u> </u>	2	83	66	85	67	52	61	85	8	53	95	50	- 1		t Teachers	(rounded)			¢ + ¢	۵	SIV
921	73	o	67	73	69	<b>1</b>	<b>6</b>	52	61	9 2	28	54	99	51		4						٦	
(22)	<u> </u>	:	<u> </u>	<b>(5</b> )	3:	9		0	Φ ]	3.	<u>@</u>	3	ය	3	١.	4	(Loss)	Gala			q-7	10	
24	4		N	4		4				n	2		1.3			2	Jobs	Œ.					
ы	3	3	3:	3:	€ 3	€.	٠.	•	o ;	3:	3:	3	3	3	a language		(Loss)	Gain	Nec				
51	4	_	4	*		<b>.</b> .	L» I	L»	Α.	4	4	ω	4	4	Pomon	Mandad	Colombion	(rounded)	below	table	500	**	
50	4	0	4	4	٠ 4	Un e	ا در	. د	۸.	4	4	(J	4	4	Councilions		Ŗ					£	GUIDANCE
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2	3'				•			• •	•	•	- ·	> <	۰ د	•	oal Clerical				Z et		2-00	a bb	ICAL
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Note: Curront Assistant Principal positions also includes a curriculum principal position at AEE and Fulton.  Note: South-Doyle has 5 guidance counselor positions, but 1 is paid from Title 1 (under; thus, 4 positions are included in stoffing analysis.  Note: Teacher counts do <u>not</u> include guidance, thrains, but 1 is paid from Title 1 (under; thus, 4 positions are included in stoffing analysis.  Note: Teacher counts do <u>not</u> included guidance, thrains, but 1 is paid from Title 1 (under; thus, 4 positions are included on a stoffing analysis.  Note: North Krox Vocational locations included in Halls count; Bjrington-Solway counts based on a greenment between Karnas, Powell, and HVA administrators as to  to allocated seats per school, por class from FY10. (i.e. teacher counts in the above model are exclusive of Byrington-Solway).  Note: STEM Academy assumed a free-include only those paid from the operating budget and include Math, Social Studies, Science, English, Art, Bend, Business, Drama, Drivers Ed, Foreign Language, Health, Music, PE, Vocadonal, Language, Reading, and Dance.	Note: Student counts do not includo CDC, CDC-A, or satellite students (grade N). Note: Clerical counts consist of secretaries finitings militance and literary and howkeness.				TAP	Project GRAD	High Priperty 3		Tiple - ST
ownerpers, stilled in A.E. and Futton. stilled in A.E. and Futton. are included in staffing analysis. If, ROTC, Instructional coaches, teacher deans, Title I., ROTC, Instructional coaches, teacher deans, Title I. audit based on agreement between Karms, Proveil, and the above model are exclusive of Byington-Solwey). Microallons to the STEM Academy one based include Meth, Social Studies, Science, English, Art, it and include Meth, Social Studies, Science, English, Art, it	, nokkaonem	To a service the service to the serv	23.00:1	*		CARG	educed	Teaching Positions	
Treachers +1  IT A administrators as to sed on the proportional share of Bend, Business, Drama, Drivers	High Priority Teachers + 3	Magnet Teachers + 3	Reconstitution Teachers +3	<750 +1	Students Positions	Enrollment	Adjustment Factors		
zonod students. Ed, Fereign Language, Health, Music, P.E., Vocati									ioses more man a single position.
tonal, Language, Reading, and		greater than 40% 300 to 1 10	26%-40% 3	less than 26% 425 to 1	minimum of 1 per school	Guidance	established during reconstitution	A/E and Fulton guidance positions	
Der	I	8	385 to 1	6.	ě.	ı	8	ã.	

Note: Education Jobs is used so that no school loses more than a single position.

rition.	!					
	A/E and Fulton guidance positions	e positions	A/E and	A/E and Fulton A-P positions	ositions	
	established during reconstitution	nstitution	ostabilsh	established during reconstitution	nstitution	
	Guidance		Assh	Assistant Principals	ipals	Clerical
	minimum of 1 per school	school				minimum of 6 per actions
	less than 26%	425 to 1	40% or		> 40%	maximum of 8 per school
			less			
	26%-40%	385 to 1				195 to 1
			< 1000 = 2		< 300 ± 2	student/clerical ratio
	greater than 40%	300 to 1	1000-1500 = 3		800-4075 = 3	
			1501-2000 = 4		1076-1400 = 4	Note: STEM Academy
			> 2000 = 5		> 1400 = 5	Is granted 2 in year 1
			ж вшту	Xams would earn 3 Asst Princ	sst Princ	
			positions;	positions; however, 1 additional	additional	
			position	position earned for Byington	Syington	

ELEMENTARY SCHOOLS		7	_	2	ω	4	ນາ	Z	ADM	۸۵۸	0/ A++
A.L. Lotts Elementary	0066	172.45	157.85	209.30	181.65	186.00	186.80	18.00	4440.05	1070	% Attend
Adrian Burnett Elementary	0003	129.55	100.00	106.80	120,60	107.60	87.55	8 40	880 AO	624.75	90.64%
Amherst Elementary	0002	118,70	116.05	134.00	125.00	114.00	105.00	25.30	738.05	708 50	96.00%
Ball Camp Elementary	0010	78.90	61.05	88.00	77.65	62 15	77 00	000	444.76	37.46	90.00%
Bearden Elementary	0012	42.95	55.10	55.25	58.00	64.10	56.00	2 6	324 /0	340 30	96.71%
Beaumont Magnet	0022	100.60	85,15	90.15	78.55	71.30	67.25	20.35	543 35 240	406.45	96.05%
Belle Morris Elementary	0024	75.70	57.00	59.15	72.60	2 :	50 OF	3 60	303 00	366.40	94.76%
Blue Grass Elementary	0015	120.30	116,40	144.85	119.30	128 75	100 05	۵ : 20 :	754 65	724.00	95.34%
Bonny Kate Elementary	0020	71.00	4.15	54.40	82.15	53.00	71.00	» с Э с	393 70	365.05	96.99%
Brickey-McCloud Elementary	0025	172.00	145.50	168.50	173.80	149.00	188 20	14.00	000.70	000.00	95,14%
Carter Elementary	0030	68.20	84.55	85.80	84.90	98.00	86.20	35.0	500.00	03 60	96.30%
Cedar Bluff Elementary	0040	219.90	232.05	216.60	241,45	225.15	220.00	000	1355 15	1204.00	95.59%
Chilhowee Intermediate	0053	0.00	0.00	0.00	85.65	84. 85	88.00 1	0.00	258 50	248 60	95.30%
Christenberry Elementary	0061	85.05	95,75	77.45	78.75	87.65	65.30	24.00	513.95	475.20	92.46%
Copper Kidge Elementary	0051	87.70	82.15	113.40	86.00	84.40	107.50	9.50	570.65	542.70	95 10%
Conyton Elementary	0055	34.70	31.00	37.00	32.80	29.00	38.00	0.00	202.50	195.30	96.44%
Logwood Elementary	0059	116.15	125.75	105.30	112.35	94.55	105.80	22.80	682.70	642.15	94.06%
English Into mentary	8900	74.40	73.55	84.20	90.90	87.05	77.00	20.00	507.10	480.80	94.81%
Famout Dimense	0072	0.00	0,00	0.00	305.55	378,45	382.40	9.00	1075,40	1042.85	96.97%
Fountain City Elementon	0083	302.25	324.50	335.00	0.00	0.00	0.00	9.00	970.75	939.15	96.74%
Gan Crook Elementary	7800	67.10	84.00	72.20	51.80	67.00	<b>54.00</b>	0.00	396.10	374.40	94.52%
Gibbs Elementary	0000	19.00	11.00	27.00	18.00	18.00	18.00	0.00	111.00	106.20	95,68%
Cross Assertion	0095	123.00	133.35	141.90	122.10	124.00	118.00	15.30	777.65	739.00	95.03%
Green Academy	0112	58.50	72,45	63.00	41.35	49.90	49.00	8.80	343.00	321.60	93.76%
Hans crementary	0110	112.85	140.90	129.50	130.20	147.45	145.20	2.00	808.10	775.20	95.93%
fraction valley crementary	0124	149.20	184.25	165.80	180,40	170.10	178.80	8.80	1037,35	997.15	96.12%
הייסאים בייפוופוומוץ	0738	75.10	83.50	58.75	58.60	70.90	65.30	0,00	412.15	388.55	94 27%

ELEMENTARY SCHOOLS		~	-3	2	ω	4	ψ	z	ADM	ADA	% Attend
Karns Elementary	0145	188.05	195.80	176.35	174.95	155.00	180.10	45.00	1115.25	1066.70	95 65%
Lonsdale Elementary	0165	57.70	45.20	53.30	43.95	50.15	36.20	0.00	286.50	270.80	94 52%
Maynard Elementary	0168	40.95	29.50	29.80	25.00	29.40	30.00	1.00	185.65	175.45	94 51%
Mooreland Hts Elementary	0172	42.00	52.15	42.80	36.10	40.00	45.00	12.00	270.05	256.90	95.13%
Mount Olive Elementary	0170	45.55	45.25	49.65	37.00	46,85	35.00	8.00	267.30	253.15	94.71%
New Hopewell Elementary	0175	41.00	45.90	41.02	47.86	41.02	50,79	8.79	276.39	262.10	94.83%
Norwood Elementary	0177	110.40	94.55	88.65	82.70	70.30	74.55	6.00	527.15	497 25	94 22%
Pleasant Ridge Elementary	0202	53.75	64.85	62.35	61.00	67.00	53.00	7.95	369.90	353.70	95.62%
Pond Gap Elementary	0207	68,15	64.35	42.00	49.80	46.50	49.00	6.10	325.90	307.00	94.20%
Powell Elementary	0180	147.80	138.00	143.40	156.95	172.95	156.55	9.00	924,65	877.00	94.85%
Ritta Elementary	0195	70.45	102.85	85.10	88.35	82,15	66.40	10.00	505.30	484.90	95.96%
Rocky Hill Elementary	0235	110.00	121.80	131.95	95.00	98.00	118.00	9.60	684.35	653.80	95.54%
Sarah Moore Greene Magnet	0250	109.00	122.20	89.00	95.55	94.20	88.20	24.00	622.15	590.15	94.86%
Sequoyah Elementary	0255	70.90	71.00	78.00	63.00	73.00	70.00	2.00	427.90	413.00	96.52%
Shannondale Elementary	0260	76.85	69.00	67.95	63.00	72.00	63.00	0.00	411.80	399.25	96.95%
South Knox Elementary	0265	24.55	24.70	23.20	17.70	19.10	20.30	0.00	129.55	123,70	95,48%
Spring Hill Elementary	0280	73.20	56.25	58.00	98.85	83.25	76.00	27.85	473,40	447.80	94.59%
Sterchi Elementary	0285	62.00	76.60	57.35	76.75	53.95	65.00	6.00	397.65	382.55	96.20%
Sunny View Primary	0210	87.40	86.40	95.70	0.00	0.00	0.00	0,00	269.50	255.65	94.86%
West Haven Elementary	0300	37.85	42.25	45.00	41.10	56.55	48,55	0.00	271.30	259.40	95 61%
West Hills Elementary	0310	145.45	140.85	121.45	122.05	108.95	122.00	10.00	770.75	737.05	95.63%
West View Elementary	0315	39.65	36.00	32.00	30.95	28.65	26.00	0.00	193.25	183.05	94.72%
ELEMENTARY TOTALS		4377.90	4422.45	4437.32	4317.71	4305.42	4263.04	420.89	26544.74	25351.25	95 50%

MIDDLE SCHOOLS		თ	7	∞	9	10	3	3	z	MOA	^ ^ ^	0/ 141
Bearden Middle	0014	362.94	285.15	299.14				1	38 85	98 588	70 360	02 020/
Carter Middle	0037	277.59	260.19	252.40					32.45	822.62	773.76	94.06%
Cedar Bluff Middle	0045	187.80	214.13	192.85					2.00	596 78	567 30	05 04% 04.00%
Farragut Middle	0075	414.49	424.89	479.49					4 95	1303.80	1275 52	95.04/6
Gresham Middle	0117	295.06	270.59	240.92					77 E7	02/1/	704.44	90.30%
Halls Middle	0120	372.15	364 46	378 20					40.07	034.14	/91.14	94.84%
Holston Middle	3 6	0.11	07.70	07070					19.51	1134.33	1076.07	94.86%
Kame Middle	22.0	400.47	278,50	2/9./6					20.88	847.60	801.77	94.59%
North Middle	074/	420.55	393.98	374.75					32.51	1221.79	1170.39	95.79%
Northwest Middle	0187	284.32	274,94	253.88					2.35	815.49	765.79	93.91%
Powell Middle	0182	310.55	307.84	316.40					1.82	936.61	886.01	94.60%
South-Doyle Middle	0067	337.24	350.24	312.35					45.76	1045.59	985.94	94.30%
Vine Middle/Magnet	0295	112.45	96.08	107.47					7.77	323.78	300.54	92.82%
West Valley Middle	0313	344.82	386.87	396.25					16.32	1144,25	1102.11	96.32%
winde Spings Mode	0320	166.93	156.15	154.35					16.09	493.52	467.05	94.64%
MIDDLE SCHOOL IOIALS		4155.35	4064.03	4038.21					268.62	12526.21	11889.33	94.92%
HIGH SCHOOLS		<b>6</b>	7 ·	8	9	10	7	12	Z	ADM	ADA	% Attend
Austin East High	0009				136.80	147.90	157.28	140.22	6.00	588.20	506.80	86.16%
Deal dell riigh	0017				485.20	468.97	499.29	411.04	29.86	1894.36	1794.46	94.73%
Castral Link	0035				231.20	210.82	214.85	174.98	32.00	863.85	795.33	92.07%
Farragut High	0047				253.72	274.65	237.09	219.50	20.83	1005.79	898.81	89.36%
. Charles and a second	2000				433 43	46040	220 00	100 SOV	200	11/0 27	100	-

THE COLOCES	6	7 8 9	10	11	12	N	ADM	ΔDA	% Attend
Austin East High	8000	136.80	147.90	157.28	140.22	6.00	588.20	506.80	86.16%
Bearden High	0017	485.20	468 97	400 20	411 04	38 05	100/ 36	1704.00	04.70%
Carter High	0035		2000	100.10	1	23.00	1034.30	1/34.46	94./3%
Control Uint	0000	231.20	210.82	214.85	174.98	32.00	863.85	795.33	92.07%
Central riigh	0047	253.72	274.65	237.09	219.50	20.83	1005.79	898.81	89.36%
ranagut High	0080	433.43	462.42	389.59	403.82	29 98	1719 25	1628 48	95 219/
Fulton High	0090	234.82	236.24	191.70	188.35	ν 1	887 24	730 67	03 030/
Gibbs High	0100	270.30	227 45	242 50	190.07	0 7 0	230 40	250	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Lalle Ligh	2			1	700.0	0.70	909.10	000.11	91.16%
i rano i rigii	0775	342.00	333.00	312.94	222.24	20.75	1230.93	1149.90	93.42%
natum valley Academy	0126	443.25	496.78	532.57	368.92	19.70	1861.22	1736.45	93.30%
Nams rign	0150	317.28	335.08	318.16	223.62	24.00	1218.14	1124,14	92.28%
Powell High	0185	338.37	348.99	367.19	286.79	0.00	1341.34	1222 77	703116
South-Doyle High	0065	247.51	263.56	293.63	227.12	3424	1088.05	970 73	01 06%
West High	0305	272 34	30 20s	280 /#	300	0			0.000
Paul I Kelley Volunteer Academy		7.7.34	003.50	209.45	GR.887	79.95	1187.67	1081.76	91.08%
HOLL COLLOC TOTAL C	0332	0.00	0.00	21.35	54.75	0.00	76.10	55.55	73.00%
DIGH SCHOOL TOTALS		4006.23	4111.85	4067 59	3470 35	378 34	1507/ 22	4457004	27 - 200

NON-TRADITIONAL SCHOOL TOTALS 18.01 28.85 35.85 21.42 10.17 11.70 5.38 33.88 95.22
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SUMMARY	ADM	ADA	% Attend
Elementary Schools (Grades K-5)	26544.74	25	95.50%
Middle Schools (Grades 6-8)	12526.21	11889.33	94 92%
High Schools (Grades 9-12)	15874.23	14570 91	91 79%
Non-traditional Schools	223.87	182.16	81.37%
District Totals	55169.05	55169.05 51993.65	94.24%

### **Attachment D**

<u>Question/Answer #35-</u> Could you please explain what the "other sites" are used for and their building occupancy?

The table below explains what the "other sites" are used for and who occupies each building:

Building Name	Use	Occupancy
Eastport	Offices for speech, OT, PT,	Staff only
Fair Garden	Pre-K Program	Staff and Pre-K
		students
Fort Sanders	Special Education classes	Teachers and
		Students
General Services	Maintenance Office, All crafts	Staff
Building/W Annex	(Plumbing, HVAC, Electrical,	
(Maintenance	Carpentry, etc)	
Office)		
Historic Knoxville	Adult Education- mostly evening	Teachers and
High	classes	Students
KAEC	Student Intervention	Teachers and
		Students
Lincoln Park	Technical Education Offices,	Teachers and
	Evening Trade School	Students
Richard Yoakley	High School Alternative Program	Teachers and
		Students
Ridgedale	Middle School Alternative and	Teachers and
	Special Education	Students
Sam E. Hill	Pre-K / Family Learning Center	Staff and Pre-K
		Students
Sarah Simpson	Offices, Staff Development	Staff
Professional	Training	
Development		
Center		

### **CUSTODIAL SALARY SCHEDULE**

### 2010-2011

**Effective January 2009** 

A Hourly Step	B Hourly Rate	C Hourly Rate	Rate
Substitute	\$ 7.35		
0	\$ 8.20	\$ 8.51	\$ 9.30
1	\$ 8.50	\$ 8.80	\$ 9.60
2	\$ 8.20 \$ 8.50 \$ 8.71 \$ 8.96 \$ 9.21 \$ 9.50	\$ 9.05 \$ 9.30	\$ 9.87
3	\$ 8.96	\$ 9.30	\$10.15
4	\$ 9.21	\$ 9.55	\$10.45
5	\$ 9.50	\$ 9.85	\$10.75
6	\$ 9.75	\$10.10	\$11.05
7	\$10.02	\$10.40	\$11.35
8	\$10.30	\$10.70	\$11.67
9	\$10.60	\$11.00	\$12.00
10	\$11.00	\$11.40	\$12,45
11	\$11.40	\$11.85	\$12.90
12	\$11.81	\$12.30	\$13.40
13	\$12.25	\$12.70	\$13.90
14	\$12.71	\$13.20	\$14.40
94	7-4112	413.20	\$15.00
			\$12.00

Step 94 is leader of dream team.

**Custodian, Domestic** 

Category A	Assistants
Category B	Head custodian supervising 3 or less
Category C	Head custodian supervising 4 or more

Sick leave is earned at the rate of one day for each month worked; accumulation is unlimited. At the termination of the employment of any employee, all unused sick leave accumulated by the employee shall be terminated. However, Knox

County Schools shall upon re-employment grant a former employee the accumulated sick leave earned while he/she

was a Knox County Schools' employee and lost by previous termination. If a Knox County Schools' employee terminates

his/her employment with Knox County Schools providing notice 90 contract days prior to his/her intended retirement date, he/she will be paid \$100 per day for each unused sick leave day up to a maximum of his/her annual salary. In the event that notice of intention to retire is provided by fewer than 90 contract days, he/she will be paid \$60 per day for each unused sick leave day (not to exceed his/her annual contract amount).

Personal leave is earned at the rate of two days per year; personal leave does not accumulate. The balance of personal

leave on June 30 of each year is transferred to sick leave.

Step raises are provided at the beginning of the school year. To be eligible for a step raise, the employee must have worked at least 100 days of the prior year's contract. If an employee has worked less than a full contract in more than one previous year, those portions of years will be added together to determine if the employee is eligible to receive a step raise. Employees do not become eligible to receive step raises during the contract year.

Vacation shall be accrued at the rate of one day for each month worked during the first year of employment. An additional day of vacation shall be accrued for each year thereafter, up to a maximum of eight additional days, for a total of twenty days. No more than ten days of vacation may be taken consecutively without the permission of the supervisor and the Superintendent. Classified positions did not receive a step increase for SY 2010-11.

Approved by the Knox County Board of Education December

3, 2008

HOOLS         Tollets         Unnals         Motion Motion of Disp (Couble) (Couble)         Tollets (Couble) (Couble)         Observed (Couble) (Couble)         Outper (Couble) (Couble)         Outper (Couble) (Couble)         Outper (Couble) (Couble)         Outper (Couble) <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>															
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	0	24	ω	7	з	23	8	1/		3	2 6		اه	8	HOLSTON MIDDLE
OOLS   Tolkey   United   Marker   Name   Origin   Samp   Name	55	50	8	2/	α	-		1		33	77	0	9	33	LE HIGH
	0	79.7	4	3 2		71	3	113	٥	123	117	0	33	123	ALLEY ADADEMY
OOLS       Oole   O	vo	3 8		3	4	30	3	144	0	71	143	o	11	71	
OOLS   Tollies   Unital Medical Disp   Disp   Disp   Disp   Disp   Disp   Disp   Disp   Disp   Name   Nam	30	50	13	23	7	48	0	బ	0	77	\$	0	37	=	
OOLS   Tollets   Direct   Di	A.S.	147	12	37	8	38	1	97	0	100	113	c	3/		HALLS MIDDI F
OOLS   Tollers   Unimals   Disp   Disp   Disp   Ouls   O	O	8	3	41	3	13	0	87	0	47	80			<u> </u>	HALLS HIGH AND NORTH KNOX VOCATIONIAL
	19	65 5	7	18	5	17	12	46	-3	2	#3	, -	2 2	3 6	HALLS ELEMENTARY
OOLS   Tollers   Unithats   Dilay   Dilay   Dilay   Dilay   Oxabo	0	70	0	18	ဒ	13	0	2		45	3 2		3	8	GRESHAM MIDDLE
OOLS   Tollet   Urinals   Dispir   Tower   Origin   Tower   Origin   Orig	43	165	5	38	10	58	2	90r	,	6	n -	ه ا	æ ;	40	GREEN MAGNET ELEMENTARY
	0	0	4	2	3	c	1/	ŝ		ž S	444	ا ا	16	135	GIBBS HIGH and vocational
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SCHOOLS         Tollets         Uniques         Obis play         Obis play         Name of the position o		45	2	و	2	0	0	31	0	37	46	0	4	٥	11
SCHOOLS         Tolies         Urinals         Olophin Town         Town         Disp in Town         Town         Olophin Town         Assign Town         Olophin Town         Control Centers         Sink Sink         Sink Sink Sink Sink         Sink Sink Sink Sink Sink Sink Sink Sink         Sink Sink Sink Sink Sink Sink Sink Sink	0	110	7	19	6	20	2	70	0	76	770	36	jo	3	FORT SANDERS
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SCHOOLS         Tollets         Uninals         Moley billey         Disp of the property         Disp of the property         Disp of the property         Soap Name         Name of the property         Disp of the property         Soap Name         Southout of the property         Water of the property         Southout of the property         Water of the property         Control of the property         Control of the property         Southout of the property         So	27	26	17	30	_	47	U	٤		50	70	5	16	58	FARRAGUT INTERMEDIATE
SCHOOLS         Tollets         Unials         Moley Disp (May)         Disp (May)         Disp (May)         Soap (May)         Napplin (May)         Southon (May)         Water (May)         Moley (May)         Southon (May)         Water (May)         Moley (May)         Southon (May)         Water (May)         Moley (May)         Napplin (May)         Southon (May)         Water (May)         Moley (May)         Southon (May)         Water (May)         Southon (May)         Water (May)         Moley (May)	25	161	9	28	٥	2	٥١٥	3		90	57	8	28	77	FAKRAGUT MIDDLE
SCHOOLS         Tolless         Urinals         Disp Notion         Disp Notion         Disp Notion (Single)         Disp Notion (Single)         Napkin (Napkin Napkin Napkin Napkin Napkin Sink)         Solution (Water Napkin Sink)         Sink Sink Sink Sink Sink Sink Sink Sink	c	8	-	3   5		3		101	4	141	140	0	4	145	TARRAGOT HIGH AND VOCAHONAL
SCHOOLS         Tollers         Urinals         Obspination         Dosp         Dosp         Dosp         Aughtin         Wapkin         Value         Mapkin         Water         Mapkin         Solution         Water         Model         Control         Simple         Disp         Control         Control         Control         Control         Control         Control         Control         Sink           MENTARY         24 <td>,  </td> <td>3   5</td> <td>ء   </td> <td>3   i</td> <td><b>3</b></td> <td>10</td> <td>٠</td> <td>28</td> <td>0</td> <td>42</td> <td>37</td> <td>0</td> <td>ယ</td> <td>42</td> <td></td>	,	3   5	ء  	3   i	<b>3</b>	10	٠	28	0	42	37	0	ယ	42	
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SCHOOLS         Toiles         Uninals         Disp in Town         Disp in	0	⇉┃	_	6		0	0	9		12	10	, c	5	à	DOGWOOD ELEMENTARY
SCHOOLS         Tollets         Urinals         Urinals Motion (1) Days (1) Day	27	88	4	14	2	17	0	43	0	53	52	,   c	,	3 8	CORRYTON ELEMENTARY
SCHOOLS         Tollets         Unlands         Motion Motion of Disp         Coulse of Disp         Disp (Disp)         Coulse (Single)         Schenotor (Single)         Napkin (Single)         Napkin (Southon)         Water (Water Mop Hand Counterts)         Motion (Single)         Disp (Disp)         Mapkin (Single)         Napkin (Southon)         Water (Water Southains)         Sink (Sink Sink Sink Sink Sink Sink Sink Sink	27	4	ω	20	ယ	18		40	0	2	3 8		1 1 1	2 8	
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### OFFICE OF COUNTY MAYOR TIM BURCHETT

Purchasing Division • Department of Finance • 1000 North Central St., Suite 100 • Knoxville, TN 37917

### Knox County Purchasing Division Addendum III to Invitation for Bid 956 Custodial Services for Knox County Schools

Addendum Date: May 12, 2011

**Buyer: Matt Myers, CPPO, CPPB** 

Opening Date: May 18, 2011 @ 4:00 pm

Total Page(s): 7 Total Pages

1. See Attachment A - Revised (5-12-2011).

End of Addendum III.

Addendum must be acknowledged in Section 6.8.

Matthew F. Myers, CPPO, CPPB

th F. Myne

Deputy Director of Purchasing

**Knox County Government** 

### Attachment A – Revised (5-12-2011)

### **ELEMENTARY SCHOOLS**

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
A.L. Lots Elementary	106,852	5	10	6,500	113,352
Adrian Burnett Elementary	60,565	5	11	8,455	69,020
Amherst Elementary	147,122	0	0	0	147,122
Ball Camp Elementary	82,507	0	0	0	82,507
Bearden Elementary	43,510	2	2	1,560	45,070
Beaumont Elementary	72,036	1	2	1,560	73,596
Belle Morris Elementary	51,616	2	5	3,770	55,386
Bluegrass Elementary	77,115	2	5	3,500	80,615
Bonny Kate Elementary	38,300	3	6	4,418	42,718
Brickey-McCloud	131,806	0	0	0	131,806
Carter Elementary	34,968	4	8	6,360	41,328
Cedar Bluff Pre-K	47,800	0	0	0	47,800
Cedar Bluff Elementary	137,000	0	0	1,456	138,456
Chilhowee Elementary	64,301	1	1	800	65,101
Christenberry Elementary	94,940	0	0	0	94,940
Copper Ridge Elementary	63,800	6	11	7,503	71,303
Corryton Elementary	15,296	5	10	7,167	22,463
Dogwood Elementary	125,080	0 ·	0	0	125,080
East Knox County Elementary	78,000	1	2	1,560	79,560
Farragut Intermediate	95,000	6	11	9,663	104,663
Farragut Primary	107,000	4	8	5,548	112,548
Fountain City Elementary	47,405	2	4	3,780	51,185
Gap Creek Elementary	18,725	1	2	1,680	20,405
Gibbs Elementary	123,391	0	0	0	123,391

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Green Elementary	64,909	0	0	0	64,909
Halls Elementary	85,487	2	3	2,375	87,862
Hardin Valley Elementary	136,521	1	2	1,560	138,081
Inskip Elementary	64,256	6	13	10,176	74,432
Karns Elementary & Annex	242,900	0	0	0	242,900
Lonsdale Elementary	57,681	2	3	2,340	60,021
Maynard Elementary	36,340	0	0	0	36,340
Mooreland Heights	34,130	1	2	1,560	35,690
Mt. Olive Elementary	36,294	0	0	0	36,294
New Hopewell	30,409	1	4	3,190	33,599
Norwood Elementary	45,010	3	6	4,368	49,378
Pleasant Ridge Elementary	38,754	2	4	3,075	41,829
Pond Gap Elementary	30,379	4	8	4,480	34,859
Powell Elementary	89,768	7	12	9,100	98,868
Ritta Elementary	70,000	0	0	0	70,000
Rocky Hill Elementary	72,547	3	6	4,680	77,227
Sarah Moore Greene Elementary	125,000	1	2	1,430	126,430
Sequoyah Elementary	63,212	0	0	0	63,212
Shannondale Elementary	32,108	4	10	7,730	39,838
South Knox Elementary	36,932	0	0	0	36,932
Springhill Elementary	41,800	3	6	4,164	45,964
Sterchi Elementary	38,800	1	2	1,500	40,300
Sunnyview Elementary	40,739	2	9	8,325	49,064
West Haven Elementary	31,791	0	0	0	31,791
West Hills Elementary	85,473	2	4	3,540	89,013
West View Elementary	33,522	3	7	4,822	38,344
Total Elementary School					3,682,592

### **MIDDLE SCHOOLS**

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
SCHOOL					
Bearden Middle	163,647	0	0	0	163,647
Carter Middle	95,000	2	4	3240	98,240
Cedar Bluff Middle	82,400	1	2	1500	83,900
Farragut Middle	165,000	0	0	0	165,000
Gresham Middle	112,967	0	0	0	112,967
Halls Middle	140,000	2	4	3060	143,060
Holston Middle	194,363	0	0	0	194,363
Karns Middle	165,675	0	0	0	165,675
Northwest Middle	150,000	0	0	0	150,000
Powell Middle	151,898	0	0	0	151,898
South Doyle Middle	205,000	0	0	0	205,000
Vine Middle	112,000	0	0	0	112,000
West Valley Middle	187,920	0	0	0	187,920
Whittle Springs Middle	73,550	3	3	2280	75,830
Total Middle S	School				2,009,500

### HIGH SCHOOLS

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Austin East High	267,394	1	1	1,575	268,969
Bearden High &				1,070	200,000
Vocational	251,576	7	8	5,882	257,458
Carter High	188,780	1	2	1,620	190,400
Central High	257,687	2	4	3,150	260,837
Farragut High & Vocational	216,864	4	8	5,504	222,368
Fulton High	236,000	0	0	0	236,000
Gibbs High & Vocational	189,427	1	2	1,056	190,483
Halls High & North Knox Vocational	200,177	2	4	2,710	202,887
Hardin Valley Academy	257,581	0	0	0	257,581
Karns High & Byington Solway	255,780	1	2	1,440	257,220
L & N STEM Academy	34,000	0	0	0	34,000
Powell High	225,300	4	7	5,920	231,220
South Doyle High	270,000	2	4	2,750	272,750
West High	276,770	0	0	0	276,770
Total High School					3,158,943

### OTHER SITES

School	Main Building Sq. Ft.	Number of Portables	Number of Portable Classrooms	Sq. Ft. of Portable	Total Square Footage
Eastport	32,495	0	0	0	32,495
Fair Garden	47,047	0	0	0	47,047
Fort Sanders	48,351	0	0	0	48,351
General Services Building w/ annex ect.	74,592	0	0	0	74,592
Historic Knoxville High	116,292	0	0	0	116,292
KAEC	71,000	0	0	0	71,000
Lincoln Park	36,900	0	0	0	36,900
Richard Yoakley	31,844	1	2	1,560	33,404
Ridgedale Alternative Program	53,284	0	0	0	53,284
Rule Building/ Security	20,000	0	0	0	20,000
Sam E. Hill	39,326	0	0	0	39,326
Sarah Simpson Professional Develop Center	107,767	0	0	0	107,767
Total Other	701,101			J	680,458

### Field Houses

AUSTIN EAST HIGH	FOOTBALL	11,700
BEARDEN HIGH	SOCCER	750
BEARDEN HIGH	BASEBALL	3,068
BEARDEN HIGH	FOOTBALL	10,792
CARTER HIGH		4,906
CENTRAL HIGH	FOOTBALL	10,000
FARRAGUT HIGH SCHOOL	BASEBALL	1,820
FARRAGUT HIGH SCHOOL	FOOTBALL	3,210
FARRAGUT HIGH SCHOOL	WEIGHT ROOM	7,000
Gibbs High	FOOTBALL/BASEBALL	9,964
GRESHAM MIDDLE		2,925
HALLS HIGH	WRESTLING	6,720
HALLS HIGH	FOOTBALL	8,400
HARDIN VALLEY ACADEMY	BASEBALL	4,104
HARDIN VALLEY ACADEMY	FOOTBALL	8,208
Powell High	COMPLEX	12,928
SOUTH DOYLE HIGH	BASEBALL	2,173
South Doyle High	Wrestling	3,124
SOUTH DOYLE HIGH	FOOTBALL	4,879
WEST HIGH	FOOTBALL	4,131
West High	SOCCER	5,775
TOTAL FIELDHOUSE		126,577



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### Knox County Purchasing Division Addendum IV to Invitation for Bid 956 Custodial Services for Knox County Schools

Addendum Date: May 12, 2011 Buyer: Matt Myers, CPPO, CPPB

Opening Date: May 18, 2011 @ 2:00 pm Total Page(s): 1 Page

Clarification:

1. Bid Opening time is 2:00 pm local time on May 18, 2011.

End of Addendum IV.

Addendum must be acknowledged in Section 6.8.

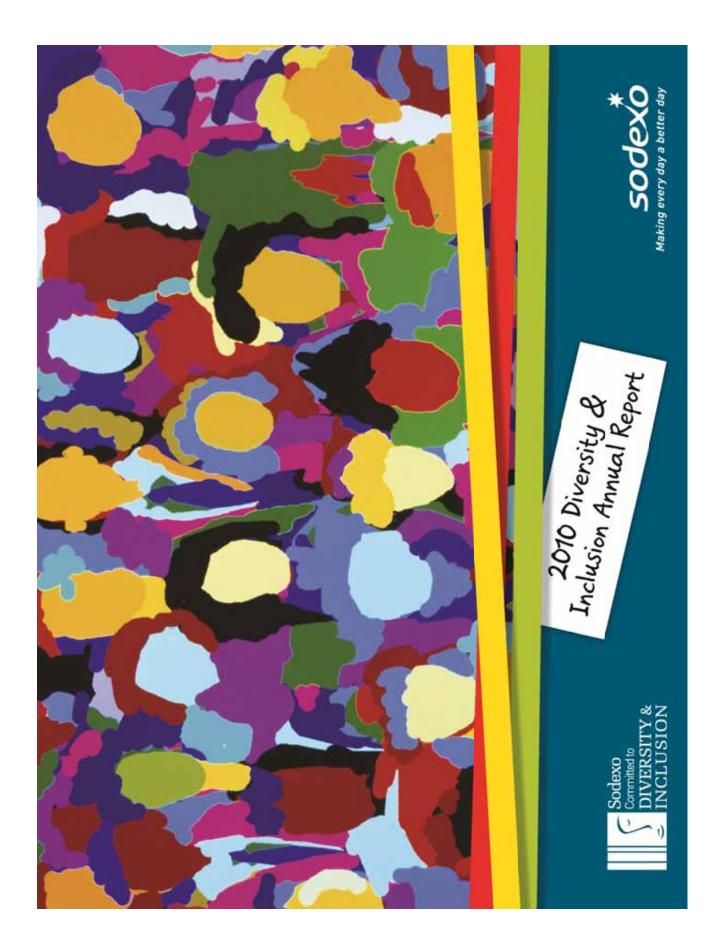
Matthew F. Myers, CPPO, CPPB Deputy Director of Purchasing

**Knox County Government** 



### Supplemental Information

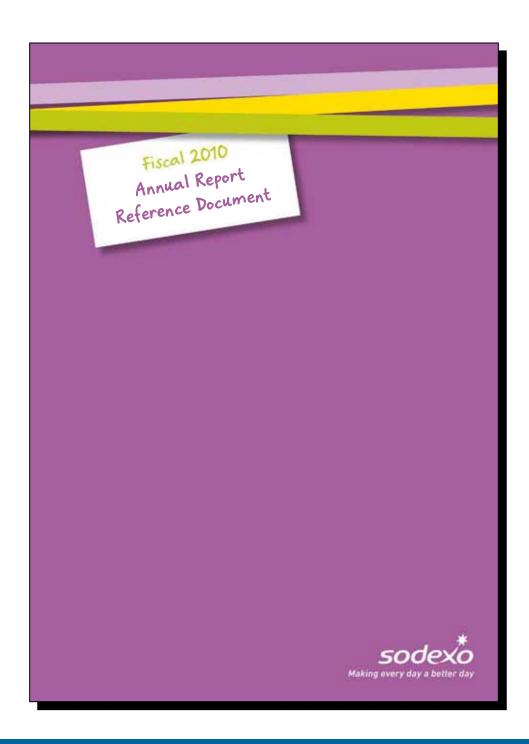
2010 Diversity & Inclusion Annual Report





### Supplemental Information

**Fiscal 2010 Annual Report Reference Document** 



### **SODEXO ANNUAL REPORT**

For your ease of review and convenience we have provided a copy of our 2010 Annual Report Reference Document on CD-ROM in PDF format.